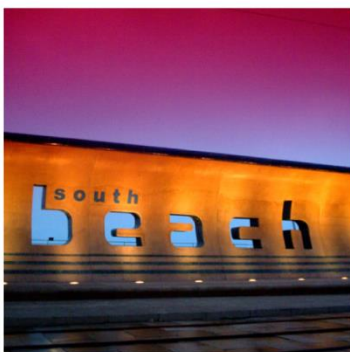


Municipal Budget For the Year Ending 31st March 2017

N Jack *Chief Executive* | Steve Thompson *Director of Resources*

Blackpool Council



CONTENTS

	Page
Introduction	3
Revenue Budgets and Council Tax Setting	5
General Fund Service Summaries:	
Chief Executive	18
Deputy Chief Executive's Directorate	20
Governance & Regulatory Services	29
Resources	34
Places	43
Community & Environmental Services	50
Adult Services	59
Children's Services	67
Public Health	75
Budgets Outside the Cash Limit	77
Council Tax Information	89
Subjective Analysis	91
Housing Revenue Account	93
Capital Programme	96
Business Improvement District Revenue Account	107
Cash Limited Budgets - Budgeting Guidelines	109
Glossary of Financial Terms	111

INTRODUCTION

The Budget for the forthcoming financial year is undoubtedly the most challenging to date with a budget savings target of £25.1m on the back of successfully delivering £93.8m over the previous 5 years. This Budget has undergone detailed consideration and scrutiny over a lengthy formulation period. From the very outset this has involved the Council's Cabinet Members, who have ensured that resources are aligned more than ever before to the Council's specific priorities, followed by extensive engagement and consultation with key stakeholders such as the trade unions, business representatives, equality and diversity forums and of course our residents.

Despite the financial constraints, the Council has made sufficient provision within the Budget to accommodate:

- pay levels to rise on average by 1% for the period from 1st April 2016 to 31st March 2017
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- a non-pay inflation contingency, based on individual contract price increases
- the latest estimates of Settlement Funding Assessment
- interest rates to rise slowly from 2017/18 but to remain at low levels
- consideration of the previous year's financial performance
- the Council fulfils its statutory obligation to balance its Budget.

These are all big challenges once again, but by working more collaboratively across Council directorates and indeed with other public sector partners where appropriate we can strive to achieve common goals and efficiencies together. I have every confidence that the services' efforts of 2011/12 - 2015/16 will be repeated in 2016/17 to deliver these objectives.

Steve Thompson
Director of Resources
March 2016

Revenue Budgets and Council Tax Setting

REVENUE BUDGET

2015/16 PROJECTED OUTTURN

AND 2016/17 GENERAL FUND REVENUE BUDGET

1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2016/17 and to identify a budget savings plan that will ensure a balanced Budget.

2. Context

- 2.1 Local government in England is now five and a half years into a period of public sector austerity, which will continue until at least 2019/20 per the Provisional Local Government Finance Settlement of 17th December 2015.
- 2.2 The current Medium Term Financial Strategy (MTFS) covering the period 2015/16 – 2017/18 was approved by Executive on 19th January 2015 and presented a financial outlook, an assessment of risks and an indication of the Council's challenges over these 3 years.
- 2.3 The key principles of the approved MTFS are that:
- the statutory obligation to balance the Council's budgets in each year of the period
 - resourcing services in line with Council priorities
 - embedding a culture of value for money and efficiency savings in all activities
 - keeping Council Tax levels as low as possible
 - maximising resources whether through grants, creating additional income or partnering opportunities
 - ensuring significant risks are identified and mitigated where possible
 - ensuring financial reserves reflect levels of business and risk
 - optimising capital spending freedoms.

3. The Local Government Finance Settlement 2016/17

- 3.1 The Local Government Finance Settlement sets the amount of central government funding available to councils. The Secretary of State for the Department for Communities and Local Government announced the Provisional Local Government Finance Settlement for 2016/17 on 17th December 2015. The Final Settlement was announced in early February 2016.
- 3.2 The Settlement Funding Assessment (SFA) for Blackpool Council is split between resources received via Revenue Support Grant, an assessment of its share of Business Rates collectable plus a Top-up element from the 4th year of the Business Rates Retention Scheme. The Provisional SFA amounts to £75.845m in 2016/17. This compares with the Settlement Funding Assessment in 2015/16 of £82.151m (or more comparable adjusted 2015/16 SFA of £84.298m) which excluded some grants such as the Care Act that are now included in the 2016/17 SFA.

4. Other Funding 2016/17

4.1 There are several other significant components of central government funding, some of which have been rolled into the SFA and some which remain separate specific grants.

4.2 Council Tax Freeze Compensation 2015/16

The Government introduced this scheme with effect from 2011/12 for those local authorities prepared to freeze their council tax level in that year. This incentive at varying levels has continued during the following financial years and the offer of a 1.0% (£617k) equivalent council tax increase was made for 2015/16 with the intention of rolling into the SFA baseline in subsequent years.

Ministers have agreed that the funding for the 2015/16 freeze grant scheme is included in the spending review baseline for future years, so that there will not be a 'cliff edge' effect on council finances. Funding for 2011/12, 2013/14 and 2014/15 freeze grants is already in the main local government settlement total for future years.

4.3 New Homes Bonus Grant

As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The 6-year cumulative figure for 2016/17 has been confirmed as £1.7m, though the in-year element is only £252,456.

The terms of this grant are now subject to consultation.

4.4 Housing Benefit (HB) Admin Grant

The Housing Benefit subsidy scheme is the means by which local authorities claim subsidy from the Department for Works and Pension (DWP) towards the cost of administering HB in their local area. Benefit schemes of rent rebates for tenants of a local authority and rent allowances for private tenants are provided for by the Social Security Contributions and Benefits Act 1992 and the Social Security Administration Act 1992 (as amended). Claimants obtain these benefits either by direct application to the authority or by applying simultaneously for income support/jobseekers allowance and HB to the DWP. Eligibility for, and the amount of, HB is determined in all cases solely by the local authority. The Council received Housing Benefit Admin Subsidy grant in 2015/16 of £1.232m and this will be reduced by 19% to £1.001m in 2016/17.

4.5 Public Health Grant

The transfer of Public Health services and their responsibility to local government from April 2013 brought with it ringfenced grant funding. The allocation for 2015/16 was £17.946m; this was increased part-year by £1.551m due to the transfer of Children's 0-5 health commissioning to local authorities from the Department of Health in October 2015. As a result of the Government consultation in August 2015 on an in-year cut, the 2015/16 grant was cut by £1.207m, resulting in an adjusted allocation of £18.290m. The grant allocation for 2016/17 is £19.392m.

4.6 Better Care Fund

The Comprehensive Spending Review 2015 confirmed that the Better Care Fund will continue into 2016/17 and beyond – with a mandated minimum of £3.9bn nationally. This funding must be deployed locally on health and social care through pooled budget arrangements between local authority and clinical commissioning groups. In 2015/16 Blackpool's Health and Wellbeing Board approved a pooled budget of £15.23m. Officers from the Council and the Clinical Commissioning Group are currently discussing the schemes to be included in the pool for 2016/17 and these plans will be signed off by the Health and Wellbeing Board in April 2016.

4.7 Care Act

In 2015/16 the Council received a separate ringfenced grant of £1.146m in order to cover the costs of implementing the Care Act 2014. This funding has been rolled into the Local Government Finance Settlement in 2016/17 and is therefore subject to the reductions incorporated within the Settlement announced in December 2015.

4.8 Dedicated Schools Grant (DSG)

The Dedicated Schools Grant (DSG) is paid in support of the local authority's schools budget. It is the main source of income for the schools budget, Early Years and High Needs pupils. Local authorities are responsible for determining the split of the grant between central expenditure and the Individual Schools Budget (ISB) in conjunction with local schools forums. Local authorities are responsible for allocating the ISB to individual schools in accordance with the local schools' funding formula. The DSG in 2015/16, prior to Academy Recoupment, was £102.838m and the allocation for 2016/17 is £104.481m. This increase is due to £1.9m of Nursery Grants being rolled into the 2016/17 DSG, although this has been slightly offset by a fall in pupil numbers and reduced schools block allocation.

4.9 Education Services Grant (ESG)

From April 2013 the education functions provided by local authorities have been funded by the Education Services Grant (ESG). The Council will receive £77 per pupil in 2016/17 in relation to the pupils in schools maintained by it and £289 and £327 per place in pupil referral units and special schools respectively. It also receives £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the boundary for retained statutory duties such as Strategic Planning for the Education Service and Internal Audit. It is estimated that Blackpool Council will receive £794k in 2016/17 (£964k in 2015/16), dependent upon the conversion and timing of its schools into academies.

4.10 Core Spending Power

The Government announced that the Spending Power calculation that had been published in previous years has been amended to exclude funding that is not directly controlled by local government and this calculation is now known as Core Spending Power. The Better Care Fund and Public Health Grant allocations have now been removed from these figures.

The calculation now only includes the SFA, Council Tax, the eventual improved Better Care Fund from 2017/18 and New Homes Bonus.

Core Spending Power	2015/16 Adjusted	2016/17
	£m	£m
Settlement Funding Assessment (SFA)	84.3	75.8
Council Tax Requirement	45.5	46.6
Potential additional Council Tax from Adult Social Care flexibility	-	0.9
Proposed Improved Better Care Fund	-	-
New Homes Bonus	1.6	1.7
Total	131.4	125.0
Change in Provisional Revenue Spending Power		-6.4
Percentage Change		-4.9%

However, this calculation does not reflect inflationary and demand pressures (see 7.1) which are expected to be self-funded.

5. Revenue Budget 2015/16 – Projected Outturn

- 5.1 The summary within this budget book (page 16) shows the projected revenue outturn as at month 9 for the current financial year.
- 5.2 Line 21 of the summary shows that it is now estimated that a sum of £2.663m will be taken from working balances as at 31st March 2016.

The main areas of budgetary variance are set out below:

	£000
Children's Services	2,715
Strategic Leisure Assets	1,306
Public Health	1,207
Concessionary Fares	572
Resources	494
Car Parking	316
Adult Services	205
Places	101
New Homes Bonus	(142)
Treasury Management	(1,231)
Other	(66)
Net Service Overspendings 2015/16	5,477
Net Adjustment to Contingencies / Reserves	(2,814)
Net Overspending 2015/16	2,663

- 5.3 The reasons for the overspendings are well documented in the Council's monthly Financial Performance Monitoring reports and recovery plans are all in place. The Tourism, Economy & Resources Scrutiny Committee continuously scrutinises overspending services to seek assurances that effective remedial action is being taken.

5.4 In accordance with previous convention any overspendings on service budgets as at 31st March will be recovered in the following year 2016/17, but this will be revisited and reviewed at Provisional Outturn.

6. Cash Limited Revenue Budget 2016/17

6.1 There is a statutory requirement upon the Council to set a balanced budget:

- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget.
- Section 114 of the Local Government Finance Act 1988 requires the chief finance officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.

6.2 The cash limit upon the Revenue Budget for 2016/17 is £122.999m (line 22 of budget summary page 16). This represents the maximum sum of net expenditure which is sustainable within the resources available.

6.3 The Revenue Budget for next year includes the following key assumptions:-

- pay levels to rise on average by 1% for the period from 1st April 2016 to 31st March 2017
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- a non-pay inflation contingency, based on individual contract price increases
- the latest estimates of Settlement Funding Assessment
- interest rates to rise slowly from 2017/18 but to remain at low levels
- consideration of the previous year's financial performance
- the Council fulfils its statutory obligation to balance its Budget.

7. Budget Gap 2016/17 and Methodology for Delivering – Priority Led Budgeting

7.1 The budget gap for the next financial year has resulted from the following:

	£m
Cash reduction in Government Settlement year-on-year	8.1
Pay award and annual increments	3.5
Non-pay inflation based on individual contract price increases	5.3
Service developments and demand pressures	8.2
Budget Gap 2016/17	25.1

7.2 Priority Led Budgeting

In anticipation of the financial challenges ahead, preparations began in May 2012 to formulate a framework that aligned the Council's reducing resources to its service priorities to deliver a strategic financial plan over the next 3-year period.

First, a stocktake of the Council's services was undertaken and all service areas identified along with their 'controllable' budgets.

Secondly and in addition to the Council's decreed vision, values and priorities, 12 specific Priority Actions were identified by Cabinet Members across the themes of Health & Wellbeing, Streets & Transport, Regeneration & Urban Development, Tourism & Culture, Housing and Crime & Community Safety.

Thirdly, a range of categories was agreed that could then be assigned to each service line based upon the Priority Actions and consideration by each respective portfolio holder and chief officer, namely:

- category 1 – protected service, minimal savings required
- category 2 – non-statutory income generating service, % target applied to gross income
- category 3 – a highly desirable service, base efficiency savings target applied, typically 5%
- category 4 – a less highly desirable service, a higher efficiency savings target applied of at least 10%
- category 5 – a non-priority service to be terminated in year 1 or phased over years 1 – 3.

A repeat of this exercise has generated the necessary service budget target savings of **£25.1m** in 2016/17.

In setting realistic budgets for the forthcoming year services will be expected to meet any additional service-specific pressures that may emerge within the cash limited budgeting regime.

8. Other Considerations

8.1 Staffing Implications

As part of the original £20.0m savings target it is anticipated that in the year 2016/17 further reductions of approximately 200 employees and 50 temporary posts will be required. These staffing reductions will come about as a result of services ceasing, reducing or being reconfigured and delivered differently. In view of the tight timescale and the consultation process for the additional £5.1m savings target, a further assessment will be needed to see the impact that these additional savings will have on staffing.

Early retirements and voluntary redundancies have been encouraged in order to mitigate compulsory redundancies. In addition there is a high level of scrutiny and governance in relation to ongoing recruitment to ensure that any natural wastage through staff turnover will be prioritised before any compulsory redundancies take place.

The costs of redundancies have been managed centrally through an earmarked reserve. This reserve has been depleted each year by approximately £2m to cover redundancy payments and associated pension strain where required. This reserve is forecast to fall to nil by March 2016 but will be replenished from the consequences of the Minimum Revenue Provision restructuring.

The Council is working with a number of partners in the employment, training and development fields to ensure that any employee facing redundancy will be supported as much as possible to obtain future employment through the Council's redeployment process or with other employers.

In order to reduce the numbers of redundancies across the Council it is assumed in the proposed budget that the voluntary 5 days' unpaid leave on average continues during 2016/17 and for the foreseeable future.

8.2 Financial / Economic Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn.

Income – whilst estimates vary, analysts expect this period of public spending constraint to last well beyond the current Parliament and the Council faces the prospect of further diminishing grant income from central government. This will place even greater importance on the ability of the Council to optimise the collection and generation of income efficiently and effectively.

The effect of the economic climate on residents will also reduce the ability to pay for some and make others generally more cautious in terms of personal spending. The overall effect will be to make collection of income due to the Council more difficult and potentially to reduce the level of income generated from such services as planning, car parking, and leisure and school meals.

The Council faces a significant challenge to maintain levels of Council Tax income following the introduction of the Welfare Reform Act and the impact of Universal Credit etc¹.

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels with a possible slight upturn in 2017/18. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

8.3 Business Loans Fund

The 2009/10 budget established a targeted Business Loans Fund to safeguard and create jobs for Blackpool. The original £3m fund was subsequently supplemented to £8m and has been used over the last 7 years to help key businesses, provide assistance to bring empty properties in the heart of the town centre back into use and help Blackpool get through the recessionary period.

As at 31st December 2015 £6.6m of business loans had been defrayed, assisting 10 businesses to either create or safeguard 65 jobs, bringing back into use 4 buildings and an area of improved / new business floor space of 495m².

As part of this year's budget process it is recommended to increase the fund to £10m to support further businesses. This will be met via borrowing through the Council's balance sheet

8.4 Equalities Analysis

The Council has a statutory responsibility under Equality law, known as the "Public Sector Duty", to examine and analyse the impacts on equality issues of all related

¹ *Income & Debt Recovery Strategy 2014-2017*

decisions. This is set within the context of the Council's overarching requirement under Equality law, as a designated public authority, to have "due regard" to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

9. Capital Expenditure

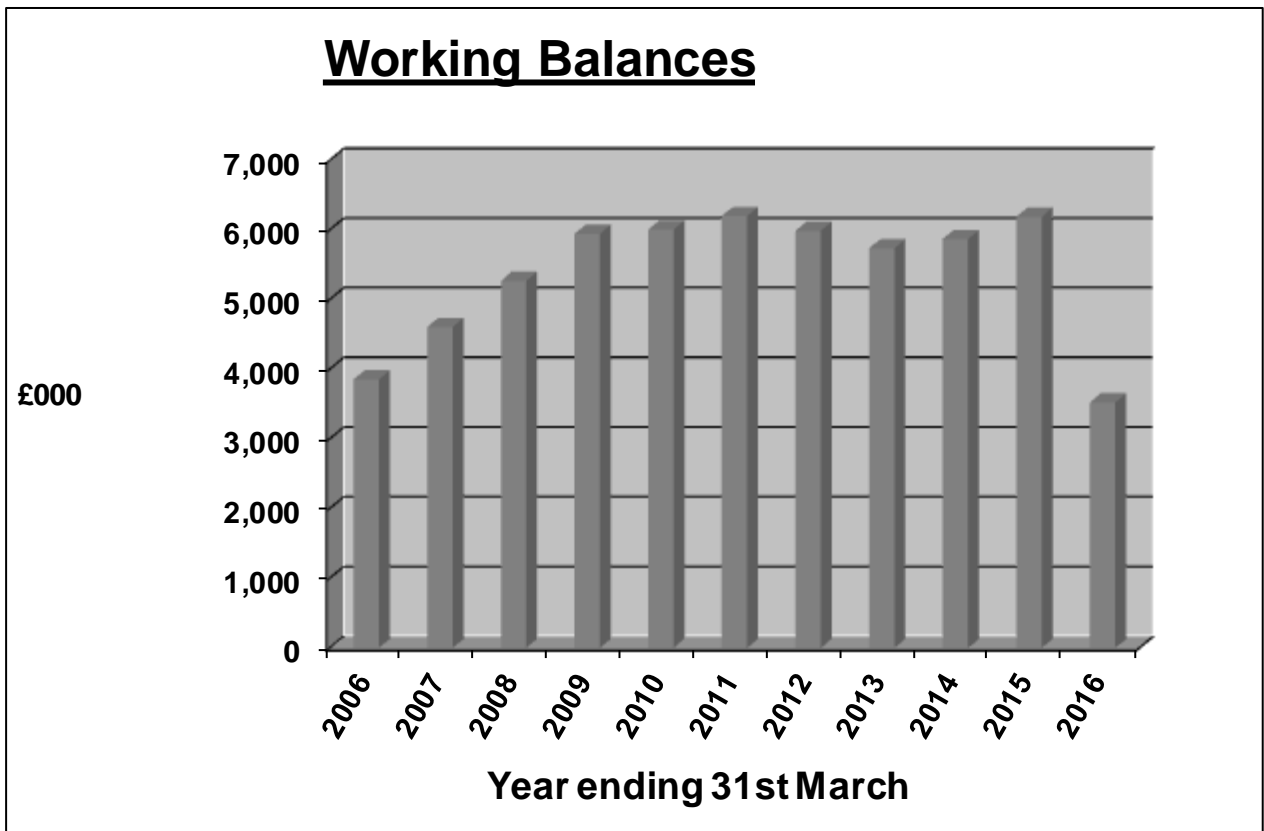
- 9.1 The Council's Capital Programme for 2016/17 – 2018/19 is shown on page 96. Debt financing costs for the capital programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any Prudential borrowings.
- 9.2 The size and value of the capital programme is set in accordance with those allocations plus any available external grants, Prudential borrowing schemes (for which the costs are to be separately funded from service budgets), capital receipts and revenue contributions. Schemes being financed by Prudential borrowing continue to require specific approval of the Executive.
- 9.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

10. Working Balances and Reserves

- 10.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.
- 10.2 The proposed budget for 2016/17 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.
- **Risk Management** – Risk management processes are embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk-based assessment.
 - **Budget Setting** – Accountancy staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
 - **Budget Monitoring** – Monitoring is carried out on a monthly basis with effect from month zero and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive. Risk monitoring reports are also used to complement financial monitoring and such reports are taken at least quarterly to the Corporate Leadership Team and Tourism, Economy & Resources Scrutiny Committee. This provides both a further indication of potential risk areas for the Council and an opportunity to take action to mitigate

such risks. Bearing in mind the importance of successfully delivering budget savings in the current financial year, detailed monthly reports on progress in achieving savings have been reported to the Corporate Leadership Team.

- 10.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008 the establishment of and transfers to/from reserves are subject to the approval of the Council's statutory finance officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.
- 10.4 In addition to the Council's general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council's general working balances would need to be set at a higher level. Taking into account specific reserves, it is the opinion of the Council's statutory finance officer that the Council should continue to plan for a level of general working balances of **£6m**. This level is necessary in view of the scale of the Council's gross revenue budget and associated risks. In setting the proposed budget and savings programme of £25.1m it is not realistic to assume that this target can be achieved in one step by the end of 2016/17, but the aim is to do so over the next 3-year period and any and every windfall gain over that period will be considered for bolstering working balances.



11. Capping

- 11.1 Under schedule 5 of the Localism Act 2011 the Government introduced a requirement to hold a local referendum when proposed council tax increases are deemed excessive. On 17th December 2015 as part of the Provisional Local Government Settlement it was announced that a council tax referendum threshold of 2% would apply for 2016/17.

11.2 The Spending Review announced that for the rest of the current parliament local authorities responsible for adult social care functions (“ASC authorities”) “will be given an additional 2% flexibility on their current council tax referendum threshold to be used entirely for adult social care”. This flexibility is being offered in recognition of inflationary pressures such as the raising of the National Living Wage and demographic changes which are leading to growing demand for adult social care and increased pressure on council budgets. A requirement of this flexibility is that the Council spends the additional £929k raised through the 2% council tax increase on Adult Social Care - this compares with actual pressures of £3.7m.

12. Medium Term Financial Prospects

12.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending. This was described in detail in the current Medium Term Financial Strategy which was approved by Executive on 19th January 2015.

12.2 The most significant factors in terms of the Council's budgetary resources in the medium term are the amounts which will be received by way of localised business rates collection, council tax and Revenue Support Grant. Indicative forecasts of these plus expected service pressures suggest a budget gap of £15.9m will be required to be met in 2017/18.

12.3 An exercise is underway which will refresh the current Medium Term Financial Plan and Strategy over a 6-year period from 2016/17 to 2021/22.

BLACKPOOL COUNCIL
COUNCIL TAX 2015/16 AND 2016/17

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:	2015/16 ESTIMATES		2016/17 ESTIMATES		CHANGE year on year	
	£000	£000	£000	£000	£000	%
GENERAL FUND ESTIMATES - NET EXPENDITURE		128,073		122,999	(5,074)	(3.96)
LESS:						
REVENUE SUPPORT GRANT	38,668		31,640			
NDR BASELINE	23,997		24,038			
NDR - TOP UP AMOUNT	19,163		19,320			
SECTION 31 GRANTS	2,647		2,211			
		(84,475)		(77,209)	7,266	(8.60)
INDICATIVE COUNCIL TAX FREEZE GRANT 2015/16		(617)		-	617	
COLLECTION FUND (SURPLUS)/DEFICIT		(1,753)		(1,737)	16	
Ctax		3,691		1,675	(2,016)	
NDR		616		2,567	1,951	
Cont to Res						
Cont from Res						
					-	
COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL		45,535		48,295	2,760	6.06
TOTAL COUNCIL TAX REQUIREMENT						
BLACKPOOL COUNCIL		45,535		48,295	2,760	6.06
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		5,546		5,769	223	4.02
LANCASHIRE COMBINED FIRE AUTHORITY		2,261		2,329	68	3.00
		53,342		56,393	3,051	5.72
TAX BASE - BLACKPOOL COUNCIL						
		Nos.		Nos.	Nos.	%
		34,866		35,562	696	2.00
COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:						
BLACKPOOL COUNCIL		£		£	£	%
ADULT SOCIAL CARE ELEMENT		1,306.00		1,331.93	25.9	1.99
POLICE AND CRIME COMMISSIONER FOR LANCASHIRE		-		26.12	26.1	2.00
LANCASHIRE FIRE AUTHORITY		159.06		162.22	3.2	1.99
		64.86		65.50	0.6	0.99
TOTAL COUNCIL TAX AT BAND D EQUIVALENT		1,529.92		1,585.77	55.9	3.65

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A	B	C	D	E	F	G	H
	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	887.95	1,035.95	1,183.93	1,331.93	1,627.91	1,923.90	2,219.88	2,663.86
ADULT SOCIAL CARE ELEMENT	17.41	20.32	23.22	26.12	31.92	37.73	43.53	52.24
POLICE	108.15	126.17	144.20	162.22	198.27	234.32	270.37	324.44
FIRE	43.67	50.94	58.22	65.50	80.06	94.61	109.17	131.00
COUNCIL TAX 2016/17	1,057.18	1,233.38	1,409.57	1,585.77	1,938.16	2,290.56	2,642.95	3,171.54
BLACKPOOL	870.67	1,015.78	1,160.89	1,306.00	1,596.22	1,886.44	2,176.67	2,612.00
ADULT SOCIAL CARE ELEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
POLICE	106.04	123.71	141.39	159.06	194.41	229.75	265.10	318.12
FIRE	43.24	50.45	57.65	64.86	79.27	93.69	108.10	129.72
COUNCIL TAX 2015/16	1,019.95	1,189.94	1,359.93	1,529.92	1,869.90	2,209.88	2,549.87	3,059.84
BLACKPOOL	17.28	20.17	23.04	25.93	31.69	37.46	43.21	51.86
ADULT SOCIAL CARE ELEMENT	17.41	20.32	23.22	26.12	31.92	37.73	43.53	52.24
POLICE	2.11	2.46	2.81	3.16	3.86	4.57	5.27	6.32
FIRE	0.43	0.49	0.57	0.64	0.79	0.92	1.07	1.28
Change, year on year	37.23	43.44	49.64	55.85	68.26	80.68	93.08	111.70

BLACKPOOL COUNCIL
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	499	553	553	612
2	DEPUTY CHIEF EXECUTIVE'S DIRECTORATE	1,396	1,427	1,400	847
3	GOVERNANCE & REGULATORY SERVICES	2,064	2,263	2,243	1,644
4	RESOURCES	5,772	2,672	3,166	1,787
5	PLACES	8,919	8,348	9,755	5,559
6	COMMUNITY & ENVIRONMENTAL SERVICES	45,362	44,047	44,131	43,640
7	ADULT SERVICES	44,975	43,554	43,759	43,085
8	CHILDREN'S SERVICES	38,390	36,397	39,112	35,713
9	PUBLIC HEALTH	(4)	-	1,207	-
10	BUDGETS OUTSIDE THE CASH LIMIT	17,702	16,998	16,410	16,160
11	CAPITAL CHARGES	(26,331)	(26,669)	(26,669)	(26,945)
12	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	1,562	-	-	-
13	SUB TOTAL - NET COST OF SERVICES	140,306	129,590	135,067	122,102
	CONTRIBUTIONS AND CONTINGENCIES				
14	CONTRIBUTIONS - TO/(FROM) RESERVES	2,044	(3,237)	(4,543)	(5,292)
15	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	-	150	150	150
16	CONTINGENCIES	(616)	1,505	(3)	5,974
17	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	1,428	(1,582)	(4,396)	832
	LEVIES				
18	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	68	65	65	65
19	SUB TOTAL - LEVIES	68	65	65	65
20	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	141,802	128,073	130,736	122,999
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	319	-	(2,663)	-
22	NET REQUIREMENTS AFTER WORKING BALANCES	142,121	128,073	128,073	122,999
	Working Balances as at 1st April	5,869		6,188	3,525
	Movement in Working Balances	319		(2,663)	-
		6,188		3,525	3,525
	Transfer from Earmarked Reserves	-		-	-
	General Balances as at 31st March	6,188		3,525	3,525

Chief Executive

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	385	440	440	518
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	60	12	12	12
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	52	74	74	73
CAPITAL CHARGES	13	13	13	13
CORPORATE SAVINGS TARGET	-	50	50	32
TOTAL EXPENDITURE	512	590	590	649
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	13	37	37	37
TOTAL INCOME	13	37	37	37
NET EXPENDITURE	499	553	553	612
<u>COST PER '000 POPULATION</u>				
	4	4	4	4

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr Mark Golden

Notes:

- 1) This budget consists of the Chief Executive and support staff.

Deputy Chief Executive's Directorate

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
DIRECTORATE SUPPORT	(1,971)	(1,816)	(1,816)	(1,687)
BUSINESS SUPPORT AND RESOURCES	1,311	1,328	1,328	1,114
HEALTH & SAFETY	152	160	160	131
HR & ORGANISATIONAL DEVELOPMENT	1,452	1,264	1,250	1,157
PAY, EQUALITY & POLICY	269	255	258	225
CORPORATE DEVELOPMENT, ENGAGEMENT & COMMUNICATIONS	(9)	45	29	(21)
ICT SERVICES	192	191	191	(72)
NET COST OF SERVICES	1,396	1,427	1,400	847
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>10</i>	<i>10</i>	<i>6</i>

Budget Holder: Mrs Carmel McKeogh - Deputy Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,582	5,081	5,156	5,274
PREMISES	(17)	11	(52)	8
TRANSPORT	42	39	34	36
SUPPLIES AND SERVICES	5,251	2,732	2,757	2,671
THIRD PARTY PAYMENTS	1,116	2	4,084	2
TRANSFER PAYMENTS	22	326	131	296
SUPPORT SERVICES	764	841	841	683
CAPITAL CHARGES	2,578	557	557	654
CORPORATE SAVINGS TARGET	-	(41)	-	(399)
TOTAL EXPENDITURE	15,338	9,548	13,508	9,225
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	804	547	612	547
GOVERNMENT GRANTS	3,070	-	3,067	-
RECHARGES	7,064	6,859	6,769	6,853
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,004	715	1,660	978
TOTAL INCOME	13,942	8,121	12,108	8,378
NET EXPENDITURE	1,396	1,427	1,400	847

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
DIRECTORATE SUPPORT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
EMPLOYEES	167	135	143	169
PREMISES	-	1	4	-
TRANSPORT	3	3	3	-
SUPPLIES AND SERVICES	214	90	75	74
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	549	505	505	468
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(13)	-	(14)
TOTAL EXPENDITURE	933	721	730	697
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,830	2,537	2,545	2,384
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	74	-	1	-
TOTAL INCOME	2,904	2,537	2,546	2,384
NET EXPENDITURE	(1,971)	(1,816)	(1,816)	(1,687)
<i>COST PER '000 POPULATION</i>	<i>(14)</i>	<i>(13)</i>	<i>(13)</i>	<i>(12)</i>

Budget Holder: Mrs Carmel McKeogh - Deputy Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The directorate is responsible for ensuring that the key corporate priorities are clear and understood by employees across the Council and that the necessary people and ICT resources are in place to deliver the Council's goals.

- 2) The directorate support team supports the Human Resources, Corporate Development, Engagement & Communication and ICT teams to deliver a range of services to internal and external clients.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
BUSINESS SUPPORT AND RESOURCES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	866	703	777	997
PREMISES	(30)	-	(65)	-
TRANSPORT	4	5	5	5
SUPPLIES AND SERVICES	816	240	212	220
THIRD PARTY PAYMENTS	1,112	-	4,078	-
TRANSFER PAYMENTS	22	326	131	296
SUPPORT SERVICES	-	127	127	-
CAPITAL CHARGES	2,244	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(29)
TOTAL EXPENDITURE	5,034	1,401	5,265	1,489
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	3,038	-	3,063	-
RECHARGES	19	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	666	73	874	375
TOTAL INCOME	3,723	73	3,937	375
NET EXPENDITURE	1,311	1,328	1,328	1,114
<i>COST PER '000 POPULATION</i>	9	9	9	8

Budget Holder : Ms Hilary Shaw - Head of Business Support and Resources

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Customer Relations - handles complaints, compliments and comments for Adult Services and Children's Services departments, as well as Freedom of Information requests, MP and Councillor enquiries, and Subject Access to Records requests.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services.
- 3) Business Intelligence - provides data analysis and management information services to enable the Adult Services and Children's Services departments to understand their business and make informed decisions.
- 4) Systems Development - develops, implements and manages the social care and education information systems.
- 5) Other - includes the Head of Service, school PFI contractual costs, and corporate overhead recharges.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CUSTOMER RELATIONS	100	98	100	100
ADULTS & CHILDREN'S FUNDING	187	168	166	203
BUSINESS INTELLIGENCE	211	169	170	89
SYSTEMS DEVELOPMENT	405	355	355	339
OTHER	408	538	537	383
NET EXPENDITURE	1,311	1,328	1,328	1,114

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
HEALTH AND SAFETY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	188	194	196	199
PREMISES	-	-	-	-
TRANSPORT	-	2	1	2
SUPPLIES AND SERVICES	1	2	1	1
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(5)	-	(38)
TOTAL EXPENDITURE	189	193	198	164
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	35	33	38	33
TOTAL INCOME	37	33	38	33
NET EXPENDITURE	152	160	160	131
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Terry Hall - Health & Safety Manager

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Health & Safety is a key support function to the Council. The team provides services to a range of other clients and schools through service level agreements.
- 2) The service provides advice, guidance and support to managers and employees on health and safety matters. They audit compliance with health and safety arrangements and make recommendations for action. In addition the team procure and deliver training and coaching for managers on health and safety matters.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
HR AND ORGANISATIONAL DEVELOPMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,983	1,766	1,814	1,760
PREMISES	-	-	-	-
TRANSPORT	7	9	6	9
SUPPLIES AND SERVICES	1,778	418	475	412
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(97)
TOTAL EXPENDITURE	3,770	2,193	2,295	2,084
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	424	129	212	129
GOVERNMENT GRANTS	32	-	-	-
RECHARGES	344	595	497	595
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,518	205	336	203
TOTAL INCOME	2,318	929	1,045	927
NET EXPENDITURE	1,452	1,264	1,250	1,157
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>9</i>	<i>8</i>

Budget Holder: Mrs Linda Dutton - Head of Organisation & Workforce Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Organisation Development - Responsible for ensuring that the organisation is able to deliver its goals and objectives through effective change management and the training and development of employees.
- 2) Resourcing - Ensures a right first time approach to recruitment and safeguarding, the management of the HR database and first rate management information.
- 3) Schools Human Resources team - Responsible for providing a full Human Resource service to 39 of the 40 Blackpool schools, financed through a service level agreement.
- 4) Employee Relations and Business Partner Function - Works to ensure excellent relationships with our client managers. Supports services with all people management issues to ensure that restructures, re-organisations, disciplinarys, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals and checks, and undertakes risk assessments and health checks. Also promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 6) Payroll - Responsible for providing a payroll service for the Council and many other external customers. The service also provides pension and taxation services.
- 7) In addition to providing the above services the teams also provide services to a range of other clients and schools through service level agreements in order to generate income.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	122	133	147	81
CORPORATE TRAINING	470	394	384	388
HR SYSTEMS AND INFORMATION	356	288	287	306
CORPORATE HEALTH	235	213	188	211
PAYROLL SERVICES	269	236	244	171
NET EXPENDITURE	1,452	1,264	1,250	1,157

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
PAY, EQUALITY AND POLICY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	257	262	262	228
PREMISES	-	-	-	-
TRANSPORT	-	1	-	1
SUPPLIES AND SERVICES	17	4	2	4
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(6)	-	(2)
TOTAL EXPENDITURE	275	261	264	231
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2	2	2	2
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4	4	4	4
TOTAL INCOME	6	6	6	6
NET EXPENDITURE	269	255	258	225
<u>COST PER '000 POPULATION</u>				
	2	2	2	2

Budget Holder: Mr Andy Divall - Pay, Equality and Policy Manager

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The purpose of the team is to provide HR policy support and facilities for recognised Trades Union, as well as providing advice, guidance and support to managers across the Council on equalities.
- 2) In addition, the team work directly with employee and community groups to ensure the development of good equality practice and foster community cohesion.

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
CORPORATE DEVELOPMENT, ENGAGEMENT AND COMMUNICATIONS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	813	702	645	624
PREMISES	3	2	1	-
TRANSPORT	6	4	4	4
SUPPLIES AND SERVICES	160	150	164	131
THIRD PARTY PAYMENTS	-	-	4	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	35	42	42	55
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(17)	-	(22)
TOTAL EXPENDITURE	1,017	883	860	792
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	31	16	(2)	16
GOVERNMENT GRANTS	-	-	4	-
RECHARGES	764	642	642	654
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	231	180	187	143
TOTAL INCOME	1,026	838	831	813
NET EXPENDITURE	(9)	45	29	(21)
COST PER '000 POPULATION				
	(0)	0	0	(0)

Budget Holder: Mrs Sally Shaw - Head of Corporate Development, Engagement & Communications

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.
- 2) Corporate Development & Engagement - This section recognises the close relationship required of the Policy, Performance, Research, Partnership and Transformation functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMUNICATIONS	(50)	(39)	(55)	(105)
POLICY AND TRANSFORMATION	(60)	50	50	84
NEIGHBOURHOOD SERVICES	101	34	34	-
NET EXPENDITURE	(9)	45	29	(21)

DEPUTY CHIEF EXECUTIVE'S DIRECTORATE
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
ICT SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,308	1,319	1,319	1,297
PREMISES	10	8	8	8
TRANSPORT	22	15	15	15
SUPPLIES AND SERVICES	2,265	1,828	1,828	1,829
THIRD PARTY PAYMENTS	1	2	2	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	180	167	167	160
CAPITAL CHARGES	334	557	557	654
CORPORATE SAVINGS TARGET	-	-	-	(197)
TOTAL EXPENDITURE	4,120	3,896	3,896	3,768
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	347	402	402	402
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,105	3,083	3,083	3,218
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	476	220	220	220
TOTAL INCOME	3,928	3,705	3,705	3,840
NET EXPENDITURE	192	191	191	(72)
COST PER '000 POPULATION				
	<i>1</i>	<i>1</i>	<i>1</i>	<i>(1)</i>

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service.

Governance & Regulatory Services

GOVERNANCE AND REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
SUMMARY

FUNCTIONS OF SERVICE	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
DEMOCRATIC GOVERNANCE	2,685	2,989	2,905	2,376
REGISTRATION AND BEREAVEMENT SERVICES	(219)	(350)	(287)	(373)
LICENSING	(402)	(376)	(375)	(359)
NET COST OF SERVICES	2,064	2,263	2,243	1,644
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>16</i>	<i>16</i>	<i>12</i>

Budget Holder: Mr Mark Towers - Director of Governance and Regulatory Services

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,299	2,473	2,627	2,528
PREMISES	232	229	232	223
TRANSPORT	45	43	40	43
SUPPLIES AND SERVICES	1,583	1,454	1,431	1,068
THIRD PARTY PAYMENTS	187	159	170	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	700	947	955	902
CAPITAL CHARGES	86	100	100	97
CORPORATE SAVINGS TARGET	-	-	-	(63)
TOTAL EXPENDITURE	5,132	5,405	5,555	4,957
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,491	2,758	2,692	2,913
GOVERNMENT GRANTS	90	-	46	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	487	384	574	400
TOTAL INCOME	3,068	3,142	3,312	3,313
NET EXPENDITURE	2,064	2,263	2,243	1,644

GOVERNANCE AND REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,293	1,425	1,520	1,411
PREMISES	9	7	6	6
TRANSPORT	22	23	17	23
SUPPLIES AND SERVICES	1,068	880	804	494
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	601	782	784	610
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(40)
TOTAL EXPENDITURE	2,993	3,117	3,131	2,504
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8	31	-	31
GOVERNMENT GRANTS	90	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	210	97	226	97
TOTAL INCOME	308	128	226	128
NET EXPENDITURE	2,685	2,989	2,905	2,376
<i>COST PER '000 POPULATION</i>	<i>19</i>	<i>21</i>	<i>20</i>	<i>17</i>

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

Governance and Regulatory Services includes the following elements of service:

- 1) Corporate and Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The department provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 3) Electoral Services includes the organisation of the annual canvass and update of the Register of Electors, and arrangements for Borough, Parliamentary and European elections within the Borough. The budget covers the cost of producing and delivering election forms and cards and will fluctuate according to the incidence of elections.
- 4) The budget for supporting the Wards is held by Democratic Services, together with the delegated budget for applications from Elected Members.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,154	1,609	1,572	1,407
DEMOCRATIC SERVICES	536	543	496	527
ELECTORAL SERVICES	166	330	330	172
AREA FORUM AND WARDS	829	507	507	270
NET EXPENDITURE	2,685	2,989	2,905	2,376

GOVERNANCE AND REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
REGISTRATION AND BEREAVEMENT SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	804	825	904	887
PREMISES	223	222	226	217
TRANSPORT	20	17	21	17
SUPPLIES AND SERVICES	384	416	504	416
THIRD PARTY PAYMENTS	187	159	170	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	77	135	141	239
CAPITAL CHARGES	86	100	100	97
CORPORATE SAVINGS TARGET	-	-	-	(11)
TOTAL EXPENDITURE	1,781	1,874	2,066	2,021
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,726	1,937	1,959	2,091
GOVERNMENT GRANTS	-	-	46	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	274	287	348	303
TOTAL INCOME	2,000	2,224	2,353	2,394
NET EXPENDITURE	(219)	(350)	(287)	(373)
<i>COST PER '000 POPULATION</i>	<i>(2)</i>	<i>(2)</i>	<i>(2)</i>	<i>(3)</i>

BUDGET HOLDER: Ms Joceline Greenaway - Head of Registration and Bereavement Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Registrars service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	42	69	89	85
CORONERS & MORTUARY	328	346	376	352
BURIALS	(334)	(303)	(290)	(307)
CARLETON CREMATORIUM SERVICES	(272)	(476)	(477)	(517)
PUBLIC FUNERALS	17	14	15	14
NET EXPENDITURE	(219)	(350)	(287)	(373)

GOVERNANCE AND REGULATORY SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
LICENSING

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
EMPLOYEES	202	223	203	230
PREMISES	-	-	-	-
TRANSPORT	3	3	2	3
SUPPLIES AND SERVICES	131	158	123	158
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	22	30	30	53
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(12)
TOTAL EXPENDITURE	358	414	358	432
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	757	790	733	791
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3	-	-	-
TOTAL INCOME	760	790	733	791
NET EXPENDITURE	(402)	(376)	(375)	(359)
<i>COST PER '000 POPULATION</i>				
	(3)	(3)	(3)	(3)

BUDGET HOLDER: Mrs Sharon Davies - Head of Licensing Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The aim of the Licensing Service is to ensure businesses comply with relevant licensing regulations required by law and in doing so to protect the public. The department works closely with the Enforcement and Quality Standards Team and external partners including Lancashire Constabulary.
- 2) Over forty different types of licence are currently administered by the Licensing Service. These include:
 - a) Licences under the Licensing Act 2003 to permit the provision of alcohol, entertainment and Late Night Refreshment
 - b) Licences and permits under the Gambling Act 2005 which include Casinos, Betting Shops, Bingo Halls and amusement arcades
 - c) The licensing of hackney carriage and private hire drivers, vehicles and operators
 - d) A diverse range of other licences, permits and registrations such as pet shops, petroleum storage licences, explosives registrations and poisons registrations

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT & DEVELOPMENT	(60)	26	(69)	11
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	(726)	251	214	232
LEGAL SERVICES	(68)	(447)	(425)	(410)
CUSTOMER FIRST	(364)	(37)	(26)	(82)
ACCOUNTANCY	(172)	(56)	(12)	(117)
RISK SERVICES	9	73	76	16
PROPERTY SERVICES & INVESTMENT PORTFOLIO	7,153	2,862	3,408	2,137
NET COST OF SERVICES	5,772	2,672	3,166	1,787
<i>COST PER '000 POPULATION</i>	<i>41</i>	<i>19</i>	<i>22</i>	<i>13</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,330	10,045	10,339	10,309
PREMISES	7,017	6,267	5,959	5,523
TRANSPORT	168	124	124	134
SUPPLIES AND SERVICES	3,037	2,767	2,913	1,574
THIRD PARTY PAYMENTS	717	716	730	-
TRANSFER PAYMENTS	172	215	255	215
SUPPORT SERVICES	3,530	3,110	3,121	3,040
CAPITAL CHARGES	4,592	4,385	4,446	4,364
CORPORATE SAVINGS TARGET	-	(1,532)	(350)	(672)
TOTAL EXPENDITURE	30,563	26,097	27,537	24,487
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,953	2,867	2,600	2,503
GOVERNMENT GRANTS	1,801	547	546	455
RECHARGES	17,064	19,342	19,296	18,249
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,973	669	1,929	1,493
TOTAL INCOME	24,791	23,425	24,371	22,700
NET EXPENDITURE	5,772	2,672	3,166	1,787

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

PROCUREMENT & DEVELOPMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	731	491	492	449
PREMISES	21	-	-	-
TRANSPORT	3	2	2	2
SUPPLIES AND SERVICES	170	25	26	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	113	60	60	73
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	49	-	68
TOTAL EXPENDITURE	1,038	627	580	617
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8	2	2	2
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	616	485	485	490
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	474	114	162	114
TOTAL INCOME	1,098	601	649	606
NET EXPENDITURE	(60)	26	(69)	11
<u>COST PER '000 POPULATION</u>				
	(0)	0	(0)	0

Budget Holder: Mr Trevor Rayner - Head of Procurement & Development

Finance Manager: Mr Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. Review, plan and implement improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. Strengthen performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council, provides advice on all issues relating to procurement.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

REVENUES, BENEFITS & TRANSACTIONAL SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,788	3,808	3,981	4,062
PREMISES	4	-	2	-
TRANSPORT	17	12	17	12
SUPPLIES AND SERVICES	1,447	732	949	757
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	157	200	200	200
SUPPORT SERVICES	1,194	1,104	1,106	1,091
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(96)	59	296
TOTAL EXPENDITURE	6,607	5,760	6,314	6,418
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	1,527	470	485	394
RECHARGES	4,965	4,876	4,896	4,958
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	840	163	719	834
TOTAL INCOME	7,333	5,509	6,100	6,186
NET EXPENDITURE	(726)	251	214	232
COST PER '000 POPULATION				
	(5)	2	2	2

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund which includes emergency support (Crisis) and grants to enable residents to move back into or remain in the community.
- 2) Income and Recovery - administer and maximise the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. Also undertakes appropriate enforcement action. Carries out collection on behalf of the Business Improvement District (BID).
- 3) Social Care benefits processing which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers.
- 4) Transactional Services includes creditor payments, debtor management and cashiers' services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES MANAGEMENT	250	113	125	409
COUNCIL TAX REFORM	7	1	7	-
TRANSACTIONAL SERVICES	(134)	(47)	(44)	(29)
REVENUES	1,476	1,326	1,340	1,258
BENEFITS	(1,610)	(1,542)	(1,614)	(1,747)
DISCRETIONARY SUPPORT SCHEME	(715)	400	400	341
NET EXPENDITURE	(726)	251	214	232

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

LEGAL SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,110	666	661	666
PREMISES	-	-	-	-
TRANSPORT	10	1	1	1
SUPPLIES AND SERVICES	136	92	114	89
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	223	166	166	133
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(80)	-	(94)
TOTAL EXPENDITURE	1,479	845	942	795
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	91	66	83	66
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,346	1,184	1,218	1,097
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	110	42	66	42
TOTAL INCOME	1,547	1,292	1,367	1,205
NET EXPENDITURE	(68)	(447)	(425)	(410)
COST PER '000 POPULATION				
	(0)	(3)	(3)	(3)

Budget Holder: Ms Carmel White - Chief Corporate Solicitor

Finance Manager: Mr Mark Golden

Notes:

- 1) Legal Services is made up of the Property & Commercial and Litigation (General) section, the Litigation (Children) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies, Schools and Academies.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	811	835	770	809
PREMISES	1	-	-	-
TRANSPORT	25	25	25	32
SUPPLIES AND SERVICES	119	89	160	105
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	168	169	169	152
CAPITAL CHARGES	-	4	4	-
CORPORATE SAVINGS TARGET	-	(49)	-	(27)
TOTAL EXPENDITURE	1,124	1,073	1,128	1,071
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	28	32	28	32
GOVERNMENT GRANTS	77	77	61	61
RECHARGES	1,332	989	989	1,048
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	51	12	76	12
TOTAL INCOME	1,488	1,110	1,154	1,153
NET EXPENDITURE	(364)	(37)	(26)	(82)
COST PER '000 POPULATION				
	(3)	(0)	(0)	(1)

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub for Municipal Buildings and reception services at Bickerstaffe House and Town Hall. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,506	1,463	1,546	1,512
PREMISES	(1)	-	-	-
TRANSPORT	4	3	3	3
SUPPLIES AND SERVICES	236	135	221	109
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	315	255	255	207
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(90)	-	(128)
TOTAL EXPENDITURE	2,060	1,766	2,025	1,703
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	111	114	114	115
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,986	1,674	1,713	1,648
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	135	34	210	57
TOTAL INCOME	2,232	1,822	2,037	1,820
NET EXPENDITURE	(172)	(56)	(12)	(117)
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>(0)</i>	<i>(0)</i>	<i>(1)</i>

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

RISK SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	847	511	531	542
PREMISES	3	-	-	-
TRANSPORT	7	2	2	2
SUPPLIES AND SERVICES	46	30	44	31
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	133	128	128	124
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	(7)	-	(39)
TOTAL EXPENDITURE	1,051	679	720	675
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	197	-	-	-
RECHARGES	675	575	558	596
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	170	31	86	63
TOTAL INCOME	1,042	606	644	659
NET EXPENDITURE	9	73	76	16
<hr/>				
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>1</i>	<i>1</i>	<i>0</i>

Budget Holder: Tracy Greenhalgh - Chief Internal Auditor

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,537	2,271	2,358	2,269
PREMISES	6,989	6,267	5,957	5,523
TRANSPORT	102	79	74	82
SUPPLIES AND SERVICES	883	1,664	1,399	458
THIRD PARTY PAYMENTS	717	716	730	-
TRANSFER PAYMENTS	-	-	40	-
SUPPORT SERVICES	1,384	1,228	1,237	1,260
CAPITAL CHARGES	4,592	4,381	4,442	4,364
CORPORATE SAVINGS TARGET	-	(1,259)	(409)	(748)
TOTAL EXPENDITURE	17,204	15,347	15,828	13,208
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,714	2,653	2,373	2,288
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	6,144	9,559	9,437	8,412
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,193	273	610	371
TOTAL INCOME	10,051	12,485	12,420	11,071
NET EXPENDITURE	7,153	2,862	3,408	2,137
<i>COST PER '000 POPULATION</i>	<i>50</i>	<i>20</i>	<i>24</i>	<i>15</i>

Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management

Finance Manager: Mr Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all the Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-
 - Bickerstaffe House - Festival House
 - Town Hall - Palatine Leisure Centre
 - Municipal Buildings - Blackpool Sports Centre
 - Stanley Buildings - Moor Park Leisure Centre
 - Solaris Centre - Technology Management Centre
 - South King Street - Coastal House
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	-	1,031	1,052	385
BUILDINGS	3,945	1,124	1,172	(78)
CAPITAL PROJECTS & DEVELOPMENT	254	(604)	(304)	(318)
PROPERTY & PORTFOLIO MANAGEMENT	462	538	526	520
BUSINESS DEVELOPMENT & STRATEGY	-	110	119	108
ENERGY & PROPERTY DATA	329	(643)	(594)	318
BUILDING SERVICES	456	176	220	67
INVESTMENT PORTFOLIO	1,602	1,143	1,217	1,135
OTHER	105	(13)	-	-
NET EXPENDITURE	7,153	2,862	3,408	2,137

Places

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS	(1,420)	1,289	2,595	1,289
CULTURAL SERVICES	2,686	1,781	1,781	(64)
ECONOMIC DEVELOPMENT	724	645	645	84
HOUSING, PLANNING & TRANSPORT POLICY	1,377	358	358	512
VISITOR ECONOMY	5,552	4,275	4,376	3,738
NET COST OF SERVICES	8,919	8,348	9,755	5,559
<i>COST PER '000 POPULATION</i>	<i>63</i>	<i>59</i>	<i>68</i>	<i>39</i>

Budget Holder: Mr A Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	7,535	6,741	6,771	6,141
PREMISES	2,300	2,420	2,278	1,641
TRANSPORT	294	341	372	305
SUPPLIES AND SERVICES	1,969	5,116	7,119	2,801
THIRD PARTY PAYMENTS	240	72	204	345
TRANSFER PAYMENTS	135	302	401	79
SUPPORT SERVICES	1,488	1,410	1,417	1,486
CAPITAL CHARGES	5,253	4,701	4,344	4,735
CORPORATE SAVINGS TARGET	-	-	-	(221)
TOTAL EXPENDITURE	19,214	21,103	22,906	17,312
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,504	4,251	3,998	3,741
GOVERNMENT GRANTS	377	1,548	1,833	8
RECHARGES	1,204	2,444	2,400	5,326
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,210	4,512	4,920	2,678
TOTAL INCOME	10,295	12,755	13,151	11,753
NET EXPENDITURE	8,919	8,348	9,755	5,559

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	71	97	105	103
PREMISES	1,143	1,172	1,055	539
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	(3,153)	91	553	502
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	-	50	50	-
SUPPORT SERVICES	48	46	46	44
CAPITAL CHARGES	3,916	4,211	3,854	4,275
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,026	5,667	5,663	5,463
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,360	3,275	2,735	2,729
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,086	1,103	333	1,445
TOTAL INCOME	3,446	4,378	3,068	4,174
NET EXPENDITURE	(1,420)	1,289	2,595	1,289
<i>COST PER '000 POPULATION</i>	<i>(10)</i>	<i>9</i>	<i>18</i>	<i>9</i>

Budget Holder: Mr L Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Strategic Leisure Assets includes the following premises:
- Blackpool Tower
 - The Winter Gardens
 - Madame Tussauds
 - The Golden Mile Buildings

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,499	1,581	1,687	1,124
PREMISES	332	480	406	327
TRANSPORT	41	40	45	18
SUPPLIES AND SERVICES	1,110	1,542	1,886	446
THIRD PARTY PAYMENTS	8	40	45	1
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	221	226	229	249
CAPITAL CHARGES	257	259	259	234
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	3,468	4,168	4,557	2,399
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	28	24	27	29
GOVERNMENT GRANTS	127	-	78	-
RECHARGES	50	739	739	2,272
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	577	1,624	1,932	162
TOTAL INCOME	782	2,387	2,776	2,463
NET EXPENDITURE	2,686	1,781	1,781	(64)
<i>COST PER '000 POPULATION</i>	<i>19</i>	<i>12</i>	<i>12</i>	<i>(0)</i>

Budget Holder: Mrs. P Hamilton - Head of Cultural Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- Cultural Services comprises the Library Service, Arts Development and Heritage Services.
- The Library Service in Blackpool consists of a network of community libraries which provide the Blackpool library service across the Borough. It also provides an at-home library outreach service for vulnerable people who are unable to visit a local library. The service co-ordinates the national Book Start scheme - providing books, via a gifting scheme, to all households with babies and pre-school children, as well as an annual Reader Development programme which is actioned to promote and support literacy, learning and the use of libraries.
- The Arts & Heritage budget represents the cost of providing the general running costs, exhibition and education programme and staffing for the Arts Development service. This budget does not include external funding. The Arts Service uses its core budget to attract external funding to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS & HERITAGE	521	126	126	6
MUSEUM	2	-	-	-
LIBRARY SERVICE	2,163	1,655	1,655	(70)
NET EXPENDITURE	2,686	1,781	1,781	(64)

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	811	337	349	365
PREMISES	134	115	117	111
TRANSPORT	10	5	4	6
SUPPLIES AND SERVICES	420	139	177	134
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	148	104	104	78
CAPITAL CHARGES	12	11	11	11
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	1,535	711	762	705
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	84	66	98	107
GOVERNMENT GRANTS	27	-	-	-
RECHARGES	-	-	-	500
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	700	-	19	14
TOTAL INCOME	811	66	117	621
NET EXPENDITURE	724	645	645	84
<i>COST PER '000 POPULATION</i>	5	5	5	1

Budget Holder: Mr P Legg - Head of Economic Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Economic Development Division is a small but effective team that spearheads the Council's support to new and existing businesses to assist in their set up, growth and job creation. The function has two parts to the operation: support to local businesses, and support to unemployed residents; with essential overlap around employer engagement.
- 2) The Business Support team has a successful track record of supporting new start up businesses through its Get Started service offering advice, training and access to start up finance. The wider team acts as a key interface with existing businesses, in particular growing businesses in their efforts to locate and invest in property, plant and equipment, recruitment and skills. The team communicates with businesses through a variety of methods including the recently refreshed Blackpoolunlimited.com, an online business communication portal; reacting to enquiries, and proactively navigating businesses through various support available at a local and national level (including start up advice & finance, growth coaching & mentoring, finance including capital grants, superfast broadband, innovation, etc.). It manages the Council's Investment Fund, and business hubs (FY Creatives and the Blackpool Enterprise Centre).
- 3) The Council's lead adult employment services team, Positive Steps into Work, operates a number of commercial and publicly funded contracts collectively aimed at helping unemployed Blackpool residents to gain and sustain employment. This includes: a large contract to deliver the government's Work Programme assisting long term unemployed across the Fylde Coast; a number of smaller employment support contracts for residents with complex needs such as drug and alcohol rehabilitation, and residents in 'selective licensing' neighbourhoods; the operation of the Chance to Shine Work Placement scheme, and coordinated redundancy response for public and private employees. The team has secured external funding to spearhead a 2-year pilot commencing in 2015/16 around supporting Blackpool residents with moderate mental health conditions into employment, one of only 4 areas in the country.
- 4) The team project manages the Blackpool Tourism Academy, a £1m externally funded project to drive up customer care, supervisory and management skills within the resort and a purpose designed apprenticeship, pioneered by key businesses and attractions including Blackpool Pleasure Beach, Merlin, Blackpool Zoo, Blackpool Transport, Cuerden Leisure, Winter Gardens and Sandcastle Waterpark, working in conjunction with Blackpool & The Fylde College.

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

HOUSING, PLANNING & TRANSPORT POLICY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,275	2,146	1,947	1,926
PREMISES	72	74	101	81
TRANSPORT	21	26	22	19
SUPPLIES AND SERVICES	591	1,536	1,975	179
THIRD PARTY PAYMENTS	71	3	159	319
TRANSFER PAYMENTS	135	252	351	79
SUPPORT SERVICES	499	555	555	644
CAPITAL CHARGES	22	4	4	4
CORPORATE SAVINGS TARGET	-	-	-	(115)
TOTAL EXPENDITURE	3,686	4,596	5,114	3,136
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	733	780	782	717
GOVERNMENT GRANTS	174	1,540	1,660	-
RECHARGES	701	1,275	1,231	1,823
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	701	643	1,083	84
TOTAL INCOME	2,309	4,238	4,756	2,624
NET EXPENDITURE	1,377	358	358	512
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>3</i>	<i>3</i>	<i>4</i>

Budget Holder: Mr. A Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This service undertakes the Council's statutory functions and duties in respect of Housing and Planning, and develops the Council's strategic approach to addressing the town's housing challenges, development, land use and transport.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HOUSING	706	(65)	(65)	180
PLANNING & TRANSPORT POLICY	671	423	423	332
NET EXPENDITURE	1,377	358	358	512

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,879	2,580	2,683	2,623
PREMISES	619	579	599	583
TRANSPORT	222	270	301	262
SUPPLIES AND SERVICES	3,001	1,808	2,528	1,540
THIRD PARTY PAYMENTS	160	29	-	25
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	572	479	483	471
CAPITAL CHARGES	1,046	216	216	211
CORPORATE SAVINGS TARGET	-	-	-	(106)
TOTAL EXPENDITURE	8,499	5,961	6,810	5,609
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	299	106	356	159
GOVERNMENT GRANTS	49	8	95	8
RECHARGES	453	430	430	731
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,146	1,142	1,553	973
TOTAL INCOME	2,947	1,686	2,434	1,871
NET EXPENDITURE	5,552	4,275	4,376	3,738
COST PER '000 POPULATION				
	39	30	31	26

Budget Holder: Mr. P Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which has responsibility for attracting visitors through various year-round marketing activities. Its key objective is to reposition Blackpool as Europe's leading seaside resort.
- 2) The Illuminations service carries responsibility for designing and delivering one of the town's most popular and enduring attractions. The Illuminations attract circa three million visitors into Blackpool during the autumn season.
- 3) The Partnerships & Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations.
- 4) Print Services provides a printing service for the authority.
- 5) The Community Safety team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide security services to a number of Council and non-Council sites. These include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities. It also provides services such as wireless links, access control and automatic number plate recognition systems.
- 8) Beach patrol offers a year-round service, with a full time staff complement further augmented by seasonal staff during peak summer months. The whole of Blackpool's coastline is patrolled, with the more highly populated beach and sea areas receiving greater cover. The service also provides an educational service to the local schools to make young people aware of the dangers associated with the sea.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PARTNERSHIPS & BUSINESS DEVELOPMENT	693	545	545	376
ILLUMINATIONS	2,812	1,742	1,742	1,693
PRINT SERVICES	71	(20)	81	(24)
VISIT BLACKPOOL	1,576	1,616	1,616	1,331
VISITOR SERVICES	400	392	392	362
NET EXPENDITURE	5,552	4,275	4,376	3,738

Community & Environmental Services

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	1,386	1,223	1,181	984
LEISURE AND CATERING	2,127	3,920	3,956	4,286
PUBLIC PROTECTION	1,528	95	93	56
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,419	4,572	4,574	4,192
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,716	14,576	14,630	15,082
STREET CLEANSING AND WASTE	20,580	19,229	19,232	18,575
INTEGRATED TRANSPORT	606	432	465	465
NET COST OF SERVICES	45,362	44,047	44,131	43,640
<i>COST PER '000 POPULATION</i>	<i>318</i>	<i>309</i>	<i>310</i>	<i>306</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
EMPLOYEES	15,833	13,918	15,168	14,404
PREMISES	2,864	2,259	2,109	1,953
TRANSPORT	2,779	3,376	3,001	2,518
SUPPLIES AND SERVICES	9,860	5,955	6,769	5,176
THIRD PARTY PAYMENTS	20,581	20,091	22,807	22,395
TRANSFER PAYMENTS	496	420	518	312
SUPPORT SERVICES	3,085	4,438	4,445	5,398
CAPITAL CHARGES	17,040	15,331	15,319	15,741
CORPORATE SAVINGS TARGET	-	38	191	(357)
TOTAL EXPENDITURE	72,538	65,826	70,327	67,540
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	8,344	7,633	8,108	8,102
GOVERNMENT GRANTS	2,817	2,780	2,843	2,788
RECHARGES	7,981	8,158	8,162	8,365
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,034	3,208	7,083	4,645
TOTAL INCOME	27,176	21,779	26,196	23,900
NET EXPENDITURE	45,362	44,047	44,131	43,640

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	550	391	386	369
PREMISES	319	45	47	45
TRANSPORT	7	4	4	4
SUPPLIES AND SERVICES	435	82	56	60
THIRD PARTY PAYMENTS	64	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	789	701	701	506
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
	2,164	1,223	1,194	984
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	548	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	229	-	13	-
TOTAL INCOME	778	-	13	-
NET EXPENDITURE	1,386	1,223	1,181	984
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>9</i>	<i>8</i>	<i>7</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.
- 2) The budget also included the costs associated with Layton Depot until 2014/15. The Depot is shown in Property Services from 2015/16.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BUSINESS SERVICES	1,442	1,223	1,181	984
LAYTON DEPOT	(56)	-	-	-
NET EXPENDITURE	1,386	1,223	1,181	984

COMMUNITY AND ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,129	5,620	5,716	5,560
PREMISES	599	512	608	346
TRANSPORT	384	398	413	349
SUPPLIES AND SERVICES	2,954	2,812	2,739	2,327
THIRD PARTY PAYMENTS	65	43	41	23
TRANSFER PAYMENTS	496	420	518	312
SUPPORT SERVICES	848	2,366	2,383	2,957
CAPITAL CHARGES	257	414	412	396
CORPORATE SAVINGS TARGET	-	60	-	(22)
TOTAL EXPENDITURE	11,732	12,645	12,830	12,248
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,690	4,983	4,847	4,946
GOVERNMENT GRANTS	99	121	145	120
RECHARGES	2,277	1,507	1,739	1,591
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,539	2,114	2,143	1,305
TOTAL INCOME	9,605	8,725	8,874	7,962
NET EXPENDITURE	2,127	3,920	3,956	4,286
<i>COST PER '000 POPULATION</i>	<i>15</i>	<i>28</i>	<i>28</i>	<i>30</i>

Budget Holder: Mr John Hawkin - Head of Leisure and Catering

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 30,000 visits to facilities a year.
- 2) Stanley Park is Blackpool's largest piece of public open space. The two hundred and fifty six acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a six million pound Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area. The service also provides weed treatment and maintenance of green open spaces outside of Stanley Park including removal of fallen leaves and blossom and highway verge grass cutting.
- 3) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 28 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Catering Management Team are responsible for the monitoring of hygiene standards in all Council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough. The Free School Breakfasts scheme provides a breakfast to over 11,000 primary school children.
- 4) The Building Cleaning Team provides a cleaning service within the authority, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed term contracts, service level agreements or one-off cleans. Building Cleaning provide a window cleaning service using a water fed pole system for the authority. The service cleans bus and tram shelters, replaces advertising and performs basic repairs to shelters. Building Cleaning run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	417	1,999	2,040	2,357
SCHOOL SPORT	-	(36)	(14)	(7)
PARKS	1,526	1,742	1,756	1,516
CATERING	308	331	250	491
BUILDING CLEANING	(124)	(116)	(76)	(71)
NET EXPENDITURE	2,127	3,920	3,956	4,286

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,005	1,684	1,995	1,757
PREMISES	38	2	12	11
TRANSPORT	63	50	73	66
SUPPLIES AND SERVICES	298	112	187	157
THIRD PARTY PAYMENTS	94	102	98	105
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	428	403	403	436
CAPITAL CHARGES	45	45	45	27
CORPORATE SAVINGS TARGET	-	(22)	-	(70)
TOTAL EXPENDITURE	2,971	2,376	2,813	2,489
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	403	70	260	244
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	700	2,200	2,337	2,128
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	340	11	123	61
TOTAL INCOME	1,443	2,281	2,720	2,433
NET EXPENDITURE	1,528	95	93	56
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>1</i>	<i>1</i>	<i>0</i>

Budget Holder: Mr Tim Coglan - Head of Public Protection

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Public Protection Department comprises of the following functions: Trading Standards, Advice & Education, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADMINISTRATION	233	(1)	(9)	30
PLANNING ENFORCEMENT	152	-	7	84
FOOD HYGIENE	84	(9)	(56)	(96)
HOUSING ENFORCEMENT	230	-	38	10
SELECTIVE LICENSING	35	49	49	30
ADVICE & EDUCATION	89	(5)	(9)	(51)
HEALTH & SAFETY	69	(22)	(35)	(60)
LICENCE ENFORCEMENT	197	1	13	(19)
TRADING STANDARDS	254	(5)	14	(1)
ENVIRONMENTAL PROTECTION	185	87	81	129
NET EXPENDITURE	1,528	95	93	56

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	338	413	331	326
PREMISES	920	1,167	979	1,048
TRANSPORT	6	8	6	4
SUPPLIES AND SERVICES	1,624	733	90	130
THIRD PARTY PAYMENTS	2,732	4,138	5,100	5,161
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	35	35	35	107
CAPITAL CHARGES	2,334	1,203	1,203	1,203
CORPORATE SAVINGS TARGET	-	-	191	-
TOTAL EXPENDITURE	7,989	7,697	7,935	7,979
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	79	-	179	-
GOVERNMENT GRANTS	2,708	2,659	2,657	2,627
RECHARGES	-	444	1	559
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	783	22	524	601
TOTAL INCOME	3,570	3,125	3,361	3,787
NET EXPENDITURE	4,419	4,572	4,574	4,192
<i>COST PER '000 POPULATION</i>	<i>31</i>	<i>32</i>	<i>32</i>	<i>29</i>

Budget Holder: Mrs Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	(66)	28	30	(102)
STREET LIGHTING	4,485	4,544	4,544	4,294
NET EXPENDITURE	4,419	4,572	4,574	4,192

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,956	1,823	1,768	1,729
PREMISES	452	298	242	240
TRANSPORT	430	328	336	342
SUPPLIES AND SERVICES	1,977	515	1,424	424
THIRD PARTY PAYMENTS	1,536	486	1,026	591
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	251	217	213	342
CAPITAL CHARGES	11,817	12,276	12,276	12,745
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	18,419	15,943	17,285	16,413
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	852	422	493	458
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	683	340	367	280
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,168	605	1,795	593
TOTAL INCOME	3,703	1,367	2,655	1,331
NET EXPENDITURE	14,716	14,576	14,630	15,082
<i>COST PER '000 POPULATION</i>	<i>103</i>	<i>102</i>	<i>103</i>	<i>106</i>

Budget Holder: Mr Will Britain - Head of Highways

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents. The Council should also provide and promote road safety advice and education, although this is not delivered by Highways & Traffic Management Services. The service operates a successful road safety programme and also manages the school crossing patrols. The Council is an active member of the Lancashire Partnership for Road Safety.
- 3) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway.
- 4) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 5) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.
- 6) Project 30 is one of several 'Revitalising Blackpool' schemes which have made a significant improvement to the condition of the highway network. Over 78km of carriageway have seen maintenance work carried out and over 91km of footways have been repaired. The work under this project is now complete but the highways division continue their efforts to keep the roads in Blackpool maintained to a safe and serviceable condition going forward. Highways & Traffic Management Services have published a new strategy to sustain the condition of Blackpool's roads to the satisfaction of all stakeholders for the next 35 years.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	14,297	14,119	14,111	14,506
HIGHWAYS & TRAFFIC	419	457	519	576
NET EXPENDITURE	14,716	14,576	14,630	15,082

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,025	2,976	3,018	2,792
PREMISES	387	223	213	227
TRANSPORT	774	731	750	739
SUPPLIES AND SERVICES	1,046	546	770	614
THIRD PARTY PAYMENTS	16,072	15,306	16,515	16,483
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	669	646	647	944
CAPITAL CHARGES	2,553	1,359	1,349	1,336
CORPORATE SAVINGS TARGET	-	-	-	(177)
TOTAL EXPENDITURE	24,526	21,787	23,262	22,958
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,305	2,158	2,329	2,354
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	390	112	112	112
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,251	288	1,589	1,917
TOTAL INCOME	3,946	2,558	4,030	4,383
NET EXPENDITURE	20,580	19,229	19,232	18,575
<i>COST PER '000 POPULATION</i>	<i>144</i>	<i>135</i>	<i>135</i>	<i>130</i>

Budget Holders: Mr Jez Evans - Head of Street Cleansing and Mr John-Paul Lovie - Head of Waste Services

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool. The work they do includes; removal of litter and dog fouling from public footpaths, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service in partnership with waste collection contractor Veolia Environmental Services. Blackpool residents are now recycling over 40% of all household waste.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 70% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Commercial Waste Services provides a service to in excess of 50% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The new arrangements will provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and will allow the authorities to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	2,812	2,989	2,962	2,872
WASTE	16,808	15,314	15,340	14,746
PUBLIC CONVENIENCIES	960	926	930	957
NET EXPENDITURE	20,580	19,229	19,232	18,575

COMMUNITY & ENVIRONMENTAL SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,830	1,011	1,954	1,871
PREMISES	149	12	8	36
TRANSPORT	1,115	1,857	1,419	1,014
SUPPLIES AND SERVICES	1,526	1,155	1,503	1,464
THIRD PARTY PAYMENTS	18	16	27	32
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	65	70	63	106
CAPITAL CHARGES	34	34	34	34
CORPORATE SAVINGS TARGET	-	-	-	(88)
TOTAL EXPENDITURE	4,737	4,155	5,008	4,469
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	14	-	-	100
GOVERNMENT GRANTS	10	-	41	41
RECHARGES	3,383	3,555	3,606	3,695
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	724	168	896	168
TOTAL INCOME	4,131	3,723	4,543	4,004
NET EXPENDITURE	606	432	465	465
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>3</i>	<i>3</i>	<i>3</i>

Budget Holder: Mrs Lynne Rowbottom - Head of Integrated Transport

Finance Managers: Mr S Maher/Mrs K Whyatt

Notes:

- 1) The Council as a Transport Authority is responsible for certain strategic public transport functions and supported bus services.

- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	44	(6)	(6)	38
INTEGRATED TRANSPORT	156	167	167	195
TRAVEL AND ROAD SAFETY	406	271	304	232
NET EXPENDITURE	606	432	465	465

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	5,307	4,112	4,064	3,608
CARE & SUPPORT	8,918	6,656	7,056	5,580
COMMISSIONING & CONTRACTS	1,311	1,377	1,226	1,067
ADULTS COMMISSIONING	27,182	29,447	29,303	31,719
ADULTS SAFEGUARDING	282	421	567	420
DEPARTMENTAL MANAGEMENT	1,975	1,541	1,543	691
NET COST OF SERVICES	44,975	43,554	43,759	43,085
<i>COST PER '000 POPULATION</i>	<i>316</i>	<i>306</i>	<i>307</i>	<i>302</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	16,306	16,157	16,562	15,627
PREMISES	125	87	89	81
TRANSPORT	860	839	876	821
SUPPLIES AND SERVICES	1,442	1,872	1,989	1,759
THIRD PARTY PAYMENTS	37,512	38,024	38,412	39,868
TRANSFER PAYMENTS	6,435	5,016	5,390	5,157
SUPPORT SERVICES	2,877	2,670	2,672	2,763
CAPITAL CHARGES	313	236	236	234
CORPORATE SAVINGS TARGET	-	(2,097)	-	(1,552)
TOTAL EXPENDITURE	65,870	62,804	66,226	64,758
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	10,197	10,648	12,133	11,396
GOVERNMENT GRANTS	199	134	327	149
RECHARGES	105	33	29	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10,394	8,435	9,978	10,095
TOTAL INCOME	20,895	19,250	22,467	21,673
NET EXPENDITURE	44,975	43,554	43,759	43,085

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,454	5,631	5,504	5,883
PREMISES	-	-	-	-
TRANSPORT	179	172	197	172
SUPPLIES AND SERVICES	59	70	109	62
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	2	-	7	-
SUPPORT SERVICES	431	543	543	471
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(470)
TOTAL EXPENDITURE	6,125	6,416	6,360	6,118
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6	-	-	-
GOVERNMENT GRANTS	-	-	120	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	812	2,304	2,176	2,510
TOTAL INCOME	818	2,304	2,296	2,510
NET EXPENDITURE	5,307	4,112	4,064	3,608
COST PER '000 POPULATION				
	37	29	29	25

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	1,200	1,150	1,125	580
SOCIAL SERVICES DIRECT	2,157	1,847	1,853	1,873
LEARNING DISABILITIES TEAM	442	473	457	473
MENTAL HEALTH TEAM	1,508	642	629	682
NET EXPENDITURE	5,307	4,112	4,064	3,608

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,248	8,637	9,165	7,762
PREMISES	45	23	24	17
TRANSPORT	180	189	157	172
SUPPLIES AND SERVICES	311	333	327	297
THIRD PARTY PAYMENTS	189	186	187	186
TRANSFER PAYMENTS	8	-	-	-
SUPPORT SERVICES	952	1,256	1,258	1,317
CAPITAL CHARGES	32	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(249)
TOTAL EXPENDITURE	10,965	10,624	11,118	9,502
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	666	634	629	608
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	19	33	29	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,362	3,301	3,404	3,281
TOTAL INCOME	2,047	3,968	4,062	3,922
NET EXPENDITURE	8,918	6,656	7,056	5,580
COST PER '000 POPULATION				
	63	47	50	39

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, MH Community Support Workers, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	1,229	1,001	1,006	1,040
DAY CENTRE	878	1,054	979	1,046
COOPERSWAY/HOYLE @ MANSFIELD RESIDENTIAL RESPITE	857	610	969	536
PHOENIX CENTRE/GLOUCESTER AVE	449	44	53	92
EXTRA SUPPORT	1,669	1,717	1,681	1,749
SUPPORTED LIVING	1,544	1,264	1,462	247
SHARED LIVES/VOLUNTEER SERVICE	151	137	135	140
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	20	131	133	134
HOMECARE	1,214	69	48	72
ARC	942	598	582	551
VITALINE	(35)	31	8	(27)
NET EXPENDITURE	8,918	6,656	7,056	5,580

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	882	939	889	953
PREMISES	-	-	-	-
TRANSPORT	12	16	11	16
SUPPLIES AND SERVICES	133	238	145	203
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	446	337	337	46
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(31)
TOTAL EXPENDITURE	1,473	1,530	1,382	1,187
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	58	58	46	46
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	104	95	110	74
TOTAL INCOME	162	153	156	120
NET EXPENDITURE	1,311	1,377	1,226	1,067
<i>COST PER '000 POPULATION</i>	<i>9</i>	<i>10</i>	<i>9</i>	<i>7</i>

Budget Holder: Ms Val Raynor - Head of Commissioning

Finance Manager: Mr Mark Golden

Notes:

- 1) The Children and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	516	557	462	207
COMMISSIONING TEAMS	362	460	378	494
QUALITY ASSURANCE TEAM	354	322	343	328
HEALTH & WELLBEING	79	38	43	38
NET EXPENDITURE	1,311	1,377	1,226	1,067

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

ADULTS COMMISSIONING

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	50	22	22	17
PREMISES	75	60	60	60
TRANSPORT	481	450	502	449
SUPPLIES AND SERVICES	626	940	920	837
THIRD PARTY PAYMENTS	37,308	37,809	38,207	39,653
TRANSFER PAYMENTS	6,328	4,915	5,282	5,076
SUPPORT SERVICES	-	-	-	366
CAPITAL CHARGES	4	3	3	1
CORPORATE SAVINGS TARGET	-	(2,097)	-	(520)
TOTAL EXPENDITURE	44,872	42,102	44,996	45,939
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,508	10,014	11,469	10,788
GOVERNMENT GRANTS	67	56	56	56
RECHARGES	86	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,029	2,585	4,168	3,376
TOTAL INCOME	17,690	12,655	15,693	14,220
NET EXPENDITURE	27,182	29,447	29,303	31,719
<i>COST PER '000 POPULATION</i>	<i>191</i>	<i>207</i>	<i>206</i>	<i>223</i>

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	1,807	978	2,023	2,301
PHYSICAL SUPPORT 65+	5,565	6,810	8,991	10,082
SENSORY SUPPORT 18-64	59	15	72	94
SENSORY SUPPORT 65+	169	40	241	282
MENTAL HEALTH SUPPORT 18-64	2,219	2,358	2,685	2,870
MENTAL HEALTH SUPPORT 65+	1,419	1,325	1,603	1,736
SUPPORT WITH MEMORY AND COGNITION 18-64	97	122	76	124
SUPPORT WITH MEMORY AND COGNITION 65+	3,485	3,484	3,703	3,728
LEARNING DISABILITY SUPPORT 18-64	8,558	8,599	8,110	8,076
LEARNING DISABILITY SUPPORT 65+	223	238	911	1,074
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	140	251	145	175
SOCIAL SUPPORT-ASYLUM SEEKER SUPPORT	-	-	-	-
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	146	377	22	25
SOCIAL SUPPORT-SUPPORT FOR CARERS	127	125	189	196
ASSISTIVE EQUIPMENT & TECHNOLOGY	1,513	807	760	984
INFORMATION & EARLY INTERVENTION	96	96	96	96
OTHER COMMISSIONING PLACEMENTS	(857)	2,057	(2,005)	(1,639)
HOUSING RELATED SUPPORT	2,415	1,765	1,681	1,515
CHILDREN'S COMMISSIONING HEALTH	1	-	-	-
NET EXPENDITURE	27,182	29,447	29,303	31,719

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	205	392	407	443
PREMISES	-	-	-	-
TRANSPORT	2	3	3	3
SUPPLIES AND SERVICES	124	123	255	223
THIRD PARTY PAYMENTS	15	29	18	29
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	20
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(100)
TOTAL EXPENDITURE	346	547	683	618
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	20	34	47
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	64	106	82	151
TOTAL INCOME	64	126	116	198
NET EXPENDITURE	282	421	567	420
<u>COST PER '000 POPULATION</u>				
	2	3	4	3

Budget Holder: Lynn Gornall - Head of Safeguarding

Finance Manager: Mr Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	56	67	67	74
ADULTS SAFEGUARDING	159	143	289	171
ADULTS SAFEGUARDING BOARD	67	68	68	73
PROFESSIONAL LEADS	-	143	143	102
NET EXPENDITURE	282	421	567	420

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

DEPARTMENTAL MANAGEMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	467	536	575	569
PREMISES	5	4	5	4
TRANSPORT	6	9	6	9
SUPPLIES AND SERVICES	189	168	233	137
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	97	101	101	81
SUPPORT SERVICES	1,048	534	534	543
CAPITAL CHARGES	277	233	233	233
CORPORATE SAVINGS TARGET	-	-	-	(182)
TOTAL EXPENDITURE	2,089	1,585	1,687	1,394
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	17	-	35	-
GOVERNMENT GRANTS	74	-	71	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	23	44	38	703
TOTAL INCOME	114	44	144	703
NET EXPENDITURE	1,975	1,541	1,543	691
<hr/>				
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>11</i>	<i>11</i>	<i>5</i>

Budget Holder: Hilary Shaw - Departmental Management

Finance Manager: Mr Mark Golden

Notes:

- 1) This budget contains the costs relating to the Director of Children's Services and the Director of Adult Social Services, as well as management expenditure for Adult Services including mandatory training, telephones, and capital charges.

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	37,935	30,713	30,713	29,634
LIFELONG LEARNING AND SCHOOLS	26,629	26,227	26,318	28,500
EARLY HELP FOR CHILDREN & FAMILIES	4,706	4,488	4,431	4,117
CHILDREN'S SOCIAL CARE	28,215	27,619	29,109	26,576
GRANTS	(59,095)	(52,650)	(51,459)	(53,114)
NET COST OF SERVICES	38,390	36,397	39,112	35,713
<i>COST PER '000 POPULATION</i>	269	255	274	251

DIRECTOR: Delyth Curtis - Director of Children's Services

FINANCE MANAGER: Mr Mark Golden

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED CASH LIMIT	FORECAST OUTTURN	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	62,208	54,387	55,502	53,670
PREMISES	4,449	3,640	3,668	3,515
TRANSPORT	2,627	2,523	2,582	2,295
SUPPLIES AND SERVICES	16,446	17,149	17,312	16,613
THIRD PARTY PAYMENTS	15,843	15,205	17,000	15,860
TRANSFER PAYMENTS	10,367	7,575	7,395	9,793
SUPPORT SERVICES	7,644	7,208	7,216	6,214
CAPITAL CHARGES	4,134	3,538	3,537	3,406
CORPORATE SAVINGS TARGET	-	(1,421)	-	(1,325)
TOTAL EXPENDITURE	123,718	109,804	114,212	110,041
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,550	1,421	1,326	1,250
GOVERNMENT GRANTS	68,744	56,110	55,864	56,904
RECHARGES	6,420	9,145	9,444	8,838
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,614	6,731	8,466	7,336
TOTAL INCOME	85,328	73,407	75,100	74,328
NET EXPENDITURE	38,390	36,397	39,112	35,713

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	37,131	29,842	29,929	28,801
PREMISES	4,009	3,239	3,249	3,136
TRANSPORT	166	134	134	130
SUPPLIES AND SERVICES	4,172	3,395	3,403	3,294
THIRD PARTY PAYMENTS	19	15	15	15
TRANSFER PAYMENTS	1,850	1,473	1,400	1,426
SUPPORT SERVICES	3,274	2,661	2,669	2,576
CAPITAL CHARGES	4,124	3,537	3,537	3,405
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	54,745	44,296	44,336	42,783
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,069	864	866	836
GOVERNMENT GRANTS	856	692	694	670
RECHARGES	11,122	8,986	9,013	8,699
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,763	3,041	3,050	2,944
TOTAL INCOME	16,810	13,583	13,623	13,149
NET EXPENDITURE	37,935	30,713	30,713	29,634
<i>COST PER '000 POPULATION</i>	<i>266</i>	<i>216</i>	<i>216</i>	<i>208</i>

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Lifelong Learning and Schools.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Education Authority (LEA) specifically for schools. Typically this allocation is used for capital financing, redundancy costs and licences / subscriptions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	4,840	3,972	3,972	3,748
DELEGATED TO SCHOOLS				
- PRIMARY	23,303	21,425	21,425	20,529
- SECONDARY	9,792	5,316	5,316	5,357
TOTAL DELEGATED	33,095	26,741	26,741	25,886
NET EXPENDITURE	37,935	30,713	30,713	29,634

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

LIFELONG LEARNING AND SCHOOLS

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,449	9,255	9,656	9,702
PREMISES	324	369	400	369
TRANSPORT	1,912	1,821	1,958	1,648
SUPPLIES AND SERVICES	9,115	10,738	10,676	10,722
THIRD PARTY PAYMENTS	3,330	2,765	3,338	2,986
TRANSFER PAYMENTS	6,740	4,767	4,609	6,930
SUPPORT SERVICES	1,028	1,163	1,163	1,189
CAPITAL CHARGES	8	-	-	-
CORPORATE SAVINGS TARGET	-	(248)	-	(175)
TOTAL EXPENDITURE	31,906	30,630	31,800	33,371
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	386	390	379	396
GOVERNMENT GRANTS	1,142	772	809	925
RECHARGES	382	131	403	139
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,367	3,110	3,891	3,411
TOTAL INCOME	5,277	4,403	5,482	4,871
NET EXPENDITURE	26,629	26,227	26,318	28,500
<i>COST PER '000 POPULATION</i>	<i>187</i>	<i>184</i>	<i>185</i>	<i>200</i>

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEARNING AND SCHOOLS MANAGEMENT	1,382	972	728	627
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	842	388	388	203
LEARNING RESOURCE CENTRE	96	155	145	162
GOVERNORS SERVICES	12	3	(7)	5
SCHOOL ADMISSIONS	126	154	139	159
PUPIL WELFARE AND ATTENDANCE	363	420	375	396
EARLY YEARS MONITORING AND SUPPORT	1,905	608	597	732
EARLY YEARS FREE ENTITLEMENT GRANTS	6,080	6,487	6,498	6,499
SCHOOL ORGANISATION	32	72	42	45
DIVERSITY LEARNING	157	339	222	254
VIRTUAL SCHOOL	77	82	81	76
MUSIC SERVICES	(21)	(31)	(31)	(28)
OUTDOOR EDUCATION	63	74	49	(3)
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,507	2,338	2,338	2,580
SPECIAL EDUCATIONAL NEEDS	346	350	318	344
EDUCATION PSYCHOLOGY	329	353	262	314
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	855	958	907	993
OUT OF BOROUGH PLACEMENTS	2,084	2,325	2,440	2,532
TRANSPORT	1,512	1,432	1,620	1,266
HIGH NEEDS TOP-UP PAYMENTS	5,726	6,311	6,596	8,767
POST-16 PROVISION	485	846	822	845
DIRECT PAYMENTS	529	583	541	533
OTHER SUPPORT FOR DISABLED CHILDREN	562	575	642	574
SHORT BREAKS FOR DISABLED CHILDREN	149	165	165	167
SKILLS, EDUCATION AND EMPLOYMENT	431	268	441	458
NET EXPENDITURE	26,629	26,227	26,318	28,500

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and support schools to address attendance and welfare issues. The Courts and Licensing team has a duty regarding licensing young people performing or taking part in paid sports or modelling. The Access and Inclusion Team, including Children Missing Education, has statutory duties regarding ensuring every child is in receipt of a suitable and full time education provision with special regard to children from vulnerable groups including LAC, EHE, GRT and complex non-routine admissions. The team track and trace children who have left the borough with no known destination.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places was increased and transferred from a ring-fenced grant into the Dedicated Schools Grant in 2013-14, with a further increase in 2014-15. The funding for 2 year-old places is not included in the figure for 2016-17 because the allocations, which will be based on participation, will not be announced until Summer 2016.
- 4) The Pupil Referral Units fulfil the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 5) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 6) Out of Borough costs are those associated with educational placements of children with learning difficulties and or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 7) High Needs Top-up Payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

EARLY HELP FOR CHILDREN AND FAMILIES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	4,167	3,819	4,177	3,493
PREMISES	24	18	9	2
TRANSPORT	138	124	128	123
SUPPLIES AND SERVICES	829	601	1,290	575
THIRD PARTY PAYMENTS	1,299	1,678	1,614	1,572
TRANSFER PAYMENTS	47	-	5	-
SUPPORT SERVICES	635	748	748	687
CAPITAL CHARGES	1	-	-	-
CORPORATE SAVINGS TARGET	-	(592)	-	-
TOTAL EXPENDITURE	7,140	6,396	7,971	6,452
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	84	167	63	18
GOVERNMENT GRANTS	1,580	1,602	2,483	1,823
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	770	139	994	494
TOTAL INCOME	2,434	1,908	3,540	2,335
NET EXPENDITURE	4,706	4,488	4,431	4,117
<i>COST PER '000 POPULATION</i>	<i>33</i>	<i>31</i>	<i>31</i>	<i>29</i>

Budget Holder: Amanda Hatton - Deputy Director Early Help and Social Care

Finance Manager: Mr Mark Golden

Notes:

- There are 2 Sure Start Children's Centre Hubs, one in Grange Park and one in Talbot & Brunswick wards, which support a network of children's centres.
- The Specialist Support Team offers a range of services to young people and young adults who require additional support, these include substance misuse treatment for under 25s, non-clinical sexual health and relationships support for under 18s, targeted youth services for 11-16 year olds and offending prevention work with 10-17 year olds. These services are supporting some of the most vulnerable young people in Blackpool and are helping to significantly reduce the rate of teenage conceptions and first time entrants to the youth justice system and to increase the rate of school attendance. Over 80% of young people and young adults supported by the hub reduce or stop their drug and alcohol use.
- The Families in Need service (FIN) covers the work of Springboard, Troubled Families, Edge of Care, Family Support and Parenting, Offender Management and the South Beach / Claremont Transience project.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	631	700	645	719
CHILDREN'S CENTRES	1,628	1,625	1,556	1,526
SURE STARTS	492	252	651	565
YOUTH SERVICES	103	303	307	102
SPECIALIST SUPPORT	146	154	68	142
FAMILIES IN NEED INCLUDING SPRINGBOARD	1,469	1,186	962	828
DOMESTIC ABUSE	237	268	242	235
NET EXPENDITURE	4,706	4,488	4,431	4,117

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2014/15	2015/16	2015/16	2016/17
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,461	11,471	11,740	11,674
PREMISES	92	14	10	8
TRANSPORT	411	444	362	394
SUPPLIES AND SERVICES	2,330	2,415	1,943	2,022
THIRD PARTY PAYMENTS	11,195	10,747	12,033	11,287
TRANSFER PAYMENTS	1,388	1,307	1,353	1,437
SUPPORT SERVICES	2,707	2,636	2,636	1,762
CAPITAL CHARGES	1	1	-	1
CORPORATE SAVINGS TARGET	-	(581)	-	(1,150)
TOTAL EXPENDITURE	29,585	28,454	30,077	27,435
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	11	-	18	-
GOVERNMENT GRANTS	644	394	419	372
RECHARGES	1	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	714	441	531	487
TOTAL INCOME	1,370	835	968	859
NET EXPENDITURE	28,215	27,619	29,109	26,576
<i>COST PER '000 POPULATION</i>	<i>198</i>	<i>194</i>	<i>204</i>	<i>186</i>

Budget Holder: Amanda Hatton - Deputy Director Early Help and Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services such as those for children in care are being reviewed and where possible and safe, reduced.
- 2) The Youth Offending Team is a statutory service working with young offenders in Blackpool, with a focus on prevention of offending and reoffending, protection of the public and safeguarding. The funding of the YOT is heavily influenced by central government allocations which have decreased year on year.
- 3) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING AND CHILDREN'S SERVICES STRATEGY	3,065	2,433	2,728	1,730
LEGAL FEES	634	1,052	1,170	1,130
LONG TERM SOCIAL WORK TEAMS	2,828	2,812	2,840	2,824
DUTY AND ASSESSMENT SOCIAL WORK TEAMS	1,796	1,821	1,844	1,801
ADMINISTRATION	681	639	650	347
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,661	1,443	1,657	1,593
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	478	495	572	496
RESIDENTIAL HOMES	2,154	2,364	2,410	1,624
ADOPTION SERVICES	1,867	1,858	1,254	1,685
FOSTERING SERVICES	3,735	4,025	3,661	3,886
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,215	1,391	1,397	1,499
EXTERNAL PLACEMENTS	5,983	5,271	6,755	5,850
YOUTH OFFENDING TEAM	977	860	860	671
SAFEGUARDING, QUALITY AND REVIEW	1,141	1,155	1,311	1,440
NET EXPENDITURE	28,215	27,619	29,109	26,576

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

GRANTS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	342	28	28	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	342	28	28	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	64,522	52,650	51,459	53,114
RECHARGES	(5,085)	28	28	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	59,437	52,678	51,487	53,114
NET EXPENDITURE	(59,095)	(52,650)	(51,459)	(53,114)
<i>COST PER '000 POPULATION</i>				
	<i>(415)</i>	<i>(369)</i>	<i>(361)</i>	<i>(373)</i>

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010/11. The majority of the grant was rolled into the Council's formula grant in 2013/14.
- 3) Education functions provided by local authorities are funded from the Education Services Grant (ESG). For 2016/17, the Council will receive £77 per pupil in relation to the pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(57,682)	(50,482)	(50,482)	(52,240)
LOCAL SERVICES SUPPORT GRANT	(36)	(118)	(14)	-
EDUCATION SERVICES GRANT	(1,377)	(2,050)	(963)	(874)
NET EXPENDITURE	(59,095)	(52,650)	(51,459)	(53,114)

Public Health

PUBLIC HEALTH

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<i>EXPENDITURE</i>				
EMPLOYEES	1,196	1,271	1,271	1,215
PREMISES	-	-	-	-
TRANSPORT	15	15	15	10
SUPPLIES AND SERVICES	38	70	70	20
THIRD PARTY PAYMENTS	16,593	16,551	17,758	17,774
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	343	383	383	373
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	18,185	18,290	19,497	19,392
<i>INCOME</i>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	17,978	18,290	18,290	19,392
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	211	-	-	-
TOTAL INCOME	18,189	18,290	18,290	19,392
NET EXPENDITURE	(4)	-	1,207	-
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>8</i>	<i>0</i>

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England, Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring, year end reconciliations; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,886	2,996	1,799	1,210
NHS HEALTH CHECKS & SCHOOL NURSING	104	282	282	265
TOBACCO CONTROL	536	604	604	487
MENTAL HEALTH & WELLBEING	693	976	976	431
SEXUAL HEALTH SERVICES	2,987	2,568	3,006	2,635
FALLS, PREVENTIONS & ACCIDENTS	150	112	112	-
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	4,983	4,523	4,813	3,884
HEALTHY WEIGHT/HEALTHY LIVES	398	514	514	183
OTHER SCHEMES	1,439	257	257	922
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,821	3,990	3,990	6,650
0-5 CHILDRENS PUBLIC HEALTH COMMISSIONING	1,188	2,665	3,144	2,725
PUBLIC HEALTH GRANT	(18,189)	(19,487)	(18,290)	(19,392)
NET EXPENDITURE	(4)	-	1,207	-

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

SUMMARY

FUNCTIONS OF SERVICE	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	13,235	14,045	12,814	13,109
PARKING SERVICES	(2,924)	(3,640)	(3,324)	(3,754)
GRANTS AND SUBSCRIPTIONS	439	193	193	192
HOUSING BENEFITS	1,632	1,653	1,659	1,884
COUNCIL TAX AND NNDR COST OF COLLECTION	687	349	346	306
SUBSIDIARY COMPANIES	(582)	(791)	(897)	(910)
LAND CHARGES	(37)	(42)	(42)	(48)
CONCESSIONARY FARES	4,458	3,850	4,422	3,834
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	2,359	2,821	2,821	3,190
NEW HOMES BONUS	(1,565)	(1,440)	(1,582)	(1,643)
NET COST OF SERVICES	17,702	16,998	16,410	16,160
<i>COST PER '000 POPULATION</i>	<i>124</i>	<i>119</i>	<i>115</i>	<i>113</i>

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,154	3,639	3,626	4,025
PREMISES	1,312	1,122	1,101	1,140
TRANSPORT	26	33	40	38
SUPPLIES AND SERVICES	9,141	5,112	5,288	5,674
THIRD PARTY PAYMENTS	52	94	69	70
TRANSFER PAYMENTS	81,426	89,621	86,428	89,632
SUPPORT SERVICES	4,215	4,131	4,132	4,055
CAPITAL CHARGES	16,471	18,035	16,763	18,516
CORPORATE SAVINGS TARGET	-	-	-	(1,988)
TOTAL EXPENDITURE	115,797	121,787	117,447	121,162
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,845	7,358	6,992	7,592
GOVERNMENT GRANTS	86,129	91,792	88,123	91,771
RECHARGES	3,280	3,503	3,503	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,841	2,136	2,419	2,136
TOTAL INCOME	98,095	104,789	101,037	105,002
NET EXPENDITURE	17,702	16,998	16,410	16,160

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	745	263	263	263
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	413	337	337	317
CAPITAL CHARGES	15,717	17,248	16,017	17,764
CORPORATE SAVINGS TARGET	-	-	-	(1,432)
TOTAL EXPENDITURE	16,875	17,848	16,617	16,912
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,280	3,503	3,503	3,503
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	360	300	300	300
TOTAL INCOME	3,640	3,803	3,803	3,803
NET EXPENDITURE	13,235	14,045	12,814	13,109
COST PER '000 POPULATION	93	99	90	92

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Mr Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings as at 31st December 2015 are £95 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £20 million share of debt which is held by Lancashire County Council relating to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included. The 2016/17 Budget reflects the loan charges arising from the capital programme.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
PARKING SERVICES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	771	783	779	800
PREMISES	1,312	1,122	1,101	1,140
TRANSPORT	26	33	40	38
SUPPLIES AND SERVICES	270	262	262	263
THIRD PARTY PAYMENTS	52	94	69	70
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	111	102	102	94
CAPITAL CHARGES	103	103	103	103
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,645	2,499	2,456	2,508
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	5,559	6,138	5,775	6,261
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	10	1	5	1
TOTAL INCOME	5,569	6,139	5,780	6,262
NET EXPENDITURE	(2,924)	(3,640)	(3,324)	(3,754)
COST PER '000 POPULATION				
	(21)	(26)	(23)	(26)

Budget Holder: Mr. Philip Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks. The team assists millions of car park users in the resort every year, as well as carrying out any enforcement activity which may be required. The service also has an Administration team which carries out duties associated with the issuing of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

GRANTS AND SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	431	185	185	185
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	11	8	8	7
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	442	193	193	192
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3	-	-	-
TOTAL INCOME	3	-	-	-
NET EXPENDITURE	439	193	193	192
COST PER '000 POPULATION				
	3	1	1	1

Budget Holder: Mr Steve Thompson - Director of Resources / Carmel McKeogh - Deputy Chief Executive

Chief Accountant: Mr Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	3,048	511	112	517
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	81,394	89,500	86,370	89,500
SUPPORT SERVICES	1,418	1,404	1,404	1,405
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	85,860	91,415	87,886	91,422
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	84,228	89,762	85,849	89,538
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	378	-
TOTAL INCOME	84,228	89,762	86,227	89,538
NET EXPENDITURE	1,632	1,653	1,659	1,884
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>12</i>	<i>12</i>	<i>13</i>

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Chief Accountant: Mr Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	42	52	54	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,209	2,223	2,223	2,180
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,251	2,275	2,277	2,232
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	500	501	501	501
GOVERNMENT GRANTS	336	590	589	590
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	728	835	841	835
TOTAL INCOME	1,564	1,926	1,931	1,926
NET EXPENDITURE	687	349	346	306
COST PER '000 POPULATION	5	2	2	2

Budget Holder: Mrs Marie McRoberts - Assistant Treasurer Revenues, Benefits and Customer Services

Chief Accountant: Mr Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates (NNDR).
- 2) The Council Tax Reduction Scheme (CTRS) took effect from 1st April 2013. Under this scheme the Government introduced a new Council Tax Support Grant. In 2013/14 the Government Grant for the CTRS was equal to less than 90% of the Government's forecast funding levels had Council Tax Benefits continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. Since 2013/14 the Government funding has become part of the Local Government Finance Settlement and is no longer separately identifiable, however, overall funding has fallen further. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2016/17 CTRS applies a reduction of 27.11% (27.11% in 2015/16) to the support provided to Working Age claimants. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Combined Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015/16 ADJUSTED CASH LIMIT £000	2015/16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	24	35	26	35
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	92	35	103
SUPPORT SERVICES	7	12	12	28
CAPITAL CHARGES	651	684	643	649
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	682	823	716	815
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	662	614	614	725
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	602	1,000	999	1,000
TOTAL INCOME	1,264	1,614	1,613	1,725
NET EXPENDITURE	(582)	(791)	(897)	(910)
<i>COST PER '000 POPULATION</i>	<i>(4)</i>	<i>(6)</i>	<i>(6)</i>	<i>(6)</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Included within this budget head are the costs to the Council in support of services provided by its subsidiary companies.
- 2) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 3) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	1	8	8	11
BTS	(551)	(937)	(948)	(929)
SANDCASTLE WATERPARK	(32)	138	43	8
NET EXPENDITURE	(582)	(791)	(897)	(910)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

LAND CHARGES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	180	25	24	24
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	32	29	23	29
SUPPORT SERVICES	5	9	10	4
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	217	63	57	57
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	116	105	100	105
GOVERNMENT GRANTS	-	-	103	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	138	-	(104)	-
TOTAL INCOME	254	105	99	105
NET EXPENDITURE	(37)	(42)	(42)	(48)
<u>COST PER '000 POPULATION</u>				
	(0)	(0)	(0)	(0)

Budget Holder: Mr Alan Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015/16 ADJUSTED CASH LIMIT	2015/16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,425	3,814	4,388	4,370
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	41	36	36	20
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	(556)
TOTAL EXPENDITURE	4,466	3,850	4,424	3,834
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	8	-	2	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	8	-	2	-
NET EXPENDITURE	4,458	3,850	4,422	3,834
<u>COST PER '000 POPULATION</u>				
	31	27	31	27

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Elderly

Holders of Elderly NoWcards:

- English National Concession*
- Off Peak free travel on Blackpool Trams for Blackpool residents

Disabled

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- Off Peak free travel on Blackpool Trams for Blackpool residents
- 50p flat fare before 9.30am on Blackpool Trams for Blackpool residents

* **English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY

SUBJECTIVE ANALYSIS	2014/15 ACTUAL £000	2015-16 ADJUSTED CASH LIMIT £000	2015-16 FORECAST OUTTURN £000	2016/17 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,359	2,821	2,821	3,190
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	2,359	2,821	2,821	3,190
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	2,359	2,821	2,821	3,190
<i>COST PER '000 POPULATION</i>	<i>17</i>	<i>20</i>	<i>20</i>	<i>22</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Mr Phil Redmond

Notes:

- 1) This is the payment made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

NEW HOMES BONUS

SUBJECTIVE ANALYSIS	2014/15 ACTUAL	2015-16 ADJUSTED CASH LIMIT	2015-16 FORECAST OUTTURN	2016/17 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,565	1,440	1,582	1,643
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	1,565	1,440	1,582	1,643
NET EXPENDITURE	(1,565)	(1,440)	(1,582)	(1,643)
<i>COST PER '000 POPULATION</i>	<i>(11)</i>	<i>(10)</i>	<i>(11)</i>	<i>(12)</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Mr Phil Redmond

Notes:

- As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The 6-year cumulative figure for 2016/17 has been confirmed as £1.7m, though the in-year element is only £252,456.

Council Tax Information

COUNCIL TAX

FURTHER INFORMATION FOR RECIPIENTS OF COUNCIL TAX DEMANDS AS REQUIRED BY THE COUNCIL TAX DEMAND NOTICES REGULATIONS

ANNUAL BUDGET	2015/16 £000	2016/17 £000	WHERE YOUR MONEY GOES	EXPENDITURE %	EXPENDITURE £m
Expenditure	432,757	422,506	Service		
Contributions and Contingencies	1,676	6,124	Housing	26.5%	112.0
Levies	65	65	Children's Services	24.7%	104.5
Added to balances	1,187	2,567	Adult Services	14.8%	62.4
Gross Expenditure - Council Services	435,685	431,262	Community and Environmental Services	11.7%	49.3
Income	(387,150)	(375,637)	Other (*)	6.4%	26.9
Contributions and Contingencies	-	-	Resources	5.0%	21.0
Taken from balances	(3,000)	(7,330)	Public Health	4.3%	18.3
Gross Income - Council Services	(390,150)	(382,967)	Treasury Management	4.0%	16.9
Council Tax Requirement	45,535	48,295	Places	2.6%	11.2
Number of properties (Band D equivalent)	34,866	35,562			
Blackpool Council Tax element	£1,306.00	£1,331.93			
Adult Social Care functions Tax element (see note)	£0.00	£26.12			
Police & Crime Commissioner Tax element	£159.06	£162.22			
Lancashire Combined Fire Authority Tax element	£64.86	£65.50			
Total Council Tax for Band D	£1,529.92	£1,595.77	Expenditure totals	100.0%	422.5

The Council's annual budget sets out planned spending on services each year taking account of costs and income. Blackpool Council's budgeted Gross Expenditure, after taking account of grant funding, business rates income, and other income receivable, results in the level of Council Tax set for 2016/17 shown in the 'Annual Budget' table above.

(* Includes Chief Executive, Human Resources & ICT, Concessionary Fares, Governance & Regl. Services and Parking Services

HOW THE COSTS HAVE CHANGED	2016/17 £m	PROPERTY VALUATION BAND	ANNUAL COUNCIL TAX £
Blackpool Council General Fund estimate - net expenditure 2015/16	128.1		
Specific developments	6.7	A	1,057.18
Pay-related pressures	3.5	B	1,233.38
Cost of inflation	5.3	C	1,409.57
Children's and Adult Social Care - demographic pressures	2.7	D	1,585.77
Other cost pressures	-	E	1,938.16
Budget savings	(18.0)	F	2,290.56
Technical changes - special grants transfer into Formula, contributions from reserves and contingencies	128.3	G	2,642.95
	(5.3)	H	3,171.54
Blackpool Council General Fund estimate - net expenditure 2016/17	123.0		

Further information about Blackpool's precepting authorities, including their Gross Expenditure and Council Tax Requirement, can be found on their websites:

www.lancashire-police.com/about-us/news-and-events/budget-2016-17

www.lancashirefire.com/about-us/publications.aspx

The Secretary of State for Communities and Local Government made an offer to adult social care authorities in his letter of 17th December 2015. [see footnote]

The offer was the option of an adult social care authority being able to increase its relevant basic amount of council tax for the financial year beginning in 2016 by an additional 2% without holding a referendum, to assist it in meeting expenditure on adult social care functions. Subject to the annual approval of the House of Commons, the Secretary of State intends to offer the option of setting this additional increase each year up to and including 2019-20. In relation to the financial year beginning in 2016 the Secretary of State has determined (and the House of Commons has approved) a referendum threshold of 4% (comprising 2% for expenditure on adult social care and 2% for other expenditure), for adult social care authorities. These authorities may therefore increase their relevant basic amount of council tax up to this percentage in 2016 without holding a referendum.

[footnote]. "Adult social care authorities" are local authorities which have functions under Part 1 of the Care Act 2014 ("adult social care functions"), namely county councils in England, districts councils for an area in England for which there is no county council, London borough councils, the Common Council of the City of London and the Council of the Isles of Scilly.

Subjective Analysis

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2017

REVENUE BUDGET BY TYPE ACROSS DEPARTMENTS

SUBJECTIVE ANALYSIS	Chief Executive £000	Deputy Chief Executive's Directorate £000	Governance and Regulatory Services £000	Resources £000	Places £000	Community and Environmental Services £000	Adult Services £000	Children's Services £000	Public Health £000	Budgets Outside the Cash Limit £000	Contingency etc £000	2016/17 CASH LIMIT £000
EXPENDITURE												
EMPLOYEES	518	5,274	2,528	10,309	6,141	14,404	15,627	53,670	1,215	4,025	4,130	117,841
PREMISES	-	8	223	5,523	1,641	1,953	81	3,515	-	1,140	2,090	16,174
TRANSPORT	1	36	43	134	305	2,518	821	2,295	10	38	50	6,251
SUPPLIES AND SERVICES	12	2,671	1,068	1,574	2,801	5,176	1,759	16,613	20	5,674	1,293	38,661
THIRD PARTY PAYMENTS	-	2	159	-	345	22,395	39,868	15,860	17,774	70	-	96,473
TRANSFER PAYMENTS	-	296	-	215	79	312	5,157	9,793	-	89,632	1,277	106,761
SUPPORT SERVICES	73	683	902	3,040	1,486	5,398	2,763	6,214	373	4,055	180	25,167
CAPITAL CHARGES	13	654	97	4,364	4,735	15,741	234	3,406	-	18,516	-	47,760
CORPORATE SAVINGS TARGET	32	(399)	(63)	(672)	(221)	(357)	(1,552)	(1,325)	-	(1,988)	(2,831)	(9,376)
TOTAL EXPENDITURE	649	9,225	4,957	24,487	17,312	67,540	64,758	110,041	19,392	121,162	6,189	445,712
INCOME												
CUSTOMER & CLIENT RECEIPTS	-	547	2,913	2,503	3,741	8,102	11,396	1,250	-	7,592	-	38,044
GOVERNMENT GRANTS	-	-	-	455	8	2,788	149	56,904	19,392	91,771	-	171,467
RECHARGES	-	6,853	-	18,249	5,326	8,365	33	8,838	-	3,503	-	51,167
OTHER GRANTS, REIMBURSEMENT AND CONTRIBUTIONS	37	978	400	1,493	2,678	4,645	10,095	7,336	-	2,136	5,292	35,090
TOTAL INCOME	37	8,378	3,313	22,700	11,753	23,900	21,673	74,328	19,392	105,002	5,292	295,768
NET EXPENDITURE	612	847	1,644	1,787	5,559	43,640	43,085	35,713	-	16,160	897	149,944
CAPITAL CHARGES*												(26,945)
TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS												122,999

(*) Capital charges comprises the cost of depreciating fixed assets plus capital financing costs

Housing Revenue Account

HOUSING REVENUE ACCOUNT

BUDGET 2016/17

FUNCTIONS	2015/16	2015/16	2015/16	2016/17
	FULL YEAR BUDGET	PROJECTED OUTTURN	VARIATION	FULL YEAR BUDGET
	£000	£000	£000	£000
MANAGEMENT FEE	9,485	9,517	32	9,565
GENERAL FUND SERVICES	1,251	1,181	(70)	1,531
OTHER HRA COSTS	123	123	-	125
TREASURY MANAGEMENT	6,172	6,177	5	8,905
PROVISION FOR BAD AND DOUBTFUL DEBTS	500	400	(100)	500
<u>RENT & SERVICE CHARGE INCOME DUE</u>				
Rental Income	(16,704)	(16,824)	(120)	(16,832)
Sheltered Housing	(344)	(684)	(340)	(687)
Emergency Housing	(334)	(408)	(74)	(382)
Television Service (IRS)	(75)	(75)	-	(73)
Security	(4)	(12)	(8)	-
Community cleaning	(31)	(37)	(6)	(29)
Community lighting	(32)	(33)	(1)	(32)
Door entry systems	(10)	(10)	-	(9)
Gardening Scheme	(122)	(128)	(6)	(122)
Furniture	(5)	(2)	3	(2)
<u>OTHER RENTS & CHARGES</u>				
Garages	(92)	(89)	3	(87)
Leasehold	(174)	(160)	14	(160)
Commercial Rents	(14)	(25)	(11)	(14)
Other Income	(100)	(134)	(34)	(100)
<u>INTEREST INCOME</u>				
Interest on Revenue Balances	(73)	(61)	12	(58)
Mortgage Interest	(1)	(1)	-	(1)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(584)	(1,285)	(701)	2,038
WORKING BALANCE	2015/16 FULL YEAR BUDGET	2015/16 PROJECTED OUTTURN	2015/16 VARIATION	2016/17 FULL YEAR BUDGET
	£000	£000	£000	£000
BALANCE AT 1ST APRIL	(1,838)	(5,617)	(3,779)	(6,902)
CONTRIBUTION (TO) / FROM WORKING BALANCE	(584)	(1,285)	(701)	2,038
BALANCE AT 31ST MARCH	(2,422)	(6,902)	(4,480)	(4,864)
HOUSING STOCK	2014/15 ACTUAL	2015/16 FULL YEAR BUDGET	2015/16 PROJECTED OUTTURN	2016/17 FULL YEAR BUDGET
	Dwellings	Dwellings	Dwellings	Dwellings
Total Number of dwellings at 1st April	5,059	5,090	5,023	4,762
Number of dwellings completed and acquired in the year	47	41	69	-
Number of dwellings sold / deleted in the year	(83)	(304)	(330)	(15)
Total number of dwellings at 31st March	5,023	4,827	4,762	4,747

SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)

SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED

MANAGEMENT SERVICES

TENANCY AND ESTATE MANAGEMENT

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of properties and breaches of tenancy conditions, as well as the management of tenants rights such as "Right to Buy" and "Right to Improvement". The estate management function includes the management of council owned garages and garage sites, unauthorised parking, referral of highway maintenance problems and maintenance of open spaces.

MANAGING VACANT PROPERTIES

Vacant properties are identified and recorded both through formal notice being given and through physical inspection. Any necessary repair and maintenance to vacant properties is arranged, with post inspection to ensure that the work has been carried out satisfactorily. Additionally, arrangements are made for the viewing of properties by potential tenants.

RENT AND SERVICE CHARGE COLLECTION

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct debit, by telephone, via the internet and by tenants' cards at any post office or a variety of other outlets.

ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on reported problems, undertaking repairs within specified target times and to an acceptable standard whilst obtaining the best value for money.

REPAIRS AND MAINTENANCE ADMINISTRATION

The reporting of repairs for current tenants can be made by telephone, electronic communication and BCH offices. In some instances properties require both pre and post inspection, both to establish the work required and to ensure that the repairs have been carried out satisfactorily.

SUPPORTED HOUSING SERVICES

HOSTELS

The Council currently manages two Hostels with a total of 118 temporary bed spaces. The service provides accommodation and intensive management to homeless single people and families within the Emergency Housing Units. The management focuses on individually assessed needs through a Support Plan to assist in managing the property and preparing for the transition into permanent accommodation.

SHELTERED HOUSING

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe and supported environment. Intensive management is based on identified needs as defined within the Individual Support Plans and is co-ordinated by a Scheme Manager. The Scheme Manager will facilitate a service to all tenants, this is to sustain their tenancy and maximise their independence through planned intervention. The Sheltered Housing Service works in conjunction with the Council's community alarm service (Vitaline) to provide 24hrs emergency response to all tenants within the schemes.

OTHER SERVICES TO TENANTS

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security, caretaking and communal cleaning.

SERVICES PROVIDED BY BLACKPOOL COUNCIL

ALLOCATIONS AND LETTINGS OF PROPERTIES

The main services provided are the registration and classification of applications for council properties, the management of the council house waiting list and the allocation of properties.

HOUSING CLIENT

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective services are provided.

HRA SELF-FINANCING

This is the locally controlled system under which Councils are responsible and accountable for their housing services. It allows Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012, when the housing subsidy system was abolished

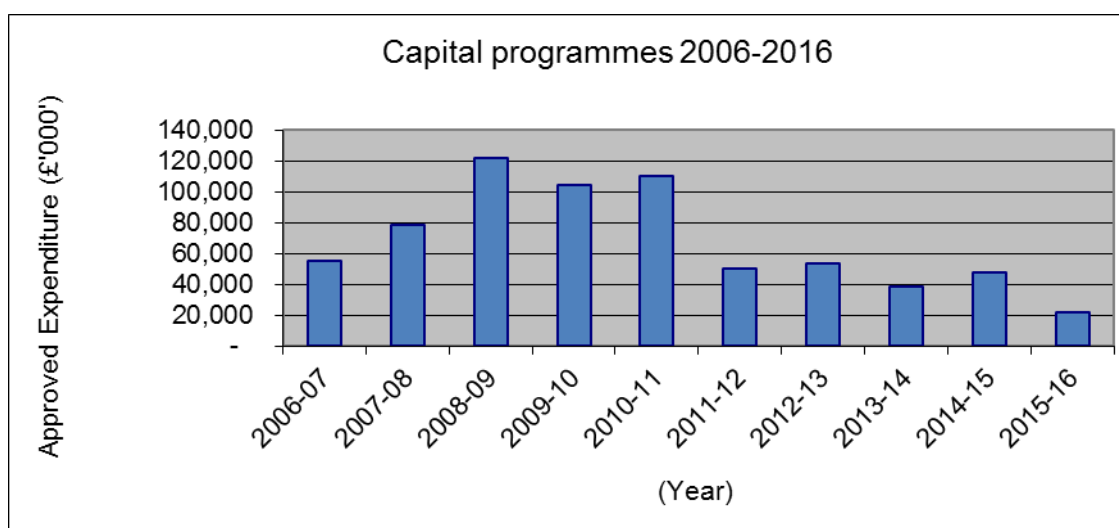
Capital Programme

BLACKPOOL COUNCIL REPORT

CAPITAL PROGRAMME 2016/17, 2017/18 AND 2018/19

1. Introduction

- 1.1 The Council's 2016/17 capital programme runs concurrently with the 2016/17 revenue budget and reports on both are submitted to Executive for approval. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2016/17 is £21.1m and over a three-year period is estimated at £73.9m .
- 1.2 The 2017/18 and 2018/19 programmes have been drawn up based upon known allocations and provisional bids. Government announcements in respect of some allocations have been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. These will be reviewed as part of the budget processes for 2017/18 and 2018/19 in the light of changing priorities and final funding levels, which means that no commitment can be made as yet in respect of those new schemes identified for 2017/18 and 2018/19.
- 1.3 The Council has suffered from severe cuts in capital funding. It has continued to be proactive in seeking additional funding for schemes, demonstrated by the funding obtained from the Department for Transport, but as the graph below demonstrates the proposed programme for 2016/17 is significantly less than 6 years ago.



- 1.4 The status of the capital programme is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Tourism, Economy and Resources Scrutiny Committee.
- 1.5 The capital programme now submitted is consistent with that agreed for 2015/16. It

includes identified commitments for housing developments. The scale of these commitments means that there are very limited resources to deliver additional schemes that are not fully funded.

- 1.6 The capital programme prepared for 2016/17 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has approximately £30m available for capital projects, e.g. Anchorsholme seawall, that has been approved in previous years but not yet expended. The total capital budget therefore for 2016/17 is in reality approximately £51.1m.
- 1.7 The programme does not yet take account of all funding announcements anticipated in respect of Capital schemes. Additional funding streams are expected to be confirmed after the approval of this capital programme and reference will be made in the subsequent financial monitoring report to Executive.

2. Capital Funding

- 2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential borrowing within limits set by the Council itself.

3. Prudential Borrowing

- 3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that Prudential schemes can only take place in the following circumstances:

- (1) Prudential borrowing schemes must be specifically authorised by the Executive.
- (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
- (3) The total level of Prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy.

- 3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.

- 3.3 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows: -

- (1) The actual capital position – (Non-HRA and HRA) for 2016/17 will be reported as part of the 2016/17 Capital Outturn report to Executive.
- (2) Affordability – Estimates of the incremental impact of capital investment decisions on council tax (non-HRA) and on Housing rents (HRA) for 2016/17.
- (3) Prudence – capital expenditure including commitments for non-HRA and HRA for

2016/17 will be reported monthly to the Executive by means of the Capital Monitoring report.

4. **Single Capital Pot**

4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ring-fenced and non-ring-fenced. The ring-fenced capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ring-fenced capital grants. These allocations come from individual Government departments but fall into the category known as Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central government allocations to individual services should remain broadly as originally notified.

4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and individual service priorities. It is proposed that the Council uses some non-ring-fenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. The intention would be to retain the top-slice at 12.5% (12.5% first applied in 2005/06) of basic service capital grant in 2016/17 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below (excluding Disabled Facilities Grant - see 4.4):

Department	2016/17 Non-ringfenced Allocations £000	12.50% Top-slice £000	Net Total £000
Place	2,821	353	2,468
Adult Services (see 4.4 below)	1,200	0	1,200
Children's Services	3,649	456	3,193
TOTAL	7,670	(809)	6,861

The proposed allocations of the top-slicing can be found in section 9.

4.3 As can be seen from the table below the non-ring-fenced capital grant allocation shows a minor decrease from 2015/16 to 2016/17:

Department	2015/16 £000	2016/17 £000	Change £000
Place	2,921	2,821	(100)
Adult Services	1,649	1,200	(449)
Children's Services	3,475	3,649	174
TOTAL	8,045	7,670	(375)

4.4 Disabled Facilities Grant of £1,200k has been identified for 2016/17. This is an integral part of the Better Care initiative (formerly Integrated Transformation Fund) to support the integration of health and social care and as such will be protected for this purpose.

5. Capital Receipts

- 5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the net balance of the receipt from the sale of Blackpool Business and Technology parks and any accumulated reserves arising as a result of the Central Business District Development.
- 5.2 The Council is continually undertaking a review of its property portfolio in order to identify those properties that may be disposed of in order to generate capital receipts necessary to support approved capital schemes, in particular the Central Business District. In addition the 2016/17 revenue budget continues the stretched target for revenue savings from a continuing property rationalisation programme, which is already underway.

6. Priority Led Budgeting

- 6.1 During 2013/14 the Corporate Asset Management Group formally agreed that a Priority Led approach would continue to be adopted in approving capital schemes from the available corporate resource.
- 6.2 The agreed approach allocates capital resources in line with the legislative framework, i.e. priority schemes are deemed to be those which include statutory obligations or health and safety issues.
- 6.3 A range of categories was agreed that could be assigned to each scheme:
 - Category 1 – have to do – statutory obligations, health and safety, committed schemes, overspends
 - Category 2 – need to do – schemes that generate future revenue savings or support transformational process
 - Category 3 – able to do - fully prudentially funded schemes / School schemes where resources available
 - Category 4 – want to do – aspirational schemes that the Council would like to progress should resources be available and which align with Corporate Priorities
 - Category 5 – do not want to do – schemes that do not align with Corporate Priorities.

7. Capital Programme

- 7.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs.
- 7.2 The proposed schemes that will proceed or are in progress are set out in the table below. The expenditure by directorate is:-

Directorate	2016/17 £000	2017/18 £000	2018/19 £000
Places	2,468	11,291	16,050
Housing Revenue Account	9,274	9,938	3,171
Community and Environment	3,455	1,796	1,500
Adult Services	1,200	1,100	1,000
Children's Services	3,895	4,299	2,650
Resources	-	-	-
Governance and Regulation	-	-	-
Deputy Chief Executive	-	-	-
Net top-slice	809	TBD	TBD
TOTAL	21,101	28,424	24,371

TBD – To be determined

- 7.3 Any new proposals will be submitted through the formal decision making process.
- 7.4 The proposed capital programme supports key priorities, in particular regeneration of the town. The three key schemes to be undertaken in the next twelve months are:-
- (1) Queens Park redevelopment phase 2
 - (2) Bridges programme
 - (3) Anchorsholme Seawall.

8. Management of the Risks Associated with the Capital Programme

- 8.1 The key risks in terms of the management of the proposed capital programme are:-
- (1) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
 - (2) contractors likewise getting into financial difficulty
 - (3) anticipated funding, e.g. grant, capital receipts and s.106 monies, not being realised and / or the clawback of external funding resulting in funding shortfalls
 - (4) additional unbudgeted revenue consequences of schemes
 - (5) delivery of the scheme over-budget and / or late
 - (6) increased reliance on Prudential borrowing and an increase in the pooled interest rate.
- 8.2 Regular monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.
- 8.3 Schemes that have specific funding attached should only proceed where the external funding has been formally agreed. There is no commitment upon the Council to fund a shortfall in such circumstances.

8.4 In addition, 2015/16 saw the emergence and resolution of a number of additional areas of risk within the capital programme. These are reported to the Corporate Leadership Team and Corporate Asset Management Group and work is ongoing to address these issues and mitigate where possible. A risk based reserve strategy continues to be operated through the Medium Term Financial Strategy with the creation of a top slice contingency in the result of any overspends arising.

9. **Capital Expenditure Commitments**

9.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a call on available resources. There are 4 areas that fall into this category:-

	£000
College Relocation	100
Christ the King	320
Housing site clearance	96
Syndicate	300
TOTAL	816

9.2 Corporate Asset Management Group have previously recommended the following:

- (1) On 8th January 2013 that College Relocation abortive costs phased over an initial 15-year period (from 2013/14) become the first call on any top-slice.
- (2) On 6th January 2015 that Christ the King school be funded via a prioritised call on top slice in lieu of a developer contribution failing to materialise
- (3) On 19th January 2016 that the commitment in respect of Housing site clearance and the overspend on the Syndicate be met by this contingency.

9.3 There is still a surplus remaining from the 2015/16 top slice of £227k and this will be utilised in the first instance to meet the commitments outlined above. Having met the remaining commitments from the in year top-slice a residual amount of £220k will remain to provide a contingency against should any current or prospective capital scheme urgently require additional funding.

BLACKPOOL COUNCIL
CAPITAL PROGRAMME 2016/17 TO 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
SERVICE	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
PLACE	2,468	11,291	16,050
HOUSING REVENUE ACCOUNT	9,274	9,938	3,171
COMMUNITY & ENVIRONMENT	3,455	1,796	1,500
ADULT SERVICES	1,200	1,100	1,000
CHILDREN'S SERVICES	3,895	4,299	2,650
RESOURCES	-	-	-
GOVERNANCE AND REGULATORY SERVICES	-	-	-
DEPUTY CHIEF EXECUTIVE	-	-	-
TOP-SLICE TO BE ALLOCATED	809	TBD	TBD
TOTAL PROGRAMME	21,101	28,424	24,371

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
FUNDING SOURCES	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS	9,953	11,188	4,721
PRUDENTIAL BORROWING	-	-	6,401
SPECIFIC CAPITAL GRANTS	11,048	17,136	13,149
CAPITAL RECEIPTS	100	100	100
REVENUE CONTRIBUTIONS	-	-	-
TOTAL FUNDING	21,101	28,424	24,371

TBD - To be determined

BLACKPOOL COUNCIL
CAPITAL RESOURCES 2016/17 TO 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS / ETC.			
C & YP - Devolved Capital	179	150	150
HRA Revenue	1,600	1,600	1,600
LEP	600	1,200	1,500
Housing Contribution	3,263	3,675	(2,502)
Affordable Homes	394	619	0
Major Repairs	3,867	3,894	3,923
Leaseholder Income	50	50	50
PRUDENTIAL BORROWING			
Tramway Extension	0	0	6,401
SPECIFIC CAPITAL GRANTS			
C & YP - Basic Need	3,193	3,649	2,000
C & YP - Free infant school meals	0	0	0
C & YP - Top Slice @ 12.5%	456	0	0
C & YP - Condition	523	500	500
ASC - Social Care	0	0	0
ASC - Top Slice @ 12.5%	0	0	0
Department for Transport	2,855	9,357	7,239
LTP - Integrated Transport	1,505	1,000	1,000
LTP - Maintenance	963	1,530	1,410
LTP - Top Slice @ 12.5%	353	0	0
Disabled Facilities Grant	1,200	1,100	1,000
CAPITAL RECEIPTS			
Housing - Right to Buy	100	100	100
Capital Reserves	0	0	0
Regen - Council Office Receipts	0	0	0
Housing - Property Resale Receipts	0	0	0
TOTAL RESOURCES	21,101	28,424	24,371

BLACKPOOL COUNCIL

Capital Programme 2016/17 to 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
Place	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
LTP - Capital Maintenance	963	1,000	1,000
LTP - Integrated Transport : Traffic Management	435	450	440
LTP - Integrated Transport : Walking and Cycling	405	400	400
LTP - Integrated Transport : Public Transport	395	400	350
LTP - Integrated Transport : Local Safety Schemes	165	150	150
LTP - Integrated Transport : Parking Management	85	100	50
LTP - Monitoring	20	30	20
Tramway Extension	0	8,761	13,640
TOTAL	2,468	11,291	16,050

Should funding be awarded for the Blackpool Museum Project this will be included in future years.

BLACKPOOL COUNCIL

Capital Programme 2016/17 to 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
Housing Revenue Account	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
Queens Park phase 2	5,000	6,350	0
Maintain Decent Homes Standard	2,106	1,888	1,750
Other Schemes	2,168	1,700	1,421
TOTAL	9,274	9,938	3,171

BLACKPOOL COUNCIL

Capital Programme 2016/17 to 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
Community & Environment			
Bridges	3,455	1,796	1,500
TOTAL	3,455	1,796	1,500

BLACKPOOL COUNCIL

Capital Programme 2016/17 to 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
Adult Services			
Disabled Facilities Grant	1,200	1,100	1,000
TOTAL	1,200	1,100	1,000

BLACKPOOL COUNCIL

Capital Programme 2016/17 to 2018/19

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2016/17 PROPOSED PROGRAMME £000	2017/18 POTENTIAL PROGRAMME £000	2018/19 POTENTIAL PROGRAMME £000
Children's Services			
New Pupil Places/Basic Need	3,193	3,649	2,000
Condition	523	500	500
Devolved Capital	179	150	150
TOTAL	3,895	4,299	2,650

**Business Improvement District
Revenue Account**

Business Improvement District Revenue Account

	2015/16 Budget £000	2016/17 Budget £000
BID Levy Income	(285)	(280)
Costs of collecting Levy	17	17
Payment to Blackpool Town Centre BID Ltd	268	263
TOTAL	-	-

Notes :

- 1) Blackpool Council is the billing authority for the Blackpool Town Centre Business Improvement District which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non-domestic rateable value charged on all properties listed in the local Non-Domestic Rating List located within the BID area.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

The BID aims to achieve:

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.

Cash Limited Budgets - Budgeting Guidelines

CASH LIMITED BUDGETS

KEY POINTS OF THE BUDGET REGIME

1. The Chief Executive, Deputy Chief Executive and Directors are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. The Director of Resources will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Directors may transfer funds between bottom lines after consultation with the Head of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. The Director of Resources or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support services and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with Accountancy staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.

Glossary of Financial Terms

GLOSSARY OF FINANCIAL TERMS

BUDGET

A statement which sets out the financial effect of the Council's policies over a future period of time.

BUDGET REQUIREMENT

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

BUSINESS IMPROVEMENT DISTRICT

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

BUSINESS RATES RETENTION SCHEME

The Business Rates Retention Scheme was implemented on 1st April 2013 and aims to provide local authorities with stronger incentives to create & support the local economy by allowing them to keep a proportion of their growth in business rates. The scheme includes 'top-up' and 'tariffs' to take account of local authorities with differing levels of business properties. Blackpool is a 'top-up' authority.

Where there is increased income (above the NDR baseline) a levy is applied. For 'top-up' authorities no levy is due. There is also the risk of decreased income due to negative growth. A 'safety net' mechanism will help protect local authorities from excessive decreases in income due to the change.

Blackpool's share of the amount collected will be 49%. The remaining shares are paid to Central Government (50%) and Lancashire Combined Fire Authority (1%).

CAPITAL CHARGES

A charge against service revenue accounts for fixed assets used in the provision of services.

CAPITAL EXPENDITURE

Expenditure above £15,000 on the acquisition of a non-current asset or expenditure which adds to and not merely maintains the value of an existing non-current asset.

CAPITAL GRANTS

These usually relate to specific schemes/projects and require compliance with particular criteria.

CAPITAL PROGRAMME

A list of projects approved to start in the year of the programme, which involve capital expenditure.

CAPITAL RECEIPTS

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for "pooling" which replaces the requirement to set-aside a provision for credit liabilities.

CAPITAL RECEIPTS APPLIED

Capital receipts utilised to finance capital expenditure or repay debt.

CASH LIMITED BUDGET

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

CHILDREN'S SERVICES AUTHORITY (CSA)

A local authority responsible for education and children's social care.

THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

One of the leading professional accountancy bodies in the UK, CIPFA specialises in the public sector.

COLLECTION FUND

A statutory account which billing authorities have to maintain for the collection and distribution of amounts due in respect of Council Tax and Non-Domestic Rates.

CONTINGENCY

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

COST CENTRE

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

COUNCIL TAX

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,001 to £52,000	7/9 (78%)
C - £52,001 to £68,000	8/9 (89%)
D - £68,001 to £88,000	9/9 (100%)
E - £88,001 to £120,000	11/9 (122%)
F - £120,001 to £160,000	13/9 (144%)
G - £160,001 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

The Spending Review announced that for the rest of the current parliament local authorities responsible for adult social care will be able to increase council tax by an additional 2% due to the growing demand for adult social care and the increased pressure on council budgets. This 2% increase must only be spent on adult social care.

COUNCIL TAX FREEZE GRANT

This grant was first made available to all local authorities, police authorities and fire authorities in 2011/12. It was only paid to authorities who decided to freeze or reduce their council tax in

2011/12. If they did, they received the additional funding in 2011/12. This grant has continued to be paid to authorities who decide to freeze or reduce their council tax each year from 2012/13 to 2015/16.

The amount of grant paid in 2015/16 was the equivalent to 1% of the basic amount of council tax set for 2014/15 multiplied by the amount calculated as the authority's council tax base for 2015/16 but not taking into account the reduction schemes.

COUNCIL TAX REDUCTION SCHEME

The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. Working Age claims are means tested to establish entitlement. A percentage reduction is applied at the end of the assessment. A reduction of 27.11% is applied in 2016/17 to the support provided to Working Age claimants. The percentage reduction applied in future years may change and will be determined by reference to the level of Local Government Finance Settlement, caseload and growth/reduction in caseload.

COUNCIL TAX REQUIREMENT

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

DEBT CHARGES

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

DEBT MANAGEMENT EXPENSES

The other costs, excluding interest, of administering the loans fund.

DEDICATED SCHOOLS GRANT (DSG)

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ringfenced grant and must be applied to an authority's schools budget.

DIRECT REVENUE FINANCING

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

EDUCATION SERVICES GRANT (ESG)

Since April 2013, the education functions provided by local authorities have been funded from Education Services Grant (ESG). The Council will receive £77 per pupil in 2016/17 in relation to pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

EXTERNAL FUNDING

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and Lottery funding.

ESTIMATES

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

EXPENDITURE AND INCOME ANALYSIS

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

FEES AND CHARGES

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

FINANCIAL REGULATIONS

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

FINANCIAL YEAR

The financial year for local authorities runs from 1st April and finishes on 31st March.

FORECAST REVENUE OUTTURN

Estimated revenue expenditure and income as at the year end.

FORMULA FUNDING

The formula funding amount for a local authority, plus any specific grant transfers (such as Council Tax freeze grant) provides a total funding amount; this is known as the Settlement Funding Assessment. The Settlement Funding Assessment for an authority is split between resources received through Revenue Support Grant (RSG) and a Business Rate Retention (Baseline need) amount.

IAS19 RETIREMENT BENEFIT ADJUSTMENT

The difference in retirement benefit calculated under IAS19 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

FULL-YEAR EFFECT (FYE)

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

GENERAL FUND

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

GOVERNMENT GRANTS

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

GROSS EXPENDITURE

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

HOUSING BENEFIT

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefits paid to the authority's own tenants are known as rent rebates and that paid to private sector tenants as rent allowances.

HOUSING REVENUE ACCOUNT (HRA)

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of Council housing.

HRA MANAGEMENT FEE

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

HRA SELF-FINANCING

A locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

INDIVIDUAL SCHOOLS BUDGET (ISB)

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the local schools' funding formula.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

INVESTMENTS

The placing of excess cash and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

LOCAL GOVERNMENT ASSOCIATION (LGA)

An association which represents the interests of local authorities to central government.

LOCAL MANAGEMENT IN SCHOOLS (LMS)

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

LOCAL SCHOOLS BUDGET (LSB)

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

NATIONAL NON-DOMESTIC RATE (NNDR)

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities and Blackpool's share of the amount collected is 49%. The remaining shares are paid to Central Government (50%) and Lancashire Combined Fire Authority (1%).

NET EXPENDITURE

Gross expenditure less specific service income, but before deduction of formula grant.

NON-RECURRING COSTS / INCOME

These are revenue account items which are budgeted for one year or a defined period only.

OUTTURN

The final revenue (income and expenditure) account for a financial year.

PRECEPT

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

PRICE BASE

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

PRIVATE FINANCE INITIATIVE (PFI)

A scheme in which the service (e.g. street lighting) is provided by the private sector under a long-term contract. The public sector pays for the project on a performance-related basis: when the contractor is paid to deliver to agreed service delivery standards and poor performance is penalised by contract deductions as laid out in the contract.

PROVISIONS

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

PRUDENTIAL BORROWING

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

PRUDENTIAL CODE FOR CAPITAL FINANCE

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable, prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula funding.

RECHARGES

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

RESERVES

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

REVENUE EXPENDITURE

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

REVENUE SUPPORT GRANT (RSG)

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of the Settlement Funding Assessment.

SECTION 137 EXPENDITURE

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

SERVICE EXPENDITURE ANALYSIS

The analysis of income or expenditure by reference to its different purposes, usually different services.

SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula funding.

TAX BASE

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief, allowance for losses on collection and Council Tax Reduction Scheme.

TOTAL COST

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

UNIT COST

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

VIREMENT

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive.