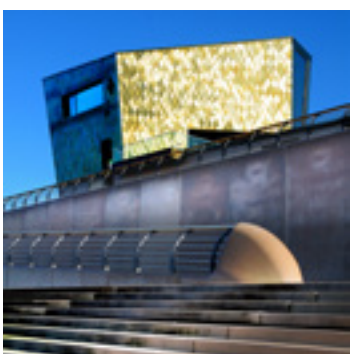
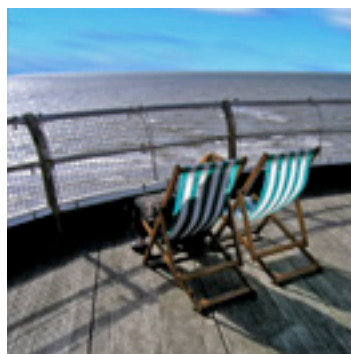
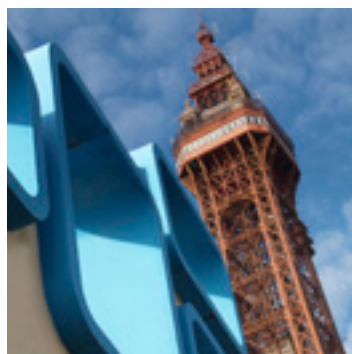
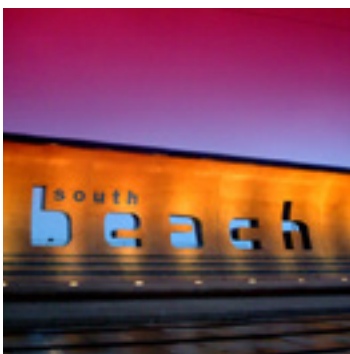


# Municipal Budget For the Year Ending 31st March 2014

N. Jack *Chief Executive* | S. Thompson *Treasurer*

## Blackpool Council





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## INTRODUCTION

The Budget for the forthcoming financial year is probably the most challenging to date with a budget savings target of £14.1m on the back of successfully delivering £38.7m over the previous 2 years. This Budget has undergone detailed consideration and scrutiny over a lengthy formulation period. From the outset this has involved the Council's Cabinet Members, who have ensured that resources are aligned more than ever before to the Council's specific priorities and over a medium-term period through to 2015/16.

Despite the financial constraints, the Council has made sufficient provision within the Budget to accommodate:

- a pay award to staff based on 1.0% of the total pay bill
- payment of at least the Living Wage to all Council staff
- the funding of annual increments
- non-pay inflation at an average of 2.6%
- a nominal reduction in the level of council tax, rounding the band D level down to £1,306.00
- provision for the funding of free school breakfasts should the pilot scheme be made permanent
- specific service developments and pressures, in particular the Central Business District capital scheme and Children's Social Care activity.

2013/14 also brings new responsibilities to the Council with:

- the transfer of Public Health from the NHS with a ringfenced budget of £17.5m
- the replacement of the Council Tax Benefit Scheme with a Council Tax Reduction Scheme
- the implementation of the Localisation of Business Rates which places greater emphasis and risk upon the Council's efforts to collect such revenues
- the rollout of the Welfare Reform Act
- the transfer of some elements of the Social Fund from the DWP.

These are all big asks, but by working more collaboratively across Council departments and indeed with other public sector partners where appropriate we can strive to achieve common goals and efficiencies together. I have every confidence that the services' efforts of 2011/12 and 2012/13 will be repeated in 2013/14 to deliver these objectives.

Steve Thompson  
Treasurer  
March 2013



## **Revenue Budgets and Council Tax Setting**





# REVENUE BUDGET

## 2012/13 PROJECTED OUTTURN

### AND 2013/14 GENERAL FUND REVENUE BUDGET

#### 1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2013/2014 and to provide indicative targets for the subsequent two financial years in order to support medium-term financial and service planning.

#### 2. Context

- 2.1 Local government in England is two and a half years into what is likely to be the longest period of public sector austerity in modern times. All the major political parties in the UK accept the need to reduce the large government deficit that has existed since 2009/10. In the 2010 'Spending Review' the Chancellor decided to cut local government at a faster rate than health, education, or work and pensions. Because UK economic growth has been slower than expected in the two years since the 'Spending Review', it now appears likely that the period over which council spending will be reduced will extend well beyond the final year of that review. Local government has been told to expect such reductions until perhaps 2020. There is no reason to believe that the original decision to require disproportionate spending reductions from councils will not be repeated in the next spending review. Recent analysis from the Institute for Fiscal Studies reinforces this likelihood.<sup>1</sup>

#### 3. The Local Government Finance Settlement

- 3.1 The Local Government Finance Settlement sets the amount of central government funding available to councils. The Secretary of State for Communities and Local Government announced a Provisional Local Government Finance Settlement for 2013/14 and 2014/15 on 19<sup>th</sup> December 2012. This replaced the former Formula Grant comprising Revenue Support Grant and share of National Non-Domestic Rates with the Start-Up Funding Assessment (SUFA) incorporating the launch of the Business Rates Retention Scheme.
- 3.2 Subsequent to completing this report the Final Settlement has been confirmed.

#### 4. Start-Up Funding Assessment

- 4.1 The Start-Up Funding Assessment for an authority is split between resources received via Revenue Support Grant, which is a guaranteed amount, and a Business Rate Retention (Baseline Need) amount funded through a 49% share of retained business rates (1% goes to the Fire Authority and 50% to HM Treasury) and a top-up amount. Blackpool Council's provisional Start-Up Funding Assessment for 2013/14 is £105,632,000. This is an entirely new definition and measure of local government funding.
- 4.2 The reason that the Start-Up Funding Assessment amount appears greater than the previous year's Formula Grant is that a number of previously specific grants are now rolled into this sum:

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<sup>1</sup> *Local government's role in promoting economic growth*, Local Government Association, Nov 2012

	<b>£m</b>
Council Tax Freeze Grant (re. 2011/2012 for 4 years)	1.496
Council Tax Reduction Scheme	15.081
Early Intervention Grant	6.213
Homelessness Prevention	0.526
Lead Local Flood Authority	0.117
Learning Disability and Health Reform	4.888
<b>TOTAL</b>	<b>28.321</b>

## **5. Other Funding 2013/2014**

5.1 In addition to Start-Up Funding Assessment there are several other significant components of central government funding which have been provisionally notified to the Council in addition to the Local Government Finance Settlement – Council Tax Freeze Grant 2013/2014, New Homes Bonus Grant, Education Services Grant and Public Health Grant:

### **5.2 Council Tax Freeze Grant 2013/2014**

The Government introduced this scheme with effect from 2011/12 for those local authorities prepared to freeze their council tax level in that year. The financial year 2013/2014 forms the third year of the four-year period to which this first grant applies and this is included in the above Start-Up Funding Assessment. The same incentive was offered in 2012/2013 with a one-year only grant and in October 2012 the Government announced that further funding would again be awarded to those local authorities freezing their council tax in 2013/2014. However, unlike the previous two years' schemes which were based upon a 2.5% equivalent council tax increase, 2013/14's will be based upon a 1.0% equivalent council tax increase or £605,000 and payable in each of 2013/2014 and 2014/2015.

### **5.3 New Homes Bonus Grant**

As a stimulus to the provision of new homes, the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The figure for 2013/2014 has been confirmed as £1,396,000.

However, this funding is not new money and is effectively a redistribution of Councils' overall grant entitlements as the source of funding has been derived from top-slicing local government funding at national level. Whilst this element of funding is unringfenced and available for whatever purpose each council deems appropriate, the Council's Executive on 12<sup>th</sup> January 2011 approved that up to £6.8 million of this funding would be earmarked for housing development in the Tyldesley Road and Rigby Road areas. £1.5m has been generated in New Homes Bonus for this scheme up to 2012/13, but with increasing top-slicing taking place and consequential seepage of funding from revenue to capital it is recommended that future New Homes Bonus is retained within the General Fund to support the Revenue Budget and alternative capital funding for the Tyldesley Road and Rigby Road housing development scheme be sought, under-written by existing capital reserves.

### **5.4 Education Services Grant**

Blackpool Council's Start-Up Funding Assessment is net of a reduction of £2,760,200 in relation to a transfer of funding to the Department for Education. From April 2013 the education functions provided by local authorities will be funded by the new Education Services Grant (ESG). The Council will receive £116 per pupil from the £2.7m in relation to the pupils in schools maintained by it. The Council will also receive £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the

boundary. Academies will receive £150 for each of their pupils in respect of the responsibilities previously fulfilled by the Council. It is estimated that Blackpool Council will receive back £1.7 - £1.9m in 2013/14, dependent upon the conversion and timing of its schools into academies.

## 5.5 Public Health Grant

The transfer of Public Health services and responsibility to local government with effect from April 2013 brings with it ringfenced grant funding of £17,457,000, an increase of 2.8% on its opening baseline. The same uplift is applied in 2014/15, providing guaranteed grant funding in that year of £17,946,000.

## 6. Revenue Budget 2012/2013 – Projected Outturn

6.1 The summary within this budget book shows the projected revenue outturn for the current financial year.

6.2 Line 23 of this summary shows that it is now estimated that a sum of £1,732,000 will be taken from working balances at 31st March 2013. The main areas of budgetary variance are set out below:

	<b>£000</b>
Children's Social Care	2,539
Strategic Leisure Assets	2,383
Car Parking	744
Concessionary Fares	678
Area Forums and Ward Budgets	(500)
Other Children's Services (Early Intervention, Community Early Help, Youth Offending Team, etc.)	(693)
Treasury Management	(1,452)
Adult Social Care	(1,655)
Other	21
<b>Net Service Overspendings 2012/2013</b>	<b>2,065</b>
<b>Net Adjustment to Contingencies / Reserves</b>	<b>(333)</b>
<b>Net Overspending 2012/2013</b>	<b>1,732</b>

6.3 The reasons for the overspendings are well documented in the Council's monthly Financial Performance Monitoring reports and recovery plans such as the Children's Social Care Resources Plan 2013/2014 – 2014/2015 (Executive 12<sup>th</sup> December 2012) to bring Looked After Children numbers down over the medium term are in place. The Finance & Audit Committee continuously scrutinises overspending services to seek assurances that effective remedial action is being taken.

6.4 It is expected that in accordance with previous convention any overspendings on service budgets as at 31<sup>st</sup> March will be recovered in the following year 2013/2014, but this will be revisited at Provisional Outturn.

## 7. Cash Limited Revenue Budget 2013/14

7.1 There is a statutory requirement upon the Council to set a balanced budget:

- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget.

- Section 114 of the Local Government Finance Act 1988 requires the Chief Finance Officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.

7.2 The cash limit upon the revenue budget for 2013/2014 is £150,314,000 (line 24 of the summary). This represents the maximum sum of net expenditure which is sustainable within the resources available.

7.3 The Revenue Budget for next year includes the following key assumptions:-

- a pay award of 1.0% of the total pay bill is held within Contingencies
- the full cost of increments of approximately £1.8m is funded
- increases in employer's pension contributions of 0.5% are met
- 4 days' unpaid leave for all staff continues and across the 3-year medium term
- non-pay inflation is funded at 2.6% on average.

The budget also assumes that the level of council tax will remain unchanged and as a result the Council will qualify for the Council Tax Freeze Grant 2013/2014 in full (see paragraph 5.2).

## 8. Budget Gap 2013/14 and Methodology for Delivering – Priority Led Budgeting

8.1 The budget gap for the next financial year has resulted from the following:

	£m
Cash reduction in Government Settlement year-on-year	3.0
Pay award, annual increments, employer pension contributions	3.1
Non-pay inflation @ 2.6%	3.1
Council Tax Freeze Grant 2012/13 (1-year only grant)	1.5
Children's Social Care – demographic pressures	1.1
Specific developments – Building Schools for the Future, Central Business District, Waste PFI, IT software refresh, payment of the Living Wage	1.4
Other	0.5
<b>Budget Gap 2013/2014</b>	<b>13.7</b>

### 8.2 Priority Led Budgeting

In anticipation of the financial challenges ahead, preparations began in May 2012 to formulate a framework that aligned the Council's reducing resources to its service priorities to deliver a strategic financial plan over the next 3-year period.

First, a stock take of the Council's services was undertaken and an initial 266 service areas identified along with their 'controllable' budgets.

Secondly, and in addition to the Council's decreed vision, values and priorities, 12 specific Priority Actions were identified by Cabinet Members across the themes of Health and Wellbeing, Streets and Transport, Regeneration & Urban Development, Tourism & Culture, Housing and Crime and Community Safety.

Thirdly, a range of categories was agreed that could then be assigned to each service line based upon the Priority Actions and consideration by each respective portfolio holder and chief officer, namely:

- category 1 – protected service, no savings required
- category 2 – non-statutory income generating service, % target applied to gross income
- category 3 – a highly desirable service, base efficiency savings target applied, typically 5%
- category 4 – a less highly desirable service, a higher efficiency savings target applied of at least 10%
- category 5 – a non-priority service to be terminated in year 1 or phased over years 1 – 3.

8.3 The outcome of this exercise has generated service budget target savings of **£14.1m** in 2013/2014. It is recommended that the residual balance of **£356,000** is added to working balances in-year to support the level of balances and provide a cushion for any savings plans that go awry. The same process has been undertaken for 2014/15 – 2015/16 and this will be finessed on an ongoing basis as the medium-term financial plan firms up.

8.4 In setting realistic budgets for the forthcoming year services will be expected to meet any additional service-specific pressures that may emerge within the cash limited budgeting regime.

## **9. Other Considerations**

### 9.1 Staffing Implications

The single largest component of the Council's revenue spending relates to staffing costs and the proposed savings will result in the loss of approximately 300 posts. Approximately 50 of this number will be met by deleting vacant posts that have been kept on hold and 40 from end-of-contracts. Early retirements and voluntary redundancies are being encouraged if they are viable before any compulsory redundancies take place and it is currently anticipated that the total of all retirements and redundancies will not exceed 110 next year. Natural wastage based on recent turnover rates accounts for the remainder. Early retirements and redundancies will involve the Council in additional costs by way of termination payments and pension strain, which will need to be provided for from existing earmarked reserves. The Council is working with a number of partners in the employment, training and development fields to ensure that any employee facing redundancy will be supported as best as possible to obtain future employment through the Council's redeployment process or with other employers.

### 9.2 Financial / Economic Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn.

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels with a possible slight upturn in late 2014. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

Concessionary Fares – Blackpool residents still have the highest take-up of NoWcards across Lancashire and Cumbria and the patronage trend is again on the upturn, coinciding with the re-opening of the Tramway.

Single Status – The Pay Review of Council staff is now completed. Provision has been made in the Council's earmarked reserves to meet the present and future costs of equal pay claims. The review of schools staff is progressing and near completion. The costs of this exercise fall outside this budget and will be funded directly by the schools.

### 9.3 Equalities Analysis

The Council has a statutory responsibility under Equality law, known as the "Public Sector Duty", to undertake an assessment of the equality impact on all major proposed changes to services. This is set within the context of the Council's overarching requirement under Equality law as a designated public authority to have "due regard" to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

## 10. **Voluntary Sector Grants and Subscriptions**

10.1 Applications have been received from a large number of voluntary sector organisations in respect of financial assistance for 2013/2014 and these were considered by the Executive on 30<sup>th</sup> January 2013. It is recommended that £426,800 is provided for this purpose.

## 11. **Capital Expenditure**

11.1 The Council's Capital Programme for 2013/2014 – 2015/2016 has its own section within the Budget Book. Debt financing costs for the Capital Programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any Prudential Borrowings.

11.2 The size and value of the capital programme is set in accordance with those allocations plus any available external grants, prudential borrowing schemes where the costs are to be separately funded from service budgets, capital receipts and revenue contributions. Schemes being financed by prudential borrowing continue to require specific approval of the Executive.

11.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

## 12. **Working Balances and Reserves**

12.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.

12.2 The proposed budget for 2013/2014 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.

- Risk Management – Risk management processes are fully embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk-based assessment.
- Budget Setting – Accountancy staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
- Budget Monitoring – Monitoring is carried out on a monthly basis and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive. Risk monitoring reports are also used to complement financial monitoring and such reports are taken at least quarterly to the

Corporate Leadership Team, Scrutiny Committee and the Finance & Audit Committee. This provides both a further indication of potential risk areas for the Council and an opportunity to take action to mitigate such risks. Bearing in mind the importance of successfully delivering budget savings in the current financial year, monthly reports on progress in achieving savings have been reported to Cabinet Members.

- 12.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008 the establishment of and transfers to/from reserves are subject to the approval of the Council's section 151 officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.
- 12.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working balances would need to be set at a higher level. Taking into account specific reserves, it is the opinion of the Council's Section 151 officer that the Council should continue to plan for a level of general working balances of £6m. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. An assessment of the significant risks and the steps which are being taken to mitigate these risks were set out in the Budget Report. In setting the proposed budget and savings programme of £14.1m it is not realistic to assume that this target can be achieved in one step by the end of 2013/14, but the aim is to do so over the next 3-year period and any and every windfall gain over that period will be considered for bolstering working balances.
- 12.5 As an indicator of Blackpool Council's financial standing the table below based upon DCLG provisional revenue outturn (RO) data shows that its forecast reserves as at March 2013 compare closely with the average across all upper tier authorities as at March 2012<sup>2</sup>:

	Total reserves as a % of total net revenue spending	% of total reserves earmarked for specific purposes
Single-tier and county councils	28	78
Blackpool Council	27	76

### 13. Capping

- 13.1 Under schedule 5 of the Localism Act 2011 the Government introduced a requirement to hold a local referendum when proposed council tax increases are deemed excessive. As part of this Provisional Settlement announcement the threshold of 'excessiveness' has been reduced from 3.5% to 2.0%. This replaces the Government's previous capping powers.
- 13.2 The council tax freeze implied by the revenue budget outlined in this report will not invoke such a referendum.

### 14. Medium Term Financial Prospects

- 14.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending.
- 14.2 The most significant factors in terms of the Council's budgetary resources in the medium term are the amounts which will be received by way of localised business rates collection and Revenue Support Grant. Indicative forecasts of these plus expected service pressures now suggest that budget gaps of £14.7m and £7.0m will require to be met in 2014/15 and 2015/16 respectively. The aforementioned Priority Led Budgeting exercise has already identified the services upon which these required budget cuts will fall.

<sup>2</sup> *Striking a balance – Improving councils' decision-making on reserves*, Audit Commission, Dec 2012

**BLACKPOOL COUNCIL**

**COUNCIL TAX 2012/13 AND 2013/14**

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:	2012/13 ESTIMATES		2013/14 ESTIMATES		CHANGE year on year	
	£000	£000	£000	£000	£000	%
<b>GENERAL FUND ESTIMATES - NET EXPENDITURE</b>		<b>144,785</b>		<b>150,314</b>	5,529	3.82
<b>LESS:</b>						
REVENUE SUPPORT GRANT	1,569		46,855			
REDISTRIBUTED NATIONAL NON-DOMESTIC RATES	79,428		-			
NON-DOMESTIC RATES BASELINE	-		23,756			
NON-DOMESTIC RATES - TOP UP AMOUNT	-		18,444			
COUNCIL TAX FREEZE GRANT	2,997		1,496			
COUNCIL TAX SUPPORT FUNDING	-		15,081			
		(83,994)		(105,632)	(21,638)	25.76
INDICATIVE COUNCIL TAX FREEZE GRANT 2013/14		-		(605)	(605)	
COLLECTION FUND (SURPLUS)/DEFICIT		(548)		907	1,455	
<b>COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL</b>		<b>60,243</b>		<b>44,984</b>	(15,259)	(25.33)
<b>TOTAL COUNCIL TAX REQUIREMENT</b>						
BLACKPOOL COUNCIL	60,243		44,984		(15,259)	(25.33)
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE	6,915		5,267		(1,648)	(23.83)
LANCASHIRE FIRE AUTHORITY	2,936		2,192		(744)	(25.36)
	<b>70,094</b>		<b>52,443</b>		(17,651)	(25.18)
<b>TAX BASE - BLACKPOOL COUNCIL</b>		<b>Nos.</b>		<b>Nos.</b>		
<i>The main reason for the reduction in the Council Tax Base relates to the introduction of the Council Tax Reduction Scheme (CTRS) to replace Council Tax Benefits from 01/04/13. Council Tax Benefits were funded by Government Subsidy whilst the new CTRS scheme is effectively applied as a discount. The change in methodology has not impacted on the rate of Council Tax charges.</i>		<b>46,125</b>		<b>34,444</b>	(11,681)	(25.32)
<b>COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:</b>		£		£	£	
BLACKPOOL COUNCIL	1,306.09		1,306.00		-0.09	(0.01)
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE	149.93		152.92		2.99	1.99
LANCASHIRE FIRE AUTHORITY	63.65		63.65		-	-
<b>TOTAL COUNCIL TAX AT BAND D EQUIVALENT</b>	<b>1,519.67</b>		<b>1,522.57</b>		2.90	0.19

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A	B	C	D	E	F	G	H
	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	870.67	1,015.77	1,160.89	1,306.00	1,596.23	1,886.45	2,176.67	2,612.00
POLICE	101.95	118.94	135.93	152.92	186.90	220.88	254.87	305.84
FIRE	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
<b>COUNCIL TAX 2013/14</b>	<b>1,015.05</b>	<b>1,184.22</b>	<b>1,353.40</b>	<b>1,522.57</b>	<b>1,860.92</b>	<b>2,199.27</b>	<b>2,537.62</b>	<b>3,045.14</b>
BLACKPOOL	870.73	1,015.85	1,160.97	1,306.09	1,596.33	1,886.57	2,176.82	2,612.18
POLICE	99.95	116.61	133.27	149.93	183.25	216.57	249.88	299.86
FIRE	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
<b>COUNCIL TAX 2012/13</b>	<b>1,013.11</b>	<b>1,181.97</b>	<b>1,350.82</b>	<b>1,519.67</b>	<b>1,857.37</b>	<b>2,195.08</b>	<b>2,532.78</b>	<b>3,039.34</b>
BLACKPOOL	-0.06	-0.08	-0.08	-0.09	-0.10	-0.12	-0.15	-0.18
POLICE	2.00	2.33	2.66	2.99	3.65	4.31	4.99	5.98
FIRE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Change, year on year</b>	<b>1.94</b>	<b>2.25</b>	<b>2.58</b>	<b>2.90</b>	<b>3.55</b>	<b>4.19</b>	<b>4.84</b>	<b>5.80</b>



# BLACKPOOL COUNCIL

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2011/12 ACTUAL £000	2012/13 ADJUSTED CASH LIMIT £000	2012/13 FORECAST OUTTURN £000	2013/14 CASH LIMIT £000
<b>CASH LIMITED BOTTOM LINE BUDGETS</b>					
1	CHIEF EXECUTIVE	328	454	454	361
2	HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT	(425)	159	109	(355)
3	DEMOCRATIC SERVICES	2,488	3,688	3,168	2,609
4	TREASURER SERVICES	1,418	1,349	1,264	(149)
5	BUILT ENVIRONMENT	25,349	25,622	25,627	27,574
6	ORGANISATION, PROPERTY & INFORMATION TECHNOLOGY	2,261	3,713	3,856	5,286
7	REGENERATION, TOURISM & CULTURE	11,746	9,748	12,138	10,418
8	LEISURE & OPERATIONAL SERVICES	25,167	25,211	25,258	24,689
9	ADULT SERVICES	49,249	48,102	46,447	48,104
10	CHILDREN'S SERVICES	27,056	31,693	33,539	39,188
11	PUBLIC HEALTH	-	-	-	-
12	BUDGETS OUTSIDE THE CASH LIMIT	17,950	20,046	19,990	16,783
13	CAPITAL CHARGES	(26,484)	(27,269)	(27,269)	(28,841)
14	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(455)	-	-	-
15	<b>SUB TOTAL - NET COST OF SERVICES</b>	<b>135,648</b>	<b>142,516</b>	<b>144,581</b>	<b>145,667</b>
<b>CONTRIBUTIONS AND CONTINGENCIES</b>					
16	CONTRIBUTIONS - TO RESERVES	3,736	(1,238)	(1,203)	-
17	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	3,698	337	337	150
18	CONTINGENCIES	4,117	3,094	2,726	4,076
19	<b>SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES</b>	<b>11,551</b>	<b>2,193</b>	<b>1,860</b>	<b>4,226</b>
<b>LEVIES</b>					
20	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	74	76	76	65
21	<b>SUB TOTAL - LEVIES</b>	<b>74</b>	<b>76</b>	<b>76</b>	<b>65</b>
22	<b>TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS</b>	<b>147,273</b>	<b>144,785</b>	<b>146,517</b>	<b>149,958</b>
23	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	(180)	-	(1,732)	356
24	<b>NET REQUIREMENTS AFTER WORKING BALANCES</b>	<b>147,093</b>	<b>144,785</b>	<b>144,785</b>	<b>150,314</b>
<b>Working Balances as at 1st April</b>		6,167		5,987	4,255
<b>Movement in Working Balances</b>		(180)		(1,732)	356
		5,987		4,255	4,611
<b>Transfer from Earmarked Reserves</b>		-		-	-
<b>General Balances as at 31st March</b>		<b>5,987</b>		<b>4,255</b>	<b>4,611</b>

Note(s)

1. Actuals include IAS 19 adjustments regarding employer's superannuation contributions and annual leave accrual



**Chief Executive**



# CHIEF EXECUTIVE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	296	274	264	276
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	11	57	27	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	20	115	171	52
CAPITAL CHARGES	13	13	13	13
<b>TOTAL EXPENDITURE</b>	<b>342</b>	<b>460</b>	<b>476</b>	<b>367</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	14	6	22	6
<b>TOTAL INCOME</b>	<b>14</b>	<b>6</b>	<b>22</b>	<b>6</b>
<b>NET EXPENDITURE</b>	<b>328</b>	<b>454</b>	<b>454</b>	<b>361</b>
<i>COST PER '000 POPULATION</i>	2	3	3	3

**BUDGET HOLDER: Mr Neil Jack - Chief Executive**

**CHIEF ACCOUNTANT: Mr Phil Redmond**

**Notes:**

- 1) This budget consists of the Chief Executive and support staff.



## **Human Resources, Communication & Engagement**





# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
DEPARTMENT SUPPORT	(3,444)	(1,814)	(1,728)	(2,295)
HEALTH & SAFETY	171	240	221	216
HR & ORGANISATIONAL DEVELOPMENT	1,523	1,600	1,625	1,592
PAY, EQUALITY & POLICY	266	286	270	276
CORPORATE DEVELOPMENT, ENGAGEMENT & COMMUNICATIONS	1,059	(153)	(279)	(144)
<b>NET COST OF SERVICES</b>	<b>(425)</b>	<b>159</b>	<b>109</b>	<b>(355)</b>
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>1</i>	<i>1</i>	<i>(2)</i>

DEPUTY CHIEF EXECUTIVE: Carmel McKeogh

CHIEF ACCOUNTANT: Mr Phil Redmond

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,693	3,460	3,329	3,345
PREMISES	24	3	3	3
TRANSPORT	19	23	23	23
SUPPLIES AND SERVICES	1,064	842	1,081	689
THIRD PARTY PAYMENTS	250	-	-	-
TRANSFER PAYMENTS	14	-	-	-
SUPPORT SERVICES	540	807	720	469
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>5,604</b>	<b>5,135</b>	<b>5,156</b>	<b>4,529</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	217	117	117	104
GOVERNMENT GRANTS	30	-	-	-
RECHARGES	4,862	4,375	4,428	4,472
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	920	484	502	308
<b>TOTAL INCOME</b>	<b>6,029</b>	<b>4,976</b>	<b>5,047</b>	<b>4,884</b>
<b>NET EXPENDITURE</b>	<b>(425)</b>	<b>159</b>	<b>109</b>	<b>(355)</b>

# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### DEPARTMENT SUPPORT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	204	131	134	142
PREMISES	4	2	2	2
TRANSPORT	2	3	3	3
SUPPLIES AND SERVICES	263	151	246	115
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	14	-	-	-
SUPPORT SERVICES	535	618	606	416
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,022</b>	<b>905</b>	<b>991</b>	<b>678</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	4,464	2,719	2,719	2,973
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2	-	-	-
<b>TOTAL INCOME</b>	<b>4,466</b>	<b>2,719</b>	<b>2,719</b>	<b>2,973</b>
<b>NET EXPENDITURE</b>	<b>(3,444)</b>	<b>(1,814)</b>	<b>(1,728)</b>	<b>(2,295)</b>
<i>COST PER '000 POPULATION</i>	<i>(24)</i>	<i>(13)</i>	<i>(12)</i>	<i>(16)</i>

**Budget Holder: Carmel McKeogh - Deputy Chief Executive**

**Notes:**

- 1) The department is responsible for ensuring that the key corporate priorities are clear and understood by employees across the Council.
- 2) The Department Support team supports the Human Resources, Communication & Engagement department to deliver a range of services to internal and external clients.

# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### HEALTH & SAFETY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	266	249	249	243
PREMISES	-	-	-	-
TRANSPORT	1	2	2	2
SUPPLIES AND SERVICES	1	4	4	2
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	16	-	-
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>268</b>	<b>271</b>	<b>255</b>	<b>247</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	97	31	34	31
<b>TOTAL INCOME</b>	<b>97</b>	<b>31</b>	<b>34</b>	<b>31</b>
<b>NET EXPENDITURE</b>	<b>171</b>	<b>240</b>	<b>221</b>	<b>216</b>
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>2</i>	<i>2</i>	<i>2</i>

**Budget Holder: Mr Terry Hall - Health & Safety Manager**

**Notes:**

- 1) Health & Safety is a key support function to the Council. The team provides services to a range of other clients and schools through service level agreements.
- 2) The service provides advice, guidance and support to managers and employees on health and safety matters. They audit compliance with health and safety arrangements and make recommendations for action. In addition the team procure and deliver training and coaching for managers on health and safety matters.

# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## HUMAN RESOURCES AND ORGANISATIONAL DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	2,242	2,060	1,977	2,073
PREMISES	19	-	-	-
TRANSPORT	11	12	12	12
SUPPLIES AND SERVICES	638	545	699	437
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	77	77	-
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,910</b>	<b>2,694</b>	<b>2,765</b>	<b>2,522</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	200	92	92	79
GOVERNMENT GRANTS	29	-	-	-
RECHARGES	398	556	609	581
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	760	446	439	270
<b>TOTAL INCOME</b>	<b>1,387</b>	<b>1,094</b>	<b>1,140</b>	<b>930</b>
<b>NET EXPENDITURE</b>	<b>1,523</b>	<b>1,600</b>	<b>1,625</b>	<b>1,592</b>
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>11</i>	<i>11</i>	<i>11</i>

**Budget Holder: Mrs Linda Dutton - Head of Organisation & Workforce Development**

**Notes:**

Human Resources and Organisation Development is a key support function to the Council. Services include:

- 1) Payroll - Responsible for providing a payroll service for the Council and many other external customers. The service provides pension and taxation services in addition to a basic payroll service.
- 2) Corporate Health - The service conducts pre-employment medicals and checks, and undertakes risk assessments and health checks. Also promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 3) Organisation Development - Responsible for ensuring that the organisation is able to deliver its goals and objectives through effective change management and the training and development of employees.
- 4) Resourcing - Which ensures a right first time approach to recruitment and safeguarding, the management of the HR database and first rate management information.
- 5) Schools Human Resources team - Responsible for providing a full Human Resource service to 39 of the 40 Blackpool schools, financed through a service level agreement.
- 6) Employee Relations and Business Partner Function - Works to ensure excellent relationships with our client managers. Supports services with all people management issues to ensure that restructures, re-organisations, disciplinarys, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 7) In addition to providing the above services the teams also provide services to a range of other clients and schools through service level agreements in order to generate income.

# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PAY, EQUALITY & POLICY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	270	261	260	267
PREMISES	-	-	-	-
TRANSPORT	1	2	2	2
SUPPLIES AND SERVICES	4	17	8	7
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	6	-	-
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>275</b>	<b>286</b>	<b>270</b>	<b>276</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8	-	-	-
<b>TOTAL INCOME</b>	<b>9</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>266</b>	<b>286</b>	<b>270</b>	<b>276</b>
<i>COST PER '000 POPULATION</i>	<i>2</i>	<i>2</i>	<i>2</i>	<i>2</i>

**Budget Holder: Mr Andy Divall - Pay, Equality & Policy Manager**

**Notes:**

- 1) The purpose of the team is to provide HR policy support and facilities for recognised Trades Union, as well as providing advice, guidance and support to managers across the council on equalities.
- 2) In addition, the team work directly with employee and community groups to ensure the development of good equality practice and foster community cohesion.

# HUMAN RESOURCES, COMMUNICATION & ENGAGEMENT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## CORPORATE DEVELOPMENT, ENGAGEMENT AND COMMUNICATIONS

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	711	759	709	620
PREMISES	1	1	1	1
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	158	125	124	128
THIRD PARTY PAYMENTS	250	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	5	90	37	53
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,129</b>	<b>979</b>	<b>875</b>	<b>806</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	17	25	25	25
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	1,100	1,100	918
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	53	7	29	7
<b>TOTAL INCOME</b>	<b>70</b>	<b>1,132</b>	<b>1,154</b>	<b>950</b>
<b>NET EXPENDITURE</b>	<b>1,059</b>	<b>(153)</b>	<b>(279)</b>	<b>(144)</b>
<i>COST PER '000 POPULATION</i>	<i>7</i>	<i>(1)</i>	<i>(2)</i>	<i>(1)</i>

Budget Holder: Sally Shaw - Head of Corporate Development, Engagement & Communication

**Notes:**

- 1) Corporate Development & Engagement - This section recognises the close relationship required of the Policy, Performance, Research, Partnership and Transformation functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.
- 2) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquires, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.







## **Democratic Services**



# DEMOCRATIC SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,054	1,099	1,099	1,064
PREMISES	5	2	2	1
TRANSPORT	34	26	26	21
SUPPLIES AND SERVICES	1,286	2,077	1,606	1,234
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	429	867	852	679
CAPITAL CHARGES	3	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,811</b>	<b>4,071</b>	<b>3,585</b>	<b>2,999</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	245	273	298	294
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	78	110	119	96
<b>TOTAL INCOME</b>	<b>323</b>	<b>383</b>	<b>417</b>	<b>390</b>
<b>NET EXPENDITURE</b>	<b>2,488</b>	<b>3,688</b>	<b>3,168</b>	<b>2,609</b>
<i>COST PER '000 POPULATION</i>	<i>17</i>	<i>26</i>	<i>22</i>	<i>18</i>

**BUDGET HOLDER: Mr Mark Towers - Head of Democratic Services**

**CHIEF ACCOUNTANT: Mr Phil Redmond**

**Notes:**

Democratic Services comprises of the elements of service shown below:

- 1) The budget for supporting the Area Forums and Area Wards is held by Democratic Services, together with the delegated budget for applications from Elected Members and the budget for applications from the community for Area Forum funding.
- 2) Corporate & Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 3) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The division provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 4) Electoral Services includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough, Parliamentary and European elections within the Borough. The budget covers the cost of producing and delivering election forms & cards and will fluctuate according to the incidence of elections.
- 5) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
  - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
  - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
  - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
  - d) Conduct citizenship ceremonies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AREA FORUMS & WARDS	463	1,346	846	532
CORPORATE & MEMBER SERVICES	967	1,408	1,380	1,267
DEMOCRATIC SERVICES	639	709	709	648
ELECTORAL SERVICES	280	164	172	146
REGISTRARS	139	61	61	16
<b>NET EXPENDITURE</b>	<b>2,488</b>	<b>3,688</b>	<b>3,168</b>	<b>2,609</b>



## **Treasurer Services**



# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT & DEVELOPMENT	(2)	(79)	(29)	(62)
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	1,375	1,001	899	103
LEGAL SERVICES	995	508	522	269
CUSTOMER FIRST	(704)	(225)	(275)	(385)
ACCOUNTANCY	(40)	114	102	(111)
RISK SERVICES	(206)	30	45	37
<b>NET COST OF SERVICES</b>	<b>1,418</b>	<b>1,349</b>	<b>1,264</b>	<b>(149)</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>(1)</i>

TREASURER: Mr Steve Thompson

CHIEF ACCOUNTANT: Mr Phil Redmond

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	9,586	9,373	9,175	8,871
PREMISES	30	18	25	19
TRANSPORT	88	89	77	89
SUPPLIES AND SERVICES	1,794	1,902	1,821	1,735
THIRD PARTY PAYMENTS	132	178	177	153
TRANSFER PAYMENTS	-	-	-	874
SUPPORT SERVICES	3,948	2,824	2,897	2,283
CAPITAL CHARGES	244	77	77	18
<b>TOTAL EXPENDITURE</b>	<b>15,822</b>	<b>14,461</b>	<b>14,249</b>	<b>14,042</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	226	254	235	253
GOVERNMENT GRANTS	523	621	621	1,511
RECHARGES	11,744	11,056	11,037	11,368
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,911	1,181	1,092	1,059
<b>TOTAL INCOME</b>	<b>14,404</b>	<b>13,112</b>	<b>12,985</b>	<b>14,191</b>
<b>NET EXPENDITURE</b>	<b>1,418</b>	<b>1,349</b>	<b>1,264</b>	<b>(149)</b>

# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PROCUREMENT AND DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,091	769	771	772
PREMISES	21	18	24	19
TRANSPORT	10	9	4	9
SUPPLIES AND SERVICES	92	218	167	224
THIRD PARTY PAYMENTS	3	3	3	3
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	89	111	111	149
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,306</b>	<b>1,128</b>	<b>1,080</b>	<b>1,176</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	13	12	5	12
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	566	625	625	817
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	729	570	479	409
<b>TOTAL INCOME</b>	<b>1,308</b>	<b>1,207</b>	<b>1,109</b>	<b>1,238</b>
<b>NET EXPENDITURE</b>	<b>(2)</b>	<b>(79)</b>	<b>(29)</b>	<b>(62)</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(1)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr Trevor Rayner - Head of Procurement & Development

**Notes:**

- 1) The Project Team undertakes projects of strategic and corporate importance. Review, plan and implement improvements to services within the department and across the Council, delivering efficiency savings and value for money. Strengthen performance management and business planning across the department.
- 2) Corporate Procurement and Stores co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council, provides advice on all issues relating to procurement and manage the Layton Depot stores service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUSINESS SERVICES MANAGEMENT	(52)	(145)	(145)	(184)
PROJECT TEAM	42	107	66	35
CORPORATE PROCUREMENT	86	12	14	(91)
ADVICE LINK	76	149	149	153
STORES	(154)	(202)	(113)	25
<b>NET EXPENDITURE</b>	<b>(2)</b>	<b>(79)</b>	<b>(29)</b>	<b>(62)</b>



# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### REVENUES, BENEFITS AND TRANSACTIONAL SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,513	3,689	3,557	3,547
PREMISES	1	-	1	-
TRANSPORT	24	22	22	22
SUPPLIES AND SERVICES	896	969	995	895
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	874
SUPPORT SERVICES	2,338	1,751	1,751	1,285
CAPITAL CHARGES	238	67	67	8
<b>TOTAL EXPENDITURE</b>	<b>7,010</b>	<b>6,498</b>	<b>6,393</b>	<b>6,631</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	265	347	347	1,237
RECHARGES	4,991	4,905	4,895	5,046
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	379	245	252	245
<b>TOTAL INCOME</b>	<b>5,635</b>	<b>5,497</b>	<b>5,494</b>	<b>6,528</b>
<b>NET EXPENDITURE</b>	<b>1,375</b>	<b>1,001</b>	<b>899</b>	<b>103</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>7</i>	<i>6</i>	<i>1</i>

Budget Holder: Mrs Marie McRoberts - Assistant Director of Revenues, Benefits & Customer Services

**Notes:**

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlement and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund which includes emergency support (Crisis) and grants to enable residents to move back into or remain in the community.
- 2) Income and Recovery - administer and maximise the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. Also undertakes appropriate enforcement action. Carries out collection on behalf of the Business Improvement District (BID).
- 3) Social Care benefits processing which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers.
- 4) Transactional Services includes creditor payments, debtor management and cashiers' services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES MANAGEMENT	1,949	1,420	1,346	1,214
REVENUES	788	1,000	976	729
BENEFITS	(1,294)	(1,407)	(1,395)	(1,766)
TRANSACTIONAL SERVICES	(68)	(12)	(28)	(74)
<b>NET EXPENDITURE</b>	<b>1,375</b>	<b>1,001</b>	<b>899</b>	<b>103</b>

# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### LEGAL SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,549	1,295	1,331	1,208
PREMISES	-	-	-	-
TRANSPORT	11	13	13	13
SUPPLIES AND SERVICES	343	335	335	318
THIRD PARTY PAYMENTS	129	174	174	149
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	773	204	204	271
CAPITAL CHARGES	1	2	2	2
<b>TOTAL EXPENDITURE</b>	<b>2,806</b>	<b>2,023</b>	<b>2,059</b>	<b>1,961</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	88	88	103	87
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,224	1,211	1,211	1,361
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	499	216	223	244
<b>TOTAL INCOME</b>	<b>1,811</b>	<b>1,515</b>	<b>1,537</b>	<b>1,692</b>
<b>NET EXPENDITURE</b>	<b>995</b>	<b>508</b>	<b>522</b>	<b>269</b>
<i>COST PER '000 POPULATION</i>	<i>7</i>	<i>4</i>	<i>4</i>	<i>2</i>

**Budget Holder: Miss Christine Baines - Head of Legal Services**

**Notes:**

- 1) Legal Services is made up of the Property & Commercial and Litigation (General) section, the Litigation (Children) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies and Schools.
- 2) The Coroners & Mortuary service covers the Blackpool & Fylde district with Blackpool being the lead authority.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEGAL SERVICES	790	216	237	(13)
CORONERS & MORTUARY	205	292	285	282
<b>NET EXPENDITURE</b>	<b>995</b>	<b>508</b>	<b>522</b>	<b>269</b>

# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,257	1,210	1,150	936
PREMISES	3	-	-	-
TRANSPORT	27	27	26	27
SUPPLIES AND SERVICES	190	106	88	109
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	265	248	248	307
CAPITAL CHARGES	5	8	8	8
<b>TOTAL EXPENDITURE</b>	<b>1,747</b>	<b>1,599</b>	<b>1,520</b>	<b>1,387</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	6	45	18	45
GOVERNMENT GRANTS	61	77	77	77
RECHARGES	2,221	1,694	1,691	1,642
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	163	8	9	8
<b>TOTAL INCOME</b>	<b>2,451</b>	<b>1,824</b>	<b>1,795</b>	<b>1,772</b>
<b>NET EXPENDITURE</b>	<b>(704)</b>	<b>(225)</b>	<b>(275)</b>	<b>(385)</b>
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>(2)</i>	<i>(2)</i>	<i>(3)</i>

**Budget Holder: Mrs Marie McRoberts - Assistant Director of Revenues, Benefits & Customer Services**

**Notes:**

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include incoming and outgoing mail hub for Municipal Buildings and reception services at Progress House and Town Hall. The service also administers the application of disabled parking permits.

# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ACCOUNTANCY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,498	1,672	1,609	1,660
PREMISES	5	-	-	-
TRANSPORT	6	9	3	9
SUPPLIES AND SERVICES	217	220	187	133
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	316	318	391	168
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,042</b>	<b>2,219</b>	<b>2,190</b>	<b>1,970</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	109	109	109	109
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,833	1,873	1,873	1,857
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	140	123	106	115
<b>TOTAL INCOME</b>	<b>2,082</b>	<b>2,105</b>	<b>2,088</b>	<b>2,081</b>
<b>NET EXPENDITURE</b>	<b>(40)</b>	<b>114</b>	<b>102</b>	<b>(111)</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>1</i>	<i>1</i>	<i>(1)</i>

**Budget Holder: Mr Phil Redmond - Chief Accountant**

**Notes:**

- 1) Accountancy - a corporate financial stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

# TREASURER SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### RISK SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	678	738	757	748
PREMISES	-	-	-	-
TRANSPORT	10	9	9	9
SUPPLIES AND SERVICES	56	54	49	56
THIRD PARTY PAYMENTS	-	1	-	1
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	167	192	192	103
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>911</b>	<b>994</b>	<b>1,007</b>	<b>917</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	10	-	-	-
GOVERNMENT GRANTS	197	197	197	197
RECHARGES	909	748	742	645
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1	19	23	38
<b>TOTAL INCOME</b>	<b>1,117</b>	<b>964</b>	<b>962</b>	<b>880</b>
<b>NET EXPENDITURE</b>	<b>(206)</b>	<b>30</b>	<b>45</b>	<b>37</b>
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>0</i>	<i>0</i>	<i>0</i>

**Budget Holder: Tracy Greenhalgh - Chief Internal Auditor**

**Notes:**

- 1) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.



## **Built Environment**





# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
ENFORCEMENT & QUALITY STANDARDS	1,564	1,652	1,652	1,493
HOUSING	724	225	225	980
PLANNING SERVICES	1,162	1,133	1,133	475
TRANSPORTATION	2,184	1,321	1,360	1,542
NEIGHBOURHOOD - SUMMARY	19,715	21,291	21,257	23,084
<b>NET COST OF SERVICES</b>	<b>25,349</b>	<b>25,622</b>	<b>25,627</b>	<b>27,574</b>
<i>COST PER '000 POPULATION</i>	<i>178</i>	<i>180</i>	<i>180</i>	<i>194</i>

ASSISTANT CHIEF EXECUTIVE: Mr John Donnellon

FINANCE MANAGERS: Mr Steve Maher & Ms Kirsten Whyatt

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	10,851	10,506	10,734	10,482
PREMISES	3,752	1,192	1,689	1,295
TRANSPORT	1,082	1,383	1,391	1,415
SUPPLIES AND SERVICES	4,669	2,768	2,862	2,866
THIRD PARTY PAYMENTS	1,029	1,255	1,183	1,202
TRANSFER PAYMENTS	258	388	388	24
SUPPORT SERVICES	1,915	1,410	1,562	1,922
CAPITAL CHARGES	10,607	11,859	11,859	13,018
<b>TOTAL EXPENDITURE</b>	<b>34,163</b>	<b>30,761</b>	<b>31,668</b>	<b>32,224</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	2,443	1,826	2,297	2,339
GOVERNMENT GRANTS	968	738	998	254
RECHARGES	1,241	1,374	1,395	1,020
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,162	1,201	1,351	1,037
<b>TOTAL INCOME</b>	<b>8,814</b>	<b>5,139</b>	<b>6,041</b>	<b>4,650</b>
<b>NET EXPENDITURE</b>	<b>25,349</b>	<b>25,622</b>	<b>25,627</b>	<b>27,574</b>

# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ENFORCEMENT & QUALITY STANDARDS

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,826	1,706	1,699	1,687
PREMISES	1	1	3	1
TRANSPORT	43	36	45	36
SUPPLIES AND SERVICES	382	209	270	214
THIRD PARTY PAYMENTS	12	17	17	7
TRANSFER PAYMENTS	2	365	365	-
SUPPORT SERVICES	340	490	490	388
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,606</b>	<b>2,824</b>	<b>2,889</b>	<b>2,333</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	856	799	847	829
GOVERNMENT GRANTS	7	-	-	-
RECHARGES	2	365	365	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	177	8	25	11
<b>TOTAL INCOME</b>	<b>1,042</b>	<b>1,172</b>	<b>1,237</b>	<b>840</b>
<b>NET EXPENDITURE</b>	<b>1,564</b>	<b>1,652</b>	<b>1,652</b>	<b>1,493</b>
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>12</i>	<i>12</i>	<i>10</i>

Budget Holder: Mr Tim Coglan - Assistant Director of Enforcement & Quality Standards

**Notes:**

- 1) The Enforcement and Quality Standards Department comprises of the following functions: Trading Standards, Advice & Education, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
QUALITY ADMIN	524	643	645	555
HOUSING ENFORCEMENT	149	168	158	161
ADVICE & EDUCATION	154	159	160	164
HEALTH & SAFETY	110	115	81	123
LICENCE ENFORCEMENT	152	30	42	162
TRADING STANDARDS	245	134	126	306
FOOD STDS	263	331	260	288
PLANNING ENFORCEMENT	180	119	167	123
SELECTIVE LICENSING	3	-	-	-
LICENSING	(216)	(47)	13	(389)
<b>NET EXPENDITURE</b>	<b>1,564</b>	<b>1,652</b>	<b>1,652</b>	<b>1,493</b>

# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### HOUSING

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,387	1,355	1,505	1,394
PREMISES	47	59	64	60
TRANSPORT	21	20	21	20
SUPPLIES AND SERVICES	290	174	150	179
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	47	23	23	24
SUPPORT SERVICES	28	36	36	270
CAPITAL CHARGES	57	57	57	57
<b>TOTAL EXPENDITURE</b>	<b>1,877</b>	<b>1,724</b>	<b>1,856</b>	<b>2,004</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	114	79	131	79
GOVERNMENT GRANTS	374	734	692	209
RECHARGES	440	443	471	443
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	225	243	337	293
<b>TOTAL INCOME</b>	<b>1,153</b>	<b>1,499</b>	<b>1,631</b>	<b>1,024</b>
<b>NET EXPENDITURE</b>	<b>724</b>	<b>225</b>	<b>225</b>	<b>980</b>
<i>COST PER '000 POPULATION</i>	5	2	2	7

Budget Holder: Mr Steve Matthews - Head of Strategic Housing

**Notes:**

- 1) The Housing Service is responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy. The Service is responsible for major housing development programmes in conjunction with the Homes and Communities Agency, private developers and registered social landlords. The service is the client for Blackpool Coastal Housing who manage the Councils housing stock. The Housing Options role is to prevent homelessness and provide help and assistance to those that are threatened or are homeless.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADVANCES	3	4	5	4
RENEWALS	57	59	59	59
TRAVELLER SITE	(48)	(6)	(21)	(3)
CLIENT TEAM	(3)	2	2	7
HOUSING PROJECTS	-	-	-	-
HOUSING OPTIONS	628	57	57	701
STRATEGY	87	109	123	212
<b>NET EXPENDITURE</b>	<b>724</b>	<b>225</b>	<b>225</b>	<b>980</b>

# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PLANNING SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	927	900	866	896
PREMISES	-	1	-	1
TRANSPORT	9	13	8	12
SUPPLIES AND SERVICES	207	99	111	98
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	682	766	765	155
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,825</b>	<b>1,779</b>	<b>1,750</b>	<b>1,162</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	612	645	517	663
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	23
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	51	1	100	1
<b>TOTAL INCOME</b>	<b>663</b>	<b>646</b>	<b>617</b>	<b>687</b>
<b>NET EXPENDITURE</b>	<b>1,162</b>	<b>1,133</b>	<b>1,133</b>	<b>475</b>
<i>COST PER '000 POPULATION</i>	<i>8</i>	<i>8</i>	<i>8</i>	<i>3</i>

**Budget Holder: Mr Steve Matthews - Head of Strategic Housing**

**Notes:**

- 1) Continue to contribute to the development and consideration of key projects including the Conference/Leisure Quarter, Central Business District and the Central Seafront/Promenade and housing renewal in the inner areas.
- 2) Agree the Core Strategy and submit it for scrutiny at a public enquiry, agree and adopt the Town Centre Strategy, review the provisions of the Localism Bill and agree how the Planning and Building Control service will respond.
- 3) Manage the Townscape Heritage Initiative grant assisting building improvements in the Town Centre Conservation Area.
- 4) Continue to seek to influence Sub-Regional, Regional and National Policies and Strategies in order to ensure they support Blackpool's development ambitions.
- 5) Continue to lift quality and improve service provision and customer care in the areas of planning and building control.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HEAD OF PLANNING	1	7	7	7
PLANNING POLICY	270	221	241	187
DEVELOPMENT CONTROL (PLANNING APPS)	11	(89)	(83)	(107)
BUILDING CONTROL	27	58	62	55
OFFICE SERVICES	853	936	906	333
<b>NET EXPENDITURE</b>	<b>1,162</b>	<b>1,133</b>	<b>1,133</b>	<b>475</b>

# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### TRANSPORTATION

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,173	1,297	1,410	1,324
PREMISES	1,764	405	886	529
TRANSPORT	47	42	45	44
SUPPLIES AND SERVICES	693	399	437	439
THIRD PARTY PAYMENTS	150	180	118	130
TRANSFER PAYMENTS	209	-	-	-
SUPPORT SERVICES	74	10	163	206
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>4,110</b>	<b>2,333</b>	<b>3,059</b>	<b>2,672</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	624	166	602	529
GOVERNMENT GRANTS	445	4	306	45
RECHARGES	79	328	321	323
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	778	514	470	233
<b>TOTAL INCOME</b>	<b>1,926</b>	<b>1,012</b>	<b>1,699</b>	<b>1,130</b>
<b>NET EXPENDITURE</b>	<b>2,184</b>	<b>1,321</b>	<b>1,360</b>	<b>1,542</b>
<i>COST PER '000 POPULATION</i>	<i>15</i>	<i>9</i>	<i>10</i>	<i>11</i>

**Budget Holder: Mr Peter Cross - Head of Transportation**

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Transportation is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it. This includes the large scale planned maintenance programme being delivered by the Council's Project 30 initiative.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents along with the provision and promotion of road safety advice and education. The service operates a wide ranging and successful road safety programme and also manages the school crossing patrols. The Council is an active member of the Lancashire Partnership for Road Safety.
- 3) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway.
- 4) The Council as a Transport Authority is responsible for certain strategic public transport functions, supported bus services, public transport infrastructure (including stops and shelters) and community transport (Dial-a-ride).
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by the Transportation Division. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNED MAINTENANCE	373	34	64	183
TRANSPORT - TECHNICAL SUPPORT	232	252	251	223
TRAFFIC MANAGEMENT - OPERATIONAL	(117)	(129)	(172)	(165)
TRAFFIC MANAGEMENT - STAFF COSTS	310	302	341	320
TRAVEL & SAFETY - STAFF COSTS	177	161	183	163
ROAD SAFETY	200	49	114	46
BUS & TRAM SHELTERS	52	(129)	(129)	(134)
TRAMWAY SUPPORT	150	150	150	130
TRANSPORTATION PUBLICITY & PROMOTION	22	25	20	25
TRANSPORT INITIATIVES	167	171	111	150
PUBLIC TRANSPORT CONTRACTS	133	235	214	217
COMMUNITY TRANSPORT	78	78	75	52
SCHOOL CROSSING PATROL	209	214	209	219
TRANSPORT POLICY	200	189	210	394
TRANSPORTATION PROJECTS	(2)	-	-	-
PROJECT 30	-	(281)	(281)	(281)
<b>NET EXPENDITURE</b>	<b>2,184</b>	<b>1,321</b>	<b>1,360</b>	<b>1,542</b>

# BUILT ENVIRONMENT

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### NEIGHBOURHOOD SERVICES SUMMARY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	5,538	5,248	5,254	5,181
PREMISES	1,940	726	736	704
TRANSPORT	962	1,272	1,272	1,303
SUPPLIES AND SERVICES	3,097	1,887	1,894	1,936
THIRD PARTY PAYMENTS	867	1,058	1,048	1,065
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	791	108	108	903
CAPITAL CHARGES	10,550	11,802	11,802	12,961
<b>TOTAL EXPENDITURE</b>	<b>23,745</b>	<b>22,101</b>	<b>22,114</b>	<b>24,053</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	237	137	200	239
GOVERNMENT GRANTS	142	-	-	-
RECHARGES	720	238	238	231
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,931	435	419	499
<b>TOTAL INCOME</b>	<b>4,030</b>	<b>810</b>	<b>857</b>	<b>969</b>
<b>NET EXPENDITURE</b>	<b>19,715</b>	<b>21,291</b>	<b>21,257</b>	<b>23,084</b>
<i>COST PER '000 POPULATION</i>	<i>138</i>	<i>149</i>	<i>149</i>	<i>162</i>

Budget Holder: Mr Russ Weaver - Head of Neighbourhood Services

**Notes:**

- 1) Neighbourhood Services delivers integrated services within the heart of our communities helping to raise aspiration, ambition and attainment.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NORTH	1,202	1,035	964	944
SOUTH	1,168	1,097	1,117	1,034
CENTRAL	1,075	1,153	1,105	1,162
TC & PROMS	1,788	1,862	1,910	1,790
CORE	1,101	1,082	1,133	2,024
CAPITAL	413	410	410	255
ENGINEERING	12,968	14,652	14,618	15,875
<b>NET EXPENDITURE</b>	<b>19,715</b>	<b>21,291</b>	<b>21,257</b>	<b>23,084</b>







# **Organisation, Property & Information Technology**



# ORGANISATION, PROPERTY & INFORMATION TECHNOLOGY

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
ASSET & ESTATES	2,435	3,518	3,661	5,473
ICT	(392)	195	195	(187)
TRANS.CLIENT	218	-	-	-
<b>NET COST OF SERVICES</b>	<b>2,261</b>	<b>3,713</b>	<b>3,856</b>	<b>5,286</b>
<i>COST PER '000 POPULATION</i>	<i>16</i>	<i>26</i>	<i>27</i>	<i>37</i>

ASSISTANT CHIEF EXECUTIVE: Mr Carl Baker

FINANCE MANAGERS: Mr Steve Maher & Ms Kirsten Whyatt

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,060	2,914	2,958	2,911
PREMISES	3,451	3,001	3,127	2,968
TRANSPORT	99	126	124	127
SUPPLIES AND SERVICES	2,009	2,459	2,466	2,838
THIRD PARTY PAYMENTS	45	35	36	40
TRANSFER PAYMENTS	228	177	177	319
SUPPORT SERVICES	1,466	1,256	1,256	1,461
CAPITAL CHARGES	3,477	3,345	3,348	3,243
CORPORATE SAVINGS TARGET	-	-	-	(152)
<b>TOTAL EXPENDITURE</b>	<b>13,835</b>	<b>13,313</b>	<b>13,492</b>	<b>13,755</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,275	1,574	1,554	1,467
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	8,350	7,659	7,637	6,599
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	949	367	445	403
<b>TOTAL INCOME</b>	<b>11,574</b>	<b>9,600</b>	<b>9,636</b>	<b>8,469</b>
<b>NET EXPENDITURE</b>	<b>2,261</b>	<b>3,713</b>	<b>3,856</b>	<b>5,286</b>

# ORGANISATION, PROPERTY & INFORMATION TECHNOLOGY

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ASSET & ESTATES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,446	1,668	1,668	1,684
PREMISES	3,446	2,994	3,116	2,958
TRANSPORT	85	111	111	114
SUPPLIES AND SERVICES	795	1,072	1,072	1,194
THIRD PARTY PAYMENTS	44	35	35	39
TRANSFER PAYMENTS	-	177	177	319
SUPPORT SERVICES	1,262	1,040	1,040	1,328
CAPITAL CHARGES	3,182	3,120	3,120	3,099
CORPORATE SAVINGS TARGET	-	-	-	(152)
<b>TOTAL EXPENDITURE</b>	<b>10,260</b>	<b>10,217</b>	<b>10,339</b>	<b>10,583</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,031	1,405	1,384	1,297
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	5,455	5,121	5,121	3,640
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	339	173	173	173
<b>TOTAL INCOME</b>	<b>7,825</b>	<b>6,699</b>	<b>6,678</b>	<b>5,110</b>
<b>NET EXPENDITURE</b>	<b>2,435</b>	<b>3,518</b>	<b>3,661</b>	<b>5,473</b>
<b>COST PER '000 POPULATION</b>				
	17	25	26	38

**Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management**

**Notes:**

- The above figures include the operating costs of the following premises:-
  - Town Hall
  - Municipal Buildings
  - Stanley Buildings
  - 1 Clifton Street
  - Progress House
  - South King Street
  - Blackpool Football Club
  - Technology Management Centre
  - Coastal House
  - Enterprise Centre
  - Solaris Centre
  - Festival House
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.
- "Recharges" relates to accommodation costs allocated to various departments of the Council.
- The Transformation, School Organisation & Client Function division leads the Blackpool delivery of the Department for Education's schools capital programmes, this includes Building Schools for the Future (BSF) and the Primary Capital Programme (PCP) which addresses the organisation, condition, suitability and sufficiency of the school estate, schools ICT, health & safety, risk management and procurement.
- The Division has a statutory responsibility to monitor and ensure that school properties are maintained to an appropriate standard and all Children, Adult & Family Services buildings remain safe and secure places for staff and service users. We work closely with professional service teams across the council to ensure that a programme of ongoing maintenance is in place to ensure the upkeep and longevity of our properties.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PORTFOLIO MANAGEMENT	(523)	(493)	(371)	1,480
ESTATES AND DEVELOPMENT	12	305	305	294
FACILITIES MAINTENANCE AND LEGISLATION	573	751	751	761
ENERGY, DATA MANAGEMENT AND SUSTAINABLE DEVELOPMENT	516	611	611	650
VACANT AND UNDERUSED	86	59	59	62
INVESTMENT PORTFOLIO	1,291	1,496	1,517	1,500
BUILT HERITAGE	-	79	79	77
SCHOOLS PROPERTY, ORGANISATION AND CLIENT MANAGEMENT	540	622	622	649
TO BE RECHARGED	(60)	88	88	-
<b>NET EXPENDITURE</b>	<b>2,435</b>	<b>3,518</b>	<b>3,661</b>	<b>5,473</b>

# ORGANISATION, PROPERTY & INFORMATION TECHNOLOGY

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ICT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,614	1,246	1,290	1,227
PREMISES	5	7	11	10
TRANSPORT	14	15	13	13
SUPPLIES AND SERVICES	1,214	1,387	1,394	1,644
THIRD PARTY PAYMENTS	1	-	1	1
TRANSFER PAYMENTS	10	-	-	-
SUPPORT SERVICES	204	216	216	133
CAPITAL CHARGES	295	225	228	144
<b>TOTAL EXPENDITURE</b>	<b>3,357</b>	<b>3,096</b>	<b>3,153</b>	<b>3,172</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	244	169	170	170
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,895	2,538	2,516	2,959
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	610	194	272	230
<b>TOTAL INCOME</b>	<b>3,749</b>	<b>2,901</b>	<b>2,958</b>	<b>3,359</b>
<b>NET EXPENDITURE</b>	<b>(392)</b>	<b>195</b>	<b>195</b>	<b>(187)</b>
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>1</i>	<i>1</i>	<i>(1)</i>

**Budget Holder: Mr Tony Doyle - Head of ICT Services**

**Notes:**

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. ICT Services budget covers all the costs for the 38 staff and for managing the Council's ICT infrastructure and corporate applications. The costs for business application licences, refreshing PCs and telephones are paid directly by the services.



## **Regeneration, Tourism & Culture**





# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
PARTNERSHIPS & BUSINESS DEVELOPMENT	1,352	1,034	1,034	920
ARTS & HERITAGE	864	562	554	573
LIBRARY SERVICES	1,862	2,258	2,258	2,232
ECONOMIC DEVELOPMENT	874	691	691	637
ILLUMINATIONS	2,959	3,056	3,071	2,977
VISIT BLACKPOOL / MARKETING COMPANY	1,999	2,060	2,060	1,949
STRATEGIC LEISURE ASSETS	1,836	87	2,470	1,130
<b>NET COST OF SERVICES</b>	<b>11,746</b>	<b>9,748</b>	<b>12,138</b>	<b>10,418</b>
<i>COST PER '000 POPULATION</i>	82	68	85	73

ASSISTANT CHIEF EXECUTIVE: Mr Alan Cavill

FINANCE MANAGERS: Mr Steve Maher & Ms Kirsten Whyatt

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	6,275	4,937	4,754	4,837
PREMISES	817	676	707	680
TRANSPORT	870	1,154	1,232	741
SUPPLIES AND SERVICES	6,013	3,061	3,782	3,170
THIRD PARTY PAYMENTS	100	66	60	69
TRANSFER PAYMENTS	72	-	19	-
SUPPORT SERVICES	1,175	(130)	809	669
CAPITAL CHARGES	4,884	5,872	5,779	5,797
<b>TOTAL EXPENDITURE</b>	<b>20,206</b>	<b>15,636</b>	<b>17,142</b>	<b>15,963</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	3,094	5,147	3,310	3,675
GOVERNMENT GRANTS	315	10	10	10
RECHARGES	1	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,050	731	1,684	1,860
<b>TOTAL INCOME</b>	<b>8,460</b>	<b>5,888</b>	<b>5,004</b>	<b>5,545</b>
<b>NET EXPENDITURE</b>	<b>11,746</b>	<b>9,748</b>	<b>12,138</b>	<b>10,418</b>

# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PARTNERSHIPS AND BUSINESS DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	359	342	362	421
PREMISES	14	-	1	-
TRANSPORT	4	5	4	5
SUPPLIES AND SERVICES	814	323	323	344
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	738	364	364	150
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>1,929</b>	<b>1,034</b>	<b>1,054</b>	<b>920</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	577	-	20	-
<b>TOTAL INCOME</b>	<b>577</b>	<b>-</b>	<b>20</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>1,352</b>	<b>1,034</b>	<b>1,034</b>	<b>920</b>
<i>COST PER '000 POPULATION</i>	<i>9</i>	<i>7</i>	<i>7</i>	<i>6</i>

Budget Holder: Mr Philip Welsh - Head of Partnerships & Business Development

**Notes:**

- 1) The Partnership and Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations including the Town Centre BID, Marketing Blackpool and Blackpool, Fylde & Wyre Economic Development Company. The service also provides extensive corporate project support services including business planning, monitoring of external funds and communication with key stakeholders.

**REGENERATION, TOURISM & CULTURE**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**ARTS AND HERITAGE**

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	322	264	295	281
PREMISES	59	37	37	39
TRANSPORT	7	4	9	6
SUPPLIES AND SERVICES	513	169	175	163
THIRD PARTY PAYMENTS	87	66	58	67
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	236	3	4	5
CAPITAL CHARGES	38	24	24	18
<b>TOTAL EXPENDITURE</b>	<b>1,262</b>	<b>567</b>	<b>602</b>	<b>579</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	9	1	2	2
GOVERNMENT GRANTS	171	-	-	-
RECHARGES	1	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	217	4	46	4
<b>TOTAL INCOME</b>	<b>398</b>	<b>5</b>	<b>48</b>	<b>6</b>
<b>NET EXPENDITURE</b>	<b>864</b>	<b>562</b>	<b>554</b>	<b>573</b>
<i>COST PER '000 POPULATION</i>	<i>6</i>	<i>4</i>	<i>4</i>	<i>4</i>

**Budget Holder: Polly Hamilton - Head of Cultural Services**

**Notes:**

This budget represents the cost of providing the following key areas:

- 1) The general running costs, exhibition and education programme, and staffing for the Grundy Art Gallery. The exhibition programme attracts visitors locally, regionally and nationally; and the education programme provides opportunities particularly for young people and adults as well to learn about and participate in the visual arts, as part of our commitment to delivering the 5-hour Culture Offer.
- 2) An Arts Development Service.
- 3) Revenue funding to the Grand Theatre provided through a Service Level Agreement. This funding supports the Grand's core performance programme.
- 4) A maintenance budget for the Great Promenade Show. This allows for the general upkeep of this visitor attraction.
- 5) This budget does not include external funding. The Arts Service uses its core budget to attract external funding of around £300k annually to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

**Heritage, Collections and Archives**

The Heritage Service has a wide remit encompassing a range of heritage activities from strategic development to operational issues including:

- 1) Policy development and review, including the Blackpool Council Heritage Strategy.
- 2) Lead for Blackpool's ambition to create a new major museum/heritage based attraction.
- 3) Lancashire Record Office, the Local Family and History Centre, the Illuminations Archive centre and advice, the former Tower Company Collection and support for other Blackpool Collections in private hands.
- 4) Local, regional and national advocacy for Blackpool's heritage.
- 5) Development and implementation of community heritage projects and events, like the Heritage Open Days initiative.
- 6) Development and co-ordination of heritage networks in the local area including the creation of a network of volunteers.
- 7) Support and specialist advice for major heritage related projects (e.g. Blackpool Winter Gardens).

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS DEVELOPMENT	218	198	198	202
GRUNDY ART GALLERY	178	159	159	161
HERITAGE	61	49	49	50
DIVISIONAL OVERHEADS	407	156	148	160
<b>NET EXPENDITURE</b>	<b>864</b>	<b>562</b>	<b>554</b>	<b>573</b>

# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### LIBRARY SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,093	1,148	1,082	1,136
PREMISES	253	251	259	251
TRANSPORT	16	19	15	15
SUPPLIES AND SERVICES	355	328	417	400
THIRD PARTY PAYMENTS	-	-	2	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	13	288	287	221
CAPITAL CHARGES	183	249	249	248
<b>TOTAL EXPENDITURE</b>	<b>1,913</b>	<b>2,283</b>	<b>2,311</b>	<b>2,273</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	51	25	42	41
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	11	-
<b>TOTAL INCOME</b>	<b>51</b>	<b>25</b>	<b>53</b>	<b>41</b>
<b>NET EXPENDITURE</b>	<b>1,862</b>	<b>2,258</b>	<b>2,258</b>	<b>2,232</b>
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>16</i>	<i>16</i>	<i>16</i>

**Budget Holder: Polly Hamilton - Head of Cultural Services**

**Notes:**

This budget represents the cost of providing the statutory public library service.

The library service in Blackpool consists of:-

- 1) A network of community libraries which provide the Blackpool library service across the Borough. All provide trusted community spaces for learning, information provision, social and cultural activities, books and other items for loan and access to public PCs.
- 2) An at-home library outreach service for 170 residents is provided for vulnerable people who are unable to visit a local library - mainly older people.
- 3) The service co-ordinates the national Bookstart scheme - providing books, via a gifting scheme, to all households with babies and pre-school children.
- 4) An annual Reader Development programme is actioned to promote and support literacy, learning, and the use of libraries - this activity includes targeted activity for children, young people, adult learners, unemployed people, older people and others with the Local and Family History Centre, which helps residents and others to learn about the history of Blackpool and research their family trees, is based in the prestigious Central Library.

Over 40% of the population are registered as library members - over 25,000 of these registered users are 'active' users, having used the library in the past 12 months. The last figure does not include those people who simply choose to visit a library without taking out formal membership. Between April & Sept 2012 there were 330,945 visits to libraries.

# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,155	442	459	306
PREMISES	88	38	59	39
TRANSPORT	7	3	3	4
SUPPLIES AND SERVICES	1,019	164	256	220
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	72	-	19	-
SUPPORT SERVICES	71	64	63	88
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,412</b>	<b>711</b>	<b>859</b>	<b>657</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	30	20	21	20
GOVERNMENT GRANTS	134	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,374	-	147	-
<b>TOTAL INCOME</b>	<b>1,538</b>	<b>20</b>	<b>168</b>	<b>20</b>
<b>NET EXPENDITURE</b>	<b>874</b>	<b>691</b>	<b>691</b>	<b>637</b>
<i>COST PER '000 POPULATION</i>	<i>6</i>	<i>5</i>	<i>5</i>	<i>4</i>

**Budget Holder: Mr Peter Legg - Head of Economic Development**

**Notes:**

- 1) The Economic Development Division is a small but effective team that spearheads the Council's support to new and existing businesses to assist in their growth, wealth generation and job creation. The function includes well known service areas such as Get Started which has helped well over 700 new start firms to set up in Blackpool in the last five years. It also includes Positive Steps into Work, now working under contract on the government's Work Programme, providing advice, guidance and skills training opportunities to long term unemployed residents to enable them to become work ready.
- 2) The combined team will be looking to widen and deepen its relationship with businesses across Blackpool and the Fylde Coast in 2013/14, working closely with key employers, growth companies and recruiting companies to broker the full range of Council and partner support in areas such as investment and innovation, finance, recruitment and training (including apprentices) and sector development e.g. creative industries. It aims to ensure local companies take up the full range of advice and support on offer through effective communication, meaningful and trusted relationships.

# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ILLUMINATIONS

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,293	1,091	1,124	1,020
PREMISES	351	350	350	351
TRANSPORT	112	164	185	168
SUPPLIES AND SERVICES	1,406	327	553	310
THIRD PARTY PAYMENTS	13	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	10	2	6	82
CAPITAL CHARGES	1,216	1,231	1,231	1,148
<b>TOTAL EXPENDITURE</b>	<b>4,401</b>	<b>3,165</b>	<b>3,449</b>	<b>3,079</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	256	-	1	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,186	109	377	102
<b>TOTAL INCOME</b>	<b>1,442</b>	<b>109</b>	<b>378</b>	<b>102</b>
<b>NET EXPENDITURE</b>	<b>2,959</b>	<b>3,056</b>	<b>3,071</b>	<b>2,977</b>
<i>COST PER '000 POPULATION</i>	<i>21</i>	<i>21</i>	<i>22</i>	<i>21</i>

**Budget Holder: Mr Richard Ryan - Head of Illuminations**

**Notes:**

- 1) The Council has staged the Illuminations display in the autumn of each year since 1912 and it forms one of the town's most popular attractions. The features for the display are designed and built by the Illuminations division.
- 2) Voluntary donations from businesses and other local interests are received each year towards the cost of staging the display and nightly collections are made on the promenade. Sponsorship of the display and features also raise additional income.

# REGENERATION, TOURISM & CULTURE

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### VISIT BLACKPOOL / MARKETING COMPANY

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	673	665	638	665
PREMISES	39	-	1	-
TRANSPORT	10	9	9	9
SUPPLIES AND SERVICES	1,741	1,455	1,716	1,455
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	54	85	85	80
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,517</b>	<b>2,214</b>	<b>2,449</b>	<b>2,209</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	175	139	134	245
GOVERNMENT GRANTS	10	10	10	10
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	333	5	245	5
<b>TOTAL INCOME</b>	<b>518</b>	<b>154</b>	<b>389</b>	<b>260</b>
<b>NET EXPENDITURE</b>	<b>1,999</b>	<b>2,060</b>	<b>2,060</b>	<b>1,949</b>
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>14</i>	<i>14</i>	<i>14</i>

**Budget Holder: Ms Natalie Wyatt - Managing Director of Marketing Blackpool**

**Notes:**

- 1) Marketing Blackpool is the resort's Destination Management Organisation which has responsibilities for promoting the offer which is largely tourism related, though not exclusive to, and aims to market to both leisure and business visitors, investors and wider industry. Its aim is to reposition Blackpool as Europe's leading seaside resort, which in turn will increase visitor numbers and spend with the intention of creating jobs in the economy. As the owner of the resort's brand, the company will lead on all destination marketing campaigns, will programme and deliver Blackpool's major events and will engage and working in partnership with private sector businesses in the resort. In addition to this, the department also operates the Tourist Information Centre. A Destination Marketing Plan has been produced inline with Visit England guidance.

# REGENERATION, TOURISM & CULTURE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,380	985	794	1,008
PREMISES	13	-	-	-
TRANSPORT	714	950	1,007	534
SUPPLIES AND SERVICES	165	295	342	278
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	53	(936)	-	43
CAPITAL CHARGES	3,447	4,368	4,275	4,383
<b>TOTAL EXPENDITURE</b>	<b>5,772</b>	<b>5,662</b>	<b>6,418</b>	<b>6,246</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,573	4,962	3,110	3,367
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,363	613	838	1,749
<b>TOTAL INCOME</b>	<b>3,936</b>	<b>5,575</b>	<b>3,948</b>	<b>5,116</b>
<b>NET EXPENDITURE</b>	<b>1,836</b>	<b>87</b>	<b>2,470</b>	<b>1,130</b>
<i>COST PER '000 POPULATION</i>				
	<i>13</i>	<i>1</i>	<i>17</i>	<i>8</i>

**Budget Holder: Mr Alan Cavill - Assistant Chief Executive (Regeneration, Tourism & Culture Division)**







## **Leisure & Operational Services**



# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	4,570	3,732	3,732	3,171
CAPITAL PROJECTS & REGENERATION	2,551	3,660	3,660	3,611
INTEGRATED TRANSPORT SERVICES	18	(4)	(4)	(4)
WASTE MANAGEMENT	15,989	15,894	15,835	16,356
STANLEY PARK & PARKS DEVELOPMENT	716	730	730	665
CEMETERIES & CREMATORIUM	(656)	(715)	(715)	(744)
CATERING SERVICES	(328)	(309)	(205)	(251)
LEISURE FACILITIES & SPORT DEVELOPMENT	1,787	1,797	1,814	1,710
PROPERTY & FACILITIES MANAGEMENT	(650)	(560)	(560)	(554)
SECURITY & CCTV	144	(47)	(47)	(231)
PUBLIC CONVENIENCES	1,026	1,033	1,018	960
<b>NET COST OF SERVICES</b>	<b>25,167</b>	<b>25,211</b>	<b>25,258</b>	<b>24,689</b>
<i>COST PER '000 POPULATION</i>	<i>177</i>	<i>177</i>	<i>177</i>	<i>173</i>

ASSISTANT CHIEF EXECUTIVE: Mr John Blackledge

FINANCE MANAGERS: Mr Steve Maher & Ms Kirsten Whyatt

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	11,755	8,574	10,234	8,662
PREMISES	4,064	3,101	3,573	3,089
TRANSPORT	495	332	541	382
SUPPLIES AND SERVICES	19,227	3,595	3,914	3,158
THIRD PARTY PAYMENTS	10,335	22,407	23,707	22,947
TRANSFER PAYMENTS	481	493	490	505
SUPPORT SERVICES	5,386	3,099	3,781	2,405
CAPITAL CHARGES	1,704	1,404	1,415	1,382
<b>TOTAL EXPENDITURE</b>	<b>53,447</b>	<b>43,005</b>	<b>47,655</b>	<b>42,530</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	6,454	7,110	6,458	7,265
GOVERNMENT GRANTS	3,069	2,830	2,866	2,830
RECHARGES	11,930	5,187	8,459	5,183
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6,827	2,667	4,614	2,563
<b>TOTAL INCOME</b>	<b>28,280</b>	<b>17,794</b>	<b>22,397</b>	<b>17,841</b>
<b>NET EXPENDITURE</b>	<b>25,167</b>	<b>25,211</b>	<b>25,258</b>	<b>24,689</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,624	991	1,019	1,232
PREMISES	517	62	62	64
TRANSPORT	19	16	15	16
SUPPLIES AND SERVICES	1,231	685	542	545
THIRD PARTY PAYMENTS	38	51	51	53
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	3,116	2,669	2,669	2,102
CAPITAL CHARGES	156	143	146	123
<b>TOTAL EXPENDITURE</b>	<b>6,701</b>	<b>4,617</b>	<b>4,504</b>	<b>4,135</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	156	-	-	-
RECHARGES	567	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,408	885	772	964
<b>TOTAL INCOME</b>	<b>2,131</b>	<b>885</b>	<b>772</b>	<b>964</b>
<b>NET EXPENDITURE</b>	<b>4,570</b>	<b>3,732</b>	<b>3,732</b>	<b>3,171</b>
<i>COST PER '000 POPULATION</i>	32	26	26	22

Budget Holder: Mr John Blackledge - Assistant Chief Executive (Leisure & Operational Services)

**Notes:**

- 1) Business Services includes Strategic Planning and Administration for Leisure and Operational Services.
- 2) The Department also includes the Council's Corporate Print Services who operate effectively as a trading account - this means that they do not receive any funding from the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADMIN	541	217	217	167
CPS	(65)	38	38	(17)
DIRECTORATE	4,094	3,477	3,477	3,021
<b>NET EXPENDITURE</b>	<b>4,570</b>	<b>3,732</b>	<b>3,732</b>	<b>3,171</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CAPITAL PROJECTS AND REGENERATION

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,742	1,411	1,165	1,341
PREMISES	831	1,096	1,052	1,124
TRANSPORT	27	20	14	20
SUPPLIES AND SERVICES	2,079	677	669	695
THIRD PARTY PAYMENTS	1,971	3,900	3,900	4,001
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,345	307	313	180
CAPITAL CHARGES	698	397	401	397
<b>TOTAL EXPENDITURE</b>	<b>8,693</b>	<b>7,808</b>	<b>7,514</b>	<b>7,758</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	2,627	2,659	2,659	2,659
RECHARGES	3,300	1,467	1,217	1,466
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	214	22	(22)	22
<b>TOTAL INCOME</b>	<b>6,142</b>	<b>4,148</b>	<b>3,854</b>	<b>4,147</b>
<b>NET EXPENDITURE</b>	<b>2,551</b>	<b>3,660</b>	<b>3,660</b>	<b>3,611</b>
<i>COST PER '000 POPULATION</i>	<i>18</i>	<i>26</i>	<i>26</i>	<i>25</i>

Budget Holder: Mrs Clare Nolan-Barnes - Head of Capital Projects & Regeneration

**Notes:**

- 1) The Capital Projects Division provides in-house architectural, highway engineering, mechanical, electrical design, coast protection and environmental, street lighting, cost consultancy and project management services.
- 2) 2009 saw the awarding and commencement of the 25 year PFI contract to design, build and maintain the public lighting and traffic signals services within the town. This contract will see the transformation of the town's traffic signals and street lights with 16,000 lighting columns, 1,500 illuminated signs and 1,720 traffic signal points all being replaced within the first 5 years of the contract.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUILDING SERVICES	93	94	1,164	(100)
CAPITAL PROJECTS - FEE ACCOUNT	(446)	-	(1,069)	-
STREET LIGHTING & SIGNALS	97	101	101	102
PFI MANAGEMENT COSTS	2,040	2,369	2,368	2,485
ROUTINE MAINTENANCE	4	-	-	-
NORTH WEST COASTAL GROUP	-	-	-	-
REACTIVE MAINTENANCE	-	-	-	-
VANDALISM	1	-	-	-
STREET LIGHTING	762	1,096	1,096	1,124
<b>NET EXPENDITURE</b>	<b>2,551</b>	<b>3,660</b>	<b>3,660</b>	<b>3,611</b>

# LEISURE & OPERATIONAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## INTEGRATED TRANSPORT SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	393	-	542	-
PREMISES	110	-	112	-
TRANSPORT	34	-	84	-
SUPPLIES AND SERVICES	481	(8)	411	(8)
THIRD PARTY PAYMENTS	153	-	234	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	26	4	1	4
<b>TOTAL EXPENDITURE</b>	<b>1,197</b>	<b>(4)</b>	<b>1,384</b>	<b>(4)</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2	-	1	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,160	-	1,359	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	17	-	28	-
<b>TOTAL INCOME</b>	<b>1,179</b>	<b>-</b>	<b>1,388</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>18</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr James Kelly - Head of Integrated Transport & Waste Services

**Notes:**

- 1) The service provides a "home to school" transport service for vulnerable children and young people within the borough, including looked after children, children with special needs and those with behavioural issues. The service also provides transportation in relation to homeless hostels and women's refuge.
- 2) The Central Vehicle Maintenance Unit (CVMU) supports the delivery of Council services by providing and maintaining an effective vehicle fleet and working with services to understand requirements for vehicle provision and maintenance. The vehicle fleet is maintained to the statutory levels imposed by the Vehicle Operators and Services Agency (VOSA).

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	13	(3)	(3)	(3)
INTEGRATED TRANSPORT	5	(1)	(1)	(1)
<b>NET EXPENDITURE</b>	<b>18</b>	<b>(4)</b>	<b>(4)</b>	<b>(4)</b>



# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### WASTE MANAGEMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	732	758	814	772
PREMISES	139	124	185	132
TRANSPORT	104	132	168	180
SUPPLIES AND SERVICES	11,957	163	89	62
THIRD PARTY PAYMENTS	5,619	17,392	17,271	17,958
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	48	50	50	50
CAPITAL CHARGES	105	77	80	56
<b>TOTAL EXPENDITURE</b>	<b>18,704</b>	<b>18,696</b>	<b>18,657</b>	<b>19,210</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1,738	1,850	1,834	1,930
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	6	6	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	971	946	988	924
<b>TOTAL INCOME</b>	<b>2,715</b>	<b>2,802</b>	<b>2,822</b>	<b>2,854</b>
<b>NET EXPENDITURE</b>	<b>15,989</b>	<b>15,894</b>	<b>15,835</b>	<b>16,356</b>
<i>COST PER '000 POPULATION</i>	<i>112</i>	<i>112</i>	<i>111</i>	<i>115</i>

**Budget Holder: Mr James Kelly - Head of Integrated Transport & Waste Services**

**Notes:**

- 1) The Council operates a containerised domestic waste / management service in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling nearly 38% of all household waste.
- 2) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of waste from any domestic household within Blackpool.
- 3) Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 60% of waste disposed at the site is recycled. We supply wrapping for the safe disposal of asbestos waste.
- 4) Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 5) The Waste PFI is a contract let by Lancashire County Council and Blackpool Council to a consortium led by Global Renewables Ltd, which will provide the authorities with waste recycling, processing & disposal arrangement for 25 years. These arrangements will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMERCIAL WASTE	893	732	737	674
DOMESTIC WASTE	15,096	15,162	15,098	15,682
<b>NET EXPENDITURE</b>	<b>15,989</b>	<b>15,894</b>	<b>15,835</b>	<b>16,356</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### STANLEY PARK AND PARKS DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	580	566	516	492
PREMISES	136	117	126	116
TRANSPORT	7	33	51	49
SUPPLIES AND SERVICES	131	120	133	119
THIRD PARTY PAYMENTS	8	-	10	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	16	-	12	-
CAPITAL CHARGES	39	24	24	24
<b>TOTAL EXPENDITURE</b>	<b>917</b>	<b>860</b>	<b>872</b>	<b>800</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	121	123	118	128
GOVERNMENT GRANTS	5	-	-	-
RECHARGES	7	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	68	7	24	7
<b>TOTAL INCOME</b>	<b>201</b>	<b>130</b>	<b>142</b>	<b>135</b>
<b>NET EXPENDITURE</b>	<b>716</b>	<b>730</b>	<b>730</b>	<b>665</b>
<i>COST PER '000 POPULATION</i>	5	5	5	5

Budget Holder: Mr John Hawkin - Head of Leisure & Catering Services

**Notes:**

- 1) Stanley Park is Blackpool's largest piece of public open space, the two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II\* status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a five million pound Heritage Lottery Fund restoration in 2007.
- 2) The park boasts an impressive range of facilities which include, ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area.
- 3) Marton Mere, Blackpool's Nature Reserve, is nationally recognised as a Site of Special Scientific Interest for its bird populations and other important species such as dragonflies, butterflies, bats and orchids. The site contains a diversity of habitats including open water, reed beds and grassland as well as pockets of woodland and scrub. Many visitors enjoy the area through following the designated footpaths around the site and visiting the numerous bird-watching hides.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE SERVICES	(65)	(64)	(65)	(69)
CEMETERIES	162	169	155	163
STANLEY PARK	492	590	624	621
STANLEY PARK CAFÉ	(36)	(51)	(51)	(51)
EVENTS	1	-	-	-
STANLEY PARK VISITOR CENTRE	2	2	2	1
RANGER SERVICE	76	84	65	-
CODES NO LONGER USED	84	-	-	-
<b>NET EXPENDITURE</b>	<b>716</b>	<b>730</b>	<b>730</b>	<b>665</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CEMETERIES AND CREMATORIUM

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	184	186	189	188
PREMISES	195	198	220	202
TRANSPORT	1	1	2	1
SUPPLIES AND SERVICES	80	75	166	20
THIRD PARTY PAYMENTS	22	20	21	21
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	17	-	21	-
CAPITAL CHARGES	26	37	37	56
<b>TOTAL EXPENDITURE</b>	<b>525</b>	<b>517</b>	<b>656</b>	<b>488</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1,175	1,232	1,256	1,232
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6	-	115	-
<b>TOTAL INCOME</b>	<b>1,181</b>	<b>1,232</b>	<b>1,371</b>	<b>1,232</b>
<b>NET EXPENDITURE</b>	<b>(656)</b>	<b>(715)</b>	<b>(715)</b>	<b>(744)</b>
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>(5)</i>	<i>(5)</i>	<i>(5)</i>

Budget Holder: Mr John Hawkin - Head of Leisure & Catering Services

**Notes:**

- 1) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton. In addition, the grass cutting is carried out at Marton Cemetery.
- 2) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CARLETON CEMETERY	(243)	(247)	(249)	(247)
CARLETON LODGE FARM	(1)	(1)	(1)	(1)
CARLETON CREMATORIUM SERVICE	(434)	(486)	(492)	(516)
LAYTON CEMETERY SERVICE	8	7	11	7
PUBLIC FUNERALS	14	12	12	13
FLORAL TEA ROOMS ENERGY RECHARGE	-	-	4	-
BABY MEMORIAL FUND	-	-	-	-
<b>NET EXPENDITURE</b>	<b>(656)</b>	<b>(715)</b>	<b>(715)</b>	<b>(744)</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CATERING SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,704	1,562	1,479	1,566
PREMISES	355	295	289	303
TRANSPORT	13	12	10	13
SUPPLIES AND SERVICES	1,388	1,255	818	1,288
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	481	493	490	505
SUPPORT SERVICES	14	14	26	14
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>3,955</b>	<b>3,631</b>	<b>3,112</b>	<b>3,689</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	1,328	1,501	883	1,501
GOVERNMENT GRANTS	202	171	173	171
RECHARGES	2,492	2,039	1,991	2,039
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	261	229	270	229
<b>TOTAL INCOME</b>	<b>4,283</b>	<b>3,940</b>	<b>3,317</b>	<b>3,940</b>
<b>NET EXPENDITURE</b>	<b>(328)</b>	<b>(309)</b>	<b>(205)</b>	<b>(251)</b>
<i>COST PER '000 POPULATION</i>	<i>(2)</i>	<i>(2)</i>	<i>(1)</i>	<i>(2)</i>

**Budget Holder: Mr John Hawkin - Head of Leisure & Catering Services**

**Notes:**

- 1) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 30 Primary, Special and Secondary schools.
- 2) A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers.
- 3) The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis.
- 4) The Catering Management Team are responsible for the monitoring of hygiene standards in all council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT	(2,091)	(544)	(470)	(536)
PRIMARY SCHOOLS	922	61	75	91
SECONDARY SCHOOLS	740	136	150	154
SPECIAL SCHOOLS	101	38	40	40
<b>NET EXPENDITURE</b>	<b>(328)</b>	<b>(309)</b>	<b>(205)</b>	<b>(251)</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### LEISURE FACILITIES AND SPORT DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b>EXPENDITURE</b>				
EMPLOYEES	2,257	2,160	2,201	2,280
PREMISES	1,092	1,107	1,059	1,051
TRANSPORT	69	64	70	66
SUPPLIES AND SERVICES	468	586	587	491
THIRD PARTY PAYMENTS	-	-	3	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	57	59	59	59
CAPITAL CHARGES	575	693	693	693
<b>TOTAL EXPENDITURE</b>	<b>4,518</b>	<b>4,669</b>	<b>4,672</b>	<b>4,642</b>
<b>INCOME</b>				
CUSTOMER & CLIENT RECEIPTS	2,010	2,363	2,340	2,433
GOVERNMENT GRANTS	79	-	34	-
RECHARGES	357	344	343	347
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	285	165	141	152
<b>TOTAL INCOME</b>	<b>2,731</b>	<b>2,872</b>	<b>2,858</b>	<b>2,932</b>
<b>NET EXPENDITURE</b>	<b>1,787</b>	<b>1,797</b>	<b>1,814</b>	<b>1,710</b>
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>13</i>	<i>13</i>	<i>12</i>

**Budget Holder: Mr John Hawkin - Head of Leisure & Catering Services**

**Notes:**

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for.
- 2) In excess of 1 million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults.
- 3) Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 30,000 visits to facilities a year.
- 4) The service is focused on delivering quality and excellence and ensuring Blackpool benefits from national revenue and capital investment grant aid funding programmes.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE MANAGEMENT STAFFING	143	241	226	239
MPHLC	601	802	835	797
SWIM SCHEME	(91)	(105)	(109)	(111)
LIQUID ASSETS	(48)	(47)	(73)	(72)
HEALTH & FITNESS	(428)	(383)	(404)	(399)
PALATINE LEISURE CENTRE	660	563	645	610
WOODLANDS POOL	19	29	18	13
CLIMBING TOWERS	63	63	56	84
SPORTS CAMPS	11	-	10	-
BLACKPOOL SPORTS CENTRE & ARENA	896	700	693	693
COACHING ACCOUNT	(40)	(5)	(2)	(2)
GYMNASTICS	21	(22)	(15)	(14)
GOLF	(82)	(113)	(88)	(113)
SCHOOL SWIMMING	(64)	(69)	(73)	(84)
DD ACCOUNT	9	60	-	-
SPORT & PHYSICAL ACTIVITY	115	101	100	101
ACTIVE BLACKPOOL	8	(25)	(9)	(40)
HEALTHY FUTURES	2	-	-	-
PLAY LEADERSHIP SCHEMES	1	-	-	-
PLAY RANGER	(3)	-	-	-
CLUB & VOLUNTEERS	-	-	-	-
PHYSICAL ACTIVITY CO-ORDINATOR	4	-	(4)	-
BEARS	3	7	8	8
FOOTBALL FOUNDATION	(13)	-	-	-
<b>NET EXPENDITURE</b>	<b>1,787</b>	<b>1,797</b>	<b>1,814</b>	<b>1,710</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PROPERTY AND FACILITIES MANAGEMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,935	788	1,810	791
PREMISES	608	3	404	3
TRANSPORT	181	36	92	37
SUPPLIES AND SERVICES	1,110	19	291	20
THIRD PARTY PAYMENTS	1,345	6	960	7
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	773	-	631	-
CAPITAL CHARGES	5	4	8	4
<b>TOTAL EXPENDITURE</b>	<b>5,957</b>	<b>856</b>	<b>4,196</b>	<b>862</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	48	-	9	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,632	1,331	3,155	1,331
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,927	85	1,592	85
<b>TOTAL INCOME</b>	<b>6,607</b>	<b>1,416</b>	<b>4,756</b>	<b>1,416</b>
<b>NET EXPENDITURE</b>	<b>(650)</b>	<b>(560)</b>	<b>(560)</b>	<b>(554)</b>
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>(4)</i>	<i>(4)</i>	<i>(4)</i>

**Budget Holder: Mr Steve Thorley-Baines - Head of Facilities Management**

**Notes:**

- 1) Property Services comprises the Property Management and Building Cleaning services.
- 2) Property Management consists of four integrated units: building surveyors, mechanical & electrical engineers, the asbestos management team and the technical support team, who collectively maintain all of Blackpool Council's corporate property stock and have Property Management Service Level Agreements with schools and a number of external organisations. The section also offers a design and project management service for small to medium schemes and a design and build service, with our direct works building service, to deliver new builds and refurbishment projects.
- 3) The Building Cleaning team provides a cleaning service to local authorities, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed-term contracts, service level agreements or one-off cleans. The team is working in partnership with Blackpool & Fylde College to offer British Institute of Cleaning Science training and qualifications for long-term unemployed people in the area.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUILDING CLEANING	(297)	(243)	(243)	(237)
PROPERTY SERVICE	(353)	(317)	(317)	(317)
<b>NET EXPENDITURE</b>	<b>(650)</b>	<b>(560)</b>	<b>(560)</b>	<b>(554)</b>

# LEISURE & OPERATIONAL SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SECURITY AND CCTV

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	604	152	499	-
PREMISES	9	8	6	-
TRANSPORT	40	18	35	-
SUPPLIES AND SERVICES	276	28	208	(69)
THIRD PARTY PAYMENTS	246	57	287	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	58	18	18	18
<b>TOTAL EXPENDITURE</b>	<b>1,233</b>	<b>281</b>	<b>1,053</b>	<b>(51)</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	10	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	409	-	394	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	670	328	706	180
<b>TOTAL INCOME</b>	<b>1,089</b>	<b>328</b>	<b>1,100</b>	<b>180</b>
<b>NET EXPENDITURE</b>	<b>144</b>	<b>(47)</b>	<b>(47)</b>	<b>(231)</b>
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>(0)</i>	<i>(0)</i>	<i>(2)</i>

**Budget Holder: Mr Steve Thorley-Baines - Head of Facilities Management**

**Notes:**

- 1) Security Services are focused on contributing to the prevention of anti-social behaviour within the borough, working closely and in partnership with the Police.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SECURITY SERVICE	(177)	(179)	(179)	(180)
CCTV	321	132	132	(51)
<b>NET EXPENDITURE</b>	<b>144</b>	<b>(47)</b>	<b>(47)</b>	<b>(231)</b>

## LEISURE & OPERATIONAL SERVICES

### GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

#### PUBLIC CONVENIENCES

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	72	91	58	94
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	26	(5)	-	(5)
THIRD PARTY PAYMENTS	933	981	970	905
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	16	7	7	7
<b>TOTAL EXPENDITURE</b>	<b>1,047</b>	<b>1,074</b>	<b>1,035</b>	<b>1,001</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	21	41	17	41
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>21</b>	<b>41</b>	<b>17</b>	<b>41</b>
<b>NET EXPENDITURE</b>	<b>1,026</b>	<b>1,033</b>	<b>1,018</b>	<b>960</b>
<i>COST PER '000 POPULATION</i>	<i>7</i>	<i>7</i>	<i>7</i>	<i>7</i>

**Budget Holder: Mr Steve Thorley-Baines - Head of Facilities Management**

**Notes:**

- 1) The provision, operation and maintenance of Public Conveniences is a non-statutory service. However, in relation to Blackpool as a visitor economy and destination, it is extremely important.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC CONVENIENCES	1,026	1,033	1,018	960
<b>NET EXPENDITURE</b>	<b>1,026</b>	<b>1,033</b>	<b>1,018</b>	<b>960</b>







## **Adult Services**



# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	3,833	5,019	4,637	5,175
CARE & SUPPORT	13,965	13,734	13,500	12,058
COMMISSIONING, CONTRACTS & SYSTEMS DEVELOPMENT	2,295	1,705	1,666	1,761
ADULT COMMISSIONING	22,178	21,803	20,839	24,923
SAFEGUARDING	855	847	822	912
BUSINESS SUPPORT & RESOURCES	6,123	4,994	4,983	3,275
<b>NET COST OF SERVICES</b>	<b>49,249</b>	<b>48,102</b>	<b>46,447</b>	<b>48,104</b>
<i>COST PER '000 POPULATION</i>	<i>346</i>	<i>338</i>	<i>326</i>	<i>338</i>

ASSISTANT CHIEF EXECUTIVE: Mrs Delyth Curtis

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	24,728	21,620	21,609	20,149
PREMISES	542	482	461	451
TRANSPORT	737	887	826	878
SUPPLIES AND SERVICES	2,378	2,674	2,559	2,559
THIRD PARTY PAYMENTS	35,328	32,538	31,939	30,864
TRANSFER PAYMENTS	6,331	5,717	5,693	5,139
SUPPORT SERVICES	4,379	4,167	4,082	3,142
CAPITAL CHARGES	766	697	604	735
<b>TOTAL EXPENDITURE</b>	<b>75,189</b>	<b>68,782</b>	<b>67,773</b>	<b>63,917</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	9,492	8,670	8,525	8,190
GOVERNMENT GRANTS	5,151	4,737	4,809	56
RECHARGES	856	655	655	873
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,441	6,618	7,337	6,694
<b>TOTAL INCOME</b>	<b>25,940</b>	<b>20,680</b>	<b>21,326</b>	<b>15,813</b>
<b>NET EXPENDITURE</b>	<b>49,249</b>	<b>48,102</b>	<b>46,447</b>	<b>48,104</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	3,988	4,734	4,699	5,088
PREMISES	-	-	-	-
TRANSPORT	147	156	151	156
SUPPLIES AND SERVICES	132	63	59	75
THIRD PARTY PAYMENTS	-	22	-	23
TRANSFER PAYMENTS	4	-	-	-
SUPPORT SERVICES	241	578	577	366
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>4,512</b>	<b>5,553</b>	<b>5,486</b>	<b>5,708</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	679	534	849	533
<b>TOTAL INCOME</b>	<b>679</b>	<b>534</b>	<b>849</b>	<b>533</b>
<b>NET EXPENDITURE</b>	<b>3,833</b>	<b>5,019</b>	<b>4,637</b>	<b>5,175</b>
<i>COST PER '000 POPULATION</i>	<i>27</i>	<i>35</i>	<i>33</i>	<i>36</i>

Budget Holder: Vacant - Head of Adult Social Care

**Notes:**

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Social Services Direct. The service works in conjunction with health community services across all areas and operates in fully integrated teams within Learning Disability and Mental Health.
- 2) The service provides assessment and core management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet our Fair Access to Care eligibility criteria.
- 3) The service is focused on reassessing and reviewing support packages in light of the reduced commissioning budget and according to revised access criteria.
- 4) Mental health provider services include day care provision, supported tenancies, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STRATEGIC MANAGEMENT	326	655	650	446
SENIOR MANAGEMENT ADULT SOCIAL CARE	156	310	168	351
LEARNING DISABILITIES TEAM	375	397	445	480
MENTAL HEALTH FIELDWORK	945	357	328	369
MENTAL HEALTH PRIMARY CARE	31	1,049	917	1,118
SOCIAL SERVICES DIRECT (INC. REVIEW TEAM PLUS)	2,000	2,251	2,129	2,411
<b>NET EXPENDITURE</b>	<b>3,833</b>	<b>5,019</b>	<b>4,637</b>	<b>5,175</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CARE & SUPPORT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	13,881	13,623	13,467	11,608
PREMISES	519	480	460	451
TRANSPORT	364	473	426	466
SUPPLIES AND SERVICES	397	459	411	450
THIRD PARTY PAYMENTS	162	221	294	202
TRANSFER PAYMENTS	15	20	13	20
SUPPORT SERVICES	1,212	800	834	1,276
CAPITAL CHARGES	238	158	127	197
<b>TOTAL EXPENDITURE</b>	<b>16,788</b>	<b>16,234</b>	<b>16,032</b>	<b>14,670</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	602	767	576	801
GOVERNMENT GRANTS	(4)	-	-	-
RECHARGES	308	199	199	199
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,917	1,534	1,757	1,612
<b>TOTAL INCOME</b>	<b>2,823</b>	<b>2,500</b>	<b>2,532</b>	<b>2,612</b>
<b>NET EXPENDITURE</b>	<b>13,965</b>	<b>13,734</b>	<b>13,500</b>	<b>12,058</b>
<i>COST PER '000 POPULATION</i>	<i>98</i>	<i>96</i>	<i>95</i>	<i>85</i>

Budget Holder: Karen Smith - Head of Care & Support

**Notes:**

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Hoyle, Crichton & Geldof, LD Supported Living, Extra Support, Palmer, Gloucester, Care at Home (Reablement, Primary night Care, End of Life Care and Urgent Response), Langdale, Highfield, MH Community Support Workers, Vitaline, Care & Repair, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CARE & SUPPORT MANAGEMENT	1,710	1,103	1,101	1,578
MENTAL HEALTH PROVIDER SERVICES	1,244	1,113	1,035	1,158
SHARED CARE	8,139	8,491	8,559	6,665
URGENT CARE & REABLEMENT	2,872	3,027	2,805	2,657
<b>NET EXPENDITURE</b>	<b>13,965</b>	<b>13,734</b>	<b>13,500</b>	<b>12,058</b>

## ADULT SERVICES

### GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### COMMISSIONING, CONTRACTS & SYSTEMS DEVELOPMENT

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,209	1,058	1,059	1,154
PREMISES	-	-	-	-
TRANSPORT	19	16	16	16
SUPPLIES AND SERVICES	255	219	217	252
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	240	-	-	-
SUPPORT SERVICES	659	459	459	503
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>2,382</b>	<b>1,752</b>	<b>1,751</b>	<b>1,925</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	87	47	85	164
<b>TOTAL INCOME</b>	<b>87</b>	<b>47</b>	<b>85</b>	<b>164</b>
<b>NET EXPENDITURE</b>	<b>2,295</b>	<b>1,705</b>	<b>1,666</b>	<b>1,761</b>
<i>COST PER '000 POPULATION</i>	<i>16</i>	<i>12</i>	<i>12</i>	<i>12</i>

**Budget Holder: Mrs Nicola Stubbins - Head of Commissioning**

**Notes:**

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.
- 2) The Systems Development and Implementation team works with staff across Adults and Children's Services to ensure that data recording systems meet business and information needs and that these systems are used as efficiently as possible, ensuring effective use of Council resources.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SENIOR MANAGEMENT	732	524	530	570
HEALTH AND WELLBEING BOARD	-	-	-	-
ADULTS COMMISSIONING TEAM	781	477	454	435
CHILDREN'S COMMISSIONING TEAM	-	272	253	305
SYSTEMS DEVELOPMENT	777	418	415	441
CHILDREN'S TRUST	5	14	14	10
<b>NET EXPENDITURE</b>	<b>2,295</b>	<b>1,705</b>	<b>1,666</b>	<b>1,761</b>



# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### ADULT COMMISSIONING

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	117	-	-	-
PREMISES	10	-	-	-
TRANSPORT	169	200	192	200
SUPPLIES AND SERVICES	1,137	1,570	1,570	1,489
THIRD PARTY PAYMENTS	35,095	32,236	31,577	30,580
TRANSFER PAYMENTS	5,725	5,415	5,359	4,931
SUPPORT SERVICES	-	(251)	(251)	-
CAPITAL CHARGES	1	1	1	-
<b>TOTAL EXPENDITURE</b>	<b>42,254</b>	<b>39,171</b>	<b>38,448</b>	<b>37,200</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	8,860	7,880	7,912	7,366
GOVERNMENT GRANTS	5,095	4,737	4,753	-
RECHARGES	548	456	456	674
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,573	4,295	4,488	4,237
<b>TOTAL INCOME</b>	<b>20,076</b>	<b>17,368</b>	<b>17,609</b>	<b>12,277</b>
<b>NET EXPENDITURE</b>	<b>22,178</b>	<b>21,803</b>	<b>20,839</b>	<b>24,923</b>
<i>COST PER '000 POPULATION</i>	<i>156</i>	<i>153</i>	<i>146</i>	<i>175</i>

Budget Holder: Mrs Nicola Stubbins - Head of Commissioning

**Notes:**

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.
- 2) In 2013/14 the LD reform grant has been rolled into formula grant, resulting in the grant income being removed and the cash limit increasing by £4.8 million.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL DISABILITY/SENSORY	364	8,819	7,539	6,751
MENTAL HEALTH NEEDS	2,470	5,867	5,722	5,642
LEARNING DISABILITY	1,345	1,563	2,316	7,521
SUBSTANCE MISUSE	3,713	194	210	536
OTHER VULNERABLE ADULTS	281	413	370	321
UNDEFINED CLIENT CATEGORY	630	1,686	1,449	1,304
CARER	184	139	140	132
CHILD HEALTH COMMISSIONING	-	-	-	-
HOUSING RELATED SUPPORT	3,108	3,122	3,093	2,716
COMMISSIONING PLACEMENTS	10,083	-	-	-
<b>NET EXPENDITURE</b>	<b>22,178</b>	<b>21,803</b>	<b>20,839</b>	<b>24,923</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SAFEGUARDING

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	802	853	833	883
PREMISES	-	-	-	-
TRANSPORT	23	22	25	22
SUPPLIES AND SERVICES	29	59	54	59
THIRD PARTY PAYMENTS	62	54	63	54
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	35
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>916</b>	<b>988</b>	<b>975</b>	<b>1,053</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	55	-	56	56
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6	141	97	85
<b>TOTAL INCOME</b>	<b>61</b>	<b>141</b>	<b>153</b>	<b>141</b>
<b>NET EXPENDITURE</b>	<b>855</b>	<b>847</b>	<b>822</b>	<b>912</b>
<i>COST PER '000 POPULATION</i>	<i>6</i>	<i>6</i>	<i>6</i>	<i>6</i>

Budget Holder: Mr Martin Birch - Head of Safeguarding

**Notes:**

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.
- 2) This budget currently incorporates both adults and children's safeguarding services, which are due to be split in 2013/14.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HEAD OF SAFEGUARDING	73	71	81	108
LSCB (ACPC)	117	100	100	103
SAFEGUARDING VULNERABLE ADULTS	187	145	118	176
QUALITY ASSURANCE TEAM	478	531	523	525
<b>NET EXPENDITURE</b>	<b>855</b>	<b>847</b>	<b>822</b>	<b>912</b>

# ADULT SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### BUSINESS SUPPORT & RESOURCES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	4,731	1,352	1,551	1,416
PREMISES	13	2	1	-
TRANSPORT	15	20	16	18
SUPPLIES AND SERVICES	428	304	248	234
THIRD PARTY PAYMENTS	9	5	5	5
TRANSFER PAYMENTS	347	282	321	188
SUPPORT SERVICES	2,267	2,581	2,463	962
CAPITAL CHARGES	527	538	476	538
<b>TOTAL EXPENDITURE</b>	<b>8,337</b>	<b>5,084</b>	<b>5,081</b>	<b>3,361</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	30	23	37	23
GOVERNMENT GRANTS	5	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,179	67	61	63
<b>TOTAL INCOME</b>	<b>2,214</b>	<b>90</b>	<b>98</b>	<b>86</b>
<b>NET EXPENDITURE</b>	<b>6,123</b>	<b>4,994</b>	<b>4,983</b>	<b>3,275</b>
<i>COST PER '000 POPULATION</i>	<i>43</i>	<i>35</i>	<i>35</i>	<i>23</i>

Budget Holder: Mrs Hilary Quarmby - Head of Business Support & Resources

**Notes:**

- 1) The Division is designed to support employees within the Children's Services and the Adult Services Departments to deliver the best outcomes for users, in the most effective and efficient ways. Business support services are provided by the following teams:
- CAFS Funding - implements and operates funding formulae and other procedures for schools and early years providers, and develops and reviews adult social care financial policy issues.
  - Customer Relations - handles complaints, compliments and comments for both departments, as well as Freedom of Information requests, MP and Councillor enquiries, and Subject Access to Records requests.
  - Business Modernisation - provides secretarial and administrative services as well as project support for service and business redesign in order to improve the efficiency and effectiveness of the departments.
  - Direct Payments - supports service users who choose to manage their own personal budgets to purchase services to meet their social care needs.
  - Business Intelligence - provides data analysis and management information services to enable the departments to understand their business and make informed decisions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	4,539	3,513	3,518	1,968
ADMINISTRATION	461	219	192	172
CUSTOMER CARE TEAM	84	93	93	102
ADULTS & CHILDREN'S FINANCE TEAM	94	123	129	124
BUSINESS MODERNISATION TEAM	55	189	204	195
SECRETARIAT	162	137	132	144
DIRECT PAYMENTS	139	135	138	135
BUSINESS INTELLIGENCE	211	223	221	201
CLIENT FUNCTION/OTHER	378	362	356	234
<b>NET EXPENDITURE</b>	<b>6,123</b>	<b>4,994</b>	<b>4,983</b>	<b>3,275</b>



## **Children's Services**



# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	87,799	79,119	79,126	76,395
UNIVERSAL SERVICES AND SCHOOL EFFECTIVENESS	1,857	1,308	1,308	1,124
LEARNING, ACCESS AND INCLUSION	9,608	10,101	10,347	11,539
COMMUNITY EARLY HELP FOR CHILDREN AND FAMILIES	14,205	13,653	13,353	14,254
CHILDREN'S SOCIAL CARE	21,937	22,488	25,027	24,342
YOUTH OFFENDING TEAM	873	1,075	985	1,073
GRANTS	(109,223)	(96,051)	(96,607)	(89,539)
<b>NET COST OF SERVICES</b>	<b>27,056</b>	<b>31,693</b>	<b>33,539</b>	<b>39,188</b>
<i>COST PER '000 POPULATION</i>	<i>190</i>	<i>222</i>	<i>235</i>	<i>275</i>

ASSISTANT CHIEF EXECUTIVE: Mrs Sue Harrison

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	97,900	89,072	89,825	67,774
PREMISES	8,049	7,960	7,919	5,549
TRANSPORT	2,558	2,553	2,875	2,374
SUPPLIES AND SERVICES	16,352	16,278	17,005	15,173
THIRD PARTY PAYMENTS	15,217	14,557	16,799	35,283
TRANSFER PAYMENTS	2,969	1,974	2,090	2,060
SUPPORT SERVICES	7,004	6,659	6,701	6,349
CAPITAL CHARGES	6,246	5,952	5,955	7,079
<b>TOTAL EXPENDITURE</b>	<b>156,295</b>	<b>145,005</b>	<b>149,169</b>	<b>141,641</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	2,294	2,278	2,253	1,727
GOVERNMENT GRANTS	116,613	99,969	101,322	92,352
RECHARGES	1,893	3,957	3,962	2,666
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,439	7,108	8,093	5,708
<b>TOTAL INCOME</b>	<b>129,239</b>	<b>113,312</b>	<b>115,630</b>	<b>102,453</b>
<b>NET EXPENDITURE</b>	<b>27,056</b>	<b>31,693</b>	<b>33,539</b>	<b>39,188</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><i>EXPENDITURE</i></b>				
EMPLOYEES	74,238	66,197	66,204	44,002
PREMISES	6,983	6,943	6,943	4,600
TRANSPORT	209	179	179	119
SUPPLIES AND SERVICES	7,745	7,299	7,299	4,720
THIRD PARTY PAYMENTS	71	70	70	20,830
TRANSFER PAYMENTS	240	282	282	205
SUPPORT SERVICES	4,655	4,235	4,235	2,811
CAPITAL CHARGES	5,864	5,696	5,696	6,855
<b>TOTAL EXPENDITURE</b>	<b>100,005</b>	<b>90,901</b>	<b>90,908</b>	<b>84,142</b>
<b><i>INCOME</i></b>				
CUSTOMER & CLIENT RECEIPTS	1,438	1,611	1,611	1,035
GOVERNMENT GRANTS	1,445	1,569	1,569	1,014
RECHARGES	4,221	3,824	3,824	2,533
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,102	4,778	4,778	3,165
<b>TOTAL INCOME</b>	<b>12,206</b>	<b>11,782</b>	<b>11,782</b>	<b>7,747</b>
<b>NET EXPENDITURE</b>	<b>87,799</b>	<b>79,119</b>	<b>79,126</b>	<b>76,395</b>
<i>COST PER '000 POPULATION</i>	<i>616</i>	<i>555</i>	<i>555</i>	<i>536</i>

Budget Holder: Mrs Sue Harrison - Assistant Chief Executive / Director of Children's Services

**Notes:**

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the LEA specifically for schools. Typically this allocation is used for capital financing, insurance charges, redundancy costs and maternity/union duty/jury service supply cover.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
<b>NON DELEGATED</b>	<b>6,963</b>	<b>8,410</b>	<b>8,411</b>	<b>8,369</b>
DELEGATED TO SCHOOLS				
- PRIMARY	42,466	34,475	34,478	31,358
- SECONDARY	33,712	31,835	31,838	31,827
- SPECIAL	4,658	4,399	4,399	4,841
<b>TOTAL DELEGATED</b>	<b>80,836</b>	<b>70,709</b>	<b>70,715</b>	<b>68,026</b>
<b>NET EXPENDITURE</b>	<b>87,799</b>	<b>79,119</b>	<b>79,126</b>	<b>76,395</b>



# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### UNIVERSAL SERVICES AND SCHOOL EFFECTIVENESS

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,956	1,311	1,319	1,306
PREMISES	96	87	85	96
TRANSPORT	54	26	27	26
SUPPLIES AND SERVICES	478	421	470	315
THIRD PARTY PAYMENTS	376	-	-	-
TRANSFER PAYMENTS	617	41	40	41
SUPPORT SERVICES	90	177	178	148
CAPITAL CHARGES	114	116	116	83
<b>TOTAL EXPENDITURE</b>	<b>3,781</b>	<b>2,179</b>	<b>2,235</b>	<b>2,015</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	395	363	360	387
GOVERNMENT GRANTS	909	162	162	159
RECHARGES	230	107	108	107
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	390	239	297	238
<b>TOTAL INCOME</b>	<b>1,924</b>	<b>871</b>	<b>927</b>	<b>891</b>
<b>NET EXPENDITURE</b>	<b>1,857</b>	<b>1,308</b>	<b>1,308</b>	<b>1,124</b>
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>9</i>	<i>9</i>	<i>8</i>

**Budget Holder: Ms Charlotte Clarke - Head of Universal Services & School Effectiveness**

**Notes:**

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SCHOOL IMPROVEMENT MANAGEMENT	1,456	933	933	818
PE AND SPORTS TEAM	(7)	-	-	(2)
MUSIC SERVICES	2	-	-	(1)
CITY LEARNING CENTRE	302	244	244	214
GOVERNORS SERVICES	32	26	26	30
LEARNING OUTSIDE THE CLASSROOM	72	105	105	65
<b>NET EXPENDITURE</b>	<b>1,857</b>	<b>1,308</b>	<b>1,308</b>	<b>1,124</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### LEARNING, ACCESS AND INCLUSION

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	5,689	6,017	6,199	6,348
PREMISES	346	361	355	349
TRANSPORT	1,689	1,781	2,104	1,696
SUPPLIES AND SERVICES	441	587	500	1,050
THIRD PARTY PAYMENTS	2,666	2,424	2,419	2,745
TRANSFER PAYMENTS	15	46	30	46
SUPPORT SERVICES	564	379	385	452
CAPITAL CHARGES	14	8	8	8
<b>TOTAL EXPENDITURE</b>	<b>11,424</b>	<b>11,603</b>	<b>12,000</b>	<b>12,694</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	168	-	9	1
GOVERNMENT GRANTS	510	522	504	-
RECHARGES	89	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,049	980	1,140	1,154
<b>TOTAL INCOME</b>	<b>1,816</b>	<b>1,502</b>	<b>1,653</b>	<b>1,155</b>
<b>NET EXPENDITURE</b>	<b>9,608</b>	<b>10,101</b>	<b>10,347</b>	<b>11,539</b>
<i>COST PER '000 POPULATION</i>	<i>67</i>	<i>71</i>	<i>73</i>	<i>81</i>

**Budget Holder: Ms Kathryn Boulton - Head of Learning, Access & Inclusion**

**Notes:**

- 1) Educational Diversity – fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical/emotional/behavioural and social reasons, delivered by skilled and qualified staff.
- 2) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 3) Out of Borough costs are those associated with educational placements of children with learning difficulties and or disabilities in non-maintained/independent special schools whose needs can not be met in Blackpool.
- 4) The Pupil Welfare team have statutory duties regarding school attendance and support schools to address attendance and welfare issues. The courts, licensing and Children Missing Education teams have statutory duties regarding licensing young people performing or taking part in paid sports or modelling and tracing children who have left the borough with no known destination.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SPECIAL EDUCATIONAL NEEDS	5,733	5,774	6,011	5,785
BEHAVIOUR & EOTAS	3,628	3,599	3,641	4,355
DIVERSITY LEARNING	157	160	161	332
SCHOOL ADMISSIONS	145	223	174	210
VIRTUAL SCHOOL	100	80	81	85
PUPIL WELFARE AND ATTENDANCE	352	787	775	772
LSC GRANT	(507)	(522)	(496)	-
<b>NET EXPENDITURE</b>	<b>9,608</b>	<b>10,101</b>	<b>10,347</b>	<b>11,539</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### COMMUNITY EARLY HELP FOR CHILDREN & FAMILIES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	6,963	5,889	6,378	5,771
PREMISES	321	287	271	224
TRANSPORT	154	128	138	108
SUPPLIES AND SERVICES	6,112	6,331	6,948	7,455
THIRD PARTY PAYMENTS	2,275	2,203	2,230	1,966
TRANSFER PAYMENTS	595	35	53	41
SUPPORT SERVICES	621	604	639	722
CAPITAL CHARGES	168	84	84	85
<b>TOTAL EXPENDITURE</b>	<b>17,209</b>	<b>15,561</b>	<b>16,741</b>	<b>16,372</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	297	304	271	304
GOVERNMENT GRANTS	1,287	1,275	2,129	1,282
RECHARGES	-	-	4	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,420	329	984	532
<b>TOTAL INCOME</b>	<b>3,004</b>	<b>1,908</b>	<b>3,388</b>	<b>2,118</b>
<b>NET EXPENDITURE</b>	<b>14,205</b>	<b>13,653</b>	<b>13,353</b>	<b>14,254</b>
<i>COST PER '000 POPULATION</i>	<i>100</i>	<i>96</i>	<i>94</i>	<i>100</i>

**Budget Holder: Ms Merle Davies - Head of Early Help for Children & Families**

**Notes:**

- 1) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year old places has been increased and transferred from a ring fenced grant into the Dedicated Schools Grant from 2013-14.
- 2) There are 2 Sure Start Children's Centre Hubs, one in Grange Park and one in Talbot & Brunswick wards, which support a network of children's centres.
- 3) Careers and Learning Advisers' duty to provide independent careers advice to school age young people has now moved to become the duty of the school. However, Careers Advisers are still responsible for providing independent advice to the most vulnerable and to reduce the number of young people Not in Education, Employment or Training (NEET).
- 4) The Springboard service covers the work with Troubled Families, the South Beach Transient project and the Edge of Care team.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
YOUTH SERVICES	1,488	936	884	412
SPECIALIST SUPPORT	115	127	127	132
SKILLS, EDUCATION & EMPLOYMENT	1,171	636	493	450
EARLY YEARS TEAM	5,507	5,710	5,709	7,263
CHILDREN'S CENTRES	1,617	1,732	1,728	1,725
SURE STARTS	1,342	1,203	1,191	1,139
PARENTING & OUTREACH	733	909	829	903
FAMILY SPEND	183	123	116	48
COMMUNITY SUPPORT	932	1,160	1,157	1,193
SPRINGBOARD	834	850	846	711
DOMESTIC ABUSE	283	267	273	278
<b>NET EXPENDITURE</b>	<b>14,205</b>	<b>13,653</b>	<b>13,353</b>	<b>14,254</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	7,854	8,426	8,571	9,146
PREMISES	271	254	239	253
TRANSPORT	411	398	386	382
SUPPLIES AND SERVICES	1,433	1,489	1,672	1,492
THIRD PARTY PAYMENTS	9,728	9,796	11,986	9,678
TRANSFER PAYMENTS	1,454	1,519	1,640	1,675
SUPPORT SERVICES	1,072	1,264	1,264	2,211
CAPITAL CHARGES	82	44	46	44
<b>TOTAL EXPENDITURE</b>	<b>22,305</b>	<b>23,190</b>	<b>25,804</b>	<b>24,881</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	(4)	-	2	-
GOVERNMENT GRANTS	6	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	366	702	775	539
<b>TOTAL INCOME</b>	<b>368</b>	<b>702</b>	<b>777</b>	<b>539</b>
<b>NET EXPENDITURE</b>	<b>21,937</b>	<b>22,488</b>	<b>25,027</b>	<b>24,342</b>
<i>COST PER '000 POPULATION</i>	<i>154</i>	<i>158</i>	<i>176</i>	<i>171</i>

Budget Holder: Mr Dominic Tumelty - Head of Children's Social Care

**Notes:**

- 1) The division is responsible for ensuring the protection and support of the most vulnerable groups within Blackpool. As part of business planning the service works to ensure all issues identified in the Social Work Task Force Report, particularly in relation to staffing levels, recruitment, retention and staff development are addressed. Blackpool - like other authorities - has seen an increase in the Looked After Children population. A report on the sufficiency of resources in this area was taken to the Executive in December 2012 and an investment in 15 new social worker posts was approved as part of an overall plan to reduce Looked After Children numbers to 390 by 31st March 2016. These reductions in LAC numbers, along with an appropriate range of cost effective placements, are critical in the service working within budget.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STRATEGIC MANAGEMENT	1,546	1,895	1,914	2,675
ADMINISTRATION	644	659	637	733
SOCIAL WORK TEAMS	3,617	3,894	3,924	4,594
CHILDREN WITH DISABILITIES	996	1,112	1,246	1,273
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,278	1,143	1,167	1,161
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	383	386	407	401
EMERGENCY DUTY TEAM	337	339	416	337
AWAKEN / CATALYST TEAM	346	355	324	360
RESIDENTIAL HOMES	2,266	2,266	2,236	2,320
ADOPTION	850	936	1,008	1,053
FOSTERING	4,191	4,176	4,211	4,408
EXTERNAL PLACEMENTS	4,794	4,733	6,805	4,325
LEGAL FEES	689	594	732	702
<b>NET EXPENDITURE</b>	<b>21,937</b>	<b>22,488</b>	<b>25,027</b>	<b>24,342</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### YOUTH OFFENDING TEAM

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,200	1,232	1,154	1,201
PREMISES	32	28	26	27
TRANSPORT	41	41	41	43
SUPPLIES AND SERVICES	143	151	116	141
THIRD PARTY PAYMENTS	101	64	94	64
TRANSFER PAYMENTS	10	25	19	25
SUPPORT SERVICES	2	-	-	5
CAPITAL CHARGES	4	4	5	4
<b>TOTAL EXPENDITURE</b>	<b>1,533</b>	<b>1,545</b>	<b>1,455</b>	<b>1,510</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	561	390	390	357
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	99	80	80	80
<b>TOTAL INCOME</b>	<b>660</b>	<b>470</b>	<b>470</b>	<b>437</b>
<b>NET EXPENDITURE</b>	<b>873</b>	<b>1,075</b>	<b>985</b>	<b>1,073</b>
<i>COST PER '000 POPULATION</i>	<i>6</i>	<i>8</i>	<i>7</i>	<i>8</i>

Budget Holder: Mr Andrew Lowe - Youth Offending Team Manager

**Notes:**

- 1) The Youth Offending Team is a statutory service working with young offenders in Blackpool, with a focus on prevention of offending and reoffending, protection of the public and safeguarding.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	(13)	80	16	75
COURTS & COMMUNITY SAFETY	222	232	260	234
SUPERVISION & THROUGH-CARE	162	165	149	162
SPECIALIST SERVICES	114	145	137	145
ISSP	152	185	159	181
COMMUNITY & PARTNERSHIP	235	256	258	264
S17	1	12	6	12
<b>NET EXPENDITURE</b>	<b>873</b>	<b>1,075</b>	<b>985</b>	<b>1,073</b>

# CHILDREN'S SERVICES

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### GRANTS

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	38	26	26	27
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>38</b>	<b>26</b>	<b>26</b>	<b>27</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	111,895	96,051	96,568	89,540
RECHARGES	(2,647)	26	26	26
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	13	-	39	-
<b>TOTAL INCOME</b>	<b>109,261</b>	<b>96,077</b>	<b>96,633</b>	<b>89,566</b>
<b>NET EXPENDITURE</b>	<b>(109,223)</b>	<b>(96,051)</b>	<b>(96,607)</b>	<b>(89,539)</b>
<i>COST PER '000 POPULATION</i>	<i>(766)</i>	<i>(674)</i>	<i>(678)</i>	<i>(628)</i>

Budget Holder: Mrs Sue Harrison - Assistant Chief Executive

**Notes:**

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Early Intervention Grant (EIG) replaced several centrally directed grants to support services for children, young people and families that ended in 2010-11, and provided a substantial funding stream for early intervention and preventative services. The grant has been rolled into the Council's formula grant from 2013-14.
- 3) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The grant has been rolled into the Council's formula grant from 2013-14.
- 4) From April 2013, the education functions provided by local authorities will be funded from a new Education Services Grant (ESG). The council will receive £116 per pupil in relation to the pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(99,835)	(87,424)	(87,585)	(87,221)
EARLY INTERVENTION GRANT	(8,666)	(8,509)	(8,904)	-
LOCAL SERVICES SUPPORT GRANT	(722)	(118)	(118)	-
EDUCATION SERVICES GRANT	-	-	-	(2,318)
<b>NET EXPENDITURE</b>	<b>(109,223)</b>	<b>(96,051)</b>	<b>(96,607)</b>	<b>(89,539)</b>







## **Public Health**



# PUBLIC HEALTH

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### PUBLIC HEALTH

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	1,516
PREMISES	-	-	-	-
TRANSPORT	-	-	-	26
SUPPLIES AND SERVICES	-	-	-	15,806
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	109
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	-	-	-	<b>17,457</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	17,457
<b>TOTAL INCOME</b>	-	-	-	<b>17,457</b>
<b>NET EXPENDITURE</b>	-	-	-	-
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

**BUDGET HOLDER: Dr Arif Rajpura - Director of Public Health**

**FINANCE MANAGER: Mr Mark Golden**

**Notes:**

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to Local Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS Commissioning Board, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet population needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SCHOOL NURSING	-	-	-	968
SEXUAL HEALTH SERVICES	-	-	-	3,394
ALCOHOL MISUSE	-	-	-	623
SUBSTANCE MISUSE	-	-	-	4,903
HEALTHY WEIGHT, HEALTHY LIVES	-	-	-	965
PUBLIC MENTAL HEALTH AND WELLBEING	-	-	-	392
TOBACCO CONTROL	-	-	-	904
FALLS PREVENTION/ACCIDENTS	-	-	-	181
NHS HEALTH CHECKS	-	-	-	255
OTHER SCHEMES	-	-	-	17
PUBLIC HEALTH STAFF & SUPPORT SERVICES	-	-	-	2,023
MISCELLANEOUS PUBLIC HEALTH SERVICES	-	-	-	1,020
OTHER PUBLIC HEALTH SERVICES	-	-	-	1,812
GRANT	-	-	-	(17,457)
<b>NET EXPENDITURE</b>	-	-	-	-



## **Budgets Outside the Cash Limit**



# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## SUMMARY

FUNCTIONS OF SERVICE	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	12,652	15,312	13,860	13,773
PARKING SERVICES	(2,425)	(3,313)	(2,569)	(3,089)
GRANTS, DONATIONS & SUBSCRIPTIONS	475	607	607	541
HOUSING BENEFITS	1,370	1,324	1,304	1,302
COUNCIL TAX & NNDR COST OF COLLECTION	1,229	1,882	1,888	426
SUBSIDIARY COMPANIES	183	(146)	(158)	(719)
CONCESSIONARY FARES	4,526	4,429	5,107	4,579
LAND CHARGES	(60)	(49)	(49)	(30)
<b>NET COST OF SERVICES</b>	<b>17,950</b>	<b>20,046</b>	<b>19,990</b>	<b>16,783</b>
<i>COST PER '000 POPULATION</i>	<i>126</i>	<i>141</i>	<i>140</i>	<i>118</i>

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,065	952	893	917
PREMISES	1,113	1,141	1,162	1,146
TRANSPORT	27	28	27	28
SUPPLIES AND SERVICES	7,106	6,997	7,338	6,187
THIRD PARTY PAYMENTS	79	78	83	94
TRANSFER PAYMENTS	108,839	110,220	111,107	90,967
SUPPORT SERVICES	4,135	4,070	4,067	4,246
CAPITAL CHARGES	17,488	22,030	18,076	18,164
<b>TOTAL EXPENDITURE</b>	<b>139,852</b>	<b>145,516</b>	<b>142,753</b>	<b>121,749</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	7,047	7,490	6,692	7,438
GOVERNMENT GRANTS	110,361	111,626	112,212	92,118
RECHARGES	3,397	6,173	3,768	3,795
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,097	181	91	1,615
<b>TOTAL INCOME</b>	<b>121,902</b>	<b>125,470</b>	<b>122,763</b>	<b>104,966</b>
<b>NET EXPENDITURE</b>	<b>17,950</b>	<b>20,046</b>	<b>19,990</b>	<b>16,783</b>

# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	214	205	212	225
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	248	194	194	200
CAPITAL CHARGES	15,816	21,264	17,306	17,346
<b>TOTAL EXPENDITURE</b>	<b>16,278</b>	<b>21,663</b>	<b>17,712</b>	<b>17,771</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,397	6,173	3,768	3,795
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	229	178	84	203
<b>TOTAL INCOME</b>	<b>3,626</b>	<b>6,351</b>	<b>3,852</b>	<b>3,998</b>
<b>NET EXPENDITURE</b>	<b>12,652</b>	<b>15,312</b>	<b>13,860</b>	<b>13,773</b>
<i>COST PER '000 POPULATION</i>	<i>89</i>	<i>107</i>	<i>97</i>	<i>97</i>

**Budget Holder: Mr Steve Thompson - Treasurer**

**Notes:**

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £95 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £22 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2013/14 Budget reflects the loan charges arising from the capital programme.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt.



# BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

## PARKING SERVICES

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	1,003	882	829	851
PREMISES	1,075	1,141	1,162	1,146
TRANSPORT	27	28	27	28
SUPPLIES AND SERVICES	129	144	176	218
THIRD PARTY PAYMENTS	79	78	83	94
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	112	20	16	181
CAPITAL CHARGES	923	565	565	565
<b>TOTAL EXPENDITURE</b>	<b>3,348</b>	<b>2,858</b>	<b>2,858</b>	<b>3,083</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	5,630	6,171	5,425	6,171
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	143	-	2	1
<b>TOTAL INCOME</b>	<b>5,773</b>	<b>6,171</b>	<b>5,427</b>	<b>6,172</b>
<b>NET EXPENDITURE</b>	<b>(2,425)</b>	<b>(3,313)</b>	<b>(2,569)</b>	<b>(3,089)</b>
<i>COST PER '000 POPULATION</i>	<i>(17)</i>	<i>(23)</i>	<i>(18)</i>	<i>(22)</i>

Budget Holder: Mr Russ Weaver - Head of Neighbourhood Services

**Notes:**

- 1) Parking Services aims to keep illegal parking to a minimum, keep traffic flowing safely and freely and offer help and advice to visitors and residents alike.
- 2) There are two multi-storey and 23 surface car parks which accommodate in excess of 5,000 off-street parking spaces.
- 3) Civil Enforcement Officers not only issue penalty notices, but also provide traffic management advice and offer assistance to motorists. They also provide information to the Police regarding a wide range of issues relating to vehicles and their use.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**GRANTS, DONATIONS AND SUBSCRIPTIONS**

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	471	600	600	535
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	4	7	7	6
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>475</b>	<b>607</b>	<b>607</b>	<b>541</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET EXPENDITURE</b>	<b>475</b>	<b>607</b>	<b>607</b>	<b>541</b>
<i>COST PER '000 POPULATION</i>	<i>3</i>	<i>4</i>	<i>4</i>	<i>4</i>

**Budget Holder: Mr Steve Thompson - Treasurer / Mrs Carmel McKeogh - Assistant Chief Executive - Human Resources, Communication & Engagement**

**Notes:**

- 1) The budget comprises financial assistance to national bodies, voluntary organisations and charitable bodies operating in the Blackpool area. It also includes subscriptions payable to national organisations such as the Local Government Association.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**HOUSING BENEFITS**

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	711	1,000	679	640
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	89,207	90,265	90,907	90,825
SUPPORT SERVICES	1,490	1,495	1,495	1,465
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>91,408</b>	<b>92,760</b>	<b>93,081</b>	<b>92,930</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	90,038	91,436	91,777	91,628
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>90,038</b>	<b>91,436</b>	<b>91,777</b>	<b>91,628</b>
<b>NET EXPENDITURE</b>	<b>1,370</b>	<b>1,324</b>	<b>1,304</b>	<b>1,302</b>
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>9</i>

**Budget Holder: Mrs Marie McRoberts - Assistant Director of Revenues, Benefits & Customer Services**

**Notes:**

- 1) Housing Benefits are paid to private tenants in the form of rent allowances. These are means tested and the bulk of the payments attract government subsidy.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**COUNCIL TAX AND NNDR COST OF COLLECTION**

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	996	613	569	30
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	19,632	19,700	19,945	-
SUPPORT SERVICES	2,233	2,309	2,309	2,293
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>22,861</b>	<b>22,622</b>	<b>22,823</b>	<b>2,323</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	647	550	500	500
GOVERNMENT GRANTS	20,323	20,190	20,435	490
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	662	-	-	907
<b>TOTAL INCOME</b>	<b>21,632</b>	<b>20,740</b>	<b>20,935</b>	<b>1,897</b>
<b>NET EXPENDITURE</b>	<b>1,229</b>	<b>1,882</b>	<b>1,888</b>	<b>426</b>
<i>COST PER '000 POPULATION</i>	<i>9</i>	<i>13</i>	<i>13</i>	<i>3</i>

**Budget Holder: Mrs Marie McRoberts - Assistant Director of Revenues, Benefits & Customer Services**

**Notes:**

- 1) Budget represents cost of collection of Council Tax and Non-Domestic Rates.
- 2) Council Tax Benefits were abolished by the Welfare Reform Act 2012 and authorities were required to adopt a new local Council Tax Reduction Scheme (CTRS) to take effect from 1st April 2013 and is the reason for the reduction in transfer payments and government grant income in 2013/14. Council tax benefits were previously 100% funded by Government. Under the new scheme the Government has introduced a new Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit had the existing benefit system continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2013/14 CTRS applies a reduction of 27.11% to the support provided to Working Age claimants. The major preceptors (Police and Crime Commissioner for Lancashire and Fire Authorities) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**SUBSIDIARY COMPANIES**

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	37	39	32	34
PREMISES	38	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	10	9	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	255	255	142
SUPPORT SERVICES	12	12	12	14
CAPITAL CHARGES	749	201	205	253
<b>TOTAL EXPENDITURE</b>	<b>846</b>	<b>516</b>	<b>504</b>	<b>443</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	662	662	662	662
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1	-	-	500
<b>TOTAL INCOME</b>	<b>663</b>	<b>662</b>	<b>662</b>	<b>1,162</b>
<b>NET EXPENDITURE</b>	<b>183</b>	<b>(146)</b>	<b>(158)</b>	<b>(719)</b>
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>(1)</i>	<i>(1)</i>	<i>(5)</i>

**Budget Holder: Mr Steve Thompson - Treasurer**

**Notes:**

- 1) Included within this budget head are the costs to the Council in support of services provided by its subsidiary companies.
- 2) In July 2004 the Council sold Blackpool Airport Limited. After that date the Council became no longer liable for any losses arising from the Airport, resulting in subsidy savings to the General Fund. Blackpool Council retains a 5% investment share in the new Airport company.
- 3) Blackpool Transport Services Limited is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	4	7	4	4
BTS	81	76	69	(430)
SANDCASTLE	98	(229)	(231)	(293)
<b>NET EXPENDITURE</b>	<b>183</b>	<b>(146)</b>	<b>(158)</b>	<b>(719)</b>

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**CONCESSIONARY FARES**

SUBJECTIVE ANALYSIS	2011/12	2012/13	2012/13	2013/14
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,498	4,403	5,082	4,518
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	31	29	30	65
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>4,529</b>	<b>4,432</b>	<b>5,112</b>	<b>4,583</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	3	3	5	4
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
<b>TOTAL INCOME</b>	<b>3</b>	<b>3</b>	<b>5</b>	<b>4</b>
<b>NET EXPENDITURE</b>	<b>4,526</b>	<b>4,429</b>	<b>5,107</b>	<b>4,579</b>
<i>COST PER '000 POPULATION</i>	<i>32</i>	<i>31</i>	<i>36</i>	<i>32</i>

**Budget Holder: Mr John Donnellon - Assistant Chief Executive - Built Environment**

**Notes:**

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Councils and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport to those aged 60 or above, or the disabled as detailed below:

The entitlements:-

**Elderly**

Holders of Elderly NoWcards:

- English National Concession\*
- Off Peak free travel on Blackpool Trams and the Knott-End to Fleetwood Ferry

**Disabled**

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession\*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- Off Peak free travel on Blackpool Trams and the Knott-End to Fleetwood Ferry
- 50p flat fare before 9.30am on Blackpool Trams

**\* English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

- 3) During the Illuminations period (normally early September to early November) travel by scheduled tram services is restricted as follows:
  - Concessionary fares are not available after 18:00 (6pm) on Fridays, Saturdays and Sundays as well as every night during the October school half term week.
  - Passes are not valid on Illuminations Tours or Heritage Excursions at any time.

**BUDGETS OUTSIDE THE CASH LIMIT**  
**GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014**  
**LAND CHARGES**

SUBJECTIVE ANALYSIS	2011/12 ACTUAL	2012/13 ADJUSTED CASH LIMIT	2012/13 FORECAST OUTTURN	2013/14 CASH LIMIT
	£000	£000	£000	£000
<b><u>EXPENDITURE</u></b>				
EMPLOYEES	25	31	32	32
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	77	23	20	21
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	5	4	4	22
CAPITAL CHARGES	-	-	-	-
<b>TOTAL EXPENDITURE</b>	<b>107</b>	<b>58</b>	<b>56</b>	<b>75</b>
<b><u>INCOME</u></b>				
CUSTOMER & CLIENT RECEIPTS	108	107	105	105
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	59	-	-	-
<b>TOTAL INCOME</b>	<b>167</b>	<b>107</b>	<b>105</b>	<b>105</b>
<b>NET EXPENDITURE</b>	<b>(60)</b>	<b>(49)</b>	<b>(49)</b>	<b>(30)</b>
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

**Budget Holder: Mr Steve Matthews - Head of Strategic Housing**

**Notes:**

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.





## **Council Tax Information**



# COUNCIL TAX

## FURTHER INFORMATION FOR RECIPIENTS OF COUNCIL TAX DEMANDS

### AS REQUIRED BY THE COUNCIL TAX DEMAND NOTICES REGULATIONS

ANNUAL BUDGET	2012/13	2013/14
	£000	£000
<b>Gross Expenditure</b>	<b>496,319</b>	<b>460,149</b>
Contributions and Contingencies Added to / (taken from) balances	4,407 789	4,291 (38)
<b>Total cost of Council Services</b>	<b>501,515</b>	<b>464,402</b>
Less: income	(441,272)	(419,418)
<b>Council Tax Requirement</b>	<b>60,243</b>	<b>44,984</b>
Number of properties (Band D equivalent)	46,125	34,444
Blackpool Council Tax element	£1,306.09	£1,306.00
Police and Crime Commissioner for Lancashire Tax element	£149.93	£152.92
Lancashire Fire & Rescue Service Tax element	£63.65	£63.65
<b>Total Council Tax for Band D</b>	<b>£1,519.67</b>	<b>£1,522.57</b>

The Council's annual budget sets out planned spending on services each year taking account of costs and income. Blackpool Council's budgeted Gross Expenditure, after taking account of grant funding, business rates income, and other income receivable, results in the level of Council Tax set for 2013/14 shown in the 'Annual Budget' table above.

HOW THE COSTS HAVE CHANGED	2013/14
	£m
<b>Blackpool Council General Fund estimate - net expenditure 2012/13</b>	<b>144.2</b>
Pay-related pressures	3.1
Cost of inflation	3.1
Specific developments	1.4
Children's Social Care - demographic pressures	1.1
Other cost pressures	0.5
Budget savings	(14.1)
Technical changes - special grants transfer into Formula, contributions from reserves and contingencies	139.3
	11.0
<b>Blackpool Council General Fund estimate - net expenditure 2013/14</b>	<b>150.3</b>

WHERE YOUR MONEY GOES	GROSS COSTS	GROSS COSTS
Service	%	£m
Children's Services	29.2%	134.5
Housing	24.1%	110.7
Adult Services	13.7%	63.2
Leisure & Operational Services	8.9%	41.1
Other (*)	4.7%	21.4
Built Environment	4.2%	19.2
Treasury Management	3.9%	17.8
Public Health	3.8%	17.5
Treasurer Services	3.0%	14.0
Organisation, Property & Information Technology	2.3%	10.5
Regeneration, Tourism & Culture	2.2%	10.2
<b>Gross Expenditure totals</b>	<b>100.0%</b>	<b>460.1</b>

(\*) includes Concessionary Fares, Human Resources Communications & Engagement, and Parking

COUNCIL TAX BANDS	PROPERTY VALUATION BAND	ANNUAL COUNCIL TAX
		£
<b>Property Valuation</b>		
£40,000 or below	A	1,015.05
£40,001 to £52,000	B	1,184.22
£52,001 to £68,000	C	1,353.40
£68,001 to £88,000	D	1,522.57
£88,001 to £120,000	E	1,860.92
£120,001 to £160,000	F	2,199.27
£160,001 to £320,000	G	2,537.62
Over £320,000	H	3,045.14

Further information about Blackpool's precepting authorities, including their Gross Expenditure and Council Tax Requirement, can be found on their websites:

Police and Crime Commissioner for Lancashire  
<http://www.lancashire-pcc.gov.uk/Budget2013-2014>

Lancashire Fire and Rescue Service  
<http://www.lancsfirerescue.org.uk/council-tax>

# BLACKPOOL COUNCIL

## GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2014

### REVENUE BUDGET BY TYPE ACROSS DEPARTMENTS

SUBJECTIVE ANALYSIS	Chief Executive	Human Resources, Comms & Engment	Democratic Services	Treasurer Services	Built Environment	Org'n'sation Property & IT	Regen'tion Tourism & Culture	Leisure & Operational Services	Adult Services	Childrens Services	Public Health	Budgets Outside the Cash Limit	Contingency etc	2012/13 CASH LIMIT
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>EXPENDITURE</b>														
EMPLOYEES	276	3,345	1,064	8,871	10,482	2,911	4,837	8,662	20,149	67,774	1,516	917	1,200	132,004
PREMISES	-	3	1	19	1,295	2,968	680	3,089	451	5,549	-	1,146	1,725	16,926
TRANSPORT	1	23	21	89	1,415	127	741	382	878	2,374	26	28	643	6,748
SUPPLIES AND SERVICES	25	689	1,234	1,735	2,866	2,838	3,170	3,158	2,559	15,173	15,806	6,187	405	55,845
THIRD PARTY PAYMENTS	-	-	-	153	1,202	40	69	22,947	30,864	35,283	-	94	-	90,652
TRANSFER PAYMENTS	-	-	-	874	24	319	-	505	5,139	2,060	-	90,967	318	100,206
SUPPORT SERVICES	52	469	679	2,283	1,922	1,461	669	2,405	3,142	6,349	109	4,246	-	23,786
CAPITAL CHARGES	13	-	-	18	13,018	3,243	5,797	1,382	735	7,079	-	18,164	-	49,449
CORPORATE SAVINGS TARGET	-	-	-	-	-	(152)	-	-	-	-	-	-	-	(152)
<b>TOTAL EXPENDITURE</b>	<b>367</b>	<b>4,529</b>	<b>2,999</b>	<b>14,042</b>	<b>32,224</b>	<b>13,755</b>	<b>15,963</b>	<b>42,530</b>	<b>63,917</b>	<b>141,641</b>	<b>17,457</b>	<b>121,749</b>	<b>4,291</b>	<b>475,464</b>
<b>INCOME</b>														
CUSTOMER & CLIENT RECEIPTS	-	104	294	253	2,339	1,467	3,675	7,265	8,190	1,727	-	7,438	-	32,752
GOVERNMENT GRANTS	-	-	-	1,511	254	-	10	2,830	56	92,352	-	92,118	-	189,131
RECHARGES	-	4,472	-	11,368	1,020	6,599	-	5,183	873	2,666	-	3,795	-	35,976
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	6	308	96	1,059	1,037	403	1,860	2,563	6,694	5,708	17,457	1,615	-	38,806
<b>NET INCOME</b>	<b>6</b>	<b>4,884</b>	<b>390</b>	<b>14,191</b>	<b>4,650</b>	<b>8,469</b>	<b>5,545</b>	<b>17,841</b>	<b>15,813</b>	<b>102,453</b>	<b>17,457</b>	<b>104,966</b>	<b>-</b>	<b>296,665</b>
<b>NET EXPENDITURE</b>	<b>361</b>	<b>(355)</b>	<b>2,609</b>	<b>(149)</b>	<b>27,574</b>	<b>5,286</b>	<b>10,418</b>	<b>24,689</b>	<b>48,104</b>	<b>39,188</b>	<b>-</b>	<b>16,783</b>	<b>4,291</b>	<b>178,799</b>
CAPITAL CHARGES														
<b>TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS</b>														<b>(28,841)</b>

Total Expenditure shown above	475,464
less: Capital charges above	(28,841)
less: Contingencies above	(4,291)
add: Housing Revenue Account expenditure	17,817
<b>Gross Expenditure on Council Tax page</b>	<b>460,149</b>

(\*) Capital charges comprises the cost of depreciating fixed assets plus capital financing costs





## **Housing Revenue Account**





# HOUSING REVENUE ACCOUNT

## BUDGET 2013/2014

FUNCTIONS	2012/2013 FULL YEAR BUDGET	2012/2013 PROJECTED OUTTURN	2012/2013 VARIATION	2013/2014 FULL YEAR BUDGET
	£000	£000	£000	£000
MANAGEMENT FEE	9,478	9,478	-	9,678
HOUSING CLIENT & APPLICATIONS SERVICE	510	582	72	610
OTHER HRA COSTS	123	123	-	123
TREASURY MANAGEMENT	6,509	6,372	(137)	6,906
RENT REBATE SUBSIDY LIMITATION	-	-	-	-
PROVISION FOR BAD AND DOUBTFUL DEBTS	200	200	-	500
HOUSING SUBSIDY	-	20	20	-
<b>RENT &amp; SERVICE CHARGE INCOME DUE</b>				
Rental Income	(15,650)	(15,851)	(201)	(15,410)
Sheltered Housing	(654)	(655)	(1)	(662)
Emergency Housing	(262)	(269)	(7)	(278)
Television Service (IRS)	(192)	(200)	(8)	(206)
Gardening Scheme	(124)	(127)	(3)	(124)
Security	(133)	(167)	(34)	(75)
Furniture	(4)	(4)	-	(4)
Community cleaning	(113)	(127)	(14)	(76)
Community lighting	(62)	(56)	6	(43)
Door entry systems	(15)	(15)	-	(11)
<b>OTHER RENTS &amp; CHARGES</b>				
Garages	(101)	(107)	(6)	(105)
Leasehold	(171)	(171)	-	(184)
Commercial Rents	(39)	(39)	-	(39)
Other Income	(17)	(118)	(101)	(90)
<b>INTEREST INCOME</b>				
Interest on Revenue Balances	(70)	(80)	(10)	(115)
Mortgage Interest	(2)	(2)	-	(1)
<b>CONTRIBUTION (TO) / FROM WORKING BALANCE</b>	<b>(789)</b>	<b>(1,213)</b>	<b>(424)</b>	<b>394</b>
<b>WORKING BALANCE</b>	<b>2012/2013 FULL YEAR BUDGET</b>	<b>2012/2013 PROJECTED OUTTURN</b>	<b>2012/2013 VARIATION</b>	<b>2013/2014 FULL YEAR BUDGET</b>
	£000	£000	£000	£000
BALANCE AT 1ST APRIL	(2,305)	(2,305)	-	(3,518)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(789)	(1,213)	(424)	394
<b>BALANCE AT 31ST MARCH</b>	<b>(3,094)</b>	<b>(3,518)</b>	<b>(424)</b>	<b>(3,124)</b>
<b>HOUSING STOCK</b>	<b>2011/12 ACTUAL</b>	<b>2012/2013 FULL YEAR BUDGET</b>	<b>2012/2013 PROJECTED OUTTURN</b>	<b>2013/2014 FULL YEAR BUDGET</b>
	Dwellings	Dwellings	Dwellings	Dwellings
Total Number of dwellings at 1st April	5,298	5,325	5,325	5,285
Number of dwellings completed and acquired in the year	33	-	41	67
Number of dwellings sold / deleted in the year	(6)	(38)	(81)	(328)
<b>Total number of dwellings at 31st March</b>	<b>5,325</b>	<b>5,287</b>	<b>5,285</b>	<b>5,024</b>

## **SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)**

### **SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED**

#### **MANAGEMENT SERVICES**

##### **TENANCY AND ESTATE MANAGEMENT**

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties and breaches of tenancy conditions, as well as the management of tenants rights such as "Right to Buy" and "Right to Improvement". The estate management function includes the management of council owned garages and garage sites, unauthorised parking, referral of highway maintenance problems and maintenance of open spaces.

##### **MANAGING VACANT PROPERTIES**

Vacant properties are identified and recorded both through formal notice being given and through physical inspection. Any necessary repair and maintenance to vacant properties is arranged, with post inspection to ensure that the work has been carried out satisfactorily. Additionally, arrangements are made for the viewing of properties by potential tenants.

##### **RENT AND SERVICE CHARGE COLLECTION**

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by telephone, via the internet and by tenants' cards at any post office or a variety of other outlets.

#### **ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK**

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported problems, undertaking repairs within specified target times and to an acceptable standard whilst obtaining the best value for money.

##### **REPAIRS AND MAINTENANCE ADMINISTRATION**

The reporting of repairs for current tenants can be made by telephone, electronic communication and BCH offices. In some instances properties require both pre and post inspection, both to establish the work required and to ensure that the repairs have been carried out satisfactorily.

#### **SUPPORTED LIVING SERVICES**

##### **HOSTELS**

The Council currently manages three Hostels with a total of 129 temporary bed spaces. The service provides accommodation and specialist support to homeless single people and families within the Emergency Housing Units. The support focuses on individually assessed needs through a Support Plan to assist in retaining/relearning life skills, maximising independence, developing support networks and preparing for the transition into permanent accommodation.

##### **SHELTERED HOUSING**

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and supported environment. Support to the tenant is based on identified needs as defined within the Individual Support Plans and is co-ordinated by a Scheme Manager. The Scheme Manager will facilitate a flexible and tailored service to all tenants with a holistic approach to their assessed needs. This is to assist individuals to retain and/or relearn life skills, develop support networks, sustain their tenancy and maximise their independence through planned intervention and support. The Sheltered Housing Service works in conjunction with the Council's community alarm service (Vitaline) to provide 24hrs emergency response to all tenants within the schemes.

#### **OTHER SERVICES TO TENANTS**

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and communal cleaning.

### **SERVICES PROVIDED BY BLACKPOOL COUNCIL**

#### **ALLOCATIONS AND LETTINGS OF PROPERTIES**

The main services provided are the registration and classification of applications for council properties, the management of the council house waiting list and the allocation of properties.

#### **HOUSING CLIENT**

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are provided.

#### **RENT REBATE SUBSIDY LIMITATION**

Rent Rebate is the term used for Housing Benefit that is paid to Council tenants. Since 1 April 2004 Rent Rebates are no longer accounted for in the HRA, but are used as a method of rent control. If a local authority charges a higher rent than the figure set by the Department for Communities & Local Government (DCLG), then the authority will have to pay back a proportion of the additional income.

#### **HOUSING SUBSIDY**

Housing Subsidy was previously provided by the DCLG, and was calculated by them using assumptions about the level of management maintenance costs that should be necessary for Blackpool's stock and the level of rent that should be collected. An allowance was also paid to support an approved level of capital investment. Housing Subsidy ceased on 1 April 2012 when the HRA self-financing system was introduced. The only transactions in 2012/13 relate to adjustments arising out of the 2011/12 final subsidy claim.

#### **HRA SELF-FINANCING**

This is the locally controlled system under which Councils are responsible and accountable for their housing services. It allows Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.





## **Capital Programme**



**BLACKPOOL COUNCIL**  
**REPORT**

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**2013/14, 2014/15 & 2015/16 CAPITAL PROGRAMME**

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**1. Introduction**

- 1.1 The Council's 2013/14 capital programme runs concurrently with the 2013/14 revenue budget and reports on both have been approved. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2013/14 is £38.5m and over a three-year period is estimated at £82.2m.

The 2014/15 and 2015/16 programmes have been drawn up based upon allocations and provisional bids. Government announcements in respect of allocations have been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. An update will be provided to Executive once these allocations have been announced. These will be reviewed as part of the budget processes for 2014/15 and 2015/16 in the light of changing priorities and final funding levels which mean that no commitments can be made as yet in respect of those new schemes identified for 2014/15 and 2015/16.

- 1.2 The Council has like all other local authorities suffered from cuts in available capital budgets. Blackpool Council has continued to be pro-active in seeking additional funding for schemes and this is reflected in the size of the capital programme.
- 1.3 The position of the capital programme for 2012/13 is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Finance and Audit Committee.
- 1.4 The capital programme now submitted is consistent with that agreed for 2012/13. It includes identified commitments for schemes in progress such as progression of Project 30 as well as the development of the Central Business District. The scale of these commitments means there are very limited resources to deliver additional schemes that are not fully funded.
- 1.5 The capital programme prepared for 2013/14 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has in the region of £40m at its disposal for capital projects that has been approved in previous years but not yet expended. The total capital budget therefore for 2013/14 is in reality in the region of £78.5m.
- 1.6 The capital programme prepared does not take account of any funding announcements in respect of Children's Services. These are anticipated to be confirmed shortly after the approval of the capital programme and a separate report will be submitted to Executive outlining the funding allocated.

## **2. Capital Funding**

- 2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself.

## **3. Prudential Borrowing**

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that Prudential schemes can only take place in the following circumstances:

- (1) Prudential borrowing schemes must be specifically authorised by the Executive.
- (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
- (3) The total level of Prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy.

- 3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.

- 3.3 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows with more detailed information in Appendix C:-

- (1) The actual capital position – (Non-HRA and HRA) for 2013/14 will be reported as part of the 2013/14 Capital Outturn report to Executive.
- (2) Affordability – Estimates of the incremental impact of capital investment decisions on council tax (non-HRA) and on Housing rents (HRA) for 2013/14.
- (3) Prudence – capital expenditure including commitments for non-HRA and HRA for 2013/14 will be reported monthly to the Executive by means of the Capital Monitoring report.

## **4. Single Capital Pot**

- 4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ringfenced and non-ringfenced. The ringfenced capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ringfenced capital grants. These allocations come from individual Government departments but fall into the category known as Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department



providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central Government allocations to individual services should remain broadly as originally notified.

- 4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and the service priorities. It is proposed that the Council uses some non-ringfenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. Given that a number of schools previously under Council control have obtained Academy status, the funding available for top slicing has diminished. The intention would be to retain the top-slice at 12.5% (first applied in 2005/06) of basic service capital grant in 2013/14 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below:

Directorate	2013/14 Non ringfenced Allocations £000	12.50% Top-slice £000	Net Total £000
Built Environment	2,862	(358)	2,504
Adult Services	486	(61)	425
Children's Services (est) <sup>1</sup>	500	(63)	437
<b>TOTAL</b>	<b>3,848</b>	<b>(482)</b>	<b>3,366</b>

The allocations of the top slicing can be found at paragraph 11.1.

- 4.3 As can be seen from the table below the non-ringfenced capital grant allocation shows a decrease from 2012/13 to 2013/14:

Services	2012/13 £000	2013/14 £000	Reduction £000
Education	1,718	500	1,218
Social Care	473	486	(13)
Transport	2,895	2,862	33
<b>TOTAL</b>	<b>5,086</b>	<b>3,848</b>	<b>1,238</b>

## 5. Capital Receipts

- 5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the remaining balance of the proceeds from the disposal of Blackpool Airport and the net balance of the receipt from the sale of Blackpool Business and Technology parks.
- 5.2 It is proposed in the General Fund Revenue Budget report that the unringfenced New Homes Bonus is redirected from the Rigby Road Housing Development to be recycled into the General Fund to prevent seepage of significant revenue funding to capital. Utilisation of capital reserves and alternative external funding (eg. Homes and Communities Agency) will be explored to fund the resultant gap.
- 5.3 The Council is currently undertaking a review of its property portfolio in order to identify those properties that may be disposed of in order to generate capital receipts necessary to support approved capital schemes including Central Business District. However, the current economic climate has seen a significant fall in land and building values such that disposal, even if buyers might be interested, is not always viable.

<sup>1</sup> This estimate is for top slicing purposes only.

## **6. Management of the Capital Programme and Associated Risks**

- 6.1 The key risks in terms of the management of the proposed capital programme are:-
- (1) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
  - (2) contractors likewise getting into financial difficulty
  - (3) anticipated funding, e.g. grant, capital receipts and s.106 monies, not being realised resulting in funding shortfalls
  - (4) additional, unbudgeted revenue implications arising on schemes
  - (5) delivery of the scheme over budget and late
  - (6) increased reliance on prudential borrowing and an increase in the pooled interest rate.
- 6.2 Regular, monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.
- 6.3 Schemes that have specific funding attached should only proceed where the external funding has been formally agreed. There is no commitment on the Council to fund a shortfall in such circumstances.
- 6.4 In addition, 2012/13 saw the emergence and realisation of a few significant overspends within the capital programme. These are reported to the Corporate Leadership Team and Corporate Asset Management Group and work is ongoing to address these overspends and mitigate where possible.
- 6.5 The introduction of International Financial Reporting Standards (IFRSs) in 2010/11 had a significant impact on the Capital Programme. Councils complied with IFRSs and the final accounts were presented in a different format than that previously utilised. Property is now valued on a component basis (subject to de minimis levels) and leases and PFIs subject to detailed appraisal. There are costs to implementing IFRSs which Finance has met as the Secretary of State has decided not to exempt local authorities from this regulation.

## **7. Regeneration Issues**

- 7.1 The main categories for capital spend are:-
- (1) Access, Infrastructure and the Environment (including Central Business District, Housing and Project 30); and
  - (2) Skills and Economic Inclusion.
- 7.2 The Council has finalised a Development Agreement for delivery of the wider Central Business District scheme and initial development work on the scheme commenced during 2012/13 by MUSE, the Council's appointed developer.

## **8. Arms Length Management Organisation**

- 8.1 Since the approval of the 2012/13 capital programme, the Housing Revenue Account (HRA) Self-financing Determination has been announced. The self-financing valuation of each local housing authority's council housing stock has been assessed using a discounted cash flow model of each authority's social housing business. The model is based on assumptions made by Central Government about the rental income and expenditure required to maintain each council's social housing stock over 30 years. The Subsidy Capital Financing Requirement (SCFR) for each local housing authority is the SCFR calculated in the HRA Subsidy Determination 2011/12 adjusted to take into account a number of factors. Blackpool Coastal Housing (BCH) continues to utilise this funding in respect of maintaining the Decent Homes Standard announced by Central Government and the Queens Park redevelopment scheme.

## **9. Building Schools for the Future (BSF)**

- 9.1 A sum of £20m has previously been included in the Capital Programme in respect of BSF. There is a conventional Design and Build scheme and also a PFI scheme which will be predominantly funded by the Department for Education (DfE) and is expected to result in the development and construction of 3 new schools. This is expected to be concluded in 2013/14.
- 9.2 The delivery of the BSF scheme is the responsibility of Blackpool Council in conjunction with the Local Education Partnership (LEP). The LEP can also be granted other capital works throughout the former Children and Adult Family Services (CAFS) Directorate ranging from childhood education schemes to those in adult social care. Schemes outside the former Directorate require formal approval through Corporate Asset Management Group.

## **10. Capital Programme**

- 10.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs.
- 10.2 The proposed schemes that will proceed or are in progress are set out in detail in the tables that follow. The expenditure by department is:-

Department	2013/14 £000	2014/15 £000	2015/16 £000
Built Environment	25,141	17,303	3,217
Housing Revenue Account	12,546	15,541	7,101
Adult Services	425	496	-
Children's Services	-	-	-
Net top slice	419	-	-
<b>TOTAL</b>	<b>38,531</b>	<b>33,430</b>	<b>10,318</b>

- 10.3 Any new proposals will be submitted throughout the year via the formal decision-making process.

## **11. Capital Expenditure Commitments**

- 11.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a call on available resources. There are two areas which fall into this category:-

	£000
College Relocation	1,500
Opportunity Purchases	70
<b>TOTAL</b>	<b>1,570</b>

- 11.2 The Corporate Asset Management Group recommended to Asset and Estates on 8<sup>th</sup> January that the Opportunity Purchases overspend of £70,000 and the College Relocation abortive costs phased over a 15-year period become the first call on the 2013/14 top slice, the residual amount to be held as a contingency against current capital schemes.

## **12. Council Priorities**

- 12.1 The capital programme supports key priorities, in particular regeneration of the town. The four key schemes to be undertaken in the next twelve months are:-
- (1) the Central Business District development
  - (2) Project 30
  - (3) Queens Park redevelopment
  - (4) Tyldesley Rd / Rigby Rd housing development.

## BLACKPOOL COUNCIL

### CAPITAL PROGRAMME 2013/14 TO 2015/16

<b>SERVICE</b>	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
BUILT ENVIRONMENT	25,141	17,303	3,217
HOUSING REVENUE ACCOUNT	12,546	15,541	7,101
ADULT SERVICES	425	496	-
CHILDREN'S SERVICES	-	-	-
TOP SLICE TO BE ALLOCATED	482	-	-
CHILDREN SERVICES TOP SLICE AT RISK PENDING FUTURE ANNOUNCEMENT	(63)	-	-
<b>TOTAL PROGRAMME</b>	<b>38,531</b>	<b>33,340</b>	<b>10,318</b>

<b>FUNDING SOURCES</b>	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
SUPPORTED CAPITAL EXPENDITURE	-	-	-
OTHER GRANTS/CONTRIBUTIONS	15,358	23,794	10,268
PRUDENTIAL BORROWING	21,637	8,000	-
SPECIFIC CAPITAL GRANTS	486	496	-
CAPITAL RECEIPTS	1,050	1,050	50
REVENUE CONTRIBUTIONS	-	-	-
<b>TOTAL FUNDING</b>	<b>38,531</b>	<b>33,340</b>	<b>10,318</b>

*Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule.*

# BLACKPOOL COUNCIL

## CAPITAL RESOURCES 2013/14 TO 2015/16

	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
<b>SUPPORTED CAPITAL EXPENDITURE</b>	-	-	-
<b>OTHER GRANTS/CONTRIBUTIONS/ETC.</b>			
C & YP - Devolved Capital	-	-	-
HRA Revenue	5,889	5,689	5,583
Housing grant	5,000	3,500	-
Affordable Homes	1,190	1,190	375
HRA Borrowing	417	5,112	1,093
Transport - LCC	-	-	-
Local Transport Plan	2,504	3,303	3,217
<b>LTP - Top Slice @ 12.5%</b>	358	-	-
Regeneration - Homes & Communities Agency	-	5,000	-
Regeneration - ERDF	-	-	-
<b>PRUDENTIAL BORROWING</b>			
Central Business District Council Offices	10,637	-	-
HRA	-	-	-
Baron Road	-	-	-
Tyldesley / Rigby Road, Project 30 etc	11,000	8,000	-
<b>SPECIFIC CAPITAL GRANTS</b>			
C & YP - Basic Need	-	-	-
C & YP - Capital Maintenance	-	-	-
<b>C &amp; YP - Top Slice @ 12.5%</b>	-	-	-
C & YP - Building Schools for the Future	-	-	-
ASC - Social Care	425	496	-
<b>ASC - Top Slice @ 12.5%</b>	61	-	-
LTP - Integrated Transport	-	-	-
LTP - Road Safety Schemes	-	-	-
<b>LTP - Top Slice @ 12.5%</b>	-	-	-
<b>REVENUE CONTRIBUTIONS</b>			
OSB - HB/CTB Electronic Claim Form	-	-	-
<b>CAPITAL RECEIPTS</b>			
Housing - Right to Buy	50	50	50
Capital Reserves	1,000	1,000	-
Regen - Council Office Receipts	-	-	-
Housing - Property Resale Receipts	-	-	-
<b>TOTAL RESOURCES</b>	<b>38,531</b>	<b>33,340</b>	<b>10,318</b>

Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule.

**BLACKPOOL COUNCIL**  
**CAPITAL PROGRAMME 2013/14**

	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
<b>Built Environment</b>			
LTP - Integrated Transport : Traffic Management	350	550	600
LTP - Integrated Transport : Parking Management	50	100	100
LTP - Integrated Transport : Walking and Cycling	350	550	600
LTP - Integrated Transport : Local Safety Schemes	100	200	200
LTP - Integrated Transport : Public Transport	350	528	500
LTP - Capital Maintenance	1,280	1,355	1,200
LTP - Monitoring	24	20	17
Central Business District	10,637	-	-
Tyldesley Rd / Rigby Rd	4,000	6,000	-
Project 30	8,000	8,000	-
<b>TOTAL</b>	<b>25,141</b>	<b>17,303</b>	<b>3,217</b>

	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
<b>Housing Revenue Account</b>			
Works to achieve Decent Homes Standard	7,946	4,871	2,501
Queens Park Redevelopment	4,600	10,670	4,600
<b>TOTAL</b>	<b>12,546</b>	<b>15,541</b>	<b>7,101</b>

	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
<b>Adult Services</b>			
Social Care Single Capital Pot	425	496	-
<b>TOTAL</b>	<b>425</b>	<b>496</b>	<b>0</b>

	2013/14 APPROVED PROGRAMME £000	2014/15 POTENTIAL PROGRAMME £000	2015/16 POTENTIAL PROGRAMME £000
<b>Children's Services</b>			
New Pupil Places/Basic Need Baron Rd Modernisation Devolved Capital Building Schools for the Future	FUNDING TO BE CONFIRMED		
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>

*Please note that capital funding and spend approved in previous years that has slipped into this period is not reflected in this schedule .*





**Business Improvement District  
Revenue Account**



## Business Improvement District Revenue Account

	2012/13 Budget £000	2013/14 Budget £000
BID Levy Income	(240)	(277)
Costs of collecting Levy	15	17
Payment to Blackpool Town Centre BID Ltd	225	260
<b>TOTAL</b>	-	-

**Notes :**

- 1) Blackpool Council is the billing authority for the Blackpool town centre business improvement district which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non domestic rateable value charged on all properties listed in the 2012 local Non-Domestic Rating List located within the BID area.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

**The BID aims to achieve:**

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.



## **Cash Limited Budgets - Budgeting Guidelines**



## **CASH LIMITED BUDGETS**

### **KEY POINTS OF THE BUDGET REGIME**

1. The Chief Executive and Assistant Chief Executives are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. The Treasurer will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Assistant Chief Executives may transfer funds between bottom lines after consultation with the Head of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. The Treasurer or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support services and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with Accountancy staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.





## **Glossary of Financial Terms**



## **GLOSSARY OF FINANCIAL TERMS**

### **BUDGET**

A statement which sets out the financial effect of the Council's policies over a future period of time.

### **BUDGET REQUIREMENT**

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

### **BUSINESS IMPROVEMENT DISTRICT**

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

### **BUSINESS RATE RETENTION SCHEME**

In 2012 the Department for Communities & Local Government published its Business Rates Retention Policy Statement following a period of technical consultation. The new scheme, implemented from 1<sup>st</sup> April 2013 aims to provide local authorities with stronger incentives to create & support the local economy by allowing them to keep a proportion of their growth in business rates. The scheme includes 'top-up' and 'tariffs' to take account of local authorities with differing levels of business properties. Blackpool is a 'top-up' authority.

Where there is increased income (above the NDR baseline) a levy will be applied. For 'top-up' authorities no levy will be due. There is also the risk of decreased income due to negative growth. A 'safety net' mechanism will help protect local authorities from excessive decreases in income due to the change.

Blackpool's share of the amount collected will be 49%. The remaining shares are paid to Government (50%) and Lancashire Fire Authority (1%).

### **CAPITAL CHARGES**

A charge against service revenue accounts for fixed assets used in the provision of services.

### **CAPITAL EXPENDITURE**

Expenditure on major items, such as land and buildings, which is paid for over more than one year. This could be the acquisition of a fixed asset, or expenditure which enhances (and not merely maintains) the value of an existing fixed asset.

### **CAPITAL GRANTS**

These usually relate to specific schemes/projects and require compliance with particular criteria.

### **CAPITAL PROGRAMME**

A list of projects approved to start in the year of the programme, which involve capital expenditure.

### **CAPITAL RECEIPTS**

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for "pooling" which replaces the requirement to set-aside a provision for credit liabilities.

### **CAPITAL RECEIPTS APPLIED**

Capital receipts utilised to finance capital expenditure or repay debt.

### **CASH LIMITED BUDGET**

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

### **CHILDREN'S SERVICES AUTHORITY (CSA)**

A local authority responsible for education and children's social care.

## **THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)**

This is one of the leading professional accountancy bodies in the UK and the only one that specialises in the public sector.

### **COLLECTION FUND**

A statutory fund maintained by the Council which is used to record local taxes and non-domestic rates collected by the authority, and also payments to precepting authorities, the national pool of non-domestic rates and the Council's own general fund.

### **CONTINGENCY**

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

### **COST CENTRE**

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

### **COUNCIL TAX**

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,000 to £52,000	7/9 (78%)
C - £52,000 to £68,000	8/9 (89%)
D - £68,000 to £88,000	9/9 (100%)
E - £88,000 to £120,000	11/9 (122%)
F - £120,000 to £160,000	13/9 (144%)
G - £160,000 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

### **COUNCIL TAX FREEZE GRANT**

This grant was made available to all local authorities, along with police and fire authorities, which decided to freeze or reduce their council tax in 2011/12. If they did, they received additional funding in 2011/12, equivalent to raising their 2010/11 council tax by 2.5 per cent. This funding will continue over the Spending Review period (2011/12 - 2014/15).

A further council tax freeze grant was been made available to authorities who do not increase their 2012/13 Band D council tax compared to the previous year. For unitary authorities the 2012/13 grant is equivalent to a 2.5% increase in Band D council tax. It is important to note that the 2012/13 council tax freeze grant was a one-off payment, i.e. authorities will not receive an equivalent amount in future years.

A further council tax freeze grant has been made available to authorities who freeze or reduce its basic amount of council tax in 2013/14 compared to 2012/13. The amount of grant provided will be equivalent to 1% of the basic amount of council tax set for 2012/13 multiplied by the amount calculated as the authority's council tax base for 2013/14 but not taking into account reduction schemes.

## **COUNCIL TAX REDUCTION SCHEME**

The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. Working Age claims are means tested to establish entitlement. A percentage reduction is applied at the end of the assessment. A reduction of 27.11% is applied to 2013/14 to the support provided to Working Age claimants. The percentage reduction applied in future years may change and will be determined by reference to the level of support grant, caseload and growth/reduction in caseload.

## **COUNCIL TAX REQUIREMENT**

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

## **DEBT CHARGES**

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

## **DEBT MANAGEMENT EXPENSES**

The other costs excluding interest of administering the loans fund.

## **DEDICATED SCHOOLS GRANT (DSG)**

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ringfenced grant and must be applied to an authority's schools budget.

## **DIRECT LABOUR AND DIRECT SERVICE ORGANISATIONS**

Direct Labour Organisations (DLOs) were established under the *Local Government Planning and Land Act 1980* and Direct Service Organisations (DSOs) under the *Local Government Act 1988* to carry out work on defined activities in accordance with compulsory competitive tendering.

## **DIRECT REVENUE FINANCING**

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

## **EARLY INTERVENTION GRANT (EIG)**

The EIG replaced several centrally directed grants to support services for children, young people and families that ended in 2010/11. The EIG provided a funding stream for early intervention and preventative services. The EIG was rolled into the Formula Grant in 2013/14.

## **EDUCATION SERVICES GRANT (ESG)**

From April 2013, the education function provided by local authorities will be funded from a new Education Services Grant (ESG). The Council will receive £116 per pupil in relation to pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

## **EXTERNAL FUNDING**

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and North West Development Agency (NWDA).

## **ESTIMATES**

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

## **EXPENDITURE AND INCOME ANALYSIS**

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

## **FEES AND CHARGES**

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

## **FINANCIAL REGULATIONS**

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

## **FINANCIAL YEAR**

The financial year for local authorities runs from 1st April and finishes on 31st March.

## **FORECAST REVENUE OUTTURN**

Estimated revenue spends and income as at the year end.

## **FORMULA GRANT**

Grant distributed by formula through the local government finance settlement. It comprises Revenue Support Grant and redistributed business rates (NNDR). It is a general subsidy towards council spending and is not ring-fenced for specific services. The formula funding amount for a local authority, plus any specific grant transfers (such as Council Tax freeze grant) provides a total funding amount; this is known as the Start Up Funding assessment. The Start Up Funding assessment for an authority is split between resources received and by the Revenue Support Grant (RSG) and a Business Rate Retention (Baseline need) amount.

## **IAS19 RETIREMENT BENEFIT ADJUSTMENT**

The difference in retirement benefit calculated under IAS19 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

## **FULL-YEAR EFFECT (FYE)**

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

## **GENERAL FUND**

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

## **GOVERNMENT GRANTS**

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

## **GROSS EXPENDITURE**

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

## **HOUSING BENEFIT**

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefit paid to the authority's own tenants is known as rent rebate and that paid to private sector tenants as rent allowance.

## **HOUSING REVENUE ACCOUNT (HRA)**

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

### **HRA MANAGEMENT FEE**

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

### **HRA SELF-FINANCING**

A new locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

### **INDIVIDUAL SCHOOLS BUDGET (ISB)**

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

### **INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)**

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

### **INVESTMENTS**

The placing of excess cash flow and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

### **LEARNING DISABILITY AND HEALTH REFORM GRANT (LDHRG)**

In 2012/13 the Department of Health created a separate LDHRG for local authorities for commissioning services for people with a learning disability. In 2013/14 this grant ended with funding being rolled into the Formula Grant.

### **LOCAL GOVERNMENT ASSOCIATION (LGA)**

An association which represents the interests of local authorities to central government.

### **LOCAL MANAGEMENT IN SCHOOLS (LMS)**

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

### **LOCAL SCHOOLS BUDGET (LSB)**

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

### **LOCAL SERVICES SUPPORT GRANT (LSSG)**

The LSSG replaced several centrally directed grants that ended in 2010/11. The grant has been rolled into the Formula Grant in 2013/14 with the exception of the Extended Rights of Free Travel funding stream which will be a separate grant from 2013/14.

### **MINIMUM REVENUE PROVISION (MRP)**

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

### **NATIONAL NON-DOMESTIC RATE (NNDR)**

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. Also known as 'business rates', the 'uniform business rate' and the 'non-domestic rate'.

### **NET EXPENDITURE**

Gross expenditure less specific service income, but before deduction of formula grant.

## **NON-RECURRING COSTS / INCOME**

These are revenue account items which are budgeted for one year or a defined period only.

## **OUTTURN**

The final revenue (income and expenditure) account for a financial year.

## **PRECEPT**

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

## **PRICE BASE**

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

## **PRIVATE FINANCE INITIATIVE (PFI)**

A scheme in which the service is provided by the private sector over the long-term. The public sector pays for the project on a performance-related basis: covering service delivery and return on investment.

## **PROVISIONS**

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

## **PRUDENTIAL BORROWING**

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

## **PRUDENTIAL CODE FOR CAPITAL FINANCE**

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable, prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

## **RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))**

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

## **RECHARGES**

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

## **RESERVES**

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

## **REVENUE EXPENDITURE**

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

## **REVENUE SUPPORT GRANT (RSG)**

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of Formula Grant. Now part of the Start up Funding assessment.

## **SECTION 137 EXPENDITURE**

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.



### **SERVICE EXPENDITURE ANALYSIS**

The analysis of income or expenditure by reference to its different purposes, usually different services.

### **SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))**

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

### **SPECIFIC AND SPECIAL GRANTS**

Specific formula grants, targeted or ring-fenced grants are sometimes referred to as specific or special grants. A specific grant is paid under a specific legislative power whereas a special grant uses a general power to pay grants to Council's.

### **TAX BASE**

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief and allowance for losses on collection.

### **TOTAL COST**

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

### **UNIT COST**

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

### **VIREMENT**

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive cabinet.

