

Municipal Budget For the Year Ending 31st March 2020

Neil Jack *Chief Executive* | Steve Thompson *Director of Resources*



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INTRODUCTION

The Budget for the forthcoming financial year is again challenging with a budget savings target of £9.0m on the back of successfully delivering £143.3m over the previous 8 years. This Budget has undergone detailed consideration and scrutiny over a lengthy formulation period. From the very outset this has involved the Council's Cabinet Members, who have ensured that resources are aligned more than ever before to the Council's specific priorities, followed by extensive engagement and consultation with key stakeholders such as the trade unions, business representatives, equality and diversity forums and of course our residents.

Despite the financial constraints, the Council has made sufficient provision within the Budget to accommodate:

- internal pay levels to rise by at least 2.0% for the period from 1st April 2019 to 31st March 2020 in line with the latest employer's pay offer and the payment of at least the National Living Wage to all contracted staff
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- Auto-enrolment based on previous uptakes
- a non-pay inflation contingency, to address contractual commitments and valid non-pay pressures @ 2.0%
- Treasury Management budget predicated on a Base Rate of 1.00% (0.25% above current Base Rate)
- the latest estimates of Settlement Funding Assessment
- interest rates to remain at low levels
- the Council fulfils its statutory obligation to balance its Budget.

These are all big challenges once again, but by working more collaboratively across Council directorates and indeed with other public sector partners where appropriate we can strive to achieve common goals and efficiencies together. I have every confidence that the services' efforts of 2011/12 - 2018/19 will be repeated in 2019/20 to deliver these objectives.

Steve Thompson
Director of Resources

Revenue Budgets and Council Tax Setting

REVENUE BUDGET

2018/19 PROJECTED OUTTURN

AND 2019/20 GENERAL FUND REVENUE BUDGET

1. Purpose

- 1.1 The purpose of the report was to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2019/20 and to identify a budget savings plan that will ensure a balanced Budget.

2. Context

- 2.1 The current Medium Term Financial Sustainability Strategy (MTFSS) covering the period 2016/17 – 2021/22 was approved by Executive on 12th September 2016 and presented a financial outlook, an assessment of risks and indication of the Council's challenges over these 6 years. Whilst Central Government funding does decline over this period, the unprecedented opportunity to accept a Government offer of guaranteed funding to 2019/20 presented the Council with greater certainty than ever before to be able to prepare a medium-term budget that allowed for flexibility and informed risk-taking.

- 2.2 The key principles of the approved MTFSS are that:

- the statutory obligation to balance the Council's budget in each year of the period
- resourcing services in line with Council priorities
- embedding a culture of value for money and efficiency savings in all activities
- keeping Council Tax levels as low as possible
- maximising the level and resilience of the resources of cash, assets and people by attracting grants, generating additional income or creating partnering arrangements
- ensuring significant risks are identified and mitigated where possible
- ensuring financial reserves reflect the levels of business and risk
- optimising capital spending freedoms.

3. The Local Government Finance Settlement 2019/20

- 3.1 The Local Government Finance Settlement sets the amount of Central Government funding available to councils. The Secretary of State for the Ministry for Housing, Communities and Local Government (MHCLG) announced the Provisional Local Government Finance Settlement for 2019/20 on 13th December 2018. The Final Settlement was announced in on 29th January 2019.
- 3.2 The Settlement Funding Assessment (SFA) for Blackpool Council is split between resources received via Revenue Support Grant, an assessment of its share of Business Rates collectable plus a Top-up element from the 7th year of the Business Rates Retention Scheme. The Provisional SFA amounts to £62,300,000 in 2019/20. This compares with the Settlement Funding Assessment in 2018/19 of £66,200,000.
- 3.3 As part of the announcement 15 areas were approved to take part in 75% Business Rates Retention Pilots during 2019/20. The Lancashire submission which includes Blackpool Council was one of the successful bids.

4. Other Funding 2019/20

4.1 There are several other significant components of Central Government funding, some of which have been rolled into the SFA and some which remain separate specific grants:

4.2 New Homes Bonus (NHB) Grant

The 2019/20 New Homes Bonus allocations have been announced. This funding takes the form of a non ring-fenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The number of years that the scheme is based on is 4 years and the scheme also only rewards growth in homes above 0.4% per annum.

The 4-year cumulative figure for 2019/20 has been confirmed as £453,701 with an in-year element of £8,050.

4.3 Housing Benefit (HB) Admin Grant

The Housing Benefit subsidy scheme is the means by which local authorities claim subsidy from the Department for Work and Pensions (DWP) towards the cost of administering HB in their local areas. Benefit schemes of rent rebates for tenants of a local authority and rent allowances for private tenants are provided for by the Social Security Contributions and Benefits Act 1992 and the Social Security Administration Act 1992 (as amended). Claimants obtain these benefits either by direct application to the authority or by applying simultaneously for income support/jobseekers allowance and HB to the DWP. Eligibility for, and the amount of, HB is determined in all cases solely by the local authority. The Council received Housing Benefit Admin Subsidy grant in 2018/19 of £831,000 and this will be reduced by 8% to £763,000 in 2019/20.

4.4 Public Health Grant

The transfer of Public Health services and their responsibility to local government from April 2013 brought with it ring-fenced grant funding.

On 20th December 2018 the Secretary of State issued details of the Public Health allocations for 2019/20. The total amount of £3.130bn is in line with what had previously been announced as part of the Spending Review 2015, which represents a cash reduction of 2.6%, which is effectively a real terms reduction of 4.6% for 2019/20.

Blackpool's allocation for 2018/19 was £18,428,000 which will be reduced to £17,941,000 for 2019/20.

4.5 Better Care Fund (BCF)

The Better Care Fund is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible. The aim of the BCF is to improve the lives of some of the most vulnerable people in our society, placing them at the centre of their care and support, and providing them integrated health and social care services, resulting in an improved experience and better quality of life.

In January 2019 the NHS Long-Term Plan was published which outlined several key priorities and improvement targets over the next ten years, one of which is a continued commitment to the BCF and to increase the focus on NHS organisations working with their local partners, as 'Integrated Care Systems', to plan and deliver services which meet the needs of their communities.

Blackpool's Health and Wellbeing Board approved a pooled budget of £27.3m in 2018/19 and following the publication of the 'Integration and BCF Planning Requirements' document in spring 2019 the Council will work with Clinical Commissioning Group colleagues to agree the value of the pooled budget for 2019/20.

4.6 Dedicated Schools Grant (DSG)

The Dedicated Schools Grant (DSG) is paid in support of the local authority's schools budget. It is the main source of income for the schools budget, Early Years and High Needs pupils. Local authorities are responsible for determining the allocation of the grant in consultation with local schools forums. Local authorities are responsible for allocating the Schools Block of the grant to individual schools in accordance with the local schools' funding formula.

The DSG in 2018/19 prior to Academy Recoupmnt was £108.8m and the provisional allocation for 2019/20 is £113.1m whose further allocation has been approved by the Blackpool Schools Forum on 15th January. The increase is mainly due to the continued rollout of national formulae for the Schools Block and the High Needs block, both of which have resulted in additional allocations for Blackpool, as well as an increase within the Early Years block which is based on participation levels.

4.7 Additional Social Care Funding

At the Autumn Budget 2018 the Government announced £650m of extra funding in 2019/20 for local authorities in relation to adult and children's social care. This comprised:

Winter Pressures Grant - £240m of additional funding in 2019/20 for councils to spend on adult social care services to alleviate winter pressures on the NHS. This Winter Pressures Grant funding will be allocated in 2019/20 using the existing Adult Social Care Relative Needs Formula. This funding is ring-fenced to the Adult Social Care budget.

Blackpool's allocation is £904,000 in 2019/20.

Social Care Support Grant - £410m in 2019/20 for use for adult and children's social services which has been allocated on the basis of the existing Adult Social Care Relative Needs Formula. This grant is not ring-fenced, and conditions or reporting requirements are not attached, nor is there any prescription of how much of it should be spent on adult social care or children's social care.

Blackpool's allocation is £1,544,000 in 2019/20. It is recommended that in view of the higher spending pressures currently residing in Children's Social Care, this funding is directed in full to that service.

4.8 Business Rates Levy Account

An additional £180m was announced by the Secretary of State, being the surplus on the Business Rates Retention levy/safety net account. This has been provisionally allocated via the 2013/14 Settlement Funding Amount allocations.

Blackpool's allocation is £729,000, which is expected to be received before the end of the 2018/19 financial year and could be repeated in 2019/20 should the same surplus on the Business Rates Retention levy/safety net account be generated.

4.9 Core Spending Power

The Core Spending Power figures include the SFA, compensation for under-indexing the business rates multiplier, Council Tax, the Improved Better Care Fund, NHB, Rural Services Delivery Grant (not applicable), Transitional Grant (not applicable), the Adult Social Care Support Grant, Winter Pressures Grant and Social Care Support Grant. The table on the following page shows Blackpool's Core Spending Power for 2019/20:

Core Spending Power	2018/19	2019/20
	£m	£m
Settlement Funding Assessment (SFA)	66.2	62.3
Compensation for under-indexing the business rates multiplier	1.0	2.0
Council Tax Requirement	50.2	52.6
Cumulative Adult Social Care Precept Flexibility	4.0	4.0
Improved Better Care Fund	7.6	9.7
New Homes Bonus	0.0	0.0
2018/19 Adult Social Care Support Grant	0.6	0.0
Winter Pressures Grant	0.9	0.9
Social Care Support Grant	0.0	1.5
Total	130.5	133.0
Change in Provisional Revenue Spending Power		2.5
Percentage Change		+1.9%

However, this calculation does not reflect inflationary and demand pressures (see 7.1), which are required to be self-funded.

5. Revenue Budget 2018/19 – Projected Outturn

- 5.1 The summary in this budget book shows the projected adjusted revenue outturn as at month 9 for the current financial year.
- 5.2 Line 21 of this summary shows that it is now estimated that a sum of £3,829,000 will be taken from working balances as at 31st March 2019.

The main areas of budgetary variance are set out below:

	£000
Children's Services	5,366
Strategic Leisure Assets	1,394
Parking Services	671
Communications & Regeneration	169
Governance & Partnership Services	125
Public Health	30
Adult Services	(22)
Resources	(126)
Ward Budgets	(157)
Subsidiary Companies	(191)
Concessionary Fares	(340)
Treasury Management	(471)
Other	4
Net Service Overspendings 2018/19	6,452
Net Adjustment from Contingencies / Reserves	(2,623)
Net Overspending 2018/19	3,829

5.3 The reasons for the overspendings are well documented in the Council's monthly Financial Performance Monitoring reports and recovery plans are all in place with the most challenging being the required reduction in Looked After Children numbers in Children's Services. The Tourism, Economy & Resources Scrutiny Committee continuously scrutinises overspending services to seek assurances that effective remedial action is being taken.

5.4 In accordance with previous convention any overspendings on service budgets as at 31st March will be recovered in the following year 2019/20, but this will need to be revisited and reviewed at Provisional Outturn in the context of the exceptional pressures faced by Children's Services in-year.

6. Cash Limited Revenue Budget 2019/20

6.1 There is a statutory requirement upon the Council to set a balanced budget:

- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget.
- Section 114 of the Local Government Finance Act 1988 requires the chief finance officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.

6.2 The cash limit upon the Revenue Budget for 2019/20 is £124,073,000 (line 22 of budget summary). This represents the maximum sum of net expenditure which is sustainable within the resources available.

6.3 The Revenue Budget for next year includes the following key assumptions:-

- internal pay levels to rise by at least 2.0% for the period from 1st April 2019 to 31st March 2020 in line with the latest employer's pay offer and the payment of at least the National Living Wage to all contracted staff
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- Auto-enrolment based on previous uptakes
- a non-pay inflation contingency, to address contractual commitments and valid non-pay pressures @ 2.0%
- Treasury Management budget predicated on a Base Rate of 1.00% (0.25% above current Base Rate)
- the latest estimates of Settlement Funding Assessment
- interest rates to remain at low levels
- the Council fulfils its statutory obligation to balance its Budget.

7. Budget Gap 2019/20 and Methodology for Delivering

7.1 The budget gap for the next financial year has resulted from the following:

	£m
Reduction in Revenue Support Grant	4.9
Changes in Business Rates, Council Tax and Grants, e.g. Improved Better Care Fund	(3.8)
Pay awards, increments, NI and pensions	3.1
Non-pay inflation	3.3
Service developments and demand pressures	1.5
Growth and Prosperity – savings target re-introduced after 3 years' support from Earmarked Reserves	4.0
Growth and Prosperity – savings target planned to be delivered in 2019/20	(4.0)
Budget Gap 2019/20	9.0

7.2 Savings Programme (the 'Efficiency Plan')

Achieving savings of the scale demanded has required concerted action and consideration of a broad range of initiatives, whilst maintaining strong financial management and budgetary control, addressing any areas of overspending in a timely manner, maximising savings and ensuring value for money.

In a move away from the conventional approach of Priority-Led Budgeting, a Savings Programme constituting 7 thematic work streams has been developed and finessed over the last 3 years:

- i) Technical savings – these covered areas such as debt and PFI restructurings, review of reserves & provisions, use of capital receipts & capital to revenue transfers and review of Council Tax Reduction Scheme.
- ii) Income generation and management – fees & charges income will continue to be optimised along with returns on business loan investments, Growth & Prosperity initiatives and traded services.
- iii) Procurement and commissioning - maximising best value from the market place through an innovating commissioning regime to reduce third-party spend and deliver targeted social value.
- iv) Demand management and self-help initiatives such as the current Channel Shift project work.
- v) Transformational efficiency measures under the direction of the Chief Executive's Delivery Unit with a focus on 'upstream' prevention.
- vi) Structural reform:
 - internally with Council services being the provider of first choice
 - collaborating and partnering with the Council's own companies (as has already progressed significantly with the adoption of the Companies Governance Framework)
 - across the wider public sector including the Healthier Lancashire & South Cumbria Integrated Care System and One Public Estate
 - with the private and voluntary sectors.
- vii) Service reductions and cuts, which were considered once i) – vi) had been exhausted.

This exercise has generated the necessary service budget target savings of **£9.0m** in 2019/20. As part of the consultation on the budget a dedicated cross-party Budget Scrutiny Panel was established to undertake an in-depth scrutiny review of the proposals across the seven thematic work streams and residual directorate targets that had been identified in the savings programme contained within the Medium-Term Financial Sustainability Strategy.

In setting realistic budgets for the forthcoming year services will be expected to meet any additional service-specific pressures that may emerge within the cash limited budgeting regime.

8. Other Considerations

8.1 Staffing Implications

As part of the £9.0m savings target it is anticipated that in the year 2019/20 there will be up to 15 compulsory redundancies and in addition there are a further 10 employees in temporary contracts which will come to an end and agreement of up to 20 voluntary redundancies where it is possible to agree employee requests. These staffing reductions will come about as a result of services ceasing, reducing or being reconfigured and delivered differently.

Early retirements and voluntary redundancies have been encouraged in order to mitigate compulsory redundancies. In addition there is a high level of scrutiny and governance in relation to ongoing recruitment and retention to ensure that any natural wastage through staff turnover will be prioritised before any compulsory redundancies take place. Where jobs are replaced employees who are at risk or on notice have an opportunity to apply for these vacancies prior to them being advertised Council-wide.

In order to reduce the numbers of redundancies across the Council it is assumed that employees will continue to apply for voluntary unpaid leave and that the 5 days' unpaid leave on average continues.

A variety of support is on offer to affected employees from a dedicated member of the Council's Employment Adviser team.

The costs of redundancies have been managed centrally through an earmarked reserve. This reserve has been depleted each year by approximately £2m to cover redundancy payments and associated pension strain if it is required. This reserve is forecast to fall to nil by March 2019 but will be replenished from the consequences of the Minimum Revenue Provision restructuring, which was approved as part of the 2016/17 Treasury Management Strategy.

8.2 Financial / Economic Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn. The Chancellor announced as part of the Autumn Statement 2016 that the Government had abandoned its commitment to reduce public sector net borrowing to a surplus by the end of this Parliament. It is now planning for a deficit of £34bn in 2019/20, compared to the surplus of £10bn planned for at Budget 2016. The Chancellor stated that the Government is committed to the overall plans for departmental resource spending until 2019/20, which were set out at Spending Review 2015.

The effect of the economic climate continues to impact upon the ability to pay for some and make others more cautious in terms of personal spending. The overall effect will be to make collection of income due to the Council, both council tax and fees & charges, more difficult. However, regeneration investment in the town together with its ever improving tourism offer is attracting growing 'staycation' numbers which are bolstering the town's tourism economy.

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

8.3 Business Loans Fund

The 2017/18 Budget increased the Loans Fund to £100m. Loans are available to businesses across the Fylde coast and strongly linked to growing and safeguarding the local economy. The Council has had approvals and expressions of interest totalling over £109m of loans as at 31st December 2018, although this is offset by repayments made to date. The total amount which has been drawn down so far is £57m. These loans have created / safeguarded 1,276 jobs.

With a financial strategy strongly linked to the economy and maximising growth and opportunity across Blackpool whilst protecting services and capacity, as part of this year's budget process it is recommended to increase the fund to £200m with immediate effect to support further businesses including public sector partners. This will be met via borrowing through the Council's balance sheet and each application in excess of £499k will be considered by the Executive and as a confidential item where there is a commercial interest.

8.4 Equalities Analysis

The Council has a statutory responsibility under Equality law, known as the "Public Sector Duty", to examine and analyse the impacts on equality issues on all related decisions. This is set within the context of the Council's overarching requirement under Equality law, as a designated public authority, to have "due regard" to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

9. Capital Expenditure

9.1 The Council's Capital Programme for 2019/20 – 2021/22 is shown on pages 97 to 107. Debt financing costs for the capital programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any Prudential borrowings.

9.2 The size and value of the capital programme is set in accordance with those allocations plus any available external grants, Prudential borrowing schemes (for which the costs are to be separately funded from service budgets), capital receipts and revenue contributions. Schemes being financed by Prudential borrowing continue to require specific approval of the Executive.

9.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

10. Working Balances and Reserves

10.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.

10.2 The proposed budget for 2019/20 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.

- Risk Management – Risk management processes are embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities and which are scrutinised regularly by the Audit Committee. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk-based assessment.

- Budget Setting – Accountancy staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
- Budget Monitoring – Monitoring is carried out on a monthly basis with effect from month zero and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive and Tourism, Economy & Resources Scrutiny Committee. This provides an opportunity to take action to mitigate such variances. Bearing in mind the importance of successfully delivering budget savings in the current financial year, detailed monthly reports on progress in achieving savings have been reported to the Corporate Leadership Team.

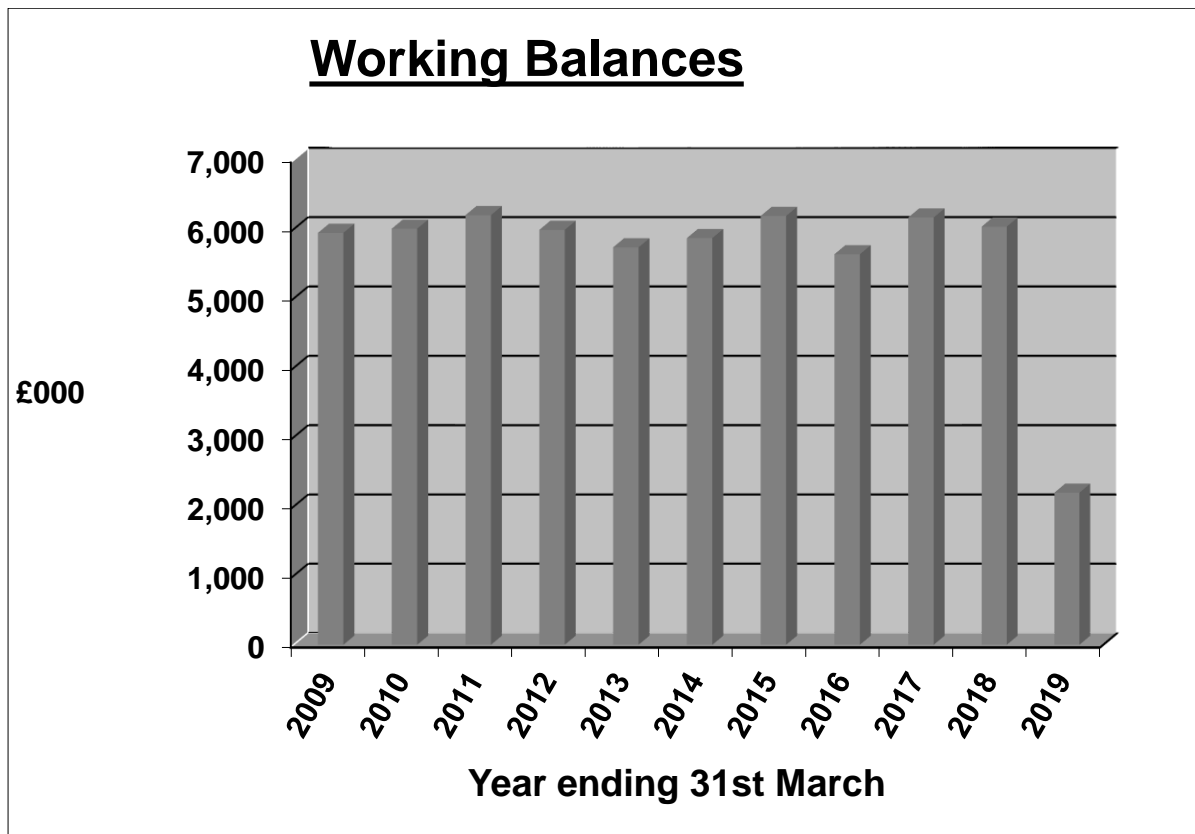
10.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008 the establishment of and transfers to/from reserves are subject to the approval of the Council's statutory finance officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.

10.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working balances would need to be set at a higher level. Taking into account specific reserves it is the opinion of the Council's statutory finance officer that the Council should continue to plan for a level of general working balances of **£6m**. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. In setting the proposed budget and savings programme of £9.0m it is not realistic to assume that this target can be achieved via contributions from revenue budgets. It is therefore proposed that a detailed review of earmarked reserves will be undertaken at Provisional Outturn 2018/19 with a view to reprioritising and 'unearmarking' sufficient reserves to replenish working balances to their target level in early 2019/20 should this be necessary.

10.5 Children's Services was the subject of a full Ofsted inspection at the end of 2018 with the outcome being published on 17th January 2019. The service was rated as inadequate in three of the criteria and requires improvement in a fourth, resulting in an overall effectiveness of inadequate. Whilst Ofsted did highlight improvements in service delivery in a number of areas there remained issues in social work practice meaning some children are not always having their needs responded to in the right way or at the right time.

The secretary of state will be appointing an independent commissioner. The presumption is that Children's Services will be removed from local authority control unless there are compelling reasons not to do so. The independent commissioner will be seeking to determine the Council's capacity and capability to improve itself and will recommend whether or not this evidence is sufficiently strong to suggest that long term sustainable improvement can be achieved should operational control remain with the council.

The council has an improvement plan in place, which was shared with Ofsted during their inspection. This plan still stands although amendments have been made to ensure that changes happen at a faster pace. There is also a focus on a number of elements to create a 12-week critical plan of issues that need immediate attention. The associated costs of these plans are £1.573m, of which £385k has already been built into the 2018-19 financial year forecast. The 2019-20 costs of £1.188m are to be met from higher-than-anticipated returns from the Business Loans Fund based upon the very latest negotiations with prospective applicants. This additional late provision is included within Contingencies.



11. Capping

- 11.1 Under schedule 5 of the Localism Act 2011 the Government introduced a requirement to hold a local referendum when proposed council tax increases are deemed excessive. On 13th December as part of the Provisional Local Government Settlement it was announced that an increased council tax referendum threshold of 3% would apply for 2019/20.
- 11.2 In 2016/17 the Social Care Precept on Council Tax was originally set at 2% per annum increase for the period 2016/17 to 2019/20. The terms of this precept were changed for the period 2017/18 to 2019/20. Local authorities are able to increase the Social Care Precept by up to 3% per annum in 2017/18 and 2018/19. However, authorities that go ahead with the 3% increase each year for 2017/18 and 2018/19 will not be able to make a further increase in 2019/20 (i.e. the total allowable increase over the three-year period remains at 6%). This flexibility is offered in recognition of inflationary pressures such as the raising of the National Living Wage and demographic changes which are leading to growing demand for adult social care and increased pressure on council budgets. A requirement of this flexibility is that the Council spends the additional funds raised through the Adult Social Care council tax precept on Adult Social Care only.
- 11.3 Blackpool Council increased its Social Care Precept by 3% in both 2017/18 and 2018/19. As such there will be no further increase in the Social Care Precept for 2019/20.

12. Medium Term Financial Prospects

- 12.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending which were described in detail in the current Medium Term Financial Sustainability Strategy. It is impossible at this point in time to forecast beyond 2019/20 when the current 4-year Settlement ends and the prospect of 75% Business Rates Retention, Fair Funding Review and the Spending Review 2019 adds more uncertainty to financial planning. However, it is the intention that the current Medium Term Financial Plan will be refreshed over a rolling 3-year period once indicative funding allocations begin to be released by MHCLG.

BLACKPOOL COUNCIL
COUNCIL TAX 2018/19 AND 2019/20

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:		2018/19 ESTIMATES		2019/20 ESTIMATES		CHANGE year on year	
		£000	£000	£000	£000	£000	%
GENERAL FUND ESTIMATES - NET EXPENDITURE			124,365		124,073	(292)	(0.23)
LESS:							
	REVENUE SUPPORT GRANT	19,690		-			
	NDR BASELINE	19,735		28,515			
	NDR - TOP UP AMOUNT	23,528		27,137			
	SECTION 31 GRANTS	4,039		7,515			
	BETTER CARE FUND S31	5,000		8,400			
	LCC POOL 75% PILOT	-		-			
	ENTERPRISE ZONE	463		496			
			(72,455)		(72,063)	392	(0.54)
COLLECTION FUND (SURPLUS)/DEFICIT							
	Council Tax		(1,135)		(1,146)	(11)	
	NNDR		(223)		1,473	1,696	
	Contribution to Reserves		4,180		4,501	321	
COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL			54,732		56,838	2,106	3.85
TOTAL COUNCIL TAX REQUIREMENT							
	BLACKPOOL COUNCIL		54,732		56,838	2,106	3.85
	POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		6,427		7,357	930	14.47
	LANCASHIRE FIRE AUTHORITY		2,443		2,537	94	3.87
			63,602		66,732	3,130	4.92
TAX BASE - BLACKPOOL COUNCIL			Nos.		Nos.		
			36,219		36,521	302	0.83
COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:							
	BLACKPOOL COUNCIL		£ 1,401.51		£ 1,446.68	£ 45.17	2.99
	ADULT SOCIAL CARE ELEMENT		109.63		109.63		
	POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		177.45		201.45	24.00	13.52
	LANCASHIRE FIRE AUTHORITY		67.46		69.48	2.02	2.99
TOTAL COUNCIL TAX AT BAND D EQUIVALENT			£ 1,756.05		£ 1,827.24	£ 71.19	4.05

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A	B	C	D	E	F	G	H
	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	964.45	1,125.20	1,285.93	1,446.68	1,768.16	2,089.65	2,411.13	2,893.36
ADULT SOCIAL CARE ELEMENT	73.09	85.27	97.45	109.63	133.99	158.36	182.72	219.26
POLICE	134.30	156.68	179.07	201.45	246.22	290.98	335.75	402.90
FIRE	46.32	54.04	61.76	69.48	84.92	100.36	115.80	138.96
COUNCIL TAX 2019/20	1,218.16	1,421.19	1,624.21	1,827.24	2,233.29	2,639.35	3,045.40	3,654.48
BLACKPOOL	934.34	1,090.06	1,245.79	1,401.51	1,712.96	2,024.40	2,335.85	2,803.02
ADULT SOCIAL CARE ELEMENT	73.09	85.27	97.45	109.63	133.99	158.36	182.72	219.26
POLICE	118.30	138.02	157.73	177.45	216.88	256.32	295.75	354.90
FIRE	44.97	52.47	59.96	67.46	82.45	97.44	112.43	134.92
COUNCIL TAX 2018/19	1,170.70	1,365.82	1,560.93	1,756.05	2,146.28	2,536.52	2,926.75	3,512.10
BLACKPOOL	30.11	35.14	40.14	45.17	55.20	65.25	75.28	90.34
ADULT SOCIAL CARE ELEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
POLICE	16.00	18.66	21.34	24.00	29.34	34.66	40.00	48.00
FIRE	1.35	1.57	1.80	2.02	2.47	2.92	3.37	4.04
Change, year on year	47.46	55.37	63.28	71.19	87.01	102.83	118.65	142.38

BLACKPOOL COUNCIL
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2017/18 ACTUAL £000	2018/19 ADJUSTED CASH LIMIT £000	2018/19 FORECAST OUTTURN £000	2019/20 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	124	592	592	494
2	GOVERNANCE & PARTNERSHIP SERVICES	1,914	2,336	2,304	2,288
3	RESOURCES	3,983	6,348	6,222	2,871
4	COMMUNICATIONS & REGENERATION	5,716	4,881	6,444	716
5	COMMUNITY & ENVIRONMENTAL SERVICES	40,450	43,679	43,676	42,993
6	ADULT SERVICES	49,612	52,627	52,605	54,070
7	CHILDREN'S SERVICES	33,564	38,261	43,627	41,778
8	PUBLIC HEALTH	(33)	111	141	107
9	BUDGETS OUTSIDE THE CASH LIMIT	13,796	13,377	13,053	11,761
10	CAPITAL CHARGES	(30,479)	(31,381)	(31,381)	(27,991)
11	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	17,195	-	-	-
12	<i>SUB TOTAL - NET COST OF SERVICES</i>	135,842	130,831	137,283	129,087
	<u>CONTRIBUTIONS AND CONTINGENCIES</u>				
13	CONTRIBUTIONS - TO/(FROM) RESERVES	(2,926)	(3,998)	(5,392)	(3,587)
14	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	-	100	100	200
15	CONTINGENCIES	(8,390)	(3,021)	(4,250)	(2,081)
16	<i>SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES</i>	(11,316)	(6,919)	(9,542)	(5,468)
	<u>LEVIES</u>				
17	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	71	68	68	69
18	APPRENTICESHIP LEVY	301	385	385	385
19	<i>SUB TOTAL - LEVIES</i>	372	453	453	454
20	<i>TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS</i>	124,898	124,365	128,194	124,073
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	868	-	(3,829)	-
22	<i>NET REQUIREMENTS AFTER WORKING BALANCES</i>	125,766	124,365	124,365	124,073
	Working Balances as at 1st April	3,166		4,034	2,205
	Movement in Working Balances	868		(3,829)	-
		4,034		205	2,205
	Transfer from Earmarked Reserves	-		2,000	-
	General Balances as at 31st March	4,034		2,205	2,205

Chief Executive

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
CHIEF EXECUTIVE	514	710	710	726
HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(115)	(13)	(13)	-
CORPORATE DELIVERY UNIT	(71)	11	11	-
HOUSING	(204)	(116)	(116)	(232)
NET COST OF SERVICES	124	592	592	494
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>4</i>	<i>4</i>	<i>3</i>

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,598	4,042	4,208	4,338
PREMISES	259	99	119	108
TRANSPORT	13	19	19	19
SUPPLIES AND SERVICES	716	405	1,115	429
THIRD PARTY PAYMENTS	504	318	465	168
TRANSFER PAYMENTS	322	65	316	65
SUPPORT SERVICES	1,183	1,148	1,148	1,174
CAPITAL CHARGES	17	17	17	17
TOTAL EXPENDITURE	6,612	6,113	7,407	6,318
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	287	244	244	244
GOVERNMENT GRANTS	679	95	1,277	324
RECHARGES	4,155	4,216	4,216	4,221
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,367	966	1,078	1,035
TOTAL INCOME	6,488	5,521	6,815	5,824
NET EXPENDITURE	124	592	592	494

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	454	612	601	608
PREMISES	-	-	-	-
TRANSPORT	1	1	1	1
SUPPLIES AND SERVICES	76	39	40	45
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	76	87	87	91
CAPITAL CHARGES	13	13	13	13
TOTAL EXPENDITURE	620	752	742	758
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	106	42	32	32
TOTAL INCOME	106	42	32	32
NET EXPENDITURE	514	710	710	726
COST PER '000 POPULATION				
	4	5	5	5

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive Members and Chief Officers on the Corporate Leadership Team.

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

HR, ORGANISATION AND WORKFORCE DEVELOPMENT

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,246	1,379	1,379	1,422
PREMISES	1	-	-	-
TRANSPORT	3	4	4	4
SUPPLIES AND SERVICES	386	192	192	192
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	466	448	448	434
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,102	2,023	2,023	2,052
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	148	90	90	90
GOVERNMENT GRANTS	1	-	-	-
RECHARGES	1,647	1,684	1,684	1,642
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	421	262	262	320
TOTAL INCOME	2,217	2,036	2,036	2,052
NET EXPENDITURE	(115)	(13)	(13)	-
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mrs Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Children's and Adults Social Care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations Section supports services with all people management issues to ensure that redundancies restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers.
- 6) All services provide services to Council departments, to Fylde Borough Council, Schools/Academies and Council Wholly Owned Companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	(946)	(896)	(896)	(907)
CORPORATE TRAINING	305	341	341	348
HR SYSTEMS AND INFORMATION	291	338	338	351
CORPORATE HEALTH	235	204	204	208
NET EXPENDITURE	(115)	(13)	(13)	-

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CORPORATE DELIVERY UNIT

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,034	1,137	1,137	1,205
PREMISES	-	-	-	-
TRANSPORT	4	5	5	5
SUPPLIES AND SERVICES	145	107	107	109
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	47	48	48	51
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,230	1,297	1,297	1,370
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	15	15	15
GOVERNMENT GRANTS	6	-	-	-
RECHARGES	642	666	666	713
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	653	605	605	642
TOTAL INCOME	1,301	1,286	1,286	1,370
NET EXPENDITURE	(71)	11	11	-
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Mr Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Communications - This service delivers the corporate communication function of the Council. Externally, it focuses on the need to proactively and reactively manage media enquiries, whilst also undertaking campaigns that support the delivery of the strategic priorities of the Council and its partners. Internally, it ensures that the Council's work force is engaged with the Council's key priorities and organisational issues.
- 2) Corporate Delivery Unit - This section recognises the close relationship required of the Policy, Performance, Research, Evidence, Evaluation and Transformational functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council and the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMUNICATIONS CORPORATE DELIVERY UNIT	153 (224)	212 (201)	212 (201)	- -
NET EXPENDITURE	(71)	11	11	-

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

HOUSING

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	864	914	1,091	1,103
PREMISES	258	99	119	108
TRANSPORT	5	9	9	9
SUPPLIES AND SERVICES	109	67	776	83
THIRD PARTY PAYMENTS	504	318	465	168
TRANSFER PAYMENTS	322	65	316	65
SUPPORT SERVICES	594	565	565	598
CAPITAL CHARGES	4	4	4	4
TOTAL EXPENDITURE	2,660	2,041	3,345	2,138
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	139	139	139	139
GOVERNMENT GRANTS	672	95	1,277	324
RECHARGES	1,866	1,866	1,866	1,866
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	187	57	179	41
TOTAL INCOME	2,864	2,157	3,461	2,370
NET EXPENDITURE	(204)	(116)	(116)	(232)
COST PER '000 POPULATION	(1)	(1)	(1)	(2)

Budget Holder: Mr Andrew Foot- Head of Housing / Mr Antony Lockley- Director of Strategy and Assistant Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Housing Service is responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy and includes the Housing Options team which works to prevent and address homelessness. The Service is also responsible for Council home development programmes, and working with private developers and housing associations to bring forward new homes, and for setting up the strategy and tools for regulation of the private rented sector.

Governance & Partnership Services

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
DEMOCRATIC GOVERNANCE	2,252	2,704	2,517	2,677
CUSTOMER CARE & LIFE EVENTS	(307)	(368)	(213)	(380)
CORPORATE LEGAL SERVICES	(31)	(102)	(102)	(111)
INFORMATION GOVERNANCE	-	102	102	102
NET COST OF SERVICES	1,914	2,336	2,304	2,288
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>16</i>	<i>16</i>	<i>16</i>

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,246	3,657	3,663	3,767
PREMISES	223	214	219	214
TRANSPORT	53	69	69	64
SUPPLIES AND SERVICES	1,126	1,261	1,134	1,206
THIRD PARTY PAYMENTS	168	161	161	161
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	889	904	928	894
CAPITAL CHARGES	68	70	70	70
TOTAL EXPENDITURE	5,773	6,336	6,244	6,376
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,090	2,327	2,237	2,375
GOVERNMENT GRANTS	39	-	-	-
RECHARGES	906	1,000	1,000	962
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	824	673	703	751
TOTAL INCOME	3,859	4,000	3,940	4,088
NET EXPENDITURE	1,914	2,336	2,304	2,288

GOVERNANCE AND PARTNERSHIPS

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,522	1,544	1,544	1,614
PREMISES	-	1	1	1
TRANSPORT	15	47	47	41
SUPPLIES AND SERVICES	564	776	619	703
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	543	548	548	547
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,644	2,916	2,759	2,906
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2	-	-	-
GOVERNMENT GRANTS	33	-	-	-
RECHARGES	113	117	117	133
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	244	95	125	96
TOTAL INCOME	392	212	242	229
NET EXPENDITURE	2,252	2,704	2,517	2,677
COST PER '000 POPULATION	16	19	18	19

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members Administration and allowances, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Services includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to Members of the Council and organises all Executive, Council and Committee meetings as well as governance support for Council wholly-owned companies
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, European and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward funding is held by Democratic Services.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,384	1,395	1,395	1,410
DEMOCRATIC SERVICES	378	495	465	524
ELECTORAL SERVICES	186	183	183	422
MEMBERS' WARD FUNDING	321	627	470	315
GOVERNOR SERVICES	(17)	4	4	6
NET EXPENDITURE	2,252	2,704	2,517	2,677

GOVERNANCE AND PARTNERSHIPS

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CUSTOMER CARE & LIFE EVENTS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,007	1,216	1,222	1,265
PREMISES	223	213	218	213
TRANSPORT	35	21	21	22
SUPPLIES AND SERVICES	448	388	418	389
THIRD PARTY PAYMENTS	168	161	161	161
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	207	215	239	210
CAPITAL CHARGES	68	70	70	70
TOTAL EXPENDITURE	2,156	2,284	2,349	2,330
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,009	2,251	2,161	2,299
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	454	401	401	411
TOTAL INCOME	2,463	2,652	2,562	2,710
NET EXPENDITURE	(307)	(368)	(213)	(380)
COST PER '000 POPULATION	(2)	(3)	(2)	(3)

BUDGET HOLDER: Ms Joceline Greenaway - Head of Life Events and Customer Engagement

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemeteries at both Layton and Carleton and the Muslim area at Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget also includes the costs associated with administering the Councils complaints functions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	37	85	135	86
CORONERS & MORTUARY	358	420	420	428
BURIALS	(248)	(266)	(266)	(266)
CARLETON CREMATORIUM SERVICES	(513)	(679)	(574)	(703)
PUBLIC FUNERALS	15	14	14	14
CUSTOMER CARE	44	58	58	61
NET EXPENDITURE	(307)	(368)	(213)	(380)

GOVERNANCE AND PARTNERSHIPS

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CORPORATE LEGAL SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	717	796	796	716
PREMISES	-	-	-	-
TRANSPORT	3	1	1	1
SUPPLIES AND SERVICES	114	96	96	113
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	139	141	141	137
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	973	1,034	1,034	967
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	79	76	76	76
GOVERNMENT GRANTS	6	-	-	-
RECHARGES	793	883	883	829
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	126	177	177	173
TOTAL INCOME	1,004	1,136	1,136	1,078
NET EXPENDITURE	(31)	(102)	(102)	(111)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(1)</i>	<i>(1)</i>	<i>(1)</i>

BUDGET HOLDER: Ms Dawn Goodall- Head of Legal Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Legal Services is made up of the Property, Commercial and Litigation (General) section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, wholly owned Council companies, the Blackpool Teaching Hospitals Trust, Schools and Academies.

GOVERNANCE AND PARTNERSHIPS

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

INFORMATION GOVERNANCE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	101	101	172
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	1	1	1
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	-	102	102	173
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	71
TOTAL INCOME	-	-	-	71
NET EXPENDITURE	-	102	102	102
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>1</i>	<i>1</i>	<i>1</i>

BUDGET HOLDER: Mrs Patricia Butcher - Head of Information Governance and Data Protection Officer

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Information Governance is about ensuring that organisational information is managed as an asset to ensure that all statutory, regulatory and best practice requirements are met. The service supports Council departments, Schools, Academies and Council companies in raising awareness, delivering training and testing compliance against these requirements.

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT, ENERGY & PROJECTS	106	132	35	-
REVENUES & EXCHEQUER SERVICES	959	1,149	1,091	1,155
BENEFITS	(1,403)	(820)	(885)	(856)
ICT SERVICES	(711)	595	545	-
CUSTOMER FIRST	(102)	15	(10)	-
ACCOUNTANCY	(178)	18	2	-
RISK SERVICES	(43)	7	14	-
PROPERTY SERVICES & INVESTMENT PORTFOLIO	5,355	5,252	5,430	2,572
NET COST OF SERVICES	3,983	6,348	6,222	2,871
<i>COST PER '000 POPULATION</i>	<i>28</i>	<i>45</i>	<i>44</i>	<i>20</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	10,153	12,164	12,145	12,626
PREMISES	6,688	5,376	6,113	5,298
TRANSPORT	81	78	83	73
SUPPLIES AND SERVICES	3,790	3,582	4,918	4,067
THIRD PARTY PAYMENTS	65	46	53	177
TRANSFER PAYMENTS	213	215	222	215
SUPPORT SERVICES	3,225	3,313	3,251	3,390
CAPITAL CHARGES	8,977	8,745	8,741	5,506
TOTAL EXPENDITURE	33,192	33,519	35,526	31,352
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,994	3,594	4,225	4,108
GOVERNMENT GRANTS	539	525	75	524
RECHARGES	20,775	20,702	20,930	21,021
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,901	2,350	4,074	2,828
TOTAL INCOME	29,209	27,171	29,304	28,481
NET EXPENDITURE	3,983	6,348	6,222	2,871

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

PROCUREMENT, ENERGY & PROJECTS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	604	753	722	738
PREMISES	187	-	-	-
TRANSPORT	2	2	2	2
SUPPLIES AND SERVICES	31	43	34	45
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	67	68	68	66
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	891	866	826	851
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	501	588	588	701
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	284	146	203	150
TOTAL INCOME	785	734	791	851
NET EXPENDITURE	106	132	35	-
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>0</i>	<i>0</i>

Budget Holder: Mr Trevor Rayner - Head of Procurement, Energy & Projects.

Finance Manager: Mr Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. It reviews, plans and implements improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement.
- 3) The Energy and Sustainability Team delivers the energy and water management service, the carbon management plan and climate change agenda to develop a sustainable and efficient property portfolio which has minimum impact on the environment and climate during its life.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

REVENUES & EXCHEQUER SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL £000	2018/19 ADJUSTED CASH LIMIT £000	2018/19 FORECAST OUTTURN £000	2019/20 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,427	1,752	1,737	1,888
PREMISES	-	-	-	-
TRANSPORT	5	4	6	5
SUPPLIES AND SERVICES	459	474	532	471
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	707	630	630	654
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,598	2,860	2,905	3,018
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	15	14	14	14
RECHARGES	1,349	1,468	1,479	1,560
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	275	229	321	289
TOTAL INCOME	1,639	1,711	1,814	1,863
NET EXPENDITURE	959	1,149	1,091	1,155
<i>COST PER '000 POPULATION</i>	<i>7</i>	<i>8</i>	<i>8</i>	<i>8</i>

Budget Holder: Mr Andrew Turpin - Head of Revenue & Exchequer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Revenues team administer and maximise the collection of Council Tax and Business Rates including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).
- 2) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 3) Payroll is responsible for the Council's payroll system and also provides external payroll services to a number of organisations and wholly owned Council companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES	1,015	1,151	1,105	1,156
TRANSACTIONAL SERVICES	(12)	(5)	(24)	-
PAYROLL	(44)	3	10	(1)
NET EXPENDITURE	959	1,149	1,091	1,155

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

BENEFITS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
EMPLOYEES	2,498	3,040	3,085	3,220
PREMISES	2	-	-	-
TRANSPORT	4	1	3	3
SUPPLIES AND SERVICES	465	430	462	428
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	196	200	207	200
SUPPORT SERVICES	332	450	450	407
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,497	4,121	4,207	4,258
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	70	-	75	75
GOVERNMENT GRANTS	453	450	(5)	450
RECHARGES	3,891	3,919	4,377	3,960
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	486	572	645	629
TOTAL INCOME	4,900	4,941	5,092	5,114
NET EXPENDITURE	(1,403)	(820)	(885)	(856)
<i>COST PER '000 POPULATION</i>				
	(10)	(6)	(6)	(6)

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BENEFITS ADMIN	(1,732)	(1,206)	(1,273)	(1,257)
DISCRETIONARY SUPPORT SCHEME	329	386	388	401
NET EXPENDITURE	(1,403)	(820)	(885)	(856)

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

ICT SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,367	1,540	1,560	1,564
PREMISES	37	-	43	37
TRANSPORT	9	9	10	9
SUPPLIES AND SERVICES	1,801	1,857	2,544	2,137
THIRD PARTY PAYMENTS	-	2	1	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	162	168	167	157
CAPITAL CHARGES	722	868	868	1,041
TOTAL EXPENDITURE	4,098	4,444	5,193	4,945
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	304	280	461	310
GOVERNMENT GRANTS	-	-	5	-
RECHARGES	3,134	2,848	2,857	3,614
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,371	721	1,325	1,021
TOTAL INCOME	4,809	3,849	4,648	4,945
NET EXPENDITURE	(711)	595	545	-
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>4</i>	<i>4</i>	<i>0</i>

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service. In addition to the above in the summer of 2016/17 the Social Care Systems Team and the CLC Media Team merged with the ICT Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Corporate ICT	(987)	273	190	(346)
Systems Development	262	318	319	319
Digital Media Manager	14	4	36	27
NET EXPENDITURE	(711)	595	545	-

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	701	783	753	793
PREMISES	-	-	4	-
TRANSPORT	31	31	31	31
SUPPLIES AND SERVICES	174	105	95	110
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	152	155	155	148
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,058	1,074	1,038	1,082
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	28	30	27	42
GOVERNMENT GRANTS	61	61	61	60
RECHARGES	930	951	948	963
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	141	17	12	17
TOTAL INCOME	1,160	1,059	1,048	1,082
NET EXPENDITURE	(102)	15	(10)	-
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>0</i>	<i>(0)</i>	<i>0</i>

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,391	1,666	1,620	1,695
PREMISES	-	-	-	-
TRANSPORT	3	3	4	4
SUPPLIES AND SERVICES	200	139	226	156
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	209	212	212	210
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,803	2,020	2,062	2,065
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	116	188	167	173
GOVERNMENT GRANTS	4	-	-	-
RECHARGES	1,523	1,563	1,545	1,554
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	338	251	348	338
TOTAL INCOME	1,981	2,002	2,060	2,065
NET EXPENDITURE	(178)	18	2	-
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

RISK SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	720	863	874	844
PREMISES	9	9	5	5
TRANSPORT	2	2	2	1
SUPPLIES AND SERVICES	32	20	28	19
THIRD PARTY PAYMENTS	28	49	43	44
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	163	169	169	168
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	969	1,127	1,136	1,096
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	12	44	33	2
GOVERNMENT GRANTS	1	-	-	-
RECHARGES	842	1,004	889	993
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	157	72	200	101
TOTAL INCOME	1,012	1,120	1,122	1,096
NET EXPENDITURE	(43)	7	14	-
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety, equality and diversity and trade union management support. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,445	1,767	1,794	1,884
PREMISES	6,453	5,367	6,061	5,256
TRANSPORT	25	26	25	18
SUPPLIES AND SERVICES	628	514	997	701
THIRD PARTY PAYMENTS	37	(5)	9	133
TRANSFER PAYMENTS	2	-	-	-
SUPPORT SERVICES	1,433	1,461	1,400	1,580
CAPITAL CHARGES	8,255	7,877	7,873	4,465
TOTAL EXPENDITURE	18,278	17,007	18,159	14,037
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,464	3,052	3,462	3,506
GOVERNMENT GRANTS	5	-	-	-
RECHARGES	8,605	8,361	8,247	7,676
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	849	342	1,020	283
TOTAL INCOME	12,923	11,755	12,729	11,465
NET EXPENDITURE	5,355	5,252	5,430	2,572
COST PER '000 POPULATION				
	38	37	38	18

Budget Holder: Mr Paul Jones - Head of Property Services

Finance Manager: Mr Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional Valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-

Bickerstaffe House	Festival House	Phoenix Centre	Sure Start Grange park
Town Hall	Palatine Leisure Centre	Sure Start Tab	Hornby Rd
Municipal Buildings	Blackpool Sports Centre	Bispham Rd	Argosy Avenue
Stanley Buildings	Moor Park Leisure Centre	Bispham Centre	Whitegate Manor
Solaris Centre	Technology Management Centre	Lowmoor Rd	Oxford Centre
South King Street	Coastal House	The Willows	City Learning Centre
Shorlands	Assessment & Rehabilitation Centre	Christ the King	Layton Depot
Whitegate CIL	Coopers Way		
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	354	371	420	399
BUILDINGS	692	(411)	(436)	(1,262)
CAPITAL PROJECTS & DEVELOPMENT	(40)	3	4	28
ESTATES	67	109	108	124
PROPERTY & PORTFOLIO MANAGEMENT	504	535	523	522
BUSINESS DEVELOPMENT & STRATEGY	150	199	191	204
ENERGY & PROPERTY DATA	(17)	-	-	-
DUAL USE PROPERTIES	-	792	921	1,762
BUILDING SERVICES	(15)	-	-	-
INVESTMENT PORTFOLIO	3,660	3,654	3,699	795
NET EXPENDITURE	5,355	5,252	5,430	2,572

Communications and Regeneration

COMMUNICATIONS AND REGENERATION

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS	2,384	743	2,137	745
ECONOMIC DEVELOPMENT & CULTURAL SERVICES	(245)	265	346	275
GROWING PLACES	224	680	650	(3,368)
VISITOR ECONOMY	3,353	3,193	3,311	3,064
NET COST OF SERVICES	5,716	4,881	6,444	716
<i>COST PER '000 POPULATION</i>	<i>40</i>	<i>34</i>	<i>45</i>	<i>5</i>

Budget Holder: Mr A Cavill- Director of Communications and Regeneration

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,290	4,957	5,324	4,593
PREMISES	1,879	1,247	2,585	1,501
TRANSPORT	114	50	72	52
SUPPLIES AND SERVICES	5,963	2,496	5,440	2,493
THIRD PARTY PAYMENTS	170	-	4,712	-
TRANSFER PAYMENTS	160	66	96	116
SUPPORT SERVICES	2,247	2,275	2,336	2,269
CAPITAL CHARGES	4,962	4,801	5,012	5,342
TOTAL EXPENDITURE	20,785	15,892	25,577	16,366
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,438	4,156	5,860	4,896
GOVERNMENT GRANTS	2,336	368	5,924	47
RECHARGES	2,931	3,175	3,130	3,110
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,364	3,312	4,219	7,597
TOTAL INCOME	15,069	11,011	19,133	15,650
NET EXPENDITURE	5,716	4,881	6,444	716

COMMUNICATIONS AND REGENERATION

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	99	121	121	88
PREMISES	1,062	553	1,024	776
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	1,128	503	502	540
THIRD PARTY PAYMENTS	62	-	-	-
TRANSFER PAYMENTS	50	-	-	50
SUPPORT SERVICES	38	40	40	40
CAPITAL CHARGES	4,376	4,353	4,230	4,893
TOTAL EXPENDITURE	6,815	5,570	5,917	6,387
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,649	2,854	3,169	3,491
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,782	1,973	611	2,151
TOTAL INCOME	4,431	4,827	3,780	5,642
NET EXPENDITURE	2,384	743	2,137	745
COST PER '000 POPULATION				
	17	5	15	5

Budget Holder: Mr Lee Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

1) Strategic Leisure Assets includes the following premises:

- Blackpool Tower
- The Winter Gardens
- Madame Tussauds
- The Golden Mile Buildings

COMMUNICATIONS AND REGENERATION
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020
ECONOMIC DEVELOPMENT & CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,037	2,073	2,625	1,758
PREMISES	583	404	475	431
TRANSPORT	46	18	31	20
SUPPLIES AND SERVICES	1,952	529	2,247	528
THIRD PARTY PAYMENTS	57	-	4,712	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	294	285	345	301
CAPITAL CHARGES	299	298	298	298
TOTAL EXPENDITURE	6,268	3,607	10,733	3,336
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	228	165	226	181
GOVERNMENT GRANTS	2,217	358	5,827	37
RECHARGES	2,378	2,620	2,620	2,620
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,690	199	1,714	223
TOTAL INCOME	6,513	3,342	10,387	3,061
NET EXPENDITURE	(245)	265	346	275
COST PER '000 POPULATION	(2)	2	2	2

Budget Holder: Mr P Legg - Head of Economic & Cultural Services

Finance Manager: Mr S Maher / Mrs K Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ECONOMIC DEVELOPMENT	81	233	233	194
LIBRARY SERVICE	(101)	(14)	(14)	25
ARTS & HERITAGE	47	-	81	10
LIFE LONG LEARNING	(272)	46	46	44
MUSEUM	-	-	-	2
NET EXPENDITURE	(245)	265	346	275

Notes:

- 1) **Economic Development & Cultural Services** combines the former Economic Development & Cultural Services Divisions to form a new division.
The division aims to promote economic and cultural growth and prosperity for all residents. It does so through the provision of a range of discrete but inter-linked services as per below.
- 2) The **Business Support Team** provides essential support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. It includes the Get Started Team, the management of the Blackpool Enterprise Centre and FYCreatives facilities, and the business communication platform, Blackpoolunlimited.com. The team broker wider support by tapping into local, regional and national initiatives, and managing a series of events such as Blackpool Enterprise Week. The wider economic development team contribute to the management of key Council initiatives including the Business Loan Fund and Quality Corridors Property Improvement Fund.
- 3) **Work and Health Programmes** - housed within the new HealthWorks facility on Clifton Street, Positive Steps into Work continues to pioneer support to resident adult job seekers, helping them gain and sustain employment and to improve health outcomes. This includes the integrated provision of employment and job search advice alongside health provision including talking therapies and lifestyle coaching. The funding for this ongoing activity is not reflected in the above budget as it does not require core budget, sustained through internal and external contracts and project income.
- 4) The **Library Service** delivers the full range of library service offers across its network of eight community libraries; promoting children's and adult literacy and learning, an at-home library outreach service for vulnerable people who are unable to visit a local library.
- 5) The **Arts Development Service** includes the management and development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. The team deliver quality contemporary exhibitions, workshops and community oriented events such as Wordpool, with excellent engagement with schools and community organisations.
- 6) The **Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of the Blackpool Council's extensive heritage collections; public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.
- 7) **Adult Learning** - funded by a ring-fenced grant from the Skills Funding Agency. The service provides first step basic learning programmes covering basic skills, employability skills, life skills and Family Learning.

COMMUNICATIONS AND REGENERATION

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

GROWING PLACES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL £000	2018/19 ADJUSTED CASH LIMIT £000	2018/19 FORECAST OUTTURN £000	2019/20 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,233	1,758	1,563	1,702
PREMISES	11	-	793	-
TRANSPORT	16	8	13	10
SUPPLIES AND SERVICES	1,030	115	537	114
THIRD PARTY PAYMENTS	51	-	-	-
TRANSFER PAYMENTS	110	66	96	66
SUPPORT SERVICES	89	342	343	307
CAPITAL CHARGES	-	(137)	197	(136)
TOTAL EXPENDITURE	2,540	2,152	3,542	2,063
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,269	700	2,005	643
GOVERNMENT GRANTS	79	-	-	-
RECHARGES	158	158	177	158
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	810	614	710	4,630
TOTAL INCOME	2,316	1,472	2,892	5,431
NET EXPENDITURE	224	680	650	(3,368)
<i>COST PER '000 POPULATION</i>	2	5	5	(24)

Budget Holder: Mr. N Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: planning services, and growth and prosperity.
- 2) Planning Services include the full range of statutory planning functions spread across a number of teams, as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two departments: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support to include Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity is a new area of the Division (established in March 2017) which brings together a team that delivers a wide range of property-based projects as part of the Council Priority 1, and the wider growth and prosperity objectives of the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNING	174	470	440	397
GROWTH TEAM	50	210	210	(3,765)
NET EXPENDITURE	224	680	650	(3,368)

COMMUNICATIONS AND REGENERATION

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	921	1,005	1,015	1,045
PREMISES	223	290	293	294
TRANSPORT	52	24	28	22
SUPPLIES AND SERVICES	1,853	1,349	2,154	1,311
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,826	1,608	1,608	1,621
CAPITAL CHARGES	287	287	287	287
TOTAL EXPENDITURE	5,162	4,563	5,385	4,580
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	292	437	460	581
GOVERNMENT GRANTS	40	10	97	10
RECHARGES	395	397	333	332
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,082	526	1,184	593
TOTAL INCOME	1,809	1,370	2,074	1,516
NET EXPENDITURE	3,353	3,193	3,311	3,064
COST PER '000 POPULATION	24	22	23	22

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. It also operates the Resort Pass scheme, a partnership with all of the key attractions.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
VISIT BLACKPOOL	1,350	1,182	1,273	1,092
ILLUMINATIONS	1,751	1,745	1,803	1,725
CORPORATE PRINT SERVICES	56	71	40	45
VISITOR SERVICES	196	195	195	202
NET EXPENDITURE	3,353	3,193	3,311	3,064

Community & Environmental Services

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	577	504	411	457
LEISURE AND CATERING	2,482	2,515	2,751	2,636
PUBLIC PROTECTION	(454)	511	471	505
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,403	4,594	4,607	3,979
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,762	16,225	16,225	16,721
STREET CLEANSING AND WASTE	18,244	18,687	18,605	17,992
INTEGRATED TRANSPORT	436	643	606	703
NET COST OF SERVICES	40,450	43,679	43,676	42,993
<i>COST PER '000 POPULATION</i>	285	307	307	302

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	14,189	16,733	16,763	17,175
PREMISES	3,992	2,625	3,542	2,642
TRANSPORT	4,066	2,904	3,584	2,813
SUPPLIES AND SERVICES	7,182	5,010	6,470	4,943
THIRD PARTY PAYMENTS	22,283	22,610	22,459	21,351
TRANSFER PAYMENTS	235	203	203	202
SUPPORT SERVICES	5,095	5,108	5,215	5,307
CAPITAL CHARGES	17,894	17,436	17,430	17,863
TOTAL EXPENDITURE	74,936	72,629	75,666	72,296
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,676	9,913	10,187	9,611
GOVERNMENT GRANTS	2,776	2,735	2,751	2,735
RECHARGES	11,624	10,586	11,072	11,160
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,410	5,716	7,980	5,797
TOTAL INCOME	34,486	28,950	31,990	29,303
NET EXPENDITURE	40,450	43,679	43,676	42,993

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	549	602	602	608
PREMISES	13	12	12	12
TRANSPORT	6	8	8	8
SUPPLIES AND SERVICES	41	133	40	134
THIRD PARTY PAYMENTS	6	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	412	389	389	442
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,027	1,144	1,051	1,204
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	450	640	640	747
TOTAL INCOME	450	640	640	747
NET EXPENDITURE	577	504	411	457
<i>COST PER '000 POPULATION</i>	4	4	3	3

Budget Holder: Mr J Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,483	6,134	6,075	6,163
PREMISES	781	660	780	604
TRANSPORT	381	301	355	345
SUPPLIES AND SERVICES	2,566	2,292	2,428	2,192
THIRD PARTY PAYMENTS	54	16	26	16
TRANSFER PAYMENTS	235	203	203	202
SUPPORT SERVICES	3,076	3,023	3,122	3,165
CAPITAL CHARGES	394	403	397	348
TOTAL EXPENDITURE	12,970	13,032	13,386	13,035
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,126	4,818	4,582	4,299
GOVERNMENT GRANTS	99	67	37	67
RECHARGES	4,030	3,886	3,888	4,361
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,233	1,746	2,128	1,672
TOTAL INCOME	10,488	10,517	10,635	10,399
NET EXPENDITURE	2,482	2,515	2,751	2,636
COST PER '000 POPULATION				
	17	18	19	18

Budget Holder: Mr J Hawkin - Chief Operating Officer

Finance Managers: Mr S Maher/Mrs K Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	2,388	1,865	1,989	2,498
PARKS	183	-	-	(34)
CATERING	231	331	391	359
BUILDING CLEANING	(170)	370	396	(150)
ILLUMINATIONS	(150)	(51)	(25)	(37)
NET EXPENDITURE	2,482	2,515	2,751	2,636

Notes:

- 1) The Leisure and Sport Service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 80,000 visits to facilities a year.
- 2) The Parks Service is responsible for the management and maintenance of over 90 open spaces across the town, highway verge grass cutting, tree management and Marton Mere Nature Reserve management including Stanley Park, which is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café.
- 3) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 18 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day.
- 4) The Building Cleaning Team provides a facility and window cleaning service across the Council and also delivers external contracts to a range of schools, housing association and health providers. Cleaning specifications are tailored to meet the customer's needs and include fixed term contracts, service level agreements or one-off cleans. Building Cleaning also run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.
- 5) The Illuminations Service maintains, manufactures, installs, operates and dismantles the annual illuminations show. The team also delivers the annual Lightpool projection show, various Christmas light installations and provides technical support to the authority, the lightpool festival and beyond.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,951	2,942	2,868	2,975
PREMISES	18	13	21	13
TRANSPORT	106	96	103	91
SUPPLIES AND SERVICES	417	395	463	398
THIRD PARTY PAYMENTS	16	22	12	22
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	454	496	496	461
CAPITAL CHARGES	-	9	9	-
TOTAL EXPENDITURE	2,962	3,973	3,972	3,960
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,131	1,070	1,101	1,090
GOVERNMENT GRANTS	1	-	-	-
RECHARGES	1,888	1,959	1,969	1,956
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	396	433	431	409
TOTAL INCOME	3,416	3,462	3,501	3,455
NET EXPENDITURE	(454)	511	471	505
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>4</i>	<i>3</i>	<i>4</i>

Budget Holder: Mr T Coglan - Head of Public Protection

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Public Protection and Enforcement Division comprises of Trading Standards, Licensing Service, Licensing Enforcement, Health & Safety Enforcement, Food Control, Housing Enforcement and Licensing, Environmental Protection, Planning Enforcement, Community Safety, Security and Civil Enforcement Officers.
- 2) The key issues for the Division involve working with partner agencies to protect the vulnerable and elderly, tackle crime and antisocial behaviour, protecting public safety, health and the environment, and promoting good business practice.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	218	178	186	163
PREMISES	1,204	1,372	1,216	1,375
TRANSPORT	2	3	3	3
SUPPLIES AND SERVICES	53	47	542	59
THIRD PARTY PAYMENTS	3,892	5,244	4,530	4,616
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	98	103	103	113
CAPITAL CHARGES	2,430	1,199	1,199	1,199
TOTAL EXPENDITURE	7,897	8,146	7,779	7,528
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	59	114	-
GOVERNMENT GRANTS	2,633	2,627	2,634	2,627
RECHARGES	100	94	100	94
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	734	772	324	828
TOTAL INCOME	3,494	3,552	3,172	3,549
NET EXPENDITURE	4,403	4,594	4,607	3,979
COST PER '000 POPULATION				
	31	32	32	28

Budget Holder: Mrs C Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. It receives funding for the delivery of statutory duties under the flood and water management act. The team also delivers the Street lighting and traffic signal PFI Partnership.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	(4)	31	44	43
STREET LIGHTING	4,407	4,563	4,563	3,936
NET EXPENDITURE	4,403	4,594	4,607	3,979

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL £000	2018/19 ADJUSTED CASH LIMIT £000	2018/19 FORECAST OUTTURN £000	2019/20 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,706	1,905	1,990	1,934
PREMISES	1,812	389	1,308	423
TRANSPORT	369	346	451	376
SUPPLIES AND SERVICES	1,614	224	744	236
THIRD PARTY PAYMENTS	1,577	332	1,095	223
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	411	427	434	437
CAPITAL CHARGES	13,478	14,255	14,255	14,886
TOTAL EXPENDITURE	20,967	17,878	20,277	18,515
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,525	946	1,277	1,124
GOVERNMENT GRANTS	-	-	39	-
RECHARGES	229	266	211	273
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,451	441	2,525	397
TOTAL INCOME	6,205	1,653	4,052	1,794
NET EXPENDITURE	14,762	16,225	16,225	16,721
<i>COST PER '000 POPULATION</i>	<i>104</i>	<i>114</i>	<i>114</i>	<i>117</i>

Budget Holder: Mr W Britain - Head of Highways

Finance Managers: Mr S Maher/Mrs K Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	14,417	15,471	15,471	16,125
HIGHWAYS & TRAFFIC	345	754	754	596
NET EXPENDITURE	14,762	16,225	16,225	16,721

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation & enhancement of the highway infrastructure to meet the needs of current & future customers. This includes collecting & managing the necessary condition data required to recommend how to use the council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part of project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,606	2,998	2,988	3,055
PREMISES	161	175	202	213
TRANSPORT	763	748	782	748
SUPPLIES AND SERVICES	934	667	763	669
THIRD PARTY PAYMENTS	16,396	16,866	16,636	16,314
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	396	415	416	424
CAPITAL CHARGES	1,485	1,485	1,485	1,345
TOTAL EXPENDITURE	22,741	23,354	23,272	22,768
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,867	2,893	3,017	3,001
GOVERNMENT GRANTS	2	-	-	-
RECHARGES	113	113	113	113
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,515	1,661	1,537	1,662
TOTAL INCOME	4,497	4,667	4,667	4,776
NET EXPENDITURE	18,244	18,687	18,605	17,992
COST PER '000 POPULATION				
	128	132	131	126

Budget Holders: Mr J Evans - Head of Waste and Environmental Operations

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service, which is delivered by waste collection contractor Veolia Environmental Services.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 68% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Trade Waste Services provides a service to the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The current arrangements provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and aim to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	3,529	3,690	3,693	3,632
WASTE	13,888	14,365	14,288	13,727
PUBLIC CONVENIENCES	827	632	624	633
NET EXPENDITURE	18,244	18,687	18,605	17,992

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,676	1,974	2,054	2,277
PREMISES	3	4	3	2
TRANSPORT	2,439	1,402	1,882	1,242
SUPPLIES AND SERVICES	1,557	1,252	1,490	1,255
THIRD PARTY PAYMENTS	342	130	160	160
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	248	255	255	265
CAPITAL CHARGES	107	85	85	85
TOTAL EXPENDITURE	6,372	5,102	5,929	5,286
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	127	96	97
GOVERNMENT GRANTS	41	41	41	41
RECHARGES	5,264	4,268	4,791	4,363
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	631	23	395	82
TOTAL INCOME	5,936	4,459	5,323	4,583
NET EXPENDITURE	436	643	606	703
<i>COST PER '000 POPULATION</i>	3	5	4	5

Budget Holder: Mr J Hawkin - Chief Operating Officer

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council and the CVMU corporate vehicle maintenance unit.
- 4) The service also delivers the School Crossing Patrol Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	153	215	189	235
INTEGRATED TRANSPORT	111	309	298	343
TRAVEL AND ROAD SAFETY	172	119	119	125
NET EXPENDITURE	436	643	606	703

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	3,406	5,889	5,690	6,187
CARE & SUPPORT	4,946	4,756	4,768	5,197
COMMISSIONING	642	435	427	475
ADULTS COMMISSIONING PLACEMENTS	40,038	40,845	41,046	41,492
ADULTS SAFEGUARDING	580	702	674	719
NET COST OF SERVICES	49,612	52,627	52,605	54,070
<i>COST PER '000 POPULATION</i>	<i>349</i>	<i>370</i>	<i>370</i>	<i>381</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	14,020	18,864	18,732	19,856
PREMISES	133	50	57	180
TRANSPORT	1,032	784	976	901
SUPPLIES AND SERVICES	3,096	1,804	1,889	1,797
THIRD PARTY PAYMENTS	49,020	48,836	50,765	51,749
TRANSFER PAYMENTS	5,204	4,459	4,232	4,315
SUPPORT SERVICES	2,564	2,569	2,571	2,766
CAPITAL CHARGES	350	396	396	90
TOTAL EXPENDITURE	75,419	77,762	79,618	81,654
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	14,537	13,289	14,884	15,039
GOVERNMENT GRANTS	556	228	309	390
RECHARGES	369	1,053	1,050	777
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,345	10,565	10,770	11,378
TOTAL INCOME	25,807	25,135	27,013	27,584
NET EXPENDITURE	49,612	52,627	52,605	54,070

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,408	7,213	7,028	7,711
PREMISES	1	-	1	-
TRANSPORT	157	127	131	88
SUPPLIES AND SERVICES	233	99	91	107
THIRD PARTY PAYMENTS	4	-	-	-
TRANSFER PAYMENTS	(12)	55	55	55
SUPPORT SERVICES	461	454	454	537
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	6,252	7,948	7,760	8,498
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	235	402	402	642
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,610	1,657	1,668	1,669
TOTAL INCOME	2,846	2,059	2,070	2,311
NET EXPENDITURE	3,406	5,889	5,690	6,187
<i>COST PER '000 POPULATION</i>	24	41	40	44

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	606	1,401	1,352	1,526
ADULT SOCIAL CARE	1,356	2,281	2,258	2,415
LEARNING DISABILITIES TEAM	446	540	530	538
MENTAL HEALTH TEAM	998	1,667	1,550	1,708
NET EXPENDITURE	3,406	5,889	5,690	6,187

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,956	9,835	9,826	10,242
PREMISES	44	10	14	8
TRANSPORT	172	145	149	146
SUPPLIES AND SERVICES	1,671	288	351	306
THIRD PARTY PAYMENTS	369	286	293	286
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,171	1,139	1,141	1,293
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	10,383	11,703	11,774	12,281
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	425	375	420	394
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	7	32	27	32
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,005	6,540	6,559	6,658
TOTAL INCOME	5,437	6,947	7,006	7,084
NET EXPENDITURE	4,946	4,756	4,768	5,197
<i>COST PER '000 POPULATION</i>	35	33	34	37

Budget Holder: Nick Henson - Head of Care & Support

Finance Manager: Mark Golden

Notes:

- The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF/Adult Social Care Grants and other Temporary funding to (1) reduce the numbers of DToC (Delayed Transfers of Care) and (2) reduce the LOS (Length of Stay) of patients in an acute setting and (3) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include investment to create additional capacity in the Council's Homecare and Assistive Technology Services to support a 'same day' response to care referrals and installation requests for people awaiting discharge from hospital.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	729	685	685	1,040
DAY CENTRE	783	1,105	1,085	1,145
COOPERSWAY RESIDENTIAL RESPITE	535	95	95	102
PHOENIX CENTRE/GLOUCESTER AVE	9	-	-	15
EXTRA SUPPORT	505	990	978	976
SUPPORTED LIVING	24	-	-	-
SHARED LIVES/VOLUNTEER SERVICE	145	220	237	230
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	134	82	82	107
HOMECARE	1,316	1,324	1,324	1,310
ARC	510	-	-	2
VITALINE	256	255	282	270
NET EXPENDITURE	4,946	4,756	4,768	5,197

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

COMMISSIONING

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	941	1,027	1,077	1,117
PREMISES	-	-	-	-
TRANSPORT	6	8	9	4
SUPPLIES AND SERVICES	93	64	70	65
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	44	44	44	54
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,084	1,143	1,200	1,240
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	46	46	58	46
RECHARGES	114	92	93	103
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	282	570	622	616
TOTAL INCOME	442	708	773	765
NET EXPENDITURE	642	435	427	475
COST PER '000 POPULATION	5	3	3	3

Budget Holder: Kate Aldridge - Head of Delivery and Performance

Finance Manager: Mark Golden

Notes:

- 1) The Children, Public Health and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of relevant Legislation and guidance that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	47	34	33	54
COMMISSIONING TEAMS	367	349	351	321
QUALITY ASSURANCE TEAM	207	38	38	88
HEALTH & WELLBEING	21	14	5	12
NET EXPENDITURE	642	435	427	475

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

ADULT COMMISSIONING PLACEMENTS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	376	333	283	319
PREMISES	88	40	42	172
TRANSPORT	695	503	682	659
SUPPLIES AND SERVICES	668	1,327	1,333	1,292
THIRD PARTY PAYMENTS	48,646	48,255	50,164	51,168
TRANSFER PAYMENTS	5,216	4,362	4,177	4,218
SUPPORT SERVICES	870	914	914	862
CAPITAL CHARGES	350	396	396	90
TOTAL EXPENDITURE	56,909	56,130	57,991	58,780
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	14,012	12,914	14,452	14,645
GOVERNMENT GRANTS	472	160	160	322
RECHARGES	-	527	527	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,387	1,684	1,806	2,321
TOTAL INCOME	16,871	15,285	16,945	17,288
NET EXPENDITURE	40,038	40,845	41,046	41,492
<i>COST PER '000 POPULATION</i>	282	288	289	292

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	3,611	4,164	4,036	4,649
PHYSICAL SUPPORT 65+	9,865	11,524	11,738	11,061
SENSORY SUPPORT 18-64	137	158	158	178
SENSORY SUPPORT 65+	316	377	215	240
MENTAL HEALTH SUPPORT 18-64	3,609	4,141	3,711	4,541
MENTAL HEALTH SUPPORT 65+	2,016	2,341	2,304	2,489
SUPPORT WITH MEMORY AND COGNITION 18-64	401	550	349	433
SUPPORT WITH MEMORY AND COGNITION 65+	3,951	3,994	3,447	3,558
LEARNING DISABILITY SUPPORT 18-64	11,308	11,740	13,013	13,337
LEARNING DISABILITY SUPPORT 65+	1,237	1,273	1,749	1,547
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	160	129	213	194
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	100	76	212	240
SOCIAL SUPPORT-SUPPORT FOR CARERS	283	245	157	152
ASSISTIVE EQUIPMENT & TECHNOLOGY	873	356	358	358
OTHER COMMISSIONING PLACEMENTS	1,223	(1,031)	(1,415)	(1,975)
HOUSING RELATED SUPPORT	326	95	80	90
OTHER	622	713	721	400
NET EXPENDITURE	40,038	40,845	41,046	41,492

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

ADULT SAFEGUARDING

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	339	456	518	467
PREMISES	-	-	-	-
TRANSPORT	2	1	5	4
SUPPLIES AND SERVICES	431	26	44	27
THIRD PARTY PAYMENTS	1	295	308	295
TRANSFER PAYMENTS	-	42	-	42
SUPPORT SERVICES	18	18	18	20
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	791	838	893	855
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	99	-	12	-
GOVERNMENT GRANTS	38	22	91	22
RECHARGES	13	-	1	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	61	114	115	114
TOTAL INCOME	211	136	219	136
NET EXPENDITURE	580	702	674	719
<i>COST PER '000 POPULATION</i>	4	5	5	5

Budget Holder: Rebecca Maidment - Principal Social Worker

Finance Manager: Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	1	76	34	72
ADULTS SAFEGUARDING	380	395	396	405
ADULTS SAFEGUARDING BOARD	59	80	80	87
PROFESSIONAL LEADS	98	109	121	113
TRAINING	42	42	43	42
NET EXPENDITURE	580	702	674	719

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 PROVISIONAL ESTIMATE
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	14,195	20,200	20,200	20,470
BUSINESS SUPPORT AND RESOURCES	8,638	9,888	9,766	10,392
EDUCATION	17,841	19,464	20,457	23,309
TARGETED INTERVENTION	3,758	5,283	5,115	5,612
CHILDREN'S SOCIAL CARE	32,440	28,277	33,168	31,140
GRANTS	(43,308)	(44,851)	(45,079)	(49,145)
NET COST OF SERVICES	33,564	38,261	43,627	41,778
<i>COST PER '000 POPULATION</i>	<i>236</i>	<i>269</i>	<i>307</i>	<i>293</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 PROVISIONAL ESTIMATE
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	37,542	47,872	48,929	49,733
PREMISES	2,202	3,048	3,196	3,253
TRANSPORT	2,874	2,359	3,044	2,329
SUPPLIES AND SERVICES	18,812	19,193	20,682	20,524
THIRD PARTY PAYMENTS	25,863	19,214	28,579	26,024
TRANSFER PAYMENTS	8,834	7,997	7,987	10,997
SUPPORT SERVICES	5,790	6,944	6,945	7,352
CAPITAL CHARGES	2,013	2,018	2,019	1,755
TOTAL EXPENDITURE	103,930	108,645	121,381	121,967
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,454	1,699	1,758	2,155
GOVERNMENT GRANTS	51,015	49,239	49,904	56,952
RECHARGES	9,191	11,894	12,178	12,300
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,706	7,552	13,914	8,782
TOTAL INCOME	70,366	70,384	77,754	80,189
NET EXPENDITURE	33,564	38,261	43,627	41,778

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2017/18 ACTUAL £000	2018/19 ADJUSTED CASH LIMIT £000	2018/19 FORECAST OUTTURN £000	2019/20 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	15,697	23,475	23,475	24,157
PREMISES	1,779	2,672	2,672	2,767
TRANSPORT	141	212	212	219
SUPPLIES AND SERVICES	1,987	2,981	2,981	3,128
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	109	153	153	159
SUPPORT SERVICES	2,304	3,461	3,461	3,584
CAPITAL CHARGES	2,011	2,016	2,016	1,753
TOTAL EXPENDITURE	24,028	34,970	34,970	35,767
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	891	1,338	1,338	1,386
GOVERNMENT GRANTS	10	15	15	16
RECHARGES	7,876	11,831	11,831	12,252
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,056	1,586	1,586	1,643
TOTAL INCOME	9,833	14,770	14,770	15,297
NET EXPENDITURE	14,195	20,200	20,200	20,470
<i>COST PER '000 POPULATION</i>	<i>100</i>	<i>142</i>	<i>142</i>	<i>144</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for school licences, pupil growth, costs of supporting the Schools Forum, and capital charges.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	2,381	2,454	2,454	2,093
DELEGATED TO SCHOOLS				
- PRIMARY	11,814	17,746	17,746	18,377
- SECONDARY	-	-	-	-
TOTAL DELEGATED	11,814	17,746	17,746	18,377
NET EXPENDITURE	14,195	20,200	20,200	20,470

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

BUSINESS SUPPORT AND RESOURCES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	736	835	824	844
PREMISES	1	1	105	107
TRANSPORT	10	12	9	13
SUPPLIES AND SERVICES	8,927	8,829	8,762	8,840
THIRD PARTY PAYMENTS	2,717	-	3,874	3,851
TRANSFER PAYMENTS	33	-	-	-
SUPPORT SERVICES	806	816	816	793
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	13,230	10,493	14,390	14,448
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	173	-	-	-
GOVERNMENT GRANTS	3,534	-	-	3,024
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	885	605	4,624	1,032
TOTAL INCOME	4,592	605	4,624	4,056
NET EXPENDITURE	8,638	9,888	9,766	10,392
COST PER '000 POPULATION	61	70	69	73

Budget Holder: Hilary Wood - Head of Business Support and Resources

Finance Manager: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services, the Head of Business Support and Resources and the Development Manager as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services. Also includes school PFI contractual costs.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	1,279	1,370	1,359	1,338
ADULTS AND CHILDREN'S FUNDING	215	(302)	(295)	207
SCHOOL ORGANISATION	56	57	35	57
EARLY YEARS MONITORING AND SUPPORT	132	315	317	381
EARLY YEARS FREE ENTITLEMENT GRANTS	6,956	8,448	8,350	8,409
NET EXPENDITURE	8,638	9,888	9,766	10,392

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

EDUCATION

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,972	7,373	7,495	7,855
PREMISES	406	368	409	368
TRANSPORT	2,264	1,688	2,401	1,673
SUPPLIES AND SERVICES	3,883	3,235	3,859	4,517
THIRD PARTY PAYMENTS	4,181	4,399	4,748	4,831
TRANSFER PAYMENTS	5,156	5,383	5,634	8,325
SUPPORT SERVICES	1,011	1,031	1,031	1,119
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	23,873	23,477	25,577	28,688
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	266	339	362	747
GOVERNMENT GRANTS	330	218	216	216
RECHARGES	1,218	63	312	48
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,218	3,393	4,230	4,368
TOTAL INCOME	6,032	4,013	5,120	5,379
NET EXPENDITURE	17,841	19,464	20,457	23,309
<i>COST PER '000 POPULATION</i>	<i>126</i>	<i>137</i>	<i>144</i>	<i>164</i>

Budget Holders: Philip Thompson, Head of Special Educational Needs and Paul Turner, Head of School Standards, Safeguarding and Inclusion

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EDUCATION MANAGEMENT	(300)	146	(480)	(611)
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	421	619	573	663
PUPIL WELFARE AND ATTENDANCE	219	298	286	311
ACCESS AND INCLUSION	220	201	131	201
SCHOOL ADMISSIONS	163	153	153	153
MUSIC SERVICES	(65)	(30)	(30)	(27)
OUTDOOR EDUCATION	39	46	46	47
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,580	2,580	2,580	2,533
SPECIAL EDUCATIONAL NEEDS	(371)	514	514	534
EDUCATIONAL PSYCHOLOGY	236	293	387	348
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	1,116	1,113	1,091	1,052
OUT OF BOROUGH PLACEMENTS	3,260	3,580	3,768	3,981
TRANSPORT	1,975	1,351	2,065	1,351
HIGH NEEDS TOP-UP PAYMENTS	6,479	6,500	7,112	9,666
POST-16 PROVISION	827	741	974	1,779
VIRTUAL SCHOOL	75	116	116	120
DIRECT PAYMENTS	461	602	512	562
OTHER SUPPORT FOR DISABLED CHILDREN	242	484	502	489
SHORT BREAKS FOR DISABLED CHILDREN	129	157	157	157
LIFELONG LEARNING	135	-	-	-
NET EXPENDITURE	17,841	19,464	20,457	23,309

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the School Standards, Safeguarding and Inclusion Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare and Attendance team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non-routine admissions.
- 4) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.
- 5) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 6) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 7) Out of Borough placement costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 8) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.
- 9) Lifelong Learning Services refers to the Connexions team, which employs Learning Advisers who have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET). During 2017/18, the Connexions team became part of Blackpool Young People's Service, which appears on the Targeted Intervention page.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

TARGETED INTERVENTION

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,410	5,675	5,816	6,074
PREMISES	4	-	2	-
TRANSPORT	109	163	155	167
SUPPLIES AND SERVICES	1,551	1,857	2,434	1,865
THIRD PARTY PAYMENTS	1,621	1,621	1,919	1,621
TRANSFER PAYMENTS	61	-	1	-
SUPPORT SERVICES	644	640	640	716
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	8,400	9,956	10,967	10,443
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	22	25	22
GOVERNMENT GRANTS	3,593	4,102	4,237	4,499
RECHARGES	42	-	35	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	980	549	1,555	310
TOTAL INCOME	4,642	4,673	5,852	4,831
NET EXPENDITURE	3,758	5,283	5,115	5,612
<i>COST PER '000 POPULATION</i>	26	37	36	39

Budget Holder: Moya Foster - Head of Targeted Intervention Services

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	600	594	594	674
CHILDREN'S CENTRES	1,535	1,550	1,550	1,552
FAMILY HUBS	527	592	545	598
BLACKPOOL YOUNG PEOPLE'S SERVICE	291	1,349	1,311	1,306
FAMILIES IN NEED INCLUDING SPRINGBOARD	625	1,018	935	1,302
DOMESTIC ABUSE	180	180	180	180
NET EXPENDITURE	3,758	5,283	5,115	5,612

Notes:

- 1) There are 2 Local Authority Children's Centres, one which serves Park and Layton wards and one which serves Talbot and Brunswick wards, which support a network of school-based Children's Centres. As part of a multi-agency pilot Talbot and Brunswick has transformed into a Family Hub, offering a wide range of community activities and extended opening hours which include evenings and weekends. Blackpool Children's Centres are the delivery arm of Better Start and all Centres work towards narrowing the gap for targeted disadvantaged and vulnerable families via an Outcomes Framework. The offer is across thresholds of the continuum of need and includes: Antenatal and Health Support, Targeted Family Support, Parenting Support, Community Resource and Services for Young People, Early Years and Signposting to Childcare. The aim of the Family Hub model is to provide services from birth to death for all residents in the community.
- 2) Blackpool Young People's Service was formed in July 2017 by the merging of the Leaving Care Personal Advisers, the Youth Offending Team, Connexions and the Hub (Substance Misuse and Wellbeing in Sexual Health Services). The service is based in the former Connexions building on Market Street, and provides an integrated, targeted, case management approach to meeting the needs of vulnerable young people aged 10-25 who are:
 - Care Leavers
 - At risk of offending / re-offending
 - Not in Education, Employment or Training (NEET)
 - At risk of poor health through substance misuse or sexual health
- 3) The Families in Need service (FIN) is an integrated multi-agency team taking a whole family approach to support at level 3 and level 4. This work includes delivery of the national Troubled Families programme and delivery of the Pause programme, which works with women who have experienced repeat removals of children from their care.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,727	10,514	11,319	10,803
PREMISES	12	7	8	11
TRANSPORT	350	284	267	257
SUPPLIES AND SERVICES	2,464	2,291	2,646	2,174
THIRD PARTY PAYMENTS	17,344	13,194	18,038	15,721
TRANSFER PAYMENTS	3,446	2,461	2,199	2,513
SUPPORT SERVICES	1,025	996	997	1,140
CAPITAL CHARGES	2	2	3	2
TOTAL EXPENDITURE	34,370	29,749	35,477	32,621
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	97	-	33	-
GOVERNMENT GRANTS	211	53	357	52
RECHARGES	55	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,567	1,419	1,919	1,429
TOTAL INCOME	1,930	1,472	2,309	1,481
NET EXPENDITURE	32,440	28,277	33,168	31,140
<i>COST PER '000 POPULATION</i>	<i>228</i>	<i>199</i>	<i>233</i>	<i>219</i>

Budget Holder: Louise Storey - Head of Children's Social Care

Finance Manager: Mark Golden

Notes:

- The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets however high cost services such as those for children in care are being reviewed and where possible and without compromising safe are being reduced.
- The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.
- During 2017/18, the Youth Offending Team became part of Blackpool Young People's Service, which appears on the Targeted Intervention page.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CHILDREN'S SERVICES MANAGEMENT AND STRATEGY	1,262	1,084	1,094	1,218
LEGAL FEES	1,524	1,399	1,348	1,411
SAFEGUARDING CHILDREN SOCIAL WORK TEAMS	2,461	2,332	2,403	2,319
ASSESSMENT AND PLANNING SOCIAL WORK TEAMS	1,414	1,693	1,689	1,663
EMERGENCY DUTY TEAM	377	440	460	458
LOOKED AFTER CHILDREN MANAGEMENT AND SUPPORT	256	396	402	403
PERMANENCE SOCIAL WORK TEAMS	936	1,003	1,205	1,039
CONTACT TEAM	285	334	353	350
SECTION 17 CHILDREN IN NEED EXPENDITURE	918	557	577	514
RESIDENTIAL HOMES	1,640	1,841	1,884	1,926
ADOPTION SERVICES	1,282	1,686	1,610	1,546
FOSTERING SERVICES	4,170	3,928	4,417	4,106
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,641	1,919	1,785	2,245
EXTERNAL PLACEMENTS	10,056	6,246	10,668	8,317
16+ PLACEMENTS	2,620	1,865	1,705	1,960
YOUTH OFFENDING TEAM	241	-	-	-
SAFEGUARDING, QUALITY AND REVIEW	1,357	1,554	1,568	1,665
NET EXPENDITURE	32,440	28,277	33,168	31,140

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

GRANTS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	29	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	29	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	43,337	44,851	45,079	49,145
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	43,337	44,851	45,079	49,145
NET EXPENDITURE	(43,308)	(44,851)	(45,079)	(49,145)
COST PER '000 POPULATION	(305)	(316)	(317)	(345)

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The majority of the grant was rolled into the Council's formula grant in 2013-14.
- 3) Up to and including financial year 2016/17, education functions provided by local authorities were funded from the Education Services Grant (ESG). For 2016/17, the Council received £77 per pupil in relation to the pupils in schools maintained by the authority (general funding allocation) and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the Blackpool boundary (retained duties allocation). From 1 April 2017, the ESG ceased. The general funding allocation was replaced by transition funding at a rate of £20 per pupil between April and August 2017, and a new School Improvement grant from September 2017 onwards, and the retained duties allocation became part of the DSG.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(42,967)	(44,801)	(45,009)	(48,969)
LOCAL SERVICES SUPPORT GRANT	(18)	-	(20)	(18)
EDUCATION SERVICES GRANT	(323)	(50)	(50)	(158)
NET EXPENDITURE	(43,308)	(44,851)	(45,079)	(49,145)

Public Health

PUBLIC HEALTH

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,117	1,218	1,284	1,271
PREMISES	20	7	12	7
TRANSPORT	35	15	66	16
SUPPLIES AND SERVICES	196	33	99	39
THIRD PARTY PAYMENTS	20,453	17,838	17,898	17,192
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	392	296	295	274
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	22,213	19,407	19,654	18,799
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	18,994	18,428	18,567	17,941
RECHARGES	47	50	45	50
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,205	818	901	701
TOTAL INCOME	22,246	19,296	19,513	18,692
NET EXPENDITURE	(33)	111	141	107
COST PER '000 POPULATION				
	(0)	1	1	1

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	(1,400)	512	512	632
NHS HEALTH CHECKS - MANDATED	82	125	125	70
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	600	600	600	600
CHILDREN'S 0-5 SERVICES	2,362	2,434	2,434	2,434
TOBACCO CONTROL	204	383	383	354
MENTAL HEALTH & WELLBEING	128	20	20	-
SEXUAL HEALTH SERVICES	1,861	2,165	2,165	1,765
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	2,753	2,675	2,675	2,625
HEALTHY WEIGHT/WEIGHT MANAGEMENT	93	78	78	83
OTHER PUBLIC HEALTH SERVICES	2,569	-	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	8,618	8,576	8,576	8,554
HARM REDUCTION	936	860	860	824
COMMUNITY ENGAGEMENT & CORPORATE ENGAGEMENT	-	23	23	22
PUBLIC HEALTH GRANT	(18,914)	(18,428)	(18,428)	(17,941)
	(108)	23	23	22
CCTV	(11)	(11)	27	(11)
COMMUNITY SAFETY	86	99	91	96
NET EXPENDITURE	(33)	111	141	107

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England , Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.
- 7) Community Engagement- this is a core corporate function, supporting the councils second priority – Communities. The team work to support, advise and shape community development within the council, developing strategy, tools and support frameworks to ensure a consistent approach to engagement.
Corporate Engagement takes place when undertaking budget proposals. It provides information to shape proposals and works to gather information from community groups.
- 8) The Community Safety Team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 9) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities.

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUMMARY

FUNCTIONS OF SERVICE	2017/18	2018/19	2018/19	2019/20
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	10,134	9,861	9,390	8,657
PARKING SERVICES	(3,517)	(4,785)	(4,114)	(4,775)
CORPORATE SUBSCRIPTIONS	193	152	152	137
HOUSING BENEFITS	2,019	1,383	1,384	1,497
COUNCIL TAX AND NNDR COST OF COLLECTION	347	1,103	1,122	1,103
SUBSIDIARY COMPANIES	(1,161)	(977)	(1,167)	(1,172)
LAND CHARGES	(50)	(51)	(65)	(51)
CONCESSIONARY FARES	3,838	4,266	3,926	3,929
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	2,939	2,890	2,890	2,890
NEW HOMES BONUS	(946)	(465)	(465)	(454)
NET COST OF SERVICES	13,796	13,377	13,053	11,761
<i>COST PER '000 POPULATION</i>	<i>97</i>	<i>94</i>	<i>92</i>	<i>83</i>

SUBJECTIVE ANALYSIS	2017/18	2018/19	2018/19	2019/20
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,810	3,206	3,204	3,230
PREMISES	1,207	1,124	1,126	1,113
TRANSPORT	24	21	22	21
SUPPLIES AND SERVICES	7,523	5,603	5,234	5,263
THIRD PARTY PAYMENTS	127	52	131	53
TRANSFER PAYMENTS	76,175	79,455	79,667	69,815
SUPPORT SERVICES	4,056	4,070	4,071	4,086
CAPITAL CHARGES	12,861	15,949	14,974	15,937
TOTAL EXPENDITURE	105,783	109,480	108,429	99,518
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,816	7,959	7,292	7,962
GOVERNMENT GRANTS	77,031	79,783	79,803	70,234
RECHARGES	3,535	3,333	3,333	3,333
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,605	5,028	4,948	6,228
TOTAL INCOME	91,987	96,103	95,376	87,757
NET EXPENDITURE	13,796	13,377	13,053	11,761

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	26	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	2,426	271	271	271
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	335	329	329	325
CAPITAL CHARGES	11,921	15,034	14,059	15,034
TOTAL EXPENDITURE	14,708	15,634	14,659	15,630
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,535	3,333	3,333	3,333
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,037	2,440	1,936	3,640
TOTAL INCOME	4,574	5,773	5,269	6,973
NET EXPENDITURE	10,134	9,861	9,390	8,657
<i>COST PER '000 POPULATION</i>	<i>71</i>	<i>69</i>	<i>66</i>	<i>61</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £95 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

PARKING SERVICES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	824	292	272	318
PREMISES	1,207	1,124	1,126	1,113
TRANSPORT	24	21	22	21
SUPPLIES AND SERVICES	301	346	320	332
THIRD PARTY PAYMENTS	127	52	131	53
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	90	93	94	94
CAPITAL CHARGES	373	328	328	328
TOTAL EXPENDITURE	2,946	2,256	2,293	2,259
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,334	7,026	6,343	7,019
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	129	15	64	15
TOTAL INCOME	6,463	7,041	6,407	7,034
NET EXPENDITURE	(3,517)	(4,785)	(4,114)	(4,775)
<i>COST PER '000 POPULATION</i>	<i>(25)</i>	<i>(34)</i>	<i>(29)</i>	<i>(34)</i>

Budget Holder: Mr. Philip Welsh - Head of Tourism & Communications

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CORPORATE SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	187	145	145	130
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	6	7	7	7
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	193	152	152	137
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	193	152	152	137
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	694	510	510	517
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	75,662	79,225	79,226	69,779
SUPPORT SERVICES	1,400	1,411	1,411	1,426
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	77,756	81,146	81,147	71,722
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	75,737	78,965	78,965	69,427
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	798	798	798
TOTAL INCOME	75,737	79,763	79,763	70,225
NET EXPENDITURE	2,019	1,383	1,384	1,497
COST PER '000 POPULATION	14	10	10	11

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	66	52	71	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,178	2,179	2,179	2,179
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,244	2,231	2,250	2,231
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	348	353	353	353
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,549	775	775	775
TOTAL INCOME	1,897	1,128	1,128	1,128
NET EXPENDITURE	347	1,103	1,122	1,103
COST PER '000 POPULATION	2	8	8	8

Budget Holder: Andrew Turpin - Head of Revenues and Exchequer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2019/20 CTRS applies a reduction of 27.11% (27.11% in 2018/19) to the support provided to Working Age claimants. Additional support is provided certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	21	24	22	22
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	2	11	-	23
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	486	201	399	7
SUPPORT SERVICES	24	25	25	26
CAPITAL CHARGES	567	587	587	575
TOTAL EXPENDITURE	1,100	848	1,033	653
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	375	825	825	825
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,886	1,000	1,375	1,000
TOTAL INCOME	2,261	1,825	2,200	1,825
NET EXPENDITURE	(1,161)	(977)	(1,167)	(1,172)
<i>COST PER '000 POPULATION</i>	<i>(8)</i>	<i>(7)</i>	<i>(8)</i>	<i>(8)</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget includes the costs to the Council for services provided by its subsidiary companies.
- 2) In September 2017 the Council completed the purchase of Blackpool Airport. The Blackpool Airport group of companies are wholly-owned by the Council and are included in the figures above.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.
- 5) Blackpool Housing Company was incorporated during 2015/2016 . This is long term investment vehicle.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	10	9	9	9
BTS	(953)	(930)	(942)	(929)
SANDCASTLE WATERPARK	(218)	(56)	(258)	(252)
BLACKPOOL HOUSING COMPANY	-	-	24	-
NET EXPENDITURE	(1,161)	(977)	(1,167)	(1,172)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

LAND CHARGES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	20	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	18	24	13	24
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	27	29	42	29
SUPPORT SERVICES	4	4	4	4
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	49	57	79	57
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	99	108	124	108
GOVERNMENT GRANTS	-	-	20	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	99	108	144	108
NET EXPENDITURE	(50)	(51)	(65)	(51)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) From November 2018 Her Majesty's Land Registry (HMLR) is responsible for the provision of the LLC1 search service and for Personal Searches and the Planning Department is responsible for the provision of the CON29 search service.
- 2) The Planning Department remains responsible for the ongoing maintenance of the Local Land Charges Register in accordance with statutory provisions and the updating of the register for use by HMLR.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	3,829	4,244	3,904	3,914
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	19	22	22	25
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,848	4,266	3,926	3,939
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6	-	-	10
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4	-	-	-
TOTAL INCOME	10	-	-	10
NET EXPENDITURE	3,838	4,266	3,926	3,929
<i>COST PER '000 POPULATION</i>	<i>27</i>	<i>30</i>	<i>28</i>	<i>28</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria County Councils and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council and Lancashire County Council AND resident within the Wyre Borough Council boundary, can travel free of charge on the Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting within the Blackpool boundary, Monday to Friday.
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council and Lancashire County Council AND resident within the Wyre Borough Council boundary, can travel free of charge on the Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

EMPLOYERS PREVIOUS YEARS PENSION LIABILITY

SUBJECTIVE ANALYSIS	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,939	2,890	2,890	2,890
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,939	2,890	2,890	2,890
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	2,939	2,890	2,890	2,890
<i>COST PER '000 POPULATION</i>	21	20	20	20

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) This is the payment made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020

NEW HOMES BONUS

	2017/18 ACTUAL	2018/19 ADJUSTED CASH LIMIT	2018/19 FORECAST OUTTURN	2019/20 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	946	465	465	454
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	946	465	465	454
NET EXPENDITURE	(946)	(465)	(465)	(454)
COST PER '000 POPULATION				
	(7)	(3)	(3)	(3)

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.

Council Tax Information

Council Tax

Further information for recipients of Council Tax Demands

As required by the Council Tax Demand Notices Regulations

Annual Budget	2018/19	2019/20
	£000	£000
Expenditure	425,636	446,291
Contributions and Contingencies	1,713	3,373
Levies	452	453
Added to balances	4,720	4,501
Gross Expenditure - Council Services	432,521	454,618
Income	(370,737)	(389,375)
Contributions and Contingencies	(3,366)	(3,862)
Taken from balances	(3,686)	(4,543)
Gross Income - Council Services	(377,789)	(397,780)
Council Tax Requirement	54,732	56,838
Number of properties (Band D equivalent)	36,219	36,521
Blackpool Council Tax element	£1,401.51	£1,446.68
Adult Social Care functions Tax element (see note)	£109.63	£109.63
Total Blackpool Council Tax element	£1,511.14	£1,556.31
Police & Crime Commissioner Tax element	£177.45	£201.45
Lancashire Combined Fire Authority Tax element	£67.46	£69.48
Total Council Tax for Band D	£1,756.05	£1,827.24

The Council's annual budget sets out planned spending on services each year taking account of costs and income. Blackpool Council's budgeted Gross Expenditure, after taking account of grant funding, business rates income, and other income receivable, results in the level of Council Tax set for 2019/20 shown in the 'Annual Budget' table above.

Where your money goes	Expenditure	Expenditure
	%	£m
Service		
Children's Services	24.6%	110.0
Housing	22.6%	101.1
Adult Services	18.1%	80.6
Community and Environmental Services	12.4%	55.2
Resources	5.7%	25.4
Other (*)	5.6%	25.0
Public Health	4.3%	19.2
Treasury Management	3.5%	15.6
Communications and Regeneration	3.2%	14.2
Expenditure totals	100.0%	446.3

() includes the Chief Executive's Directorate, Concessionary Fares, Governance & Partnership Services, Parking Services and Subsidiary Companies*

How the costs have changed	2019/20
	£m
Blackpool Council General Fund estimate - net expenditure 2018/19	124.4
Pay-related pressures	3.1
Cost of inflation	3.3
Service developments and demand pressures	1.5
Budget savings	(9.0)
	123.3
Technical changes - special grants transfer into Formula, contributions from reserves and contingencies	0.8
Blackpool Council General Fund estimate - net expenditure 2019/20	124.1

Council Tax Bands	Property Valuation Band	Annual Council Tax £
Property Valuation		
£40,000 or below	A	1,218.16
£40,001 to £52,000	B	1,421.19
£52,001 to £68,000	C	1,624.21
£68,001 to £88,000	D	1,827.24
£88,001 to £120,000	E	2,233.29
£120,001 to £160,000	F	2,639.35
£160,001 to £320,000	G	3,045.40
Over £320,000	H	3,654.48

Further information about Blackpool's precepting authorities, including their Gross Expenditure and Council Tax Requirement, can be found on their websites:

Police and Crime Commissioner for Lancashire
http://lancashire-pcc.gov.uk/our-money/budgets/

Lancashire Combined Fire Authority
https://www.lancsfireandrescue.org.uk/about-us/how-we-are-funded/

The increase in the Blackpool Council Tax element for 2019/20 (£45.17 at Band D) is based on 2.99% of the 2018/19 Total Blackpool Council Tax element (£1,511.14 at Band D). There is no increase in the Adult Social Care functions Tax element for 2019/20 because the authority has already increased the previous two years by the 6% limit. The Total Blackpool Council Tax element comprises the Blackpool Council Tax element plus the Adult Social Care functions Tax element. The overall increase in the Total Blackpool Council Tax element for 2019/20 (£45.17 at Band D) represents 2.99% of the 2018/19 Total Blackpool Council Tax element.

An adult social care authority is able to charge an additional "precept" on its council tax for financial years from the financial year beginning in 2016 without holding a referendum, to assist the authority in meeting expenditure on adult social care. Subject to the annual approval of the House of Commons, the Secretary of State intends to offer the option of charging this "precept" at an appropriate level in each financial year up to and including the financial year 2019/20. An adult social care authority will now be able to increase its council tax by up to 3% in 2017/18 and 2018/19, but cannot exceed 6% in total over the three-year period to 2019/20. In relation to the financial year 2019/20 a referendum threshold of 3% applies to Blackpool because it has already increased its Adult Social Care precept by the maximum permissible percentage. Blackpool may therefore increase its relevant basic amount of council tax up to this percentage in 2019/20 without holding a referendum.

[footnote]. "Adult social care authorities" are local authorities which have functions under Part 1 of the Care Act 2014 ("adult social care functions"), namely county councils in England, districts councils for an area in England for which there is no county council, London borough councils, the Common Council of the City of London and the Council of the Isles of Scilly.

Subjective Analysis

BLACKPOOL COUNCIL
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2020
REVENUE BUDGET BY TYPE ACROSS DEPARTMENTS

SUBJECTIVE ANALYSIS	Chief Executive	Governance and Partnership Services	Resources	Community and Regeneration	Community and Environmental Services	Adult Services	Children's Services	Public Health	Budgets Outside the Cash Limit	Contingency etc	2019/20 CASH LIMIT
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
EXPENDITURE											
EMPLOYEES	4,338	3,767	12,626	4,593	17,175	19,856	49,733	1,271	3,230	385	116,974
PREMISES	108	214	5,298	1,501	2,642	180	3,253	7	1,113	-	14,316
TRANSPORT	19	64	73	52	2,813	901	2,329	16	21	-	6,288
SUPPLIES AND SERVICES	429	1,206	4,067	2,493	4,943	1,797	20,524	39	5,263	200	40,961
THIRD PARTY PAYMENTS	168	161	177	-	21,351	51,749	26,024	17,192	53	-	116,875
TRANSFER PAYMENTS	65	-	215	116	202	4,315	10,997	-	69,815	69	85,794
SUPPORT SERVICES	1,174	894	3,390	2,269	5,307	2,766	7,352	274	4,086	-	27,512
CAPITAL CHARGES	17	70	5,506	5,342	17,863	90	1,755	-	15,937	-	46,580
CORPORATE SAVINGS TARGET	-	-	-	-	-	-	-	-	-	(2,081)	(2,081)
TOTAL EXPENDITURE	6,318	6,376	31,352	16,366	72,296	81,654	121,967	18,799	99,518	(1,427)	453,219
INCOME											
CUSTOMER & CLIENT RECEIPTS	244	2,375	4,108	4,896	9,611	15,039	2,155	-	7,962	-	46,390
GOVERNMENT GRANTS	324	-	524	47	2,735	390	56,952	17,941	70,234	-	149,147
RECHARGES	4,221	962	21,021	3,110	11,160	777	12,300	50	3,333	-	56,934
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	1,035	751	2,828	7,597	5,797	11,378	8,782	701	6,228	3,587	48,684
TOTAL INCOME	5,824	4,088	28,481	15,650	29,303	27,584	80,189	18,692	87,757	3,587	301,155
NET EXPENDITURE	494	2,288	2,871	716	42,993	54,070	41,778	107	11,761	(5,014)	152,064
CAPITAL CHARGES*											(27,991)
TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS											124,073

(*) Capital charges comprises the cost of depreciating fixed assets plus capital financing costs

Housing Revenue Account

HOUSING REVENUE ACCOUNT

BUDGET 2019/2020

FUNCTIONS	2018/2019 FULL YEAR BUDGET £000	2018/2019 PROJECTED OUTTURN £000	2018/2019 VARIATION £000	2019/2020 FULL YEAR BUDGET £000
MANAGEMENT FEE	9,565	9,565	-	9,756
GENERAL FUND SERVICES	1,889	1,889	-	1,889
OTHER HRA COSTS	125	125	-	125
CAPITAL CHARGES	6,480	7,425	945	7,757
PROVISION FOR BAD AND DOUBTFUL DEBTS	385	385	-	385
<u>RENT & SERVICE CHARGE INCOME DUE</u>				
Rental Income	(16,840)	(16,646)	194	(16,735)
Sheltered Housing	(702)	(703)	(1)	(703)
Emergency Housing	(475)	(515)	(40)	(499)
Television Service (IRS)	(75)	(77)	(2)	(73)
Community Cleaning	(31)	(27)	4	(25)
Community Lighting	(32)	(31)	1	(30)
Door Entry Systems	(9)	(8)	1	(8)
Gardening Scheme	(75)	(76)	(1)	(74)
Grounds Maintenance	(238)	(235)	3	(232)
<u>OTHER RENTS & CHARGES</u>				
Garages	(81)	(83)	(2)	(84)
Leasehold	(168)	(168)	-	(168)
Commercial Rents	(6)	(4)	2	-
Other Income	(130)	(118)	12	(120)
<u>INTEREST INCOME</u>				
Interest on Revenue Balances	(122)	(109)	13	(104)
CONTRIBUTION (TO) / FROM WORKING BALANCES	(540)	589	1,129	1,057

WORKING BALANCE	2018/2019 FULL YEAR BUDGET £000	2018/2019 PROJECTED OUTTURN £000	2018/2019 VARIATION £000	2019/2020 FULL YEAR BUDGET £000
BALANCE AT 1ST APRIL	(5,788)	(5,870)	(82)	(5,281)
CONTRIBUTION (TO) / FROM WORKING BALANCES	(540)	589	1,129	1,057
BALANCE AT 31ST MARCH	(6,328)	(5,281)	1,047	(4,224)

SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)

SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED

MANAGEMENT SERVICES

TENANCY AND ESTATE MANAGEMENT

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties

MANAGING VACANT PROPERTIES

Vacant properties are identified and recorded both through formal notice being given and through physical inspection. Any

RENT AND SERVICE CHARGE COLLECTION

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by

ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported

REPAIRS AND MAINTENANCE ADMINISTRATION

The reporting of repairs for current tenants can be made by telephone, electronic communication and BCH offices. In some

SUPPORTED HOUSING SERVICES

HOSTELS

The Council currently manages two Hostels with a total of 118 temporary bed spaces. The service provides accommodation

SHELTERED HOUSING

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and

OTHER SERVICES TO TENANTS

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and

SERVICES PROVIDED BY BLACKPOOL COUNCIL

ALLOCATIONS AND LETTINGS OF PROPERTIES

The main services provided are the registration and classification of applications for council properties, the management of

HOUSING CLIENT

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are

HRA SELF-FINANCING

This is the locally controlled system under which Councils are responsible and accountable for their housing services. It

Capital Programme

BLACKPOOL COUNCIL

REPORT

CAPITAL PROGRAMME 2018/19, 2019/20 AND 2020/21

1. Introduction

- 1.1 The Council's 2019/20 capital programme runs concurrently with the 2019/20 revenue budget and reports on both are submitted to Executive for approval of the recommendations to Council. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2019/20 is £45.8m and over a three-year period is estimated at £100.4m.
- 1.2 The 2020/21 and 2021/22 programmes have been drawn up based upon known allocations and provisional bids. Government announcements in respect of some allocations have once again been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. These will be reviewed as part of the budget processes for 2020/21 and 2021/22 in the light of changing priorities and final funding levels, which means that no commitment can be made as yet in respect of those new schemes identified for 2020/21 and 2021/22.
- 1.3 The Council has suffered from severe cuts in capital funding. It has continued to be proactive in seeking additional funding for schemes, and is seeking to take advantage of low level interest rates to facilitate investment and regeneration of the town.
- 1.4 The status of the capital programme is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Tourism, Economy and Resources Scrutiny Committee.
- 1.5 The capital programme now submitted is consistent with that agreed for 2018/19. It includes identified commitments for housing developments. The scale of these commitments means that there are very limited resources to deliver additional schemes that are not fully funded.
- 1.6 The capital programme prepared for 2019/20 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has approximately £30m available for capital projects, eg Conference Centre, Town Centre Acquisition and Central business District phase 2, LATCo works and vehicles, that has been approved in previous years but not yet expended. The total capital budget therefore for 2019/20 is in reality approximately £75.8m.
- 1.7 The programme does not yet take account of all funding announcements anticipated in respect of Capital schemes. Additional funding streams are expected to be confirmed after the approval of this capital programme and reference will be made in the subsequent financial monitoring report to Executive.
- 1.8 The capital programme proposed demonstrates the increased investment that Blackpool Council is making in the town to ensure that Blackpool develops a year round economy that both attracts

visitors and encourages growth in the town.

2. Capital Funding

- 2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself.

3. Prudential Borrowing

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that Prudential schemes can only take place in the following circumstances:

- (1) Prudential borrowing schemes must be specifically authorised by the Executive.
- (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
- (3) The total level of Prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy.

- 3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.

- 3.3 Suppressed interest rates have encouraged the use of Prudential borrowing and provided an opportunity for Blackpool Council to invest in schemes that may not have been viable in the past. The investment made in capital schemes is monitored via the monthly report provided to CLT and Executive. The movement in interest rates is also monitored via the Treasury Management Panel.

- 3.4 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows:-

- (1) The actual capital position – (Non-HRA and HRA) for 2019/20 will be reported as part of the 2019/20 Capital Outturn report to Executive.
- (2) Prudence – capital expenditure including commitments for non-HRA and HRA for 2019/20 will be reported monthly to the Executive by means of the Capital Monitoring report.

4. Single Capital Pot

- 4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ring-fenced and non-ring-fenced. The ring-fenced capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ring-fenced capital grants. These allocations come from

individual Government departments but fall into the category known as Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central government allocations to individual services should remain broadly as originally notified.

4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and individual service priorities. It is proposed that the Council uses some non-ring-fenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. The intention would be to retain the top-slice at 12.5% (12.5% first applied in 2005/06) of basic service capital grant in 2019/20 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below (excluding Disabled Facilities Grant - see 4.4):

Department	2019/20 Non-ringfenced Allocations £000	12.50% Top-slice £000	Net Total £000
Communication & Regeneration	2,686	336	2,350
Adult Services (see 4.4 below)	2,136	81	2,055
Children's Services	-	-	-
TOTAL	4,822	417	4,405

The proposed allocations of the top-slicing can be found in section 9.

4.3 As can be seen from the table below the non-ring-fenced capital grant allocation shows a decrease from 2018/19 to 2019/20:

Department	2018/19 £000	2019/20 £000	Decrease £000
Communication & Regeneration	2,887	2,686	(201)
Adult Services	2,136	2,136	-
Children's Services	5,220	-	(5,220)
TOTAL	10,243	4,822	(5,421)

4.4 Disabled Facilities Grant of £1,485k has been identified for 2019/20. This is an integral part of the Better Care initiative (formerly Integrated Transformation Fund) to support the integration of health and social care and as such will be protected for this purpose.

5. Capital Receipts

5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the net balance of the receipt from the sale of Blackpool Business and Technology parks and any accumulated reserves arising as a result of the Central Business District Development.

5.2 The Council is continually undertaking a review of its property portfolio in order to identify those properties that may be disposed of in order to generate capital receipts necessary to support

approved capital schemes, in particular the Central Business District. In addition the 2019/20 revenue budget continues the stretched target for revenue savings from a continuing property rationalisation programme, which is already well underway.

6. Priority Led Budgeting

6.1 During 2013/14 the Corporate Asset Management Group formally agreed that a Priority Led approach would continue to be adopted in approving capital schemes from the available corporate resource.

6.2 The agreed approach allocates capital resources in line with the legislative framework, i.e. priority schemes are deemed to be those which include statutory obligations or health and safety issues.

6.3 A range of categories was agreed that could be assigned to each scheme:

Category 1 – have to do – statutory obligations, health and safety, committed schemes, overspends

Category 2 – need to do – schemes that generate future revenue savings or support transformational process

Category 3 – able to do - fully prudentially funded schemes / School schemes where resources available

Category 4 – want to do – aspirational schemes that the Council would like to progress should resources be available and which align with Corporate Priorities

Category 5 – do not want to do – schemes that do not align with Corporate Priorities.

6.4 The Chartered Institute of Public Finance and Accountancy (CIPFA) Prudential Code requires local authorities to produce a capital strategy to demonstrate that capital expenditure and investment decisions are taken in line with service objectives and take account of stewardship, value for money, prudence, sustainability and affordability. The Capital Strategy incorporates the Capital Programme.

7. Capital Programme

7.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs.

7.2 The proposed schemes that will proceed or are in progress are set out in the table below. The expenditure by directorate is:-

Directorate	2019/20 £000	2020/21 £000	2021/22 £000
Communication & Regeneration	31,525	34,239	3,447
Housing Revenue Account	9,086	8,535	2,669
Community and Environment	500	-	-
Adult Services	2,055	2,136	2,136
Children's Services	-	-	-
Resources	1,500	1,200	-
Governance and Partnerships	692	185	-
Net top-slice	417	TBD	TBD
TOTAL	45,775	46,295	8,252

7.3 As identified in last year's Capital Programme the development of Carleton cemetery (burial ground extension) was identified as a future programme of work and provision is required in the capital programme to commence this piece of work. The existing cemetery grounds have approximately 3-4 years left to expand to fulfil the projected burial requirements and work needs to be undertaken this next financial year to ensure that land which has been set aside is started to be prepared to enable expansion of the cemetery to be made. As part of this development programme of the cemetery and the chapel, provision is also being requested to accommodate schemes to be drawn up with members of the Bereavement Partnership (a group of clergy and Funeral Director representatives) and indicated in last year's report. These relate to additional car parking to accommodate increased use of the chapel, lighting around the chapel to assist with services in the winter months and a flower shelter for families to lay flowers after services.

The forward plan has also identified refurbishments and upgrades to the leisure facilities.

The refurbishment of the Trams is undertaken over a rolling 8-year period, and will be funded over the next 3 financial years.

The imminent additional loss of parking provision and increasing demand, the need to procure new parking provision in pursuit of Blackpool Council's corporate, planning and transport objectives is becoming pressing. The development of Blackpool Central and Talbot Gateway will have major implications for car parking and coach handling facilities which need to be addressed as a priority. During peak periods, there are acute pressures on town centre car parks, which will increase as the major regeneration initiatives that are currently being driven forward by the Council in partnership with the private sector increase the attractiveness of the town centre and the resort. Parking and associated traffic circulation issues need to be addressed, together with the need to improve and replace Blackpool's coach handling facilities.

7.4 The proposed capital programme supports key priorities, in particular regeneration of the town. The key schemes to be undertaken in the next twelve months are:-

(1) Enterprise Zone.

(2) Conference Centre.

7.5 The Council has also identified a number of schemes that are priorities for the year but do not yet

have full funding in place. It is hoped these will also progress in 2019/20 and more detailed decision reports will be submitted to Executive in due course:-

- (1) Blackpool Central
- (2) Central Business District Phase 3
- (3) Museum
- (4) CCTV relocation
- (5) Grange Park development

Should these schemes be approved by the Executive, they will form part of the monitoring reported on a monthly basis.

8. Management of the Risks Associated with the Capital Programme

8.1 The key risks in terms of the management of the proposed capital programme are:-

- (1) expected revenue streams derived from capital schemes are not delivered
- (2) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
- (3) contractors likewise getting into financial difficulty
- (4) anticipated funding, eg. grant, capital receipts and s.106 monies, not being realised and / or the clawback of external funding resulting in funding shortfalls
- (5) delivery of the scheme over-budget and / or late
- (6) increased reliance on Prudential borrowing and an increase in the pooled interest rate.

8.2 Regular monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.

8.3 Schemes that have specific funding attached should only proceed where the external funding has been formally agreed. There is no commitment upon the Council to fund a shortfall in such circumstances.

8.4 In addition, 2018/19 saw the emergence and resolution of a number of additional areas of risk within the capital programme. These are reported to the Corporate Leadership Team and Corporate Asset Management Group and work is ongoing to address these issues and mitigate where possible. A risk-based reserve strategy continues to be operated through the Medium Term Financial Sustainability Strategy and paragraph 10.2 recommends the creation of a top-slice contingency in the result of any overspends arising.

9. Capital Expenditure Commitments

9.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a call on available resources. There are 3 areas that fall into this category:-

	£000
College Relocation	100
Carleton Crematorium - Cremators	166
Carleton Crematorium – Small projects	127
Un-allocated	24
TOTAL	417

9.2 Corporate Asset Management Group has previously recommended the following:

- (1) On 8th January 2013 that College Relocation abortive costs phased over an initial 15-year period (from 2013/14) become the first call on any top-slice.
- (2) On 16th January 2018 that the old Carleton Crematorium Cremators would be funded over a 14 year period (from 19/20).
- (3) On 18th December 2018 that the Carleton Crematorium proposals from the Bereavement Partnership (ie additional parking, lighting and flower shelter) would be funded through the top slice.

9.3 There is no remaining funding from the 2018/19 top slice.

9.4 A number of long-term strategic schemes such as the Blackpool Central development are referred to elsewhere in this report. On occasion the opportunity to purchase small parcels of land or property associated with these may arise and where these purchases are essential to the project and can be completed within officer delegations this will be done within the existing contingency and any unallocated resource contained within this report.

MR S THOMPSON
DIRECTOR OF RESOURCES

BLACKPOOL COUNCIL
CAPITAL PROGRAMME 2019/20 TO 2021/22

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
SERVICE	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
COMMUNICATION & REGENERATION	31,525	34,239	3,447
HOUSING REVENUE ACCOUNT	9,086	8,535	2,669
COMMUNITY & ENVIRONMENT	500	-	-
ADULT SERVICES	2,055	2,136	2,136
CHILDREN'S SERVICES	-	-	-
RESOURCES	1,500	1,200	-
GOVERNANCE AND PARTNERSHIPS	692	185	-
TOP-SLICE TO BE ALLOCATED	417	TBD	TBD
TOTAL PROGRAMME	45,775	46,295	8,252

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
FUNDING SOURCES	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS	13,212	9,649	2,433
PRUDENTIAL BORROWING	27,005	31,588	761
SPECIFIC CAPITAL GRANTS	4,822	4,822	4,822
CAPITAL RECEIPTS	236	236	236
REVENUE CONTRIBUTIONS	500	-	-
TOTAL FUNDING	45,775	46,295	8,252

BLACKPOOL COUNCIL
CAPITAL PROGRAMME 2019/20 TO 2021/22

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS / ETC.			
C & YP - Devolved Capital	-	-	-
HRA Revenue	7,286	7,755	2,358
LEP	2,862	150	-
Housing Contribution	-	-	-
Homes England	1,489	469	-
Major Repairs	-	-	-
Leaseholder Income	75	75	75
Development Trust	-	-	-
Department for Digital, Culture, Media and Sport	1,500	1,200	-
PRUDENTIAL BORROWING			
Central Business District Phase 2	-	16,798	-
Carleton Crematorium	692	185	-
Conference Centre	-	-	-
Enterprise Zone	10,000	14,000	-
Town Centre Car Parking	16,000	-	-
Tramway refurbishment	313	605	761
SPECIFIC CAPITAL GRANTS			
C & YP - Basic Need	-	-	-
C & YP - Free infant school meals	-	-	-
C & YP - Top Slice @ 12.5%	-	-	-
C & YP - Condition	-	-	-
ASC - Social Care	570	651	651
ASC - Top Slice @ 12.5%	81	-	-
Department for Transport	845	966	966
LTP - Integrated Transport	1,505	1,720	1,720
LTP - Maintenance	-	-	-
LTP - Top Slice @ 12.5%	336	-	-
DFT Potholes	-	-	-
Infrastructure Investment	-	-	-
Disabled Facilities Grant	1,485	1,485	1,485
CAPITAL RECEIPTS			
Housing - Right to Buy	236	236	236
Capital Reserves	-	-	-
Regen - Council Office Receipts	-	-	-
Housing - Property Resale Receipts	-	-	-
REVENUE CONTRIBUTIONS			
Leisure refurbishment	500	-	-
TOTAL RESOURCES	45,775	46,295	8,252

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2019/20 TO 2021/22

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Communication and Regeneration			
Quality Corridors	2,862	150	-
LTP - Capital Maintenance	845	966	966
LTP - Integrated Transport : Traffic Management	1,131	1,294	1,294
LTP - Integrated Transport : Walking and Cycling	5	7	7
LTP - Integrated Transport : Public Transport	280	316	316
LTP - Integrated Transport : Local Safety Schemes	50	57	57
LTP - Integrated Transport : Parking Management	20	24	24
LTP - Monitoring	19	22	22
Enterprise Zone	10,000	14,000	-
Conference Centre	-	-	-
Central Business District - Phase 2	-	16,798	-
Town Centre Car Parking	16,000	-	-
Tramway refurbishment	313	605	761
TOTAL	31,525	34,239	3,447

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Housing Revenue Account			
Queens Park Phase 2	-	-	-
Maintain Decent Homes Standard	2,741	2,634	1,766
Troutbeck	3,468	4,270	-
Hoyle	1,189	-	-
Dunsop Court	510	510	-
Other Schemes	1,178	1,121	903
TOTAL	9,086	8,535	2,669

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Community & Environment			
Leisure refurbishment	500	-	-
TOTAL	500	-	-

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2019/20 TO 2021/22

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Adult Services			
Disabled Facilities Grant	1,485	1,485	1,485
Adult Social Care	570	651	651
TOTAL	2,055	2,136	2,136

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Resources			
Local Full Fibre Network	1,500	1,200	-
TOTAL	1,500	1,200	-

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2019/20 PROPOSED PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000	2021/22 POTENTIAL PROGRAMME £000
Governance and Partnerships			
Carleton Crematorium and Cemetery	692	185	-
TOTAL	692	185	-

**Business Improvement District
Revenue Account**

Business Improvement District Revenue Account

	2018/19 Budget £000	2019/20 Budget £000
BID Levy Income	(330)	(332)
Costs of collecting Levy	17	17
Payment to Blackpool Town Centre BID Ltd	313	315
TOTAL	-	-

Notes :

- 1) Blackpool Council is the billing authority for the Blackpool Town Centre Business Improvement District which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non-domestic rateable value charged on all properties listed in the local Non-Domestic Rating List located within the BID area.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

The BID aims to achieve:

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.

Cash Limited Budgets - Budgeting Guidelines

CASH LIMITED BUDGETS

KEY POINTS OF THE BUDGET REGIME

1. The Chief Executive and Corporate Leadership Team are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. Director of Resources will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Directors may transfer funds between bottom lines after consultation with the Head of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. Director of Resources or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support services and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with Accountancy staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.

Glossary of Financial Terms

GLOSSARY OF FINANCIAL TERMS

ADULT SOCIAL CARE PRECEPT

The Secretary of State for Communities and Local Government allowed adult social care authorities the option of being able to charge an additional “precept” on its council tax in 2016/2017 without holding a referendum, to assist the authority in meeting expenditure on adult social care. Subject to the annual approval of the House of Commons, the Secretary of State intends to offer the option of charging this “precept” at an appropriate level in each financial year up to and including the financial year 2019-20.

The income generated from this charge is ring-fenced, meaning it can only be used for adult social care services.

BUDGET

A statement which sets out the financial effect of the Council’s policies over a future period of time.

BUDGET REQUIREMENT

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

BUSINESS IMPROVEMENT DISTRICT

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

BUSINESS RATES RETENTION SCHEME

The Business Rates Retention Scheme was implemented on 1st April 2013 and aims to provide local authorities with stronger incentives to create & support the local economy by allowing them to keep a proportion of their growth in business rates. The scheme includes ‘top-up’ and ‘tariffs’ to take account of local authorities with differing levels of business properties. Blackpool is a ‘top-up’ authority.

Where there is increased income (above the NDR baseline) a levy is applied. For ‘top-up’ authorities no levy is due. There is also the risk of decreased income due to negative growth. A ‘safety net’ mechanism will help protect local authorities from excessive decreases in income due to the change.

As part of the Local Government Settlement announcement 15 areas were approved to take part in the 75% Business Rates Retention Pilot during 2019/20. The Lancashire submission which included Blackpool was one of the successful bids. In 2019/20 Blackpool’s share of the amount collected will be 73.5%. The remaining shares are paid to Central Government (25%) and Lancashire Fire Authority (1.5%).

CAPITAL CHARGES

A charge against service revenue accounts for fixed assets used in the provision of services.

CAPITAL EXPENDITURE

Expenditure above £15,000 on the acquisition of a non-current asset or expenditure which adds to and not merely maintains the value of an existing non-current asset.

CAPITAL GRANTS

These usually relate to specific schemes/projects and require compliance with particular criteria.

CAPITAL PROGRAMME

A list of projects approved to start in the year of the programme, which involve capital expenditure.

CAPITAL RECEIPTS

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for “pooling” which replaces the requirement to set-aside a provision for credit liabilities.

CAPITAL RECEIPTS APPLIED

Capital receipts utilised to finance capital expenditure or repay debt.

CASH LIMITED BUDGET

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

CHILDREN’S SERVICES AUTHORITY (CSA)

A local authority responsible for education and children’s social care.

THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

One of the leading professional accountancy bodies in the UK, CIPFA specialises in the public sector.

COLLECTION FUND

A statutory account which billing authorities have to maintain for the collection and distribution of amounts due in respect of Council Tax and Non-Domestic Rates.

CONTINGENCY

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

COST CENTRE

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

COUNCIL TAX

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,001 to £52,000	7/9 (78%)

C - £52,001 to £68,000	8/9 (89%)
D - £68,001 to £88,000	9/9 (100%)
E - £88,001 to £120,000	11/9 (122%)
F - £120,001 to £160,000	13/9 (144%)
G - £160,001 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

COUNCIL TAX REDUCTION SCHEME

The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. Working Age claims are means tested to establish entitlement. A percentage reduction is applied at the end of the assessment. The 2017/18 CTRS applies a reduction of 27.11% (27.11% in 2016/17) to the support provided to Working Age claimants. At its meeting on 15th December 2016 the Executive approved the provision of additional support for certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The percentage reduction applied in future years may change and will be determined by reference to the level of support grant, caseload and growth/reduction in caseload.

COUNCIL TAX REQUIREMENT

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

DEBT CHARGES

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

DEBT MANAGEMENT EXPENSES

The other costs, excluding interest, of administering the loans fund.

DEDICATED SCHOOLS GRANT (DSG)

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ring-fenced grant and must be applied to an authority's schools budget.

DIRECT REVENUE FINANCING

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

EDUCATION SERVICES GRANT (ESG)

Since April 2013, the education function provided by local authorities has been funded from Education Services Grant (ESG). The Council will receive £87 per pupil in relation to pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ENTERPRISE ZONE

An enterprise zone is a designated area which offers enhanced capital allowances to businesses to encourage growth. There is 100% business rate retention for the local authority in order to fund the development of the zone.

ESTIMATES

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

EXPENDITURE AND INCOME ANALYSIS

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

EXTERNAL FUNDING

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and Lottery funding.

FEES AND CHARGES

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

FINANCIAL REGULATIONS

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

FINANCIAL YEAR

The financial year for local authorities runs from 1st April and finishes on 31st March.

FORECAST REVENUE OUTTURN

Estimated revenue expenditure and income as at the year end.

FORMULA FUNDING

The formula funding amount for a local authority, plus any specific grant transfers (such as Council Tax freeze grant) provides a total funding amount; this is known as the Settlement Funding Assessment. The Settlement Funding Assessment for an authority is split between resources received through Revenue Support Grant (RSG) and a Business Rate Retention (Baseline need) amount.

IAS19 RETIREMENT BENEFIT ADJUSTMENT

The difference in retirement benefit calculated under IAS19 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

FULL-YEAR EFFECT (FYE)

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

GENERAL FUND

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

GOVERNMENT GRANTS

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

GROSS EXPENDITURE

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

HOUSING BENEFIT

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefits paid to the authority's own tenants are known as rent rebates and that paid to private sector tenants as rent allowances.

HOUSING REVENUE ACCOUNT (HRA)

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

HRA MANAGEMENT FEE

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

HRA SELF-FINANCING

A locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

INDIVIDUAL SCHOOLS BUDGET (ISB)

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

INVESTMENTS

The placing of excess cash and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

LOCAL GOVERNMENT ASSOCIATION (LGA)

An association which represents the interests of local authorities to central government.

LOCAL MANAGEMENT IN SCHOOLS (LMS)

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

LOCAL SCHOOLS BUDGET (LSB)

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

NATIONAL NON-DOMESTIC RATE (NNDR)

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities and Blackpool's share of the amount collected is 73.5% in 2019/20. The remaining shares are paid to Central Government (25%) and Lancashire Fire Authority (1.5%).

NET EXPENDITURE

Gross expenditure less specific service income, but before deduction of formula grant.

NON-RECURRING COSTS / INCOME

These are revenue account items which are budgeted for one year or a defined period only.

OUTTURN

The final revenue (income and expenditure) account for a financial year.

PRECEPT

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

PRICE BASE

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

PRIVATE FINANCE INITIATIVE (PFI)

A scheme in which the service (e.g. street lighting) is provided by the private sector under a long-term contract. The public sector pays for the project on a performance-related basis: when the contractor is paid to deliver to agreed service delivery standards and poor performance is penalised by contract deductions as laid out in the contract.

PROVISIONS

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

PRUDENTIAL BORROWING

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

PRUDENTIAL CODE FOR CAPITAL FINANCE

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable,

prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

RECHARGES

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

RESERVES

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

REVENUE EXPENDITURE

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

REVENUE SUPPORT GRANT (RSG)

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of the Settlement Funding Assessment.

SECTION 31 GRANTS

Section 31 of the Local Government Act 2003 allows ministers to pay grants to any local authority in England or Wales for any expenditure. The consent of the Treasury is needed for grants to English local authorities. Such grants can be for either capital or revenue purposes, and are paid to the general fund. The government may set grant conditions which can cover how a grant is used and circumstances in which all or part of the grant must be repaid.

SECTION 137 EXPENDITURE

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

SERVICE EXPENDITURE ANALYSIS

The analysis of income or expenditure by reference to its different purposes, usually different services.

SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

TAX BASE

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief, allowance for losses on collection and Council Tax Reduction Scheme.

TOTAL COST

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

UNIT COST

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

VIREMENT

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive.