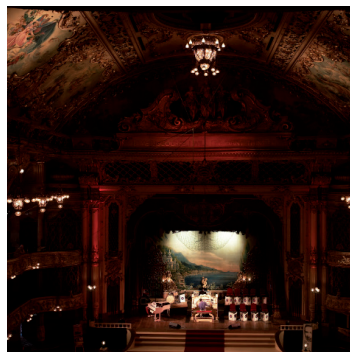


Municipal Budget For the Year Ending 31st March 2016

N. Jack *Chief Executive* | S. Thompson *Director of Resources*

Blackpool Council



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INTRODUCTION

The Budget for the forthcoming financial year is undoubtedly the most challenging to date with a budget savings target of £25.2m on the back of successfully delivering £68.6m over the previous 4 years. This Budget has undergone detailed consideration and scrutiny over a lengthy formulation period. From the very outset this has involved the Council's Cabinet Members, who have ensured that resources are aligned more than ever before to the Council's specific priorities, followed by extensive engagement and consultation with key stakeholders such as the trade unions, business representatives, equality and diversity forums and of course our residents.

Despite the financial constraints, the Council has made sufficient provision within the Budget to accommodate:

- pay levels rising on average by 2.2% for the period from 1st January 2015 until 31st March 2016
- the payment of annual increments
- voluntary 5 days' average unpaid leave continuing
- general non-pay inflation rising by 1.5% in 2015/16 (2.0% for business rates)
- a freezing of the level of council tax at £1,306.00 for a band D property
- specific service pressures, in particular Children's Social Care activity.

2015/16 also brings significant new responsibilities to the Council with:

- the rollout of the Better Start initiative with partners from the NSPCC, Clinical Commissioning Group, local Hospital Trust and Police
- joint working with the NHS to meet the requirements of the Better Care Fund.

These are all big challenges once again, but by working more collaboratively across Council directorates and indeed with other public sector partners where appropriate we can strive to achieve common goals and efficiencies together. I have every confidence that the services' efforts of 2011/12 - 2014/15 will be repeated in 2015/16 to deliver these objectives.

Steve Thompson
Director of Resources
March 2015

Revenue Budgets and Council Tax Setting

REVENUE BUDGET

2014/15 PROJECTED OUTTURN

AND 2015/16 GENERAL FUND REVENUE BUDGET

1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2015/16 and to identify a budget savings plan that will ensure a balanced Budget.

2. Context

- 2.1 Local government in England is now four and a half years into a period of public sector austerity, which is certain to continue beyond the General Election in May 2015 and in all probability beyond 2017/18 per the Autumn Statement of 3rd December 2014.
- 2.2 A refreshed Medium Term Financial Strategy (MTFS) covering the period 2015/16 – 2017/18 was approved by Executive on 19th January 2015 and presented a financial outlook, an assessment of risks and indication of the Council's challenges over these 3 years.
- 2.3 The key principles of the newly approved MTFS are:
- the statutory obligation to balance the Council's budgets in each year of the period
 - resourcing services in line with Council priorities
 - embedding a culture of value for money and efficiency savings in all activities
 - keeping Council Tax levels as low as possible
 - maximising resources whether through grants, creating additional income or partnering opportunities
 - ensuring significant risks are identified and mitigated where possible
 - ensuring financial reserves reflect levels of business and risk
 - optimising capital spending freedoms.

3. The Local Government Finance Settlement 2015/16

- 3.1 The Local Government Finance Settlement sets the amount of central government funding available to councils. The Minister for Local Government announced the Provisional Local Government Finance Settlement for 2015/16 on 18th December 2014. The Final Settlement was announced in early February 2015.
- 3.2 The Settlement Funding Assessment (SFA) for an authority is split between resources received via Revenue Support Grant and an assessment of Blackpool's share of Business Rates collectable plus a Top-Up element from the 3rd year of the Business Rates Retention Scheme. The Provisional SFA amounts to £82,151,000 in 2015/16. This compares with the Settlement Funding Assessment of £95,561,000 in 2014/15, which excluded some grants such as the Council Tax Freeze Compensation for 2014/15 that are now included in the 2015/16 SFA.

4. Other Funding 2015/16

- 4.1 In addition to the SFA there are several other significant components of central government funding which have been provisionally notified to the Council – Council Tax Freeze

Compensation 2015/16, New Homes Bonus Grant, Education Services Grant and Public Health Grant.

4.2 Council Tax Freeze Compensation 2015/16

The Government introduced this scheme with effect from 2011/12 for those local authorities prepared to freeze their council tax level in that year. This incentive at varying levels has continued during the following financial years and the offer of a 1.0% (£617k) equivalent council tax increase has been made for 2015/16 with the intention of rolling into the baseline in subsequent years.

4.3 New Homes Bonus Grant

As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The cumulative figure for 2015/16 has been confirmed as £1.4m, though the in-year element is only £18,900.

4.4 Education Services Grant

From April 2013 the education functions provided by local authorities have been funded by the Education Services Grant (ESG). The Council will receive £87 per pupil in 2015/16 in relation to the pupils in schools maintained by it and it also receives £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the boundary. It is estimated that Blackpool Council will receive £964k in 2015/16 (£1.32m in 2014/15), dependent upon the conversion and timing of its schools into academies.

4.5 Public Health Grant

The transfer of Public Health services and responsibility to local government from April 2013 brought with it ringfenced grant funding, which has remained at £17,946,000 in 2015/16.

4.6 The Government continues to use the term “spending power” as the measure of a local authority’s financial resources where confirmed and hence a measure for inter-year comparisons:

Provisional Spending Power	2015/16	2014-15 Adjusted
	£m	£m
Settlement Funding Assessment (SFA)	82.2	97.3
Council Tax Requirement	45.6	45.4
Public Health Grant	17.9	17.9
Better Care Fund	12.4	6.1
Local Council Tax Support & Housing Benefit Admin Subsidy	1.6	1.7
New Homes Bonus	1.4	1.4
Adult Social Care New Burdens	1.0	1.0
Indicative Council Tax Freeze Grant 2015-16	0.6	-
SFA adjustment re Section 31 Grant for Business Rates Initiatives	0.6	0.5
Other	0.4	0.5
Total	163.7	171.8
Change in Provisional Revenue Spending Power 2015-16	-8.1	
Percentage Change	-4.7%	

5. Revenue Budget 2014/15 – Projected Outturn

- 5.1 The summary within this budget book shows the projected revenue outturn for the current financial year.
- 5.2 Line 21 of this summary shows that it is now estimated that a sum of £714,000 will be taken from working balances at 31st March 2015.

The main areas of budgetary variance are set out below:

	£000
Children's Services	1,567
Community and Environmental Services	897
Car Parking	712
Adult Services	364
Strategic Leisure Assets	333
Concessionary Fares	274
Deputy Chief Executive	(41)
Area Forums and Ward Budgets	(400)
Treasury Management	(1,678)
Other	85
Net Service Overspendings 2014/15	2,113
Net Adjustment to Contingencies / Reserves	(1,399)
Net Overspending 2014/15	714

- 5.3 The reasons for the overspendings are well documented in the Council's monthly Financial Performance Monitoring reports and recovery plans are all in place. The Finance & Audit Committee continuously scrutinises overspending services to seek assurances that effective remedial action is being taken.
- 5.4 It is expected that in accordance with previous convention any overspendings on service budgets as at 31st March will be recovered in the following year 2015/16, but this will be revisited at Provisional Outturn.

6. Cash Limited Revenue Budget 2015/16

- 6.1 There is a statutory requirement upon the Council to set a balanced budget:
- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget.
 - Section 114 of the Local Government Finance Act 1988 requires the chief finance officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.
- 6.2 The cash limit upon the revenue budget for 2015/16 is £128,073,000 (line 22 of the summary). This represents the maximum sum of net expenditure which is sustainable within the resources available.

6.3 The Revenue Budget for next year includes the following key assumptions:-

- pay levels to rise on average by 2.2% for the period from 1st January 2015 until 31st March 2016
- payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- general non-pay inflation to rise by 1.5% in 2015/16 (2.0% for business rates)
- latest estimates of Settlement Funding Assessment
- Council Tax increase assumed frozen
- interest rates to rise slowly from early 2016 but to remain at low levels
- the Council fulfils the statutory obligation to balance its Budget.

The budget also assumes that the level of council tax will remain unchanged and as a result the Council will qualify for the Council Tax Freeze Compensation 2015/16 in full (see paragraph 4.2).

7. Budget Gap 2015/16 and Methodology for Delivering – Priority Led Budgeting

7.1 The budget gap for the next financial year has resulted from the following:

	£m
Cash reduction in Government Settlement year-on-year	13.6
Pay award and annual increments	4.0
Non-pay inflation @ 1.5% (2% for business rates)	2.4
Service developments and demand pressures	5.2
Budget Gap 2015/16	25.2

7.2 Priority Led Budgeting

In anticipation of the financial challenges ahead, preparations began in May 2012 to formulate a framework that aligned the Council's reducing resources to its service priorities to deliver a strategic financial plan over the next 3-year period.

First, a stocktake of the Council's services was undertaken and all service areas identified along with their 'controllable' budgets.

Secondly and in addition to the Council's decreed vision, values and priorities, 12 specific Priority Actions were identified by Cabinet Members across the themes of Health & Wellbeing, Streets & Transport, Regeneration & Urban Development, Tourism & Culture, Housing and Crime & Community Safety.

Thirdly, a range of categories was agreed that could then be assigned to each service line based upon the Priority Actions and consideration by each respective portfolio holder and chief officer, namely:

- category 1 – protected service, minimal savings required
- category 2 – non-statutory income generating service, % target applied to gross income
- category 3 – a highly desirable service, base efficiency savings target applied, typically 5%
- category 4 – a less highly desirable service, a higher efficiency savings target applied of at least 10%
- category 5 – a non-priority service to be terminated in year 1 or phased over years 1 – 3.

The outcome of this exercise has generated the necessary service budget target savings of **£25.2m** in 2015/16. In setting realistic budgets for the forthcoming year services will be expected to meet any additional service-specific pressures that may emerge within the cash limited budgeting regime.

8. Other Considerations

8.1 Staffing Implications

It is anticipated that in the year 2015/16 further reductions of approximately 300 posts will be required, bringing the staffing establishment to approximately 2,160 full-time equivalents. These staffing reductions will come about as a result of services ceasing, reducing or being reconfigured and delivered differently. Early retirements and voluntary redundancies are being encouraged if they are viable and any natural wastage through staff turnover will be prioritised before any compulsory redundancies take place.

The costs of redundancies have been managed centrally through an earmarked reserve. This reserve has been depleted each year by approximately £2m to cover redundancy payments and associated pension strain if it is required. In addition, it was used to fund the gap in terms and conditions changes that were proposed in 2014/15 and which following consultation were not implemented. This reserve is forecast to fall to £3.7m by March 2015 and it is highly unlikely that its replenishment can be afforded so other options will need to be considered beyond 2015/16 including the option of applying for a Capitalisation Direction for future staff termination costs.

The Council is working with a number of partners in the employment, training and development fields to ensure that any employee facing redundancy will be supported as much as possible to obtain future employment through the Council's redeployment process or with other employers.

In order to reduce the numbers of redundancies across the Council it is assumed in the proposed budget that the voluntary 5 days' unpaid leave on average continues during 2015/16.

8.2 Financial / Economic Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn.

Income – whilst estimates vary, analysts expect this period of public spending constraint to last well beyond the current Parliament and the Council faces the prospect of further diminishing grant income from central government. This will place even greater importance on the ability of the Council to optimise the collection and generation of income efficiently and effectively.

The effect of the economic climate on residents will also reduce the ability to pay for some and make others generally more cautious in terms of personal spending. The overall effect will be to make collection of income due to the Council more difficult and potentially to reduce the level of income generated from such services as planning, car parking, leisure and school meals.

The Council faces a significant challenge to maintain levels of Council Tax income following the introduction of the Welfare Reform Act and the impact of Universal Credit etc¹.

¹ *Income & Debt Recovery Strategy 2014-2017*

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels with a possible slight upturn into early 2016. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

8.3 Equalities Analysis

The Council has a statutory responsibility under Equality law, known as the “Public Sector Duty”, to examine and analyse the impacts on equality issues on all related decisions. This is set within the context of the Council’s overarching requirement under Equality law, as a designated public authority, to have “due regard” to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

9. Voluntary Sector Grants and Subscriptions

9.1 The Council commissions work with the voluntary sector to the value of approximately £4.5 million each year and last year announced its intention to move to this model of working with this sector. This meant the cessation of the grant-giving process which used to be in place and had a value of approximately £400,000 per annum. To ease the transition to a commissioning approach the Council put in place a 12 month period of financial and sector support for those voluntary sector organisations that had previously been in receipt of grant. That transition fund ceases this year and will create a saving of £244,000 in the year 2015/16.

10. Capital Expenditure

10.1 The Council’s Capital Programme for 2015/16 – 2017/18 is shown on page 121. Debt financing costs for the capital programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any Prudential borrowings.

10.2 The size and value of the capital programme is set in accordance with those allocations plus any available external grants, Prudential borrowing schemes (for which the costs are to be separately funded from service budgets), capital receipts and revenue contributions. Schemes being financed by Prudential borrowing continue to require specific approval of the Executive.

10.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

11. Working Balances and Reserves

11.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council’s statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.

11.2 The proposed budget for 2015/16 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.

- Risk Management – Risk management processes are embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register

identifies the key risks facing services in the delivery of Council priorities. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk-based assessment.

- Budget Setting – Accountancy staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
- Budget Monitoring – Monitoring is carried out on a monthly basis and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive. Risk monitoring reports are also used to complement financial monitoring and such reports are taken at least quarterly to the Corporate Leadership Team, Finance & Audit Committee and the Scrutiny Committee. This provides both a further indication of potential risk areas for the Council and an opportunity to take action to mitigate such risks. Bearing in mind the importance of successfully delivering budget savings in the current financial year, monthly reports on progress in achieving savings have been reported to Cabinet Members.

11.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008 the establishment of and transfers to/from reserves are subject to the approval of the Council's statutory finance officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.

11.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working balances would need to be set at a higher level. Taking into account specific reserves, it is the opinion of the Council's statutory finance officer that the Council should continue to plan for a level of general working balances of **£6m**. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. An assessment of the significant risks and the steps which are being taken to mitigate these risks were set out in the budget report. In setting the proposed budget and savings programme of £25.2m it is not realistic to assume that this target can be achieved in one step by the end of 2015/16, but the aim is to do so over the next 3-year period and any and every windfall gain over that period will be considered for bolstering working balances.

12. Capping

12.1 Under schedule 5 of the Localism Act 2011 the Government introduced a requirement to hold a local referendum when proposed council tax increases are deemed excessive. On the 18th December 2014 as part of the Provisional Local Government Settlement it was announced that a council tax referendum principle of 2% would apply for 2015/16.

12.2 The council tax freeze implied by the revenue budget outlined in this report will not invoke such a referendum.

13. Medium Term Financial Prospects

13.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending. This was described in detail in the Medium Term Financial Strategy which was approved by the Executive on the 19th January 2015.

13.2 The most significant factors in terms of the Council's budgetary resources in the medium term are the amounts which will be received by way of localised business rates collection

and Revenue Support Grant. Indicative forecasts of these plus expected service pressures suggest that budget gaps of £19.7m and £12.7m will be required in 2016/17 and 2017/18 respectively.

BLACKPOOL COUNCIL

COUNCIL TAX 2014/15 AND 2015/16

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:	2014/15 ESTIMATES		2015/16 ESTIMATES		CHANGE year on year	
	£000	£000	£000	£000	£000	%
GENERAL FUND ESTIMATES - NET EXPENDITURE		141,058		128,073	(12,985)	(9.21)
LESS:						
REVENUE SUPPORT GRANT	52,539		38,668			
NDR BASELINE	24,218		23,997			
NDR - TOP UP AMOUNT	18,804		19,163			
SECTION 31 GRANTS	2,573		2,647			
		(98,134)		(84,475)	13,659	(13.92)
INDICATIVE COUNCIL TAX FREEZE GRANT 2014/15		(598)		-	598	
INDICATIVE COUNCIL TAX FREEZE GRANT 2015/16		-		(617)	(617)	
COLLECTION FUND (SURPLUS)/DEFICIT		3,025		2,554	(471)	
COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL		45,351		45,535	184	0.41
TOTAL COUNCIL TAX REQUIREMENT						
BLACKPOOL COUNCIL		45,351		45,535	184	0.41
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		5,416		5,546	130	2.40
LANCASHIRE FIRE AUTHORITY		2,210		2,261	51	2.31
		52,977		53,342	365	0.69
TAX BASE - BLACKPOOL COUNCIL		Nos. 34,725		Nos. 34,866	141	0.41
COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:		£		£	£	
BLACKPOOL COUNCIL		1,306.00		1,306.00	-	-
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		155.96		159.06	3.1	1.99
LANCASHIRE FIRE AUTHORITY		63.65		64.86	1.2	1.90
TOTAL COUNCIL TAX AT BAND D EQUIVALENT		1,525.61		1,529.92	4.3	0.28

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A 6/9	B 7/9	C 8/9	D 9/9	E 11/9	F 13/9	G 15/9	H 18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	870.67	1,015.78	1,160.89	1,306.00	1,596.22	1,886.44	2,176.67	2,612.00
POLICE	106.04	123.71	141.39	159.06	194.41	229.75	265.10	318.12
FIRE	43.24	50.45	57.65	64.86	79.27	93.69	108.10	129.72
COUNCIL TAX 2015/16	1,019.95	1,189.94	1,359.93	1,529.92	1,869.90	2,209.88	2,549.87	3,059.84
BLACKPOOL	870.67	1,015.78	1,160.89	1,306.00	1,596.22	1,886.44	2,176.67	2,612.00
POLICE	103.97	121.30	138.63	155.96	190.62	225.28	259.93	311.92
FIRE	42.43	49.51	56.58	63.65	77.79	91.94	106.08	127.30
COUNCIL TAX 2014/15	1,017.07	1,186.59	1,356.10	1,525.61	1,864.63	2,203.66	2,542.68	3,051.22
BLACKPOOL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
POLICE	2.07	2.41	2.76	3.10	3.79	4.47	5.17	6.20
FIRE	0.81	0.94	1.07	1.21	1.48	1.75	2.02	2.42
Change, year on year	2.88	3.35	3.83	4.31	5.27	6.22	7.19	8.62

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2013/14 ACTUAL £000	2014/15 ADJUSTED CASH LIMIT £000	2014/15 FORECAST OUTTURN £000	2015/16 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	401	509	509	526
2	DEPUTY CHIEF EXECUTIVE'S DIRECTORATE	292	172	131	(16)
3	GOVERNANCE & REGULATORY SERVICES	2,382	2,215	1,836	1,681
4	RESOURCES	3,492	3,788	3,811	757
5	PLACES	14,782	8,795	9,148	8,696
6	COMMUNITY & ENVIRONMENTAL SERVICES	49,881	45,559	46,456	44,205
7	ADULT SERVICES	49,309	46,028	46,392	45,242
8	CHILDREN'S SERVICES	42,084	36,420	37,987	35,665
9	PUBLIC HEALTH	37	-	-	-
10	BUDGETS OUTSIDE THE CASH LIMIT	18,437	20,228	19,557	18,595
11	CAPITAL CHARGES	(28,333)	(26,340)	(26,340)	(26,019)
12	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(3,107)	-	-	-
13	SUB TOTAL - NET COST OF SERVICES	149,657	137,374	139,487	129,332
	CONTRIBUTIONS AND CONTINGENCIES				
14	CONTRIBUTIONS - TO/(FROM) RESERVES	125	2,488	2,089	(3,000)
15	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	-	150	150	150
16	CONTINGENCIES	273	981	(19)	1,526
17	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	398	3,619	2,220	(1,324)
	LEVIES				
18	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	65	65	65	65
19	SUB TOTAL - LEVIES	65	65	65	65
20	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	150,120	141,058	141,772	128,073
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	134	-	(714)	-
22	NET REQUIREMENTS AFTER WORKING BALANCES	150,254	141,058	141,058	128,073
	Working Balances as at 1st April	5,735		5,869	5,155
	Movement in Working Balances	134		(714)	-
	Transfer from Earmarked Reserves	5,869		5,155	5,155
	General Balances as at 31st March	-		-	-
		<u>5,869</u>		<u>5,155</u>	<u>5,155</u>

Chief Executive

CHIEF EXECUTIVE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
SUMMARY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL £000	2014/15 ADJUSTED CASH LIMIT £000	2014/15 FORECAST OUTTURN £000	2015/16 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	336	426	399	437
PREMISES	-	-	-	-
TRANSPORT	3	2	2	2
SUPPLIES AND SERVICES	9	11	7	11
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	53	70	106	76
CAPITAL CHARGES	13	13	13	13
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	414	522	527	539
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	13	13	18	13
TOTAL INCOME	13	13	18	13
NET EXPENDITURE	401	509	509	526
<u>COST PER '000 POPULATION</u>				
	3	4	4	4

BUDGET HOLDER: Mr Neil Jack - Chief Executive

FINANCE MANAGER: Mr Mark Golden

Notes:

- 1) This budget consists of the Chief Executive and support staff.

Deputy Chief Executive's Directorate

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
DIRECTORATE SUPPORT	(2,276)	(2,008)	(2,000)	(1,815)
HEALTH & SAFETY	229	201	158	160
HR & ORGANISATIONAL DEVELOPMENT	1,890	1,427	1,375	1,223
PAY, EQUALITY & POLICY	291	272	255	254
CORPORATE DEVELOPMENT, ENGAGEMENT & COMMUNICATIONS	74	68	131	38
ICT SERVICES	84	212	212	124
NET COST OF SERVICES	292	172	131	(16)
<i>COST PER '000 POPULATION</i>	<i>2</i>	<i>1</i>	<i>1</i>	<i>(0)</i>

BUDGET HOLDER: Carmel McKeogh - Deputy Chief Executive

CHIEF ACCOUNTANT: Mr Phil Redmond

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,212	4,630	4,717	4,193
PREMISES	13	11	11	11
TRANSPORT	49	40	31	34
SUPPLIES AND SERVICES	3,194	2,580	3,017	2,417
THIRD PARTY PAYMENTS	6	-	2	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	600	763	764	714
CAPITAL CHARGES	254	334	334	494
TOTAL EXPENDITURE	9,328	8,358	8,876	7,865
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	585	426	712	457
GOVERNMENT GRANTS	35	-	23	-
RECHARGES	7,359	7,225	7,054	6,849
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,057	535	956	575
TOTAL INCOME	9,036	8,186	8,745	7,881
NET EXPENDITURE	292	172	131	(16)

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
DIRECTORATE SUPPORT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	148	140	149	131
PREMISES	-	1	-	1
TRANSPORT	5	3	2	3
SUPPLIES AND SERVICES	132	64	113	82
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	411	551	551	505
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	696	759	815	722
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	33	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,972	2,767	2,767	2,537
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	15	-
TOTAL INCOME	2,972	2,767	2,815	2,537
NET EXPENDITURE	(2,276)	(2,008)	(2,000)	(1,815)
<i>COST PER '000 POPULATION</i>	<i>(16)</i>	<i>(14)</i>	<i>(14)</i>	<i>(13)</i>

Budget Holder: Carmel McKeogh - Deputy Chief Executive.

Finance Manager: Mr Mark Golden

Notes:

- 1) The directorate is responsible for ensuring that the key corporate priorities are clear and understood by employees across the Council and that the necessary people and ICT resources are in place to deliver the Council's goals.
- 2) The directorate support team supports the Human Resources, Communication & Engagement and ICT teams to deliver a range of services to internal and external clients.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
HEALTH & SAFETY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	255	230	191	193
PREMISES	-	-	-	-
TRANSPORT	1	2	-	2
SUPPLIES AND SERVICES	21	2	2	2
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	277	234	193	197
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	48	33	35	37
TOTAL INCOME	48	33	35	37
NET EXPENDITURE	229	201	158	160
<i>COST PER '000 POPULATION</i>	<i>2</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Terry Hall - Health & Safety Manager

Finance Manager: Mr Mark Golden

Notes:

- 1) Health & Safety is a key support function to the Council. The team provides services to a range of other clients and schools through service level agreements.
- 2) The service provides advice, guidance and support to managers and employees on health and safety matters. They audit compliance with health and safety arrangements and make recommendations for action. In addition the team procure and deliver training and coaching for managers on health and safety matters.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
HUMAN RESOURCES AND ORGANISATIONAL DEVELOPMENT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,276	1,944	2,017	1,778
PREMISES	3	-	-	-
TRANSPORT	9	12	8	9
SUPPLIES AND SERVICES	971	394	455	373
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,259	2,350	2,480	2,160
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	338	99	352	129
GOVERNMENT GRANTS	35	-	23	-
RECHARGES	450	610	406	585
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	546	214	324	223
TOTAL INCOME	1,369	923	1,105	937
NET EXPENDITURE	1,890	1,427	1,375	1,223
<u>COST PER '000 POPULATION</u>				
	<i>13</i>	<i>10</i>	<i>10</i>	<i>9</i>

Budget Holder: Mrs Linda Dutton - Head of Organisation & Workforce Development

Finance Manager: Mr Mark Golden

Notes:

Human Resources and Organisational Development is a key support function to the Council. Services include:

- 1) Payroll - Responsible for providing a payroll service for the Council and many other external customers. The service also provides pension and taxation services.
- 2) Corporate Health - The service conducts pre-employment medicals and checks, and undertakes risk assessments and health checks. Also promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 3) Organisation Development - Responsible for ensuring that the organisation is able to deliver its goals and objectives through effective change management and the training and development of employees.
- 4) Resourcing - Ensures a right first time approach to recruitment and safeguarding, the management of the HR database and first rate management information.
- 5) Schools Human Resources team - Responsible for providing a full Human Resource service to 39 of the 40 Blackpool schools, financed through a service level agreement.
- 6) Employee Relations and Business Partner Function - Works to ensure excellent relationships with our client managers. Supports services with all people management issues to ensure that restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 7) In addition to providing the above services the teams also provide services to a range of other clients and schools through service level agreements in order to generate income.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
PAY, EQUALITY & POLICY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	277	265	260	261
PREMISES	-	-	-	-
TRANSPORT	1	1	-	1
SUPPLIES AND SERVICES	17	8	1	1
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	295	274	261	263
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	2	2	2
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4	-	4	7
TOTAL INCOME	4	2	6	9
NET EXPENDITURE	291	272	255	254
<i>COST PER '000 POPULATION</i>	<i>2</i>	<i>2</i>	<i>2</i>	<i>2</i>

Budget Holder: Mr Andy Divall - Pay, Equality and Policy Manager

Finance Manager: Mr Mark Golden

Notes:

- 1) The purpose of the team is to provide HR policy support and facilities for recognised Trade Unions, as well as providing advice, guidance and support to managers across the Council on equalities.
- 2) In addition, the team work directly with employee and community groups to ensure the development of good equality practice and foster community cohesion.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CORPORATE DEVELOPMENT, ENGAGEMENT AND COMMUNICATIONS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	885	792	763	702
PREMISES	1	1	1	2
TRANSPORT	6	6	6	4
SUPPLIES AND SERVICES	207	135	295	141
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	57	32	32	42
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,156	966	1,097	891
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	21	15	3	16
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	921	754	764	642
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	140	129	199	195
TOTAL INCOME	1,082	898	966	853
NET EXPENDITURE	74	68	131	38
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>0</i>	<i>1</i>	<i>0</i>

Budget Holder: Sally Shaw - Head of Corporate Development, Engagement & Communications

Finance Manager: Mr Mark Golden

Notes:

- 1) Corporate Development & Engagement - This section recognises the close relationship required of the Policy, Performance, Research, Partnership and Transformation functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

- 2) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
ICT SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,371	1,259	1,337	1,128
PREMISES	9	9	10	8
TRANSPORT	27	16	15	15
SUPPLIES AND SERVICES	1,846	1,977	2,151	1,818
THIRD PARTY PAYMENTS	6	-	2	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	132	180	181	167
CAPITAL CHARGES	254	334	334	494
TOTAL EXPENDITURE	3,645	3,775	4,030	3,632
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	226	312	324	312
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,016	3,092	3,115	3,083
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	319	159	379	113
TOTAL INCOME	3,561	3,563	3,818	3,508
NET EXPENDITURE	84	212	212	124
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr Mark Golden

Notes:

- Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service.

Governance & Regulatory Services

GOVERNANCE & REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
GOVERNANCE & REGULATORY SERVICES	3,025	3,393	2,952	2,909
LICENSING	59	(379)	(386)	(375)
CEMETERIES & CREMATORIUM	(702)	(799)	(730)	(853)
NET COST OF SERVICES	2,382	2,215	1,836	1,681
<i>COST PER '000 POPULATION</i>	<i>17</i>	<i>16</i>	<i>13</i>	<i>12</i>

BUDGET HOLDER: Mr Mark Towers - Head of Governance & Regulatory Services

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,084	2,007	2,045	2,160
PREMISES	243	216	226	220
TRANSPORT	26	33	39	33
SUPPLIES AND SERVICES	1,561	1,778	1,439	1,151
THIRD PARTY PAYMENTS	162	156	172	159
TRANSFER PAYMENTS	382	-	-	-
SUPPORT SERVICES	736	747	773	956
CAPITAL CHARGES	72	86	86	100
TOTAL EXPENDITURE	5,266	5,023	4,780	4,779
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,271	2,515	2,502	2,711
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	613	293	442	387
TOTAL INCOME	2,884	2,808	2,944	3,098
NET EXPENDITURE	2,382	2,215	1,836	1,681

GOVERNANCE & REGULATORY SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

GOVERNANCE & REGULATORY SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
EXPENDITURE				
CEMETERIES & CREMATORIUM				
EMPLOYEES	1,668	1,597	1,659	1,736
PREMISES	4	9	10	9
TRANSPORT	24	29	36	29
SUPPLIES AND SERVICES	1,198	1,511	1,215	877
THIRD PARTY PAYMENTS	141	135	105	137
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	667	745	713	888
CAPITAL CHARGES	2	2	2	2
TOTAL EXPENDITURE	3,704	4,028	3,740	3,678
INCOME				
CUSTOMER & CLIENT RECEIPTS	310	342	350	385
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	369	293	438	384
TOTAL INCOME	679	635	788	769
NET EXPENDITURE	3,025	3,393	2,952	2,909
<i>COST PER '000 POPULATION</i>	<i>21</i>	<i>24</i>	<i>21</i>	<i>20</i>

Budget Holder: Mr Mark Towers - Head of Governance & Regulatory Services

Finance Manager: Mr Mark Golden

Notes:

Governance and Regulatory Services includes the following elements of service:

- 1) The budget for supporting the Area Forums and Wards is held by Democratic Services, together with the delegated budget for applications from Elected Members and the budget for applications from the community for Area Forum funding.
- 2) Corporate and Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 3) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The department provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 4) Electoral Services includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough, Parliamentary and European elections within the Borough. The budget covers the cost of producing and delivering election forms and cards and will fluctuate according to the incidence of elections.
- 5) The Registrars service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 6) The Coroners & Mortuary service covers the Blackpool and Fylde district, with Blackpool being the lead authority.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,194	1,283	1,264	1,375
DEMOCRATIC SERVICES	673	604	559	569
ELECTORAL SERVICES	163	151	156	330
REGISTRARS	54	19	21	69
CORONERS & MORTUARY	257	269	285	296
AREA FORUM AND WARDS	684	1,067	667	270
NET EXPENDITURE	3,025	3,393	2,952	2,909

GOVERNANCE & REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
LICENSING

SUBJECTIVE ANALYSIS	2013/14 ACTUAL £000	2014/15 ADJUSTED CASH LIMIT £000	2014/15 FORECAST OUTTURN £000	2015/16 CASH LIMIT £000
<i>EXPENDITURE</i>				
CEMETERIES & CREMATORIUM				
EMPLOYEES	224	221	205	224
PREMISES	-	-	-	-
TRANSPORT	(1)	3	2	3
SUPPLIES AND SERVICES	167	155	137	158
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	382	-	-	-
SUPPORT SERVICES	24	22	22	30
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	796	401	366	415
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	734	780	750	790
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3	-	2	-
TOTAL INCOME	737	780	752	790
NET EXPENDITURE	59	(379)	(386)	(375)
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>(3)</i>	<i>(3)</i>	<i>(3)</i>

Budget Holder: Mr Mark Towers - Head of Governance & Regulatory Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The aim of the Licensing service is to ensure businesses comply with relevant licensing regulations required by law and in doing so to protect the public. The department works closely with the Enforcement and Quality Standards Team and external partners including Lancashire Constabulary.

- 2) Over forty different types of licence are currently administered by the Licensing Service. These include:
 - a) Licences under the Licensing Act 2003 to permit the provision of alcohol, entertainment and Late Night Refreshment
 - b) Licences and permits under the Gambling Act 2005 which include Casinos, Betting Shops, Bingo Halls and amusement arcades
 - c) The licensing of hackney carriage and private hire drivers, vehicles and operators
 - d) A diverse range of other licences, permits and registrations such as pet shops, petroleum storage licences, explosives registrations and poisons registrations

GOVERNANCE & REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CEMETERIES & CREMATORIUM

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
CEMETERIES & CREMATORIUM				
EMPLOYEES	192	189	181	200
PREMISES	239	207	216	211
TRANSPORT	3	1	1	1
SUPPLIES AND SERVICES	196	112	87	116
THIRD PARTY PAYMENTS	21	21	67	22
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	45	(20)	38	38
CAPITAL CHARGES	70	84	84	98
TOTAL EXPENDITURE	766	594	674	686
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	1,227	1,393	1,402	1,536
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	241	-	2	3
TOTAL INCOME	1,468	1,393	1,404	1,539
NET EXPENDITURE	(702)	(799)	(730)	(853)
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>(6)</i>	<i>(5)</i>	<i>(6)</i>

Budget Holder: Mr Mark Towers - Head of Governance & Regulatory Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 2) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CARLETON CEMETERY	(218)	(247)	(299)	(248)
CARLETON LODGE FARM	(1)	(1)	(1)	(1)
CARLETON CREMATORIUM SERVICES	(500)	(565)	(446)	(619)
LAYTON CEMETERY SERVICES	(3)	1	(2)	1
PUBLIC FUNERALS	20	13	18	14
NET EXPENDITURE	(702)	(799)	(730)	(853)

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT & DEVELOPMENT	(130)	67	(54)	-
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	(160)	(641)	(821)	251
LEGAL SERVICES	77	(115)	(81)	(68)
CUSTOMER FIRST	(423)	(411)	(356)	(58)
ACCOUNTANCY	23	(176)	(154)	(77)
RISK SERVICES	70	33	19	73
PROPERTY AND ASSET MANAGEMENT	4,035	5,031	5,258	636
NET COST OF SERVICES	3,492	3,788	3,811	757
<i>COST PER '000 POPULATION</i>	25	27	27	5

BUDGET HOLDER: Mr Steve Thompson - Director of Resources

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,878	10,324	10,575	9,976
PREMISES	4,778	4,925	5,130	4,969
TRANSPORT	104	98	92	98
SUPPLIES AND SERVICES	3,431	3,034	2,959	2,588
THIRD PARTY PAYMENTS	6	4	-	4
TRANSFER PAYMENTS	190	259	281	1,151
SUPPORT SERVICES	3,527	3,396	3,537	1,997
CAPITAL CHARGES	904	1,515	1,539	1,271
TOTAL EXPENDITURE	24,818	23,555	24,113	22,054
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	719	705	750	713
GOVERNMENT GRANTS	1,923	1,800	1,801	1,801
RECHARGES	15,704	16,189	16,349	17,725
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,980	1,073	1,402	1,058
TOTAL INCOME	21,326	19,767	20,302	21,297
NET EXPENDITURE	3,492	3,788	3,811	757

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

PROCUREMENT AND DEVELOPMENT

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	775	739	607	703
PREMISES	23	25	24	25
TRANSPORT	5	4	4	4
SUPPLIES AND SERVICES	161	181	79	184
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	3	-	-	-
SUPPORT SERVICES	108	113	113	81
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,075	1,062	827	997
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	1	8	1
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	903	619	618	620
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	301	375	255	376
TOTAL INCOME	1,205	995	881	997
NET EXPENDITURE	(130)	67	(54)	-
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>0</i>	<i>(0)</i>	<i>0</i>

Budget Holder: Mr Trevor Rayner - Head of Procurement & Development

Finance Manager: Mr Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. Review, plan and implement improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. Strengthen performance management and business planning across the directorate.
- 2) Corporate Procurement and Stores co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council, provides advice on all issues relating to procurement and manage the Layton Depot stores service.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

REVENUES, BENEFITS AND TRANSACTIONAL SERVICES

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,942	3,754	3,888	3,770
PREMISES	4	-	-	-
TRANSPORT	16	21	17	21
SUPPLIES AND SERVICES	1,809	936	896	1,150
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	164	244	244	1,135
SUPPORT SERVICES	1,285	1,222	1,181	966
CAPITAL CHARGES	8	-	-	-
TOTAL EXPENDITURE	7,228	6,177	6,226	7,042
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,666	1,526	1,527	1,527
RECHARGES	4,975	4,905	4,936	4,876
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	747	387	584	388
TOTAL INCOME	7,388	6,818	7,047	6,791
NET EXPENDITURE	(160)	(641)	(821)	251
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>(4)</i>	<i>(6)</i>	<i>2</i>

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund which includes emergency support (Crisis) and grants to enable residents to move back into or remain in the community.
- 2) Income and Recovery - administer and maximize the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. Also undertakes appropriate enforcements action. Carries out collection on behalf of the Business Improvement District (BID).
- 3) Social Care benefits processing which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers.
- 4) Transactional Services includes creditor payments, debtor management and cashiers' services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES MANAGEMENT	239	140	99	(22)
COUNCIL TAX REFORM	-	4	(183)	7
TRANSACTIONAL SERVICES	(142)	(48)	(101)	(38)
REVENUES	1,674	1,552	1,493	1,409
BENEFITS	(1,152)	(1,591)	(1,431)	(1,298)
DISCRETIONARY SUPPORT SCHEME	(779)	(698)	(698)	193
NET EXPENDITURE	(160)	(641)	(821)	251

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

LEGAL SERVICES

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,455	1,003	1,102	991
PREMISES	-	-	-	-
TRANSPORT	5	8	8	8
SUPPLIES AND SERVICES	88	70	115	71
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	266	223	277	166
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,814	1,304	1,502	1,236
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	146	68	69	68
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,410	1,335	1,399	1,220
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	181	16	115	16
TOTAL INCOME	1,737	1,419	1,583	1,304
NET EXPENDITURE	77	(115)	(81)	(68)
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>(1)</i>	<i>(1)</i>	<i>(0)</i>

Budget Holder: Ms Carmel White - Chief Corporate Solicitor

Finance Manager: Mr Mark Golden

Notes:

- 1) Legal Services is made up of the Property & Commercial and Litigation (General) section, the Litigation (Children) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies, Schools and Academies.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	999	791	830	796
PREMISES	(7)	(7)	6	-
TRANSPORT	26	27	25	27
SUPPLIES AND SERVICES	109	93	91	97
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	308	142	167	135
CAPITAL CHARGES	5	4	4	4
TOTAL EXPENDITURE	1,440	1,050	1,123	1,059
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	29	38	27	38
GOVERNMENT GRANTS	61	77	77	77
RECHARGES	1,636	1,333	1,333	989
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	137	13	42	13
TOTAL INCOME	1,863	1,461	1,479	1,117
NET EXPENDITURE	(423)	(411)	(356)	(58)
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>(3)</i>	<i>(2)</i>	<i>(0)</i>

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Buildings supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub for Municipal Buildings and reception services at Bickerstaffe House and Town Hall. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,680	1,525	1,524	1,377
PREMISES	2	-	-	-
TRANSPORT	5	4	4	4
SUPPLIES AND SERVICES	174	114	124	116
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	257	333	392	230
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,118	1,976	2,044	1,727
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	109	111	111	111
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,917	1,966	2,025	1,673
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	69	75	62	20
TOTAL INCOME	2,095	2,152	2,198	1,804
NET EXPENDITURE	23	(176)	(154)	(77)
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>(1)</i>	<i>(1)</i>	<i>(1)</i>

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, it's cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

RISK SERVICES

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	786	769	779	689
PREMISES	-	-	-	-
TRANSPORT	8	9	8	9
SUPPLIES AND SERVICES	59	46	46	47
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	15	15	15	16
SUPPORT SERVICES	103	113	155	107
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	971	952	1,003	868
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	197	197	197	197
RECHARGES	642	700	700	575
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	62	22	87	23
TOTAL INCOME	901	919	984	795
NET EXPENDITURE	70	33	19	73
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>1</i>

Budget Holder: Tracy Greenhalgh - Chief Internal Auditor

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

PROPERTY & ASSET MANAGEMENT

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,241	1,743	1,845	1,650
PREMISES	4,756	4,907	5,100	4,944
TRANSPORT	39	25	26	25
SUPPLIES AND SERVICES	1,031	1,594	1,608	923
THIRD PARTY PAYMENTS	6	4	-	4
TRANSFER PAYMENTS	8	-	22	-
SUPPORT SERVICES	1,200	1,250	1,252	312
CAPITAL CHARGES	891	1,511	1,535	1,267
TOTAL EXPENDITURE	10,172	11,034	11,388	9,125
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	434	487	535	495
GOVERNMENT GRANTS	(1)	-	-	-
RECHARGES	4,221	5,331	5,338	7,772
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,483	185	257	222
TOTAL INCOME	6,137	6,003	6,130	8,489
NET EXPENDITURE	4,035	5,031	5,258	636
<i>COST PER '000 POPULATION</i>	<i>28</i>	<i>35</i>	<i>37</i>	<i>4</i>

Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management

Finance Manager: Mr Mark Golden

Notes:

- The Asset & Estate Management Service undertakes the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-
 - Bickerstaffe House
 - Town Hall
 - Municipal Buildings
 - Stanley Buildings
 - Solaris Centre
 - South King Street
 - Coastal House
 - Festival House
 - Palatine Leisure Centre
 - Blackpool Sports Centre
 - Moor Park Leisure Centre
 - Enterprise Centre
 - Blackpool Football Club
 - Technology Management Centre
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.
- "Recharges" relates to accommodation costs allocated to various departments of the Council. The significant variance in 2015/16 cash limit is due to the internal recharging of some buildings which were not recharged in previous years although the costs were included within this budget.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUILDINGS	2,343	3,710	3,883	(476)
ESTATES	275	247	277	233
FACILITIES	941	486	520	443
HERITAGE	115	108	105	135
STRATEGIC MANAGEMENT	233	477	428	326
RECHARGE ACCOUNTS	8	(45)	-	(52)
PROGRAMMES & PROJECTS	120	48	45	27
NET EXPENDITURE	4,035	5,031	5,258	636

Places

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
ECONOMIC DEVELOPMENT	800	719	719	616
CULTURAL SERVICES	2,858	2,690	2,682	2,210
HOUSING, PLANNING & TRANSPORT POLICY	2,109	1,267	1,267	407
VISITOR ECONOMY	6,873	5,600	5,628	4,174
STRATEGIC LEISURE ASSETS	2,142	(1,481)	(1,148)	1,289
NET COST OF SERVICES	14,782	8,795	9,148	8,696
<i>COST PER '000 POPULATION</i>	<i>104</i>	<i>62</i>	<i>64</i>	<i>61</i>

BUDGET HOLDER : Mr Alan Cavill - Director of Place

FINANCE MANAGERS: Ms Kirsten Whyatt & Mr Steve Maher

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	8,750	6,924	6,848	6,496
PREMISES	1,772	1,278	1,675	1,293
TRANSPORT	339	319	347	315
SUPPLIES AND SERVICES	5,437	3,971	4,775	3,255
THIRD PARTY PAYMENTS	390	624	632	631
TRANSFER PAYMENTS	1,145	43	43	43
SUPPORT SERVICES	1,528	(1,609)	(1,308)	1,398
CAPITAL CHARGES	5,575	5,878	5,407	5,021
TOTAL EXPENDITURE	24,936	17,428	18,419	18,452
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,449	3,975	4,096	3,943
GOVERNMENT GRANTS	414	10	65	8
RECHARGES	1,293	1,173	1,194	2,001
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,998	3,475	3,916	3,804
TOTAL INCOME	10,154	8,633	9,271	9,756
NET EXPENDITURE	14,782	8,795	9,148	8,696

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	858	379	439	376
PREMISES	46	42	44	43
TRANSPORT	8	7	5	6
SUPPLIES AND SERVICES	501	164	137	107
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	93	147	151	102
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,506	739	776	634
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	23	20	16	18
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	683	-	41	-
TOTAL INCOME	706	20	57	18
NET EXPENDITURE	800	719	719	616
COST PER '000 POPULATION	6	5	5	4

Budget Holder: Mr Peter Legg - Head of Economic Development

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Economic Development Division is a small but effective team that spearheads the Council's support to new and existing businesses to assist in their set up, growth and job creation. The function has two parts to the operation: support to local businesses, and support to unemployed residents; with essential overlap around employer engagement.
- 2) The Business Support team has a successful track record of supporting new start businesses through its Get Started service offering advice, training and access to start up finance. The wider team acts as a key interface with existing businesses, in particular growing businesses in their efforts to locate and invest in property, plant and equipment, recruitment and skills. The team communicates with businesses through a variety of methods including the recently refreshed Blackpoolunlimited.com, an online business communication portal; reacting to enquiries, and proactively navigating businesses through various support available at a local and national level (including start up advice & finance, growth coaching & mentoring, finance including capital grants, superfast broadband, innovation, etc). It manages the Council's Investment Fund; and business hubs (FY Creatives and the New Blackpool Enterprise Centre).
- 3) The Council's lead adult employment services team, Positive Steps into Work, operates a number of commercial and publicly funded contracts collectively aimed at helping unemployed Blackpool residents to gain and sustain employment. This includes: a large contract to deliver the government's Work Programme assisting long term unemployed across the Fylde Coast; a number of smaller employment support contracts for residents with complex needs such as drug and alcohol rehabilitation, and residents in 'selective licensing' neighbourhood; the operation of the Chance to Shine Work Placement scheme, and coordinated redundancy response for public and private employees. The team has secured external funding to spearhead a 2-year pilot commencing in 2015-16 around supporting Blackpool residents with moderate mental health conditions into employment, one of only 4 areas in the country.
- 4) The team project manages the Blackpool Tourism Academy, a £1m externally funded project to drive up customer care, supervisory and management skills within the resort and a purpose designed apprenticeship; pioneered by key businesses and attractions including Blackpool Pleasure Beach, Merlin, Blackpool Zoo, Blackpool Transport, Cuerden Leisure, Winter Gardens and Sandcastle Waterpark, working in conjunction with Blackpool & The Fylde College.

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,559	1,367	1,365	1,143
PREMISES	328	306	345	323
TRANSPORT	37	23	25	21
SUPPLIES AND SERVICES	945	561	681	512
THIRD PARTY PAYMENTS	61	68	66	61
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	221	191	209	225
CAPITAL CHARGES	255	257	257	256
TOTAL EXPENDITURE	3,406	2,773	2,948	2,541
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	102	29	25	24
GOVERNMENT GRANTS	83	-	11	-
RECHARGES	-	50	50	307
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	363	4	180	-
TOTAL INCOME	548	83	266	331
NET EXPENDITURE	2,858	2,690	2,682	2,210
<u>COST PER '000 POPULATION</u>				
	20	19	19	16

Budget Holder: Polly Hamilton - Head of Cultural Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Cultural Services comprises of the Library Services, Arts Development and Heritage Services.
- 2) The Library Service in Blackpool consists of a network of community libraries which provide the Blackpool library service across the Borough. It also provides an at-home library outreach service for vulnerable people who are unable to visit a local library. The service co-ordinates the national Book Start scheme - providing books, via a gifting scheme, to all households with babies and pre-school children, as well as an annual Reader Development programme which is actioned to promote and support literacy, learning, and the use of libraries.
- 3) The Arts & Heritage budget represents the cost of providing the general running costs, exhibition and education programme, and staffing for the Grundy Art Gallery and Arts Development service. This budget does not include external funding. The Arts Service uses its core budget to attract external funding to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LIBRARIES	2,266	2,167	2,159	2,162
ARTS & HERITAGE	592	523	523	48
NET EXPENDITURE	2,858	2,690	2,682	2,210

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

HOUSING, PLANNING & TRANSPORT POLICY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,908	2,376	2,216	2,230
PREMISES	78	62	95	62
TRANSPORT	38	25	25	25
SUPPLIES AND SERVICES	760	240	520	240
THIRD PARTY PAYMENTS	5	37	53	53
TRANSFER PAYMENTS	339	43	43	43
SUPPORT SERVICES	623	499	499	556
CAPITAL CHARGES	57	22	22	5
TOTAL EXPENDITURE	4,808	3,304	3,473	3,214
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	823	787	733	787
GOVERNMENT GRANTS	216	-	15	-
RECHARGES	881	694	676	1,264
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	779	556	782	756
TOTAL INCOME	2,699	2,037	2,206	2,807
NET EXPENDITURE	2,109	1,267	1,267	407
<u>COST PER '000 POPULATION</u>				
	15	9	9	3

Budget Holder: Mr Steve Matthews - Head of Strategic Housing

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) This service undertakes the Council's statutory functions and duties in respect of Housing and Planning, and develops the Council's strategic approach to addressing the town's housing challenges, development, land use and transport.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HOUSING	1,164	717	717	50
PLANNING	516	409	409	352
TRANSPORT POLICY	429	141	141	5
NET EXPENDITURE	2,109	1,267	1,267	407

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,425	2,762	2,786	2,702
PREMISES	400	337	377	334
TRANSPORT	256	264	292	264
SUPPLIES AND SERVICES	2,585	2,456	2,865	1,845
THIRD PARTY PAYMENTS	324	242	242	242
TRANSFER PAYMENTS	806	-	-	-
SUPPORT SERVICES	543	278	558	470
CAPITAL CHARGES	1,268	1,058	1,058	220
TOTAL EXPENDITURE	9,607	7,397	8,178	6,077
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	72	120	289	95
GOVERNMENT GRANTS	114	10	39	8
RECHARGES	412	430	468	430
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,136	1,237	1,754	1,370
TOTAL INCOME	2,734	1,797	2,550	1,903
NET EXPENDITURE	6,873	5,600	5,628	4,174
<u>COST PER '000 POPULATION</u>				
	48	39	39	29

Budget Holder: Mr Philip Welsh - Head of Visitor Economy

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) VisitBlackpool is the resort's Destination Management Organisation (DMO) which has responsibility for attracting visitors through various year-round marketing activities. Its key objective is to reposition Blackpool as Europe's leading seaside resort.
- 2) Illuminations service carries responsibility for designing and delivering one of the town's most popular and enduring attractions. The Illuminations attract circa three million visitors into Blackpool during the autumn season.
- 3) The Partnerships & Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations.
- 4) Print Services provides a printing service for the authority.
- 5) The Community Safety team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide security services to a number of Council and non-Council sites. These include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities. It also provides services such as wireless links, access control and automatic number plate recognition systems.
- 8) Beach Patrol offers a year-round service, with a full time staff complement further augmented by seasonal staff during peak summer months. The whole of Blackpool's coastline is patrolled, with the more highly populated beach and sea areas receiving greater cover. The service also provides an educational service to the local schools to make young people aware of the dangers associated with the sea.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PARTNERSHIPS & BUSINESS DEVELOPMENT	913	726	726	458
ILLUMINATIONS	3,027	2,857	2,857	1,730
VISIT BLACKPOOL	2,284	1,572	1,612	1,616
PRINT SERVICES	116	34	42	(20)
COMMUNITY SAFETY	336	299	299	287
CCTV & SECURITY	(81)	(62)	(82)	(72)
BEACH PATROL	278	174	174	175
NET EXPENDITURE	6,873	5,600	5,628	4,174

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	42	42	43
PREMISES	919	531	814	531
TRANSPORT	0	-	-	-
SUPPLIES AND SERVICES	646	551	572	551
THIRD PARTY PAYMENTS	-	276	271	275
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	48	(2,724)	(2,724)	46
CAPITAL CHARGES	3,995	4,540	4,069	4,540
TOTAL EXPENDITURE	5,608	3,216	3,044	5,986
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,428	3,019	3,032	3,019
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	38	1,678	1,160	1,678
TOTAL INCOME	3,466	4,697	4,192	4,697
NET EXPENDITURE	2,142	(1,481)	(1,148)	1,289
<i>COST PER '000 POPULATION</i>	<i>15</i>	<i>(10)</i>	<i>(8)</i>	<i>9</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

1) Strategic Leisure Assets includes the following premises:

- Blackpool Tower
- The Winter Gardens
- Madame Tussauds
- The Golden Mile Buildings

Community & Environmental Services

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
MANAGEMENT AND ADMINISTRATION	2,097	1,508	1,508	1,281
BUILDING SERVICES	469	359	579	376
BUILDING CLEANING	(14)	(123)	(124)	(110)
PUBLIC CONVENIENCIES	1,139	1,029	1,029	992
CAPITAL PROJECTS	42	1	-	(28)
COASTAL AND ENVIRONMENTAL PARTNERSHIPS AND INVESTMENTS	3,970	4,352	4,352	4,251
INTEGRATED TRANSPORT	805	280	550	345
WASTE MANAGEMENT	16,204	16,787	16,788	15,212
CLEANSING	3,409	2,913	2,914	2,976
TRANSPORT	15,590	14,496	14,903	15,139
PUBLIC PROTECTION	1,767	1,541	1,541	95
LEISURE FACILITIES AND SPORT DEVELOPMENT	1,366	422	422	1,911
PARKS	2,172	1,704	1,704	1,434
CATERING SERVICES	865	290	290	331
NET COST OF SERVICES	49,881	45,559	46,456	44,205
<i>COST PER '000 POPULATION</i>	<i>350</i>	<i>320</i>	<i>326</i>	<i>310</i>

BUDGET HOLDER: Mr John Blackledge Director of Community and Environmental Services

FINANCE MANAGERS: Ms Kirsten Whyatt & Mr Steve Maher

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	17,688	15,319	16,539	14,959
PREMISES	3,669	2,786	3,246	2,743
TRANSPORT	2,644	3,759	3,168	3,762
SUPPLIES AND SERVICES	11,951	6,238	8,146	5,969
THIRD PARTY PAYMENTS	17,782	23,703	24,625	21,903
TRANSFER PAYMENTS	426	301	345	307
SUPPORT SERVICES	3,197	3,211	3,310	4,599
CAPITAL CHARGES	18,647	14,460	14,590	15,059
TOTAL EXPENDITURE	76,004	69,777	73,969	69,301
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8,125	7,308	8,728	7,252
GOVERNMENT GRANTS	2,949	2,707	3,224	2,779
RECHARGES	6,885	9,541	9,706	10,756
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,164	4,662	5,855	4,309
TOTAL INCOME	26,123	24,218	27,513	25,096
NET EXPENDITURE	49,881	45,559	46,456	44,205

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
MANAGEMENT AND ADMINISTRATION

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	810	453	498	421
PREMISES	551	100	405	100
TRANSPORT	6	5	8	5
SUPPLIES AND SERVICES	432	228	456	100
THIRD PARTY PAYMENTS	70	57	64	58
TRANSFER PAYMENTS	-	(100)	-	(100)
SUPPORT SERVICES	857	756	756	677
CAPITAL CHARGES	44	20	20	20
TOTAL EXPENDITURE	2,770	1,519	2,207	1,281
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	12	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	541	11	563	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	132	-	124	-
TOTAL INCOME	673	11	699	-
NET EXPENDITURE	2,097	1,508	1,508	1,281
<i>COST PER '000 POPULATION</i>	<i>15</i>	<i>11</i>	<i>11</i>	<i>9</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurances.
- 2) The budget also includes the costs associated with Layton Depot.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DIRECTORATE	1,898	1,449	1,449	1,217
CENTRAL ADMINISTRATION	137	138	138	143
LAYTON DEPOT	62	(79)	(79)	(79)
NET EXPENDITURE	2,097	1,508	1,508	1,281

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
BUILDING SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	483	509	388	512
PREMISES	39	33	40	33
TRANSPORT	50	37	49	37
SUPPLIES AND SERVICES	292	160	229	163
THIRD PARTY PAYMENTS	610	852	627	865
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	169	159	161	157
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,643	1,750	1,494	1,767
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	801	1,348	910	1,348
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	373	43	5	43
TOTAL INCOME	1,174	1,391	915	1,391
NET EXPENDITURE	469	359	579	376
COST PER '000 POPULATION				
	3	3	4	3

Budget Holder: Mr Paul Latham - Building Services Manager

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Building Services is a trading account, which in 2015/16 is transferring to Property and Asset Management and will be subject to the wider property review along with other related services.

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
BUILDING CLEANING

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	727	430	553	443
PREMISES	43	6	5	6
TRANSPORT	33	41	55	42
SUPPLIES AND SERVICES	27	25	30	25
THIRD PARTY PAYMENTS	-	(100)	-	(100)
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	85	80	81	79
CAPITAL CHARGES	7	7	7	7
TOTAL EXPENDITURE	922	489	731	502
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	14	-	10	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	810	574	763	574
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	112	38	82	38
TOTAL INCOME	936	612	855	612
NET EXPENDITURE	(14)	(123)	(124)	(110)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(1)</i>	<i>(1)</i>	<i>(1)</i>

Budget Holder: Mr Alan Campbell - Building Cleaning Manager

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Building Cleaning team provides a cleaning service to local authorities, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed-term contracts, service level agreements or one-off cleans.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUILDING CLEANING MANAGEMENT	83	45	44	45
OFFICE PORTERAGE	20	20	20	20
SHELTERS	(20)	(32)	(9)	(31)
BUILDING CLEANING	(97)	(156)	(179)	(144)
NET EXPENDITURE	(14)	(123)	(124)	(110)

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
PUBLIC CONVENIENCIES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	69	-	-	-
PREMISES	69	90	92	91
TRANSPORT	1	-	-	-
SUPPLIES AND SERVICES	34	-	-	-
THIRD PARTY PAYMENTS	873	850	850	812
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	106	100	101	100
CAPITAL CHARGES	6	6	6	6
TOTAL EXPENDITURE	1,158	1,046	1,049	1,009
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	20	17	20	17
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	(1)	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	19	17	20	17
NET EXPENDITURE	1,139	1,029	1,029	992
<i>COST PER '000 POPULATION</i>	<i>8</i>	<i>7</i>	<i>7</i>	<i>7</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The provision, operation and maintenance of Public Conveniences is a non-statutory service. However, in relation to Blackpool as a visitor economy and destination, it is extremely important.

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CAPITAL PROJECTS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	358	323	325	329
PREMISES	-	-	-	-
TRANSPORT	8	7	12	7
SUPPLIES AND SERVICES	83	43	51	44
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	41	38	38	38
CAPITAL CHARGES	4	-	-	-
TOTAL EXPENDITURE	496	411	426	418
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	271	410	426	446
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	183	-	-	-
TOTAL INCOME	454	410	426	446
NET EXPENDITURE	42	1	-	(28)
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>(0)</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Capital Projects Division provides architectural services, project management contract and consulting, construction design management and procurement of frameworks contracts. The service is a trading account, which is transferring to Property and Asset Management in late 2014/15 and will be subject to the wider property review along with other related services.

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
COASTAL AND ENVIRONMENTAL PARTNERSHIPS AND INVESTMENTS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	432	406	354	413
PREMISES	1,146	1,150	936	1,167
TRANSPORT	6	8	10	8
SUPPLIES AND SERVICES	2,069	637	139	646
THIRD PARTY PAYMENTS	1,833	4,273	5,002	4,139
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	65	35	35	35
CAPITAL CHARGES	1,828	968	968	968
TOTAL EXPENDITURE	7,379	7,477	7,444	7,376
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	(1)	-	-	-
GOVERNMENT GRANTS	2,635	2,659	2,627	2,659
RECHARGES	-	444	465	444
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	775	22	-	22
TOTAL INCOME	3,409	3,125	3,092	3,125
NET EXPENDITURE	3,970	4,352	4,352	4,251
<i>COST PER '000 POPULATION</i>	<i>28</i>	<i>31</i>	<i>31</i>	<i>30</i>

Budget Holder: Mrs Clare Nolan-Barnes - Head of Coastal and Environmental Partnership Investments

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL STREET LIGHTING	(55) 4,025	(67) 4,419	(63) 4,415	(59) 4,310
NET EXPENDITURE	3,970	4,352	4,352	4,251

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,643	1,027	1,840	1,050
PREMISES	326	274	266	269
TRANSPORT	881	1,877	1,066	1,908
SUPPLIES AND SERVICES	1,420	702	1,902	710
THIRD PARTY PAYMENTS	140	181	33	187
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	67	65	64	62
CAPITAL CHARGES	35	34	34	34
TOTAL EXPENDITURE	4,512	4,160	5,205	4,220
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	285	5	328	-
GOVERNMENT GRANTS	2	-	10	-
RECHARGES	2,712	3,330	3,556	3,330
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	708	545	761	545
TOTAL INCOME	3,707	3,880	4,655	3,875
NET EXPENDITURE	805	280	550	345
<i>COST PER '000 POPULATION</i>	<i>6</i>	<i>2</i>	<i>4</i>	<i>2</i>

Budget Holder: Mr James Kelly - Head of Integrated Transport and Waste Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Council as a Transport Authority is responsible for certain strategic public transport functions, supported bus services and public transport infrastructure (including stops and shelters).
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	73	64	64	92
TRANSPORT	19	72	13	122
RIDEABILITY	86	80	139	79
TRAVEL AND ROAD SAFETY	627	64	334	52
NET EXPENDITURE	805	280	550	345

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
WASTE MANAGEMENT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	871	781	822	808
PREMISES	210	150	267	152
TRANSPORT	208	263	251	267
SUPPLIES AND SERVICES	1,055	200	195	194
THIRD PARTY PAYMENTS	12,703	16,829	16,755	15,271
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	598	557	566	546
CAPITAL CHARGES	3,714	1,273	1,314	1,313
TOTAL EXPENDITURE	19,359	20,053	20,170	18,551
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,992	2,239	2,345	2,271
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,163	1,027	1,037	1,068
TOTAL INCOME	3,155	3,266	3,382	3,339
NET EXPENDITURE	16,204	16,787	16,788	15,212
<i>COST PER '000 POPULATION</i>	<i>114</i>	<i>118</i>	<i>118</i>	<i>107</i>

Budget Holder: Mr James Kelly - Head of Integrated Transport and Waste Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Council operates a containerised domestic waste management service in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling over 40% of all household waste.
- 2) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool.
- 3) Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 70% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Commercial Waste Services provides a service to in excess of 50% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The new arrangements will provide the authorities with waste recycling, processing and disposal arrangement for 25 years, and will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMERCIAL WASTE	1	(57)	(57)	(59)
DOMESTIC WASTE	4,556	4,345	4,345	4,308
WASTE PFI	11,647	12,499	12,500	10,963
NET EXPENDITURE	16,204	16,787	16,788	15,212

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CLEANSING

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,454	2,140	2,174	2,074
PREMISES	64	35	24	35
TRANSPORT	688	711	746	721
SUPPLIES AND SERVICES	267	212	210	216
THIRD PARTY PAYMENTS	75	141	83	70
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	86	61	124	37
TOTAL EXPENDITURE	3,634	3,300	3,361	3,153
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	38	32	41	32
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	123	322	349	112
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	64	33	57	33
TOTAL INCOME	225	387	447	177
NET EXPENDITURE	3,409	2,913	2,914	2,976
<i>COST PER '000 POPULATION</i>	<i>24</i>	<i>20</i>	<i>20</i>	<i>21</i>

Budget Holder: Mr James Kelly - Head of Integrated Transport and Waste Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool. The work they do includes; removal of litter and dog fouling from public footpaths, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
TRANSPORT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,211	1,833	2,052	1,800
PREMISES	694	482	686	419
TRANSPORT	329	402	438	355
SUPPLIES AND SERVICES	2,487	629	1,476	605
THIRD PARTY PAYMENTS	1,350	511	1,033	490
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	53	253	317	215
CAPITAL CHARGES	11,910	11,819	11,819	12,386
TOTAL EXPENDITURE	19,034	15,929	17,821	16,270
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	645	468	521	444
GOVERNMENT GRANTS	114	-	452	-
RECHARGES	363	678	690	400
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,322	287	1,255	287
TOTAL INCOME	3,444	1,433	2,918	1,131
NET EXPENDITURE	15,590	14,496	14,903	15,139
<u>COST PER '000 POPULATION</u>				
	109	102	105	106

Budget Holder: Mr John Blackledge - Director of Community & Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Transportation is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it. This includes the large scale planned maintenance programme being delivered by the Council's Project 30 initiative.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents along with the provision and promotion of road safety advice and education. The service operates a successful road safety programme and also manages the school crossing patrols. The Council is an active member of the Lancashire Partnership for Road Safety.
- 3) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway.
- 4) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 5) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by the Transportation Division. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.
- 6) Project 30 is one of several 'Revitalising Blackpool' schemes which have made a significant improvement to the condition of the highway network. Over 78km of carriageway have seen maintenance work carried out and over 91km of footways have been repaired. The work under this project is now complete but the highways division continues their efforts to keep the roads in Blackpool maintained to a safe and serviceable condition going forward.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
TRAFFIC MANAGEMENT	147	109	97	101
HIGHWAY ASSET MANAGEMENT	921	472	484	690
HIGHWAYS MAINTENANCE	3,728	3,639	4,033	3,851
ENGINEERING MANAGEMENT	125	163	163	168
PARADES	4,379	4,232	4,239	4,436
TRAMWAY	6,290	5,881	5,887	5,893
NET EXPENDITURE	15,590	14,496	14,903	15,139

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2013/14 ACTUAL £000	2014/15 ADJUSTED CASH LIMIT £000	2014/15 FORECAST OUTTURN £000	2015/16 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,947	1,715	2,013	1,662
PREMISES	16	2	16	2
TRANSPORT	69	50	72	50
SUPPLIES AND SERVICES	329	110	174	112
THIRD PARTY PAYMENTS	82	100	103	102
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	363	425	425	403
CAPITAL CHARGES	45	45	45	45
TOTAL EXPENDITURE	2,851	2,447	2,848	2,376
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	479	70	416	70
GOVERNMENT GRANTS	39	-	-	-
RECHARGES	382	607	607	2,200
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	184	229	284	11
TOTAL INCOME	1,084	906	1,307	2,281
NET EXPENDITURE	1,767	1,541	1,541	95
<i>COST PER '000 POPULATION</i>	<i>12</i>	<i>11</i>	<i>11</i>	<i>1</i>

Budget Holder: Mr Tim Coglean - Assistant Director of Enforcement & Quality Standards

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Public Protection Department comprises of the following functions: Trading Standards, Advice & Education, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADMIN	404	248	220	(110)
PLANNING ENFORCEMENT	152	121	180	-
FOOD HYGEINE	210	138	83	-
HOUSING ENFORCEMENT	210	169	225	-
SELECTIVE LICENSING	50	36	36	49
ADVICE & EDUCATION	177	96	85	-
HEALTH & SAFETY	107	74	33	-
LICENSING ENFORCEMENT	38	190	214	1
TRADING STANDARDS	123	254	258	1
ENVIRONMENTAL PROTECTION	296	215	207	154
NET EXPENDITURE	1,767	1,541	1,541	95

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
LEISURE FACILITIES AND SPORT DEVELOPMENT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,544	2,574	2,424	2,514
PREMISES	197	248	227	248
TRANSPORT	62	47	135	47
SUPPLIES AND SERVICES	630	665	574	591
THIRD PARTY PAYMENTS	8	2	5	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	361	340	343	1,891
CAPITAL CHARGES	693	(26)	-	(26)
TOTAL EXPENDITURE	4,495	3,850	3,708	5,267
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,257	2,708	2,411	2,649
GOVERNMENT GRANTS	159	48	135	120
RECHARGES	365	338	435	428
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	348	334	305	159
TOTAL INCOME	3,129	3,428	3,286	3,356
NET EXPENDITURE	1,366	422	422	1,911
<u>COST PER '000 POPULATION</u>				
	10	3	3	13

Budget Holder: Mr John Hawkin - Head of Leisure and Catering Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for.
- 2) In excess of 1 million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults.
- 3) Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 30,000 visits to facilities a year.
- 4) The service is focused on delivering quality and excellence and ensuring Blackpool benefits from national revenue and capital investment grant aid funding programmes.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	1,351	421	421	1,904
SCHOOLS SPORTS	15	1	1	7
NET EXPENDITURE	1,366	422	422	1,911

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
PARKS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,236	1,225	1,227	1,023
PREMISES	254	207	229	210
TRANSPORT	291	310	313	315
SUPPLIES AND SERVICES	377	266	369	169
THIRD PARTY PAYMENTS	33	38	70	38
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	111	106	106	105
CAPITAL CHARGES	275	253	253	269
TOTAL EXPENDITURE	2,577	2,405	2,567	2,129
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	146	128	165	128
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	92	562	547	556
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	167	11	151	11
TOTAL INCOME	405	701	863	695
NET EXPENDITURE	2,172	1,704	1,704	1,434
COST PER '000 POPULATION				
	15	12	12	10

Budget Holder: Mr John Hawkin - Head of Leisure and Catering Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Stanley Park is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007.
- 2) The park boasts an impressive range of facilities which include, ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area.
- 3) Marton Mere, Blackpool's Nature Reserve, is nationally recognised as a Site of Special Scientific Interest for its bird populations and other important species such as dragonflies, butterflies, bats and orchids. The site contains a diversity of habitats including open water, reed beds and grassland as well as pockets of woodland and scrub. Many visitors enjoy the area through following the designated footpaths around the site and visiting the numerous bird-watching hides.
- 4) The service also provides weed treatment and maintenance of green open spaces outside of Stanley Park including removal of fallen leaves and blossom and highway verge grass cutting.
- 5) Blackpool Council's tree service team are the custodians of the Borough's trees and have developed a holistic approach to tree management, bringing forward arboricultural issues to the wider community. The team works in partnership with a number of people to manage, protect and expand the Borough's trees and woodlands.

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CATERING SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,903	1,904	1,869	1,910
PREMISES	60	9	53	9
TRANSPORT	12	1	13	1
SUPPLIES AND SERVICES	2,449	2,360	2,341	2,395
THIRD PARTY PAYMENTS	3	(31)	-	(31)
TRANSFER PAYMENTS	426	401	345	407
SUPPORT SERVICES	321	297	317	291
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	5,174	4,941	4,938	4,982
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,250	1,641	2,459	1,641
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	426	917	395	917
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,633	2,093	1,794	2,093
TOTAL INCOME	4,309	4,651	4,648	4,651
NET EXPENDITURE	865	290	290	331
<u>COST PER '000 POPULATION</u>				
	6	2	2	2

Budget Holder: Mr John Hawkin - Head of Leisure and Catering Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 29 Primary, Special and Secondary schools.
- 2) A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers.
- 3) The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis.
- 4) The Catering Management Team are responsible for the monitoring of hygiene standards in all Council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough.
- 5) The Free School Breakfasts scheme provides a breakfast to over 11,000 primary school children.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PRIMARY CATERING	38	(67)	(14)	(45)
SECONDARY CATERING	246	40	119	50
SPECIAL SCHOOLS CATERING	20	4	10	6
CATERING MANAGEMENT	61	313	175	301
FREE SCHOOL BREAKFASTS	500	-	-	19
NET EXPENDITURE	865	290	290	331

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	5,436	5,455	5,328	5,508
CARE & SUPPORT	11,811	9,353	9,120	9,576
COMMISSIONING & CONTRACTS	1,441	1,379	1,346	1,391
ADULTS COMMISSIONING	26,468	26,174	26,928	25,636
ADULTS SAFEGUARDING	212	194	276	231
BUSINESS SUPPORT & RESOURCES	3,941	3,473	3,394	2,900
NET COST OF SERVICES	49,309	46,028	46,392	45,242
<i>COST PER '000 POPULATION</i>	<i>346</i>	<i>323</i>	<i>326</i>	<i>317</i>

BUDGET HOLDER: Karen Smith - Director of Adult Social Services

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	20,315	17,428	17,403	17,401
PREMISES	631	130	141	87
TRANSPORT	888	876	876	840
SUPPLIES AND SERVICES	2,342	1,892	2,126	2,112
THIRD PARTY PAYMENTS	35,820	33,049	40,833	35,365
TRANSFER PAYMENTS	6,619	6,161	5,761	5,692
SUPPORT SERVICES	5,346	2,896	2,894	2,808
CAPITAL CHARGES	702	313	305	283
CORPORATE SAVINGS TARGET	-	(81)	-	-
TOTAL EXPENDITURE	72,663	62,664	70,339	64,588
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,965	8,044	9,753	10,648
GOVERNMENT GRANTS	3,279	58	3,241	58
RECHARGES	90	33	47	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,020	8,501	10,906	8,607
TOTAL INCOME	23,354	16,636	23,947	19,346
NET EXPENDITURE	49,309	46,028	46,392	45,242

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,548	5,453	5,435	5,538
PREMISES	2	-	-	-
TRANSPORT	177	165	185	165
SUPPLIES AND SERVICES	108	62	52	63
THIRD PARTY PAYMENTS	23	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	366	430	431	543
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	6,224	6,110	6,103	6,309
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	788	655	775	801
TOTAL INCOME	788	655	775	801
NET EXPENDITURE	5,436	5,455	5,328	5,508
<i>COST PER '000 POPULATION</i>	<i>38</i>	<i>38</i>	<i>37</i>	<i>39</i>

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work alongside Mental Health.
- 2) The service provides assessment and core management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet our Fair Access to Care eligibility criteria. (To be replaced by Care Act eligibility from April 2015)
- 3) The service is focused on reassessing and reviewing support packages in light of the reduced commissioning budget and according to revised access criteria.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	923	924	913	947
SOCIAL SERVICES DIRECT	2,464	2,434	2,440	2,526
LEARNING DISABILITIES TEAM	472	496	445	473
MENTAL HEALTH TEAM	1,577	1,601	1,530	1,562
NET EXPENDITURE	5,436	5,455	5,328	5,508

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,814	9,358	9,300	9,421
PREMISES	444	23	33	23
TRANSPORT	228	218	202	190
SUPPLIES AND SERVICES	456	332	291	343
THIRD PARTY PAYMENTS	191	190	170	186
TRANSFER PAYMENTS	14	10	11	-
SUPPORT SERVICES	1,276	952	951	1,256
CAPITAL CHARGES	137	32	32	32
TOTAL EXPENDITURE	14,560	11,115	10,990	11,451
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	716	625	382	634
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	19	33	33	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,014	1,104	1,455	1,208
TOTAL INCOME	2,749	1,762	1,870	1,875
NET EXPENDITURE	11,811	9,353	9,120	9,576
<i>COST PER '000 POPULATION</i>	<i>83</i>	<i>66</i>	<i>64</i>	<i>67</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Hoyle, LD Supported Living, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Highfield, MH Community Support Workers, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	1,644	1,250	1,238	1,090
DAY CENTRE	1,105	945	895	1,086
COOPERS WAY/HOYLE @ MANSFIELD RESIDENTIAL RESPITE	957	876	868	974
PHOENIX CENTRE/GLOUCESTER AVE	705	474	465	508
PALMER/ EXTRA SUPPORT	2,073	1,778	1,716	1,716
SUPPORTED LIVING/GELDOFF	2,519	1,559	1,550	1,514
SHARED LIVES/VOLUNTEER SERVICE	184	150	147	152
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	124	29	20	131
HOMECARE	1,384	1,288	1,229	1,259
ARC	1,052	978	965	1,105
VITALINE	32	26	27	41
OTHER	32	-	-	-
NET EXPENDITURE	11,811	9,353	9,120	9,576

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	977	966	917	965
PREMISES	-	-	-	-
TRANSPORT	16	16	14	16
SUPPLIES AND SERVICES	198	124	131	238
THIRD PARTY PAYMENTS	(1)	-	-	-
TRANSFER PAYMENTS	20	-	-	-
SUPPORT SERVICES	502	448	446	337
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,712	1,554	1,508	1,556
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	58	58	58	58
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	213	117	104	107
TOTAL INCOME	271	175	162	165
NET EXPENDITURE	1,441	1,379	1,346	1,391
<i>COST PER '000 POPULATION</i>				
	<i>10</i>	<i>10</i>	<i>9</i>	<i>10</i>

Budget Holder: Ms Val Raynor - Head of Commissioning

Finance Manager: Mr Mark Golden

Notes:

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	564	515	518	557
COMMISSIONING TEAMS	823	445	388	448
QUALITY ASSURANCE TEAM	-	345	361	348
HEALTH & WELLBEING	54	74	79	38
NET EXPENDITURE	1,441	1,379	1,346	1,391

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

ADULTS COMMISSIONING

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	91	20	20	22
PREMISES	94	103	103	60
TRANSPORT	453	455	460	450
SUPPLIES AND SERVICES	531	902	902	940
THIRD PARTY PAYMENTS	34,551	32,825	36,872	35,150
TRANSFER PAYMENTS	6,415	5,724	5,653	5,265
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	2	4	4	4
CORPORATE SAVINGS TARGET	-	(81)	-	-
TOTAL EXPENDITURE	42,137	39,952	44,014	41,891
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,212	7,396	9,354	10,014
GOVERNMENT GRANTS	191	-	-	-
RECHARGES	71	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6,195	6,382	7,732	6,241
TOTAL INCOME	15,669	13,778	17,086	16,255
NET EXPENDITURE	26,468	26,174	26,928	25,636
<i>COST PER '000 POPULATION</i>	<i>186</i>	<i>184</i>	<i>189</i>	<i>180</i>

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	-	1,771	1,579	1,446
PHYSICAL SUPPORT 65+	-	5,537	6,974	6,049
SENSORY SUPPORT 18-64	71	63	57	15
SENSORY SUPPORT 65+	212	277	229	39
MENTAL HEALTH SUPPORT 18-64	2,020	2,087	2,330	1,526
MENTAL HEALTH SUPPORT 65+	1,513	1,619	1,459	4,439
SUPPORT WITH MEMORY AND COGNITION 18-64	106	94	146	122
SUPPORT WITH MEMORY AND COGNITION 65+	2,346	2,594	3,160	370
LEARNING DISABILITY SUPPORT 18-64	8,227	8,230	8,310	7,805
LEARNING DISABILITY SUPPORT 65+	336	244	240	238
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	277	424	257	431
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	-	286	131	377
SOCIAL SUPPORT-SUPPORT FOR CARERS	136	135	125	125
ASSISTIVE EQUIPMENT & TECHNOLOGY	508	626	626	626
OTHER COMMISSIONING PLACEMENTS	7,904	(456)	(1,116)	(87)
HOUSING RELATED SUPPORT	2,811	2,643	2,421	2,115
CHILDREN'S COMMISSIONING HEALTH	1	-	-	-
NET EXPENDITURE	26,468	26,174	26,928	25,636

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	191	246	264	183
PREMISES	-	-	-	-
TRANSPORT	2	2	2	2
SUPPLIES AND SERVICES	19	23	66	123
THIRD PARTY PAYMENTS	-	29	15	29
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	212	300	347	337
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	106	71	106
TOTAL INCOME	-	106	71	106
NET EXPENDITURE	212	194	276	231
COST PER '000 POPULATION				
	1	1	2	2

Budget Holder: Lynn Gornall - Head of Safeguarding

Finance Manager: Mr Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULTS SAFEGUARDING	144	128	210	163
ADULTS SAFEGUARDING BOARD	68	66	66	68
NET EXPENDITURE	212	194	276	231

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

BUSINESS SUPPORT & RESOURCES

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,694	1,385	1,467	1,272
PREMISES	91	4	5	4
TRANSPORT	12	20	13	17
SUPPLIES AND SERVICES	1,030	449	684	405
THIRD PARTY PAYMENTS	1,056	5	3,776	-
TRANSFER PAYMENTS	170	427	97	427
SUPPORT SERVICES	3,202	1,066	1,066	672
CAPITAL CHARGES	563	277	269	247
TOTAL EXPENDITURE	7,818	3,633	7,377	3,044
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	37	23	17	-
GOVERNMENT GRANTS	3,030	-	3,183	-
RECHARGES	-	-	14	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	810	137	769	144
TOTAL INCOME	3,877	160	3,983	144
NET EXPENDITURE	3,941	3,473	3,394	2,900
<i>COST PER '000 POPULATION</i>	<i>28</i>	<i>24</i>	<i>24</i>	<i>20</i>

Budget Holder: Hilary Shaw - Head of Business Support & Resources

Finance Manager: Mr Mark Golden

Notes:

- The Division is designed to support employees within the Children's Services, the Adult Services and the Public Health Departments to deliver the best outcomes for users, in the most effective and efficient ways. Business support services are provided by the following teams:
 - Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, and develops and reviews adult social care financial policy issues.
 - Customer Relations - handles complaints, compliments and comments for departments, as well as Freedom of Information requests, MP and Councillor enquiries, and Subject Access to Records requests.
 - Directorate Support - provides administrative services as well as project support for service and business redesign in order to improve the efficiency and effectiveness of the directorates.
 - Direct Payments - supports service users who choose to manage their own personal budgets to purchase services to meet their social care needs.
 - Business Intelligence - provides data analysis and management information services to enable the directorates to understand their business and make informed decisions.
 - Systems Development - develops, implements and manages the social care, education and public health information systems.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DIRECTORATE MANAGEMENT	2,118	1,897	1,888	1,441
DIRECTORATE SUPPORT	288	161	159	150
CUSTOMER RELATIONS	110	98	100	98
ADULTS & CHILDREN'S FUNDING	119	210	151	145
DIRECT PAYMENTS	138	125	120	128
BUSINESS INTELLIGENCE	246	175	173	169
SYSTEMS DEVELOPMENT	403	393	392	355
OTHER	519	414	411	414
NET EXPENDITURE	3,941	3,473	3,394	2,900

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	66,680	37,593	37,593	33,098
LEARNING AND SCHOOLS	22,841	26,653	26,329	25,978
EARLY HELP FOR CHILDREN & FAMILIES	6,430	5,762	5,419	4,447
CHILDREN'S SOCIAL CARE	27,515	26,401	27,827	27,574
GRANTS	(81,382)	(59,989)	(59,181)	(55,432)
NET COST OF SERVICES	42,084	36,420	37,987	35,665
<i>COST PER '000 POPULATION</i>	295	256	267	250

BUDGET HOLDER: Mrs Delyth Curtis - Director of Children's Services

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	83,030	56,679	57,343	51,431
PREMISES	7,268	3,920	3,892	3,317
TRANSPORT	2,549	2,468	2,448	2,457
SUPPLIES AND SERVICES	17,816	19,259	18,347	15,348
THIRD PARTY PAYMENTS	16,414	12,908	14,720	14,183
TRANSFER PAYMENTS	6,282	6,259	6,733	8,479
SUPPORT SERVICES	7,951	6,674	6,690	7,797
CAPITAL CHARGES	6,717	3,209	3,202	2,002
TOTAL EXPENDITURE	148,027	111,376	113,375	105,014
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,887	1,312	1,313	1,097
GOVERNMENT GRANTS	92,313	63,265	62,433	58,495
RECHARGES	3,030	5,198	5,331	4,495
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,713	5,181	6,311	5,262
TOTAL INCOME	105,943	74,956	75,388	69,349
NET EXPENDITURE	42,084	36,420	37,987	35,665

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	56,704	32,300	32,300	28,051
PREMISES	6,176	3,563	3,563	3,061
TRANSPORT	146	84	84	72
SUPPLIES AND SERVICES	6,195	3,706	3,706	3,179
THIRD PARTY PAYMENTS	16	9	9	8
TRANSFER PAYMENTS	746	380	380	326
SUPPORT SERVICES	4,020	2,325	2,325	3,250
CAPITAL CHARGES	6,499	3,199	3,199	2,000
TOTAL EXPENDITURE	80,502	45,566	45,566	39,947
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,354	781	781	671
GOVERNMENT GRANTS	977	564	564	484
RECHARGES	8,750	5,048	5,048	4,336
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,741	1,580	1,580	1,358
TOTAL INCOME	13,822	7,973	7,973	6,849
NET EXPENDITURE	66,680	37,593	37,593	33,098
<i>COST PER '000 POPULATION</i>	<i>468</i>	<i>264</i>	<i>264</i>	<i>232</i>

Budget Holder: Mrs Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Learning and Schools.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the LEA specifically for schools. Typically this allocation is used for capital financing, redundancy costs and licences / subscriptions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	8,000	3,741	3,741	3,594
DELEGATED TO SCHOOLS				
- PRIMARY	30,018	27,420	27,420	23,992
- SECONDARY	25,572	6,432	6,432	5,512
- SPECIAL	3,090	-	-	-
TOTAL DELEGATED	58,680	33,852	33,852	29,504
NET EXPENDITURE	66,680	37,593	37,593	33,098

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

LEARNING AND SCHOOLS

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	8,637	8,197	8,392	8,689
PREMISES	514	316	299	232
TRANSPORT	1,811	1,849	1,797	1,808
SUPPLIES AND SERVICES	7,835	11,466	11,421	8,306
THIRD PARTY PAYMENTS	2,819	2,353	2,421	2,604
TRANSFER PAYMENTS	3,459	4,628	4,971	6,805
SUPPORT SERVICES	962	1,007	1,020	1,163
CAPITAL CHARGES	90	8	1	-
TOTAL EXPENDITURE	26,127	29,824	30,322	29,607
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	379	364	351	390
GOVERNMENT GRANTS	457	162	497	162
RECHARGES	188	124	257	131
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,262	2,521	2,888	2,946
TOTAL INCOME	3,286	3,171	3,993	3,629
NET EXPENDITURE	22,841	26,653	26,329	25,978
<i>COST PER '000 POPULATION</i>	<i>160</i>	<i>187</i>	<i>185</i>	<i>182</i>

Budget Holder: Mr Carl Baker - Deputy Director of Children's Services

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEARNING AND SCHOOLS MANAGEMENT	1,658	1,514	1,403	1,028
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	852	872	872	388
LEARNING RESOURCE CENTRE	282	97	91	155
GOVERNORS SERVICES	37	14	14	3
SCHOOL ADMISSIONS	222	156	137	154
PUPIL WELFARE AND ATTENDANCE	502	434	376	452
EARLY YEARS MONITORING AND SUPPORT	1,357	492	492	506
EARLY YEARS FREE ENTITLEMENT GRANTS	5,381	7,493	7,493	4,652
SCHOOL ORGANISATION	123	114	57	80
DIVERSITY LEARNING	215	313	299	339
VIRTUAL SCHOOL	77	99	96	82
MUSIC SERVICES	7	(18)	(18)	(31)
OUTDOOR EDUCATION	42	63	63	74
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,639	2,528	2,526	2,184
SPECIAL EDUCATIONAL NEEDS	405	437	401	350
EDUCATION PSYCHOLOGY	333	332	332	353
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	928	928	886	958
OUT OF BOROUGH PLACEMENTS	1,719	1,972	2,038	2,335
TRANSPORT	1,399	1,411	1,411	1,432
HIGH NEEDS TOP-UP PAYMENTS	3,047	5,470	5,612	8,295
POST-16 PROVISION	370	513	463	846
DIRECT PAYMENTS	579	633	573	583
OTHER SUPPORT FOR DISABLED CHILDREN	506	624	550	595
SHORT BREAKS FOR DISABLED CHILDREN	161	162	162	165
NET EXPENDITURE	22,841	26,653	26,329	25,978

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team have statutory duties regarding school attendance and support schools to address attendance and welfare issues. The courts, licensing and Children Missing Education (Diversity) teams have statutory duties regarding licensing young people performing or taking part in paid sports or modelling and tracing children who have left the borough with no known destination.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places was increased and transferred from a ring fenced grant into the Dedicated Schools Grant in 2013-14, with a further increase in 2014-15. The funding for 2 year-old places is not included in the figure for 2015-16 because the allocations, which will be based on participation, will not be announced until Summer 2015.
- 4) The Pupil Referral Units fulfil the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 5) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 6) Out of Borough costs are those associated with educational placements of children with learning difficulties and or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 7) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets (place funding and top-up funding included here from 2015/16).

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

EARLY HELP FOR CHILDREN & FAMILIES

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,884	5,121	5,208	3,553
PREMISES	316	28	23	10
TRANSPORT	187	97	170	136
SUPPLIES AND SERVICES	1,002	1,461	874	1,169
THIRD PARTY PAYMENTS	1,812	1,258	1,410	1,363
TRANSFER PAYMENTS	156	-	18	-
SUPPORT SERVICES	730	637	640	748
CAPITAL CHARGES	73	1	1	1
TOTAL EXPENDITURE	10,160	8,603	8,344	6,980
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	154	167	181	36
GOVERNMENT GRANTS	1,842	2,122	1,584	1,937
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,734	552	1,160	560
TOTAL INCOME	3,730	2,841	2,925	2,533
NET EXPENDITURE	6,430	5,762	5,419	4,447
<i>COST PER '000 POPULATION</i>	<i>45</i>	<i>40</i>	<i>38</i>	<i>31</i>

Budget Holder: Mrs Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

Notes:

- There are 2 Sure Start Children's Centre Hubs, one in Grange Park and one in Talbot & Brunswick wards, which support a network of children's centres.
- The Specialist Support Team offer a range of services to young people and young adults who require additional support, these include substance misuse treatment for under 25's, non-clinical sexual health and relationships support for under 18's, targeted youth services for 11-16 year olds and offending prevention work with 10-17 year olds. These services are supporting some of the most vulnerable young people in Blackpool and are helping to significantly reduce the rate of teenage conceptions and first time entrants to the youth justice system and to increase the rate of school attendance. Over 80% of young people and young adults supported by the hub reduce or stop their drug and alcohol use.
- The Connexions Service delivers the Council's statutory requirement to implement Raising the Participation Age in Learning legislation – all 16 – 18 year olds to be in learning by 2015. This involves securing suitable education and training provision for all 16 – 19 year olds including reducing the numbers Not in Education, Employment or Training (NEET), enabling, supporting and assisting the most vulnerable 13 – 19 year olds into learning and tracking all 7,000 16 – 19 year olds to identify young people not in learning. The service plays a critical role in Ofsted Inspection Frameworks (Children's Social Care, School Improvement, Youth Offending) and has a strong track record of delivering externally funded projects.
- The Families in Need service (FIN) covers the work of Springboard, Troubled Families, Edge of Care, Family Support and Parenting, Offender Management and the South Beach / Claremont Transience project.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	709	205	361	94
CHILDREN'S CENTRES	1,707	2,045	2,043	1,947
SURE STARTS	811	616	534	239
YOUTH SERVICES	583	103	103	303
SPECIALIST SUPPORT	160	148	148	154
SKILLS, EDUCATION AND EMPLOYMENT	603	484	419	257
FAMILIES IN NEED INCLUDING SPRINGBOARD	1,820	1,860	1,556	1,218
DOMESTIC ABUSE	37	301	255	235
NET EXPENDITURE	6,430	5,762	5,419	4,447

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,805	11,061	11,443	11,138
PREMISES	262	13	7	14
TRANSPORT	405	438	397	441
SUPPLIES AND SERVICES	2,784	2,626	2,346	2,694
THIRD PARTY PAYMENTS	11,767	9,288	10,880	10,208
TRANSFER PAYMENTS	1,144	1,224	1,337	1,320
SUPPORT SERVICES	2,239	2,705	2,705	2,636
CAPITAL CHARGES	55	1	1	1
TOTAL EXPENDITURE	30,461	27,356	29,116	28,452
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	970	427	606	480
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,976	528	683	398
TOTAL INCOME	2,946	955	1,289	878
NET EXPENDITURE	27,515	26,401	27,827	27,574
<i>COST PER '000 POPULATION</i>	<i>193</i>	<i>185</i>	<i>195</i>	<i>194</i>

Budget Holder: Mrs Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING AND CHILDREN'S SERVICES STRATEGY	2,055	2,764	3,112	2,952
LEGAL FEES	961	765	618	696
SOCIAL WORK TEAMS	3,983	3,938	3,867	3,932
EMERGENCY DUTY TEAM	344	338	325	343
AWAKEN / CATALYST TEAM	367	368	456	401
ADMINISTRATION	706	704	679	701
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,631	1,346	1,535	1,443
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	454	473	505	467
RESIDENTIAL HOMES	2,436	2,185	2,193	2,364
ADOPTION SERVICES	1,494	1,885	1,810	1,858
FOSTERING SERVICES	4,115	4,060	3,758	4,030
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	972	1,114	1,240	1,391
EXTERNAL PLACEMENTS	5,814	4,467	5,646	4,770
YOUTH OFFENDING TEAM	1,134	1,017	987	1,071
SAFEGUARDING AND REVIEW	1,049	977	1,096	1,155
NET EXPENDITURE	27,515	26,401	27,827	27,574

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services such as those for children in care are being reviewed and where possible and safe, reduced.
- 2) The Youth Offending Team (YOT) is a statutory service working with young offenders in Blackpool, with a focus on prevention of offending and reoffending, protection of the public and safeguarding. The funding of the YOT is heavily influenced by central government allocations which have decreased year on year.
- 3) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.
 - a) The IRO has statutory duties under Section 25B (1) of the Children Act 1989, to ensure that the care plan for the looked after child fully reflects the child's current needs and that the actions set out in the plan are congruent with the local authorities' legal responsibilities towards the child. The role of the IRO is set out in the HM Government guidance The IRO Handbook, a statutory guidance for IROs and local authorities on their functions in case management and review for looked after children.
 - b) The core purpose of the Independent Safeguarding Chair is to promote the development of a quality child protection service to the children of Blackpool and to quality assure the work undertaken within children's social care and our partner agencies. Under section 18 of the Children Act 2004, it is the responsibility of the Director of Children's Services to ensure these Trusts have an effective child protection strategy. Working Together to Safeguard Children 2010, which was updated in March 2013 sets out the key roles and responsibilities with regard to Safeguarding Chairs and Local Safeguarding Children's Boards. This is the statutory guidance under which professionals within the Safeguarding, Quality and Review Service operate.
 - c) Working Together to Safeguard Children 2010, which was updated in March 2013 sets out the key roles and responsibilities of the Local Authority Designated Officer (LADO). The LADO oversees the cases in which it is alleged that a person who works with children has, behaved in a way that has harmed, or may have harmed, a child, possibly committed a criminal offence against children, or related to a child or has behaved towards a child or children in a way that indicates s/he is unsuitable to work with children. The LADO role is to ensure allegations are managed effectively and to ensure safeguarding children remains paramount and applies to paid, unpaid, volunteer, casual, agency and self-employed workers.
 - d) Blackpool Safeguarding Children Board oversees the child protection processes across the Blackpool partnership and is responsible for ensuring local services provided to children are effective and well co-ordinated. The Government sets out the duties of every Local Safeguarding Children Board (LSCB) in Working Together to Safeguard Children 2010, which was updated in 'Working Together to Safeguard Children (2013)'. - e) The Safeguarding Licensing Officer legal framework is the Licensing Act 2003 and Gambling Act 2005. The role of the Safeguarding Licensing Officer is to vet certain categories of licensing applications and to bring a safeguarding oversight, under the Licensing Act 2003. Applications can be from public houses, night clubs, off license premises, residential hotel/guest houses and late night take away premises. The role focuses on 'Operating Schedules' and information covering the licensing objective of protecting children from harm.
 - f) A Looked After Children's Engagement worker engages with children and young people looked after including care leavers, ensuring they are consulted on all matters affecting them and that their voice is heard and influences practice, service delivery and plans.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

GRANTS

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	777	27	27	28
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	777	27	27	28
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	88,067	59,990	59,182	55,432
RECHARGES	(5,908)	26	26	28
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	82,159	60,016	59,208	55,460
NET EXPENDITURE	(81,382)	(59,989)	(59,181)	(55,432)
<i>COST PER '000 POPULATION</i>	<i>(571)</i>	<i>(421)</i>	<i>(415)</i>	<i>(389)</i>

Budget Holder: Mrs Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The majority of the grant was rolled into the Council's formula grant in 2013-14.
- 3) Education functions provided by local authorities are funded from the Education Services Grant (ESG). For 2015-16, the Council will receive £87 per pupil in relation to the pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(79,305)	(57,821)	(57,820)	(53,264)
LOCAL SERVICES SUPPORT GRANT	(73)	(118)	(37)	(118)
EDUCATION SERVICES GRANT	(2,004)	(2,050)	(1,324)	(2,050)
NET EXPENDITURE	(81,382)	(59,989)	(59,181)	(55,432)

Public Health

PUBLIC HEALTH
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
SUMMARY

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,191	1,191	1,191	1,256
PREMISES	-	37	37	113
TRANSPORT	13	19	19	15
SUPPLIES AND SERVICES	3,451	40	40	110
THIRD PARTY PAYMENTS	12,704	16,316	16,316	17,693
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	343	343	343	310
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	17,702	17,946	17,946	19,497
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	17,665	17,946	17,946	19,497
TOTAL INCOME	17,665	17,946	17,946	19,497
NET EXPENDITURE	37	-	-	-
<u>COST PER '000 POPULATION</u>				
	0	0	0	0

BUDGET HOLDER: Dr Arif Rajpura - Director of Public Health

FINANCE MANAGER: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,691	1,678	1,678	2,522
NHS HEALTH CHECKS & SCHOOL NURSING	1,331	1,562	1,562	1,592
TOBACCO CONTROL	532	723	723	608
MENTAL HEALTH & WELLBEING	447	609	609	601
SEXUAL HEALTH SERVICES	3,379	3,010	3,010	2,878
FALLS, PREVENTIONS & ACCIDENTS	182	150	150	136
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	5,440	5,146	5,146	4,574
HEALTHY WEIGHT/HEALTHY LIVES	425	364	364	435
OTHER SCHEMES	575	978	978	300
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,492	3,726	3,726	4,300
0-5 CHILDREN'S PUBLIC HEALTH COMMISSIONING	-	-	-	1,551
PUBLIC HEALTH GRANT	(17,457)	(17,946)	(17,946)	(19,497)
NET EXPENDITURE	37	-	-	-

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.
- 7) From 1 October 2015, the Local Authority will take over responsibility from NHS England for commissioning (ie planning and paying for) public health services for children aged 0-5. This includes health visiting and Family Nurse Partnership ((FNP) targeted services for teenage mothers). The Healthy Child Programme (HCP) is the national public health programme, based on best knowledge/evidence to achieve good outcomes for all children. The transfer of 0-5 commissioning will join-up that already done by the Local Authority, i.e. public health services for children and young people aged 5-19. This will enable joined up commissioning from 0 to 19 years old, improving continuity for children and their families.

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUMMARY

FUNCTIONS OF SERVICE	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	12,039	15,052	13,374	14,503
PARKING SERVICES	(2,160)	(3,672)	(2,960)	(3,638)
GRANTS, DONATIONS & SUBSCRIPTIONS	526	439	439	193
HOUSING BENEFITS	1,297	1,654	1,662	1,653
COUNCIL TAX AND NNDR COST OF COLLECTION	456	672	669	349
SUBSIDIARY COMPANIES	(864)	(503)	(550)	(1,130)
INVESTMENT PORTFOLIO	1,649	1,467	1,530	1,476
CONCESSIONARY FARES	5,536	3,915	4,189	3,850
LAND CHARGES	(42)	(48)	(48)	(42)
EMPLOYERS PREVIOUS YEARS PENSIONS LIABILITY	-	2,821	2,821	2,821
NEW HOMES BONUS	-	(1,569)	(1,569)	(1,440)
NET COST OF SERVICES	18,437	20,228	19,557	18,595
<i>COST PER '000 POPULATION</i>	<i>129</i>	<i>142</i>	<i>137</i>	<i>130</i>

SUBJECTIVE ANALYSIS	2013/14	2014/15	2014/15	2015/16
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	853	819	816	826
PREMISES	1,318	1,255	1,418	1,280
TRANSPORT	48	31	23	33
SUPPLIES AND SERVICES	8,782	8,678	8,486	7,970
THIRD PARTY PAYMENTS	42	79	94	94
TRANSFER PAYMENTS	89,132	90,738	89,717	89,589
SUPPORT SERVICES	4,435	4,156	4,162	4,124
CAPITAL CHARGES	18,384	21,400	19,804	20,614
TOTAL EXPENDITURE	122,994	127,156	124,520	124,530
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	7,291	8,341	7,771	8,587
GOVERNMENT GRANTS	90,500	93,544	92,089	91,792
RECHARGES	3,385	3,764	3,764	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,381	1,279	1,339	2,053
TOTAL INCOME	104,557	106,928	104,963	105,935
NET EXPENDITURE	18,437	20,228	19,557	18,595

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	157	270	270	277
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	367	353	353	323
CAPITAL CHARGES	15,274	18,414	16,736	17,616
TOTAL EXPENDITURE	15,798	19,037	17,359	18,216
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	163	35	35	34
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,385	3,764	3,764	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	211	186	186	176
TOTAL INCOME	3,759	3,985	3,985	3,713
NET EXPENDITURE	12,039	15,052	13,374	14,503
<i>COST PER '000 POPULATION</i>	<i>84</i>	<i>106</i>	<i>94</i>	<i>102</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £95 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £20 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2015/16 Budget reflects the loan charges arising from the capital programme.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

PARKING SERVICES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	819	776	774	783
PREMISES	1,129	1,112	1,275	1,134
TRANSPORT	48	31	23	33
SUPPLIES AND SERVICES	185	261	241	262
THIRD PARTY PAYMENTS	42	79	94	94
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	180	114	113	101
CAPITAL CHARGES	536	103	103	103
TOTAL EXPENDITURE	2,939	2,476	2,623	2,510
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,947	6,147	5,570	6,147
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	152	1	13	1
TOTAL INCOME	5,099	6,148	5,583	6,148
NET EXPENDITURE	(2,160)	(3,672)	(2,960)	(3,638)
<u>COST PER '000 POPULATION</u>				
	(15)	(26)	(21)	(26)

Budget Holder: Mr.Philip Welsh - Head of Visitor Economy

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks. The team assists millions of car park users in the resort every year, as well as carrying out any enforcement activity which may be required. The service also has an Administration team which carries out duties associated with the issuing of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

GRANTS, DONATIONS AND SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	520	429	429	185
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	6	10	10	8
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	526	439	439	193
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	526	439	439	193
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>3</i>	<i>3</i>	<i>1</i>

Budget Holder: Mr Steve Thompson - Director of Resources / Carmel McKeogh - Deputy Chief Executive

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises financial assistance to national bodies, voluntary organisations and charitable bodies operating in the Blackpool area. It also includes subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	743	912	466	511
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	89,099	90,685	89,685	89,500
SUPPORT SERVICES	1,465	1,418	1,418	1,404
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	91,307	93,015	91,569	91,415
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	90,010	91,361	89,907	89,762
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	90,010	91,361	89,907	89,762
NET EXPENDITURE	1,297	1,654	1,662	1,653
<u>COST PER '000 POPULATION</u>				
	<i>9</i>	<i>12</i>	<i>12</i>	<i>12</i>

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	1,618	30	52	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,292	2,208	2,208	2,223
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,910	2,238	2,260	2,275
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	483	500	480	501
GOVERNMENT GRANTS	490	614	613	590
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,481	452	498	835
TOTAL INCOME	3,454	1,566	1,591	1,926
NET EXPENDITURE	456	672	669	349
<i>COST PER '000 POPULATION</i>	<i>3</i>	<i>5</i>	<i>5</i>	<i>2</i>

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) took effect from 1st April 2013. Under this scheme the Government introduced a new Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2015/16 CTRS applies a reduction of 27.11% (27.11% in 2014/15) to the support provided to Working Age claimants. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	27	35	34	35
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	53	-	60
SUPPORT SERVICES	15	7	13	12
CAPITAL CHARGES	256	664	666	675
TOTAL EXPENDITURE	298	759	713	782
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	662	662	662	912
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	500	600	601	1,000
TOTAL INCOME	1,162	1,262	1,263	1,912
NET EXPENDITURE	(864)	(503)	(550)	(1,130)
<u>COST PER '000 POPULATION</u>				
	(6)	(4)	(4)	(8)

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) Included within this budget head are the costs to the Council in support of services provided by its subsidiary companies.
- 2) In July 2004 the Council sold Blackpool Airport Limited. After that date the Council became no longer responsible for any new liabilities arising from the Airport, resulting in subsidy savings to the General Fund. The only costs charged to this budget are residual pension costs.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	2	5	4	8
BTS	(442)	(536)	(535)	(936)
SANDCASTLE WATERPARK	(424)	28	(19)	(202)
NET EXPENDITURE	(864)	(503)	(550)	(1,130)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	7	8	8	8
PREMISES	188	143	143	145
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	57	24	24	24
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	23	1	1	7
CAPITAL CHARGES	2,319	2,219	2,299	2,221
TOTAL EXPENDITURE	2,594	2,395	2,475	2,405
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	908	888	904	888
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	37	40	41	41
TOTAL INCOME	945	928	945	929
NET EXPENDITURE	1,649	1,467	1,530	1,476
<i>COST PER '000 POPULATION</i>	<i>12</i>	<i>10</i>	<i>11</i>	<i>10</i>

Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management

Finance Manager: Mr Mark Golden

Notes:

- 1) The Council holds a strategic Investment Portfolio which is used to support the Council's revenue budget. The Portfolio is made up of various commercial premises and land.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016
CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	1	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	5,478	3,878	4,148	3,814
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	65	41	41	36
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	5,544	3,919	4,189	3,850
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8	4	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	8	4	-	-
NET EXPENDITURE	5,536	3,915	4,189	3,850
COST PER '000 POPULATION	39	27	29	27

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Elderly

Holders of Elderly NoWcards:

- English National Concession*
- Off Peak free travel on Blackpool Trams for Blackpool residents

Disabled

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- Off Peak free travel on Blackpool Trams for Blackpool residents
- 50p flat fare before 9.30am on Blackpool Trams for Blackpool residents

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

LAND CHARGES

SUBJECTIVE ANALYSIS	2013/14 ACTUAL	2014/15 ADJUSTED CASH LIMIT	2014/15 FORECAST OUTTURN	2015/16 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	24	53	35	24
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	32	-	32	29
SUPPORT SERVICES	22	4	5	10
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	78	57	72	63
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	120	105	120	105
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	120	105	120	105
NET EXPENDITURE	(42)	(48)	(48)	(42)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr Steve Matthews - Head of Strategic Housing

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

Council Tax Information

COUNCIL TAX

FURTHER INFORMATION FOR RECIPIENTS OF COUNCIL TAX DEMANDS

AS REQUIRED BY THE COUNCIL TAX DEMAND NOTICES REGULATIONS

ANNUAL BUDGET	2014/15 £000	2015/16 £000	WHERE YOUR MONEY GOES	GROSS COSTS %	GROSS COSTS £m
Gross Expenditure	478,147	432,757	Service		
Contributions and Contingencies Added to / (taken from) balances	3,328 1,197	1,741 (1,800)	Housing Children's Services Adult Services	25.2% 24.7% 14.3%	108.9 107.1 61.7
Total cost of Council Services	482,672	432,698	Community and Environmental Services	12.5%	54.1
Less: income	(437,321)	(387,163)	Other (*) Resources Public Health	6.8% 4.8% 4.5%	29.6 20.8 19.5
Council Tax Requirement	45,351	45,535	Treasury Management Places	4.2% 3.0%	18.2 12.9
Number of properties (Band D equivalent)	34,725	34,866			
Blackpool Council Tax element	£1,306.00	£1,306.00			
Lancashire Police Authority Tax element	£155.96	£159.06			
Lancashire Fire & Rescue Service Tax element	£64.65	£64.86			
Total Council Tax for Band D	£1,525.61	£1,529.92	Gross Expenditure totals	100.0%	432.8

The Council's annual budget sets out planned spending on services each year taking account of costs and income. Blackpool Council's budgeted Gross Expenditure, after taking account of grant funding, business rates income, and other income receivable, results in the level of Council Tax set for 2015/16 shown in the 'Annual Budget' table above.

(*) includes Human Resources & ICT, Concessionary Fares, Governance & Regulatory Services and Parking Services

HOW THE COSTS HAVE CHANGED	2015/16 £m	PROPERTY VALUATION BAND	ANNUAL COUNCIL TAX £
Blackpool Council General Fund estimate - net expenditure 2014/15	141.1		
Specific developments	4.5	A	1,019.95
Pay-related pressures	4.0	B	1,189.94
Cost of inflation	2.4	C	1,359.93
Children's and Adult Social Care - demographic pressures	1.5	D	1,529.92
Other cost pressures	(0.6)	E	1,869.90
Budget savings	(25.2)	F	2,209.88
Technical changes - special grants transfer into Formula, contributions from reserves and contingencies	127.7	G	2,549.87
	0.4	H	3,059.84
Blackpool Council General Fund estimate - net expenditure 2015/16	128.1		

Further information about Blackpool's precepting authorities, including their Gross Expenditure and Council Tax Requirement, can be found on their websites:

Police and Crime Commissioner for Lancashire
<http://www.lancashire-pcc.gov.uk/Transparency/Budget2015-2016>

Lancashire Fire and Rescue Service
<http://www.lancashirefire.org.uk/council-tax>

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2016

REVENUE BUDGET BY TYPE ACROSS DEPARTMENTS

SUBJECTIVE ANALYSIS	Chief Executive £000	Deputy Chief Executive's Directorate £000	Governance and Regulatory Services £000	Resources £000	Places £000	Community and Environmental Services £000	Adult Services £000	Childrens Services £000	Public Health £000	Budgets Outside the Cash Limit £000	Contingency etc £000	2015/16 CASH LIMIT £000
<u>EXPENDITURE</u>												
EMPLOYEES	437	4,193	2,160	9,976	6,496	14,959	17,401	51,431	1,256	826	510	109,645
PREMISES	-	11	220	4,969	1,293	2,743	87	3,317	113	1,280	1,050	15,083
TRANSPORT	2	34	33	98	315	3,762	840	2,457	15	33	50	7,639
SUPPLIES AND SERVICES	11	2,417	1,151	2,588	3,255	5,969	2,112	15,348	110	7,970	131	41,062
THIRD PARTY PAYMENTS	-	2	159	4	631	21,903	35,365	14,183	17,693	94	-	90,034
TRANSFER PAYMENTS	-	-	-	1,151	43	307	5,692	8,479	-	89,589	-	105,261
SUPPORT SERVICES	76	714	956	1,997	1,398	4,599	2,808	7,797	310	4,124	-	24,779
CAPITAL CHARGES	13	494	100	1,271	5,021	15,059	283	2,002	-	20,614	-	44,857
TOTAL EXPENDITURE	539	7,865	4,779	22,054	18,452	69,301	64,588	105,014	19,497	124,530	1,741	438,360
<u>INCOME</u>												
CUSTOMER & CLIENT RECEIPTS	-	457	2,711	713	3,943	7,252	10,648	1,097	-	8,587	-	35,408
GOVERNMENT GRANTS	-	-	-	1,801	8	2,779	58	58,495	-	91,792	-	154,933
RECHARGES	-	6,849	-	17,725	2,001	10,756	33	4,495	-	3,503	-	45,362
OTHER GRANTS, REIMBURSEMENT AND CONTRIBUTIONS	13	575	387	1,058	3,804	4,309	8,607	5,262	19,497	2,053	3,000	48,565
TOTAL INCOME	13	7,881	3,098	21,297	9,756	25,096	19,346	69,349	19,497	105,935	3,000	284,268
NET EXPENDITURE	526	(16)	1,681	757	8,696	44,205	45,242	35,665	-	18,595	(1,259)	154,092
CAPITAL CHARGES*												(26,019)
TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS												128,073

(*) Capital charges comprises the cost of depreciating fixed assets plus capital financing costs

Housing Revenue Account

HOUSING REVENUE ACCOUNT

BUDGET 2015/2016

	2014/2015 FULL YEAR BUDGET	2014/2015 PROJECTED OUTTURN	2014/2015 VARIATION	2015/2016 FULL YEAR BUDGET
FUNCTIONS	£000	£000	£000	£000
MANAGEMENT FEE	9,485	9,485	-	9,485
HOUSING CLIENT & APPLICATIONS SERVICE	676	850	174	1,251
OTHER HRA COSTS	123	123	-	123
TREASURY MANAGEMENT	6,300	6,250	(50)	6,172
RENT REBATE SUBSIDY LIMITATION	-	-	-	-
PROVISION FOR BAD AND DOUBTFUL DEBTS	500	300	(200)	500
HOUSING SUBSIDY	-	-	-	-
<u>RENT & SERVICE CHARGE INCOME DUE</u>				
Rental Income	(16,412)	(16,502)	(90)	(16,704)
Sheltered Housing	(667)	(656)	11	(344)
Emergency Housing	(290)	(341)	(51)	(334)
Television Service (IRS)	(169)	(169)	-	(75)
Security	(24)	(49)	(25)	(4)
Community cleaning	(43)	(57)	(14)	(31)
Community lighting	(35)	(39)	(4)	(32)
Door entry systems	(10)	(11)	(1)	(10)
Gardening Scheme	(120)	(125)	(5)	(122)
Furniture	(3)	(5)	(2)	(5)
<u>OTHER RENTS & CHARGES</u>				
Garages	(94)	(92)	2	(92)
Leasehold	(188)	(190)	(2)	(174)
Commercial Rents	(25)	(26)	(1)	(14)
Other Income	(100)	(144)	(44)	(100)
<u>INTEREST INCOME</u>				
Interest on Revenue Balances	(100)	(100)	-	(73)
Mortgage Interest	(1)	(1)	-	(1)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(1,197)	(1,499)	(302)	(584)
WORKING BALANCE	2014/2015 FULL YEAR BUDGET	2014/2015 PROJECTED OUTTURN	2014/2015 VARIATION	2015/2016 FULL YEAR BUDGET
	£000	£000	£000	£000
BALANCE AT 1ST APRIL	(3,854)	(4,187)	(333)	(1,838)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(1,197)	(1,499)	(302)	(584)
REPAYMENT OF DEBT FROM WORKING BALANCE	-	3,848	3,848	-
BALANCE AT 31ST MARCH	(5,051)	(1,838)	3,213	(2,422)
HOUSING STOCK	2013/2014 ACTUAL	2014/2015 FULL YEAR BUDGET	2014/2015 PROJECTED OUTTURN	2015/2016 FULL YEAR BUDGET
	Dwellings	Dwellings	Dwellings	Dwellings
Total Number of dwellings at 1st April	5,306	5,046	5,059	5,090
Number of dwellings completed and acquired in the year	2	92	56	41
Number of dwellings sold / deleted in the year	(249)	(369)	(25)	(304)
Total number of dwellings at 31st March	5,059	4,769	5,090	4,827

SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)

SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED

MANAGEMENT SERVICES

TENANCY AND ESTATE MANAGEMENT

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties and breaches of tenancy conditions, as well as the management of tenants rights such as "Right to Buy" and "Right to Improvement". The estate management function includes the management of council owned garages and garage sites, unauthorised parking, referral of highway maintenance problems and maintenance of open spaces.

MANAGING VACANT PROPERTIES

Vacant properties are identified and recorded both through formal notice being given and through physical inspection. Any necessary repair and maintenance to vacant properties is arranged, with post inspection to ensure that the work has been carried out satisfactorily. Additionally, arrangements are made for the viewing of properties by potential tenants.

RENT AND SERVICE CHARGE COLLECTION

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by telephone, via the internet and by tenants' cards at any post office or a variety of other outlets.

ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported problems, undertaking repairs within specified target times and to an acceptable standard whilst obtaining the best value for money.

REPAIRS AND MAINTENANCE ADMINISTRATION

The reporting of repairs for current tenants can be made by telephone, electronic communication and BCH offices. In some instances properties require both pre and post inspection, both to establish the work required and to ensure that the repairs have been carried out satisfactorily.

SUPPORTED HOUSING SERVICES

HOSTELS

The Council currently manages two Hostels with a total of 118 temporary bed spaces. The service provides accommodation and intensive management to homeless single people and families within the Emergency Housing Units. The management focuses on individually assessed needs through a Support Plan to assist in managing the property and preparing for the transition into permanent accommodation.

SHELTERED HOUSING

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and supported environment. Intensive management is based on identified needs as defined within the Individual Support Plans and is co-ordinated by a Scheme Manager. The Scheme Manager will facilitate a service to all tenants, this is to sustain their tenancy and maximise their independence through planned intervention. The Sheltered Housing Service works in conjunction with the Council's community alarm service (Vitaline) to provide 24hrs emergency response to all tenants within the schemes.

OTHER SERVICES TO TENANTS

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and communal cleaning.

SERVICES PROVIDED BY BLACKPOOL COUNCIL

ALLOCATIONS AND LETTINGS OF PROPERTIES

The main services provided are the registration and classification of applications for council properties, the management of the council house waiting list and the allocation of properties.

HOUSING CLIENT

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are provided.

RENT REBATE SUBSIDY LIMITATION

Rent Rebate is the term used for Housing Benefit that is paid to Council tenants. Since 1 April 2004 Rent Rebates are no longer accounted for in the HRA, but are used as a method of rent control. If a local authority charges a higher rent than the figure set by the Department for Communities & Local Government (DCLG), then the authority will have to pay back a proportion of the additional income.

HOUSING SUBSIDY

Housing Subsidy was previously provided by the DCLG, and was calculated by them using assumptions about the level of management maintenance costs that should be necessary for Blackpool's stock and the level of rent that should be collected. An allowance was also paid to support an approved level of capital investment. Housing Subsidy ceased on 1 April 2012 when the HRA self-financing system was introduced.

HRA SELF-FINANCING

This is the locally controlled system under which Councils are responsible and accountable for their housing services. It allows Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

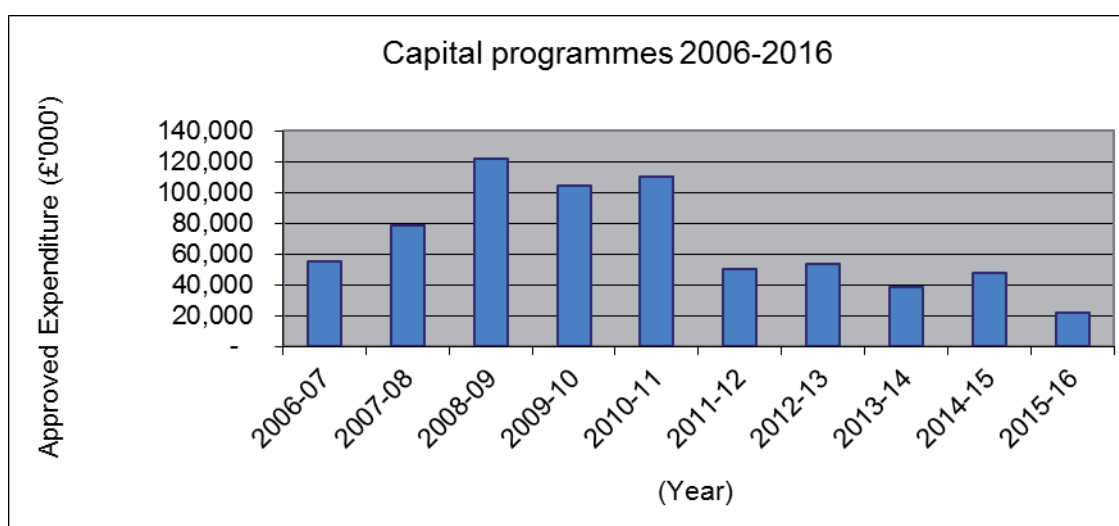
Capital Programme

**BLACKPOOL COUNCIL
REPORT**

2015/16, 2016/17 AND 2017/18 CAPITAL PROGRAMME

1. Introduction

- 1.1 The Council's 2015/16 capital programme runs concurrently with the 2015/16 revenue budget and reports on both are submitted to this meeting for approval. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2015/16 is £21.5m and over a three-year period is estimated at £84.3m.
- 1.2 The 2016/17 and 2017/18 programmes have been drawn up based upon known allocations and provisional bids. Government announcements in respect of some allocations have been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. An update will be provided to Executive once these allocations have been announced. These will be reviewed as part of the budget processes for 2016/17 and 2017/18 in the light of changing priorities and final funding levels, which means that no commitment can be made as yet in respect of those new schemes identified for 2016/17 and 2017/18.
- 1.3 The Council has suffered from severe cuts in capital funding. It has continued to be proactive in seeking additional funding for schemes but as the graph below demonstrates the proposed programme for 2015/16 is significantly less than 5 years ago.



- 1.4 The status of the capital programme is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Finance and Audit Committee.
- 1.5 The capital programme now submitted is consistent with that agreed for 2014/15. It includes identified commitments for housing developments. The scale of these commitments means that there are very limited resources to deliver additional schemes that are not fully funded.

- 1.6 The capital programme prepared for 2015/16 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has approximately £30m available for capital projects e.g. Tyldesley / Rigby Rd housing development that has been approved in previous years but not yet expended. The total capital budget therefore for 2015/16 is in reality in the region of £51.5m.
- 1.7 The capital programme does not yet take account of all funding announcements in respect of Children's Services. These are anticipated to be confirmed shortly after the approval of this capital programme and reference will be made in the subsequent financial monitoring report to Executive.

2. Capital Funding

- 2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself.

3. Prudential Borrowing

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that Prudential schemes can only take place in the following circumstances:
- (1) Prudential borrowing schemes must be specifically authorised by the Executive.
 - (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
 - (3) The total level of Prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy (see separate report to this Executive meeting).
- 3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.
- 3.3 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows:-
- (1) The actual capital position – (Non-HRA and HRA) for 2015/16 will be reported as part of the 2015/16 Capital Outturn report to Executive.
 - (2) Affordability – Estimates of the incremental impact of capital investment decisions on council tax (non-HRA) and on Housing rents (HRA) for 2015/16.
 - (3) Prudence – capital expenditure including commitments for non-HRA and HRA for 2015/16 will be reported monthly to the Executive by means of the Capital Monitoring report.

4. Single Capital Pot

- 4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ringfenced and non-ringfenced. The ringfenced capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ringfenced capital grants. These allocations come from individual Government departments but fall into the category known as Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central government allocations to individual services should remain broadly as originally notified.
- 4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and individual service priorities. It is proposed that the Council uses some non-ringfenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. The intention would be to retain the top-slice at 12.5% (12.5% first applied in 2005/06) of basic service capital grant in 2015/16 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below (excluding Disabled Facilities Grant - see 4.4):

Department	2015/16 Non-ringfenced Allocations £000	12.50% Top-slice £000	Net Total £000
Places	2,921	(365)	2,556
Adult Services (see 4.4 below)	1,649	(63)	1,586
Children's Services	3,475	(434)	3,041
TOTAL	8,045	(862)	7,183

The proposed allocations of the top-slicing can be found in section 9.

- 4.3 As can be seen from the table below the non-ringfenced capital grant allocation shows a reasonable increase from 2014/15 to 2015/16:

Department	2014/15 £000	2015/16 £000	Increase £000
Places	3,303	2,921	(382)
Adult Services	1,459	1,649	190
Children's Services	1,256	3,475	2,219
TOTAL	6,018	8,045	2,027

- 4.4 Disabled Facilities Grant of £1,146k has been identified for 2015/16. This is an integral part of the Better Care initiative (formerly Integrated Transformation Fund) to support the integration of health and social care and as such will be protected for this purpose.

5. Capital Receipts

- 5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the net balance of the receipt from the sale of Blackpool Business and Technology parks and any accumulated reserves arising as a result of the Central Business District Development.

- 5.2 The Council is continually undertaking a review of its property portfolio in order to identify those properties that may be disposed of in order to generate capital receipts necessary to support approved capital schemes, in particular the Central Business District. In addition the 2015/16 revenue budget assumes a stretched target for revenue savings from a property rationalisation programme, which is already underway.

6. Priority Led Budgeting

- 6.1 During 2013/14 the Corporate Asset Management Group formally agreed that a Priority Led approach would continue to be adopted in approving capital schemes from the available corporate resource.

- 6.2 The agreed approach allocates capital resources in line with the legislative framework, i.e. priority schemes are deemed to be those which include statutory obligations or health and safety issues.

- 6.3 A range of categories was agreed that could be assigned to each scheme:

Category 1 – have to do – statutory obligations, health and safety, committed schemes, overspends

Category 2 – need to do – schemes that generate future revenue savings or support transformational process

Category 3 – able to do - fully prudentially funded schemes / School schemes where resources available

Category 4 – want to do – aspirational schemes that the Council would like to progress should resources be available and which align with Corporate Priorities

Category 5 – do not want to do – schemes that do not align with Corporate Priorities.

7. Capital Programme

- 7.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs.

- 7.2 The proposed schemes that will proceed or are in progress are set out in detail in the table that follows. The expenditure by directorate is:-

Directorate	2015/16 £000	2016/17 £000	2017/18 £000
Places	2,556	10,468	15,440
Housing Revenue Account	6,826	8,636	9,250
Community and Environment	2,200	-	-
Adult Services	1,586	1,300	1,300
Children's Services	3,041	3,649	3,000
Resources	4,500	9,000	-
Governance and Regulation	-	-	-
Deputy Chief Executive	-	-	-
Net top-slice	862	353	348
TOTAL	21,571	33,406	29,338

7.3 Any new proposals will be submitted through the formal decision making process.

7.4 The proposed capital programme supports key priorities, in particular regeneration of the town. The four key schemes to be undertaken in the next twelve months are:-

- (1) CBD Phase 2
- (2) Decent Homes Standard
- (3) Anchorsholme Seawall
- (4) Queens Park redevelopment.

8. Management of the Risks Associated with the Capital Programme

8.1 The key risks in terms of the management of the proposed capital programme are:-

- (1) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
- (2) contractors likewise getting into financial difficulty
- (3) anticipated funding, e.g. grant, capital receipts and s.106 monies, not being realised and / or the clawback of external funding resulting in funding shortfalls
- (4) additional unbudgeted revenue consequences of schemes
- (5) delivery of the scheme over-budget and / or late
- (6) increased reliance on Prudential borrowing and an increase in the pooled interest rate.

8.2 Regular monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.

8.3 Schemes that have specific funding attached should only proceed where the external funding has been formally agreed. There is no commitment upon the Council to fund a shortfall in such circumstances.

8.4 In addition, 2014/15 saw the emergence and resolution of a number of additional areas of risk within the capital programme. These are reported to the Corporate Leadership

Team and Corporate Asset Management Group and work is ongoing to address these issues and mitigate where possible. A risk based reserve strategy continues to be operated through the Medium Term Financial Strategy and there is the creation of a top slice contingency in the result of any overspends arising.

9. Capital Expenditure Commitments

- 9.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a call on available resources. There is one area which falls into this category:-

	£000
College Relocation	100
TOTAL	100

- 9.2 The Corporate Asset Management Group recommended on 8th January 2013 that:

(1) College Relocation abortive costs phased over an initial 15-year period (from 2013/14) become the first call on any top-slice.

- 9.3 Having met the commitment above from the top-slice the residual amount of £762k will be held as a contingency against current and prospective capital schemes to provide a safety net for any risk being faced.

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2015/16 - 2017/18

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
SERVICE	2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
PLACES	2,556	10,468	15,440
HOUSING REVENUE ACCOUNT	6,826	8,636	9,250
COMMUNITY & ENVIRONMENT	2,200	-	-
ADULT SERVICES	1,586	1,300	1,300
CHILDREN'S SERVICES	3,041	3,649	3,000
RESOURCES	4,500	9,000	-
GOVERNANCE AND REGULATION	-	-	-
DEPUTY CHIEF EXECUTIVE	-	-	-
TOP-SLICE TO BE ALLOCATED	862	353	348
TOTAL PROGRAMME	21,571	33,406	29,338

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
FUNDING SOURCES	2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
SUPPORTED CAPITAL EXPENDITURE	-	-	-
OTHER GRANTS/CONTRIBUTIONS	11,911	16,522	22,174
PRUDENTIAL BORROWING	1,500	9,000	-
SPECIFIC CAPITAL GRANTS	8,045	7,770	7,088
CAPITAL RECEIPTS	115	114	76
REVENUE CONTRIBUTIONS	-	-	-
TOTAL FUNDING	21,571	33,406	29,338

BLACKPOOL COUNCIL

CAPITAL RESOURCES 2015/16 TO 2017/18

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
OTHER GRANTS/CONTRIBUTIONS/ETC.			
Childrens Services - Devolved Capital	-	-	-
HRA Revenue	1,600	1,600	1,600
Lancashire Enterprise Partnership	-	-	5,000
Housing Contribution	931	1,573	3,179
Affordable Homes	208	1,463	488
Major Repairs	3,972	3,886	3,907
Heritage Lottery Fund	-	8,000	8,000
Environment Agency	2,200	-	-
CBD Development Trust Account	3,000	-	-
Regeneration - Homes & Communities Agency	-	-	-
Regeneration - ERDF	-	-	-
PRUDENTIAL BORROWING			
Central Business District Council Offices	1,500	9,000	-
SPECIFIC CAPITAL GRANTS			
C & YP - Basic Need	3,041	3,649	3,000
C & YP - Free infant school meals	-	-	-
C & YP - Top Slice @ 12.5%	434	-	-
C & YP - Building Schools for the Future	-	-	-
ASC - Social Care	440	400	400
ASC - Top Slice @ 12.5%	63	-	-
Department for Transport	-	-	-
LTP - Integrated Transport	1,505	1,505	1,505
LTP - Maintenance	1,051	963	935
LTP - Top Slice @ 12.5%	365	353	348
Disabled Facilities Grant	1,146	900	900
CAPITAL RECEIPTS			
Housing - Right to Buy	-	-	-
Capital Reserves	-	-	-
Regen - Council Office Receipts	-	-	-
Housing - Property Resale Receipts	115	114	76
TOTAL RESOURCES	21,571	33,406	29,338

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2015/16 - 2017/18

FOR APPROVAL FOR INFORMATION FOR INFORMATION

Places

Blackpool Museum
 LTP - Capital Maintenance
 LTP - Integrated Transport : Traffic Management
 LTP - Integrated Transport : Walking and Cycling
 LTP - Integrated Transport : Public Transport
 LTP - Integrated Transport : Local Safety Schemes
 LTP - Integrated Transport : Parking Management
 LTP - Monitoring
 Tramway Connection

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
-	8,000	8,000
1,051	963	935
435	435	435
405	405	405
395	395	395
165	165	165
85	85	85
20	20	20
-	-	5,000
2,556	10,468	15,440

TOTAL

Housing Revenue Account

Queens Park phase 1
 Queens Park phase 2
 Maintain Decent Homes Standard
 Other Schemes

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
638	-	-
1,320	4,803	4,720
2,683	2,124	2,769
2,185	1,709	1,761
6,826	8,636	9,250

TOTAL

Community & Environment

Anchorsholme Seawall

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
2,200	-	-
2,200	0	0

TOTAL

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2015/16 - 2017/18

FOR APPROVAL FOR INFORMATION FOR INFORMATION

Adult Services

Social Care Single Capital Pot
Disabled Facilities Grant

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
440	400	400
1,146	900	900
1,586	1,300	1,300

TOTAL

Children's Services

New Pupil Places/Basic Need
Condition
Devolved Capital

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
3,041	3,649	3,000
	FUNDING TO BE CONFIRMED	
	FUNDING TO BE CONFIRMED	
3,041	3,649	3,000

TOTAL

Resources

Central Library Refurbishment
Central Business District - Phase 2
Leisure Assets
CRRM

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
-	-	-
4,500	9,000	-
-	-	-
-	-	-
4,500	9,000	0

TOTAL

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2015/16 - 2017/18

FOR APPROVAL

FOR INFORMATION

FOR INFORMATION

Governance and Regulation

Carleton Crematorium

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
-	-	-
0	0	0

TOTAL

Deputy Chief Executive

ICT

2015/16 PROPOSED PROGRAMME £000	2016/17 POTENTIAL PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000
-	-	-
0	0	0

TOTAL

**Business Improvement District
Revenue Account**

Business Improvement District Revenue Account

	2014/15 Budget £000	2015/16 Budget £000
BID Levy Income	(278)	(151)
Costs of collecting Levy	17	17
Payment to Blackpool Town Centre BID Ltd	261	134
TOTAL	-	-

Notes :

- 1) Blackpool Council is the billing authority for the Blackpool town centre business improvement district which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non-domestic rateable value charged on all properties listed in the 2010 local Non-Domestic Rating List located within the BID area. The current BID scheme ends on 30th September 2015.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

The BID aims to achieve:

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.

Cash Limited Budgets - Budgeting Guidelines

CASH LIMITED BUDGETS

KEY POINTS OF THE BUDGET REGIME

1. The Chief Executive, Director of Public Health, and Assistant Chief Executives are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. Director of Resources will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Assistant Chief Executives may transfer funds between bottom lines after consultation with the Head of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. Director of Resources or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support services and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with Accountancy staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.

Glossary of Financial Terms

GLOSSARY OF FINANCIAL TERMS

BUDGET

A statement which sets out the financial effect of the Council's policies over a future period of time.

BUDGET REQUIREMENT

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

BUSINESS IMPROVEMENT DISTRICT

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

BUSINESS RATES RETENTION SCHEME

The Business Rates Retention Scheme was implemented on 1st April 2013 and aims to provide local authorities with stronger incentives to create & support the local economy by allowing them to keep a proportion of their growth in business rates. The scheme includes 'top-up' and 'tariffs' to take account of local authorities with differing levels of business properties. Blackpool is a 'top-up' authority.

Where there is increased income (above the NDR baseline) a levy is applied. For 'top-up' authorities no levy is due. There is also the risk of decreased income due to negative growth. A 'safety net' mechanism will help protect local authorities from excessive decreases in income due to the change.

Blackpool's share of the amount collected will be 49%. The remaining shares are paid to Central Government (50%) and Lancashire Fire Authority (1%).

CAPITAL CHARGES

A charge against service revenue accounts for fixed assets used in the provision of services.

CAPITAL EXPENDITURE

Expenditure above £15,000 on the acquisition of a non-current asset or expenditure which adds to and not merely maintains the value of an existing non-current asset.

CAPITAL GRANTS

These usually relate to specific schemes/projects and require compliance with particular criteria.

CAPITAL PROGRAMME

A list of projects approved to start in the year of the programme, which involve capital expenditure.

CAPITAL RECEIPTS

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for "pooling" which replaces the requirement to set-aside a provision for credit liabilities.

CAPITAL RECEIPTS APPLIED

Capital receipts utilised to finance capital expenditure or repay debt.

CASH LIMITED BUDGET

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

CHILDREN'S SERVICES AUTHORITY (CSA)

A local authority responsible for education and children's social care.

THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

One of the leading professional accountancy bodies in the UK, CIPFA specialises in the public sector.

COLLECTION FUND

A statutory account which billing authorities have to maintain for the collection and distribution of amounts due in respect of Council Tax and Non-Domestic Rates.

CONTINGENCY

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

COST CENTRE

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

COUNCIL TAX

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,001 to £52,000	7/9 (78%)
C - £52,001 to £68,000	8/9 (89%)
D - £68,001 to £88,000	9/9 (100%)
E - £88,001 to £120,000	11/9 (122%)
F - £120,001 to £160,000	13/9 (144%)
G - £160,001 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

COUNCIL TAX FREEZE GRANT

This grant was first made available to all local authorities, police authorities and fire authorities in 2011/12. It was only paid to authorities who decided to freeze or reduce their council tax in 2011/12. If they did, they received the additional funding in 2011/12. This grant has continued to be paid to authorities who decide to freeze or reduce their council tax each year from 2012/13 to 2015/16.

The amount of grant to be paid for 2015/16 will be equivalent to 1% of the basic amount of council tax set for 2014/15 multiplied by the amount calculated as the authority's council tax base for 2015/16 but not taking into account the reduction schemes.

COUNCIL TAX REDUCTION SCHEME

The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. Working Age claims are means tested to establish entitlement. A percentage reduction is applied at the end of the assessment. A reduction of 27.11% is applied to 2015/16 to the support provided to Working Age claimants. The percentage reduction applied in future years may change and will be determined by reference to the level of support grant, caseload and growth/reduction in caseload.

COUNCIL TAX REQUIREMENT

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

DEBT CHARGES

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

DEBT MANAGEMENT EXPENSES

The other costs, excluding interest, of administering the loans fund.

DEDICATED SCHOOLS GRANT (DSG)

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ringfenced grant and must be applied to an authority's schools budget.

DIRECT REVENUE FINANCING

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

EDUCATION SERVICES GRANT (ESG)

Since April 2013, the education function provided by local authorities has been funded from Education Services Grant (ESG). The Council will receive £87 per pupil in relation to pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

EXTERNAL FUNDING

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and Lottery funding.

ESTIMATES

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

EXPENDITURE AND INCOME ANALYSIS

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

FEES AND CHARGES

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

FINANCIAL REGULATIONS

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

FINANCIAL YEAR

The financial year for local authorities runs from 1st April and finishes on 31st March.

FORECAST REVENUE OUTTURN

Estimated revenue expenditure and income as at the year end.

FORMULA FUNDING

The formula funding amount for a local authority, plus any specific grant transfers (such as Council Tax freeze grant) provides a total funding amount; this is known as the Settlement Funding Assessment. The Settlement Funding Assessment for an authority is split between resources received through Revenue Support Grant (RSG) and a Business Rate Retention (Baseline need) amount.

IAS19 RETIREMENT BENEFIT ADJUSTMENT

The difference in retirement benefit calculated under IAS19 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

FULL-YEAR EFFECT (FYE)

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

GENERAL FUND

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

GOVERNMENT GRANTS

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

GROSS EXPENDITURE

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

HOUSING BENEFIT

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefits paid to the authority's own tenants are known as rent rebates and that paid to private sector tenants as rent allowances.

HOUSING REVENUE ACCOUNT (HRA)

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

HRA MANAGEMENT FEE

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

HRA SELF-FINANCING

A locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

INDIVIDUAL SCHOOLS BUDGET (ISB)

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

INVESTMENTS

The placing of excess cash and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

LOCAL GOVERNMENT ASSOCIATION (LGA)

An association which represents the interests of local authorities to central government.

LOCAL MANAGEMENT IN SCHOOLS (LMS)

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

LOCAL SCHOOLS BUDGET (LSB)

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

LOCAL SERVICES SUPPORT GRANT (LSSG)

The LSSG replaced several centrally directed grants that ended in 2010/11. The grant has been rolled into the Formula Grant in 2013/14 with the exception of the Extended Rights of Free Travel funding stream which is a separate grant from 2013/14.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

NATIONAL NON-DOMESTIC RATE (NNDR)

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities and Blackpool's share of the amount collected is 49%. The remaining shares are paid to Central Government (50%) and Lancashire Fire Authority (1%).

NET EXPENDITURE

Gross expenditure less specific service income, but before deduction of formula grant.

NON-RECURRING COSTS / INCOME

These are revenue account items which are budgeted for one year or a defined period only.

OUTTURN

The final revenue (income and expenditure) account for a financial year.

PRECEPT

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

PRICE BASE

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

PRIVATE FINANCE INITIATIVE (PFI)

A scheme in which the service (e.g. street lighting) is provided by the private sector under a long-term contract. The public sector pays for the project on a performance-related basis: when the contractor is paid to deliver to agreed service delivery standards and poor performance is penalised by contract deductions as laid out in the contract.

PROVISIONS

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

PRUDENTIAL BORROWING

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

PRUDENTIAL CODE FOR CAPITAL FINANCE

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable, prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

RECHARGES

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

RESERVES

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

REVENUE EXPENDITURE

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

REVENUE SUPPORT GRANT (RSG)

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of the Settlement Funding Assessment.

SECTION 137 EXPENDITURE

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

SERVICE EXPENDITURE ANALYSIS

The analysis of income or expenditure by reference to its different purposes, usually different services.

SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

TAX BASE

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief, allowance for losses on collection and Council Tax Reduction Scheme.

TOTAL COST

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

UNIT COST

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

VIREMENT

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive.

