

Municipal Budget For the Year Ending 31st March 2019

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INTRODUCTION

The Budget for the forthcoming financial year is again challenging with a budget savings target of £5.5m on the back of successfully delivering £137.8m over the previous 7 years. This Budget has undergone detailed consideration and scrutiny over a lengthy formulation period. From the very outset this has involved the Council's Cabinet Members, who have ensured that resources are aligned more than ever before to the Council's specific priorities, followed by extensive engagement and consultation with key stakeholders such as the trade unions, business representatives, equality and diversity forums and of course our residents.

Despite the financial constraints, the Council has made sufficient provision within the Budget to accommodate:

- Internal pay levels to rise on average by 2.0% for the period from 1st April 2018 to 31st March 2019 in line with the latest employer's pay offer and the payment of at least the National Living Wage to all contracted staff
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- a non-pay inflation contingency, to address contractual commitments and valid non-pay pressures @ 2.2%
- the latest estimates of Settlement Funding Assessment
- interest rates to rise slowly in 2018/19 but to remain at low levels
- the Council fulfils its statutory obligation to balance its Budget.

These are all big challenges once again, but by working more collaboratively across Council directorates and indeed with other public sector partners where appropriate we can strive to achieve common goals and efficiencies together. I have every confidence that the services' efforts of 2011/12 - 2017/18 will be repeated in 2018/19 to deliver these objectives.

Steve Thompson
Director of Resources
March 2018

Revenue Budgets and Council Tax Setting

REVENUE BUDGET

2017/18 PROJECTED OUTTURN

AND 2018/19 GENERAL FUND REVENUE BUDGET

1. Purpose

- 1.1 The purpose of this report is to determine the overall level of net expenditure to be included in the General Fund Revenue Budget for 2018/19 and to identify a budget savings plan that will ensure a balanced Budget.

2. Context

- 2.1 Local government in England is now seven and a half years into a period of public sector austerity, which will continue until at least 2019/20 per the Autumn Statement of 2015.
- 2.2 The current Medium Term Financial Sustainability Strategy (MTFSS) covering the period 2016/17 – 2021/22 was approved by Executive on 12th September 2016 and presented a financial outlook, an assessment of risks and indication of the Council's challenges over these 6 years. Whilst Central Government funding does decline over this period, the unprecedented opportunity to accept a Government offer of guaranteed funding to 2019/20 presented the Council with greater certainty than ever before to be able to prepare a medium-term budget that allowed for flexibility and informed risk-taking.
- 2.3 The key principles of the approved MTFSS are that:
- the statutory obligation to balance the Council's budget in each year of the period
 - resourcing services in line with Council priorities
 - embedding a culture of value for money and efficiency savings in all activities
 - keeping Council Tax levels as low as possible
 - maximising the level and resilience of the resources of cash, assets and people by attracting grants, generating additional income or creating partnering arrangements
 - ensuring significant risks are identified and mitigated where possible
 - ensuring financial reserves reflect the levels of business and risk
 - optimising capital spending freedoms.

3. The Local Government Finance Settlement 2018/19

- 3.1 The Local Government Finance Settlement sets the amount of Central Government funding available to councils. The Secretary of State for the Department for Communities and Local Government (as was formerly named) announced the Provisional Local Government Finance Settlement for 2018/19 on 19th December 2017. The Final Settlement was announced in early February 2018.
- 3.2 The Settlement Funding Assessment (SFA) for Blackpool Council is split between resources

received via Revenue Support Grant, an assessment of its share of Business Rates collectable plus a Top-up element from the 6th year of the Business Rates Retention Scheme. The Provisional SFA amounts to £66,200,000 in 2018/19. This compares with the Settlement Funding Assessment in 2017/18 of £69,646,000. However, the Ministry of Housing, Communities & Local Government (MHCLG) contacted local authorities on 18th January to advise that the VOA had published their final revised data on the change in rateable value between rating lists for 2010 and 2017. The MHCLG confirmed that they only used provisional data – from October 2017 – for the change in rateable values that were used at Provisional Settlement and in the existing Revaluation calculator. They have therefore amended the tariffs and top-ups published in the Provisional Local Government Finance Settlement and these amendments have been included as part of the Final Settlement.

4. Other Funding 2018/19

4.1 There are several other significant components of Central Government funding, some of which have been rolled into the SFA and some which remain separate specific grants:

4.2 New Homes Bonus (NHB) Grant

The 2018/19 New Homes Bonus allocations and details of the consultation on the future of the scheme have been announced. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas. The number of years that the scheme will be based upon (currently 5 years in 2017/18) will reduce to 4 years from 2018/19 onwards. The scheme also only rewards growth in homes above 0.4% per annum.

The 4-year cumulative figure for 2018/19 has been confirmed as £464,551 with an in-year element of £15,050.

4.3 Housing Benefit (HB) Admin Grant

The Housing Benefit subsidy scheme is the means by which local authorities claim subsidy from the Department for Work and Pensions (DWP) towards the cost of administering HB in their local areas. Benefit schemes of rent rebates for tenants of a local authority and rent allowances for private tenants are provided for by the Social Security Contributions and Benefits Act 1992 and the Social Security Administration Act 1992 (as amended). Claimants obtain these benefits either by direct application to the authority or by applying simultaneously for income support/jobseekers allowance and HB to the DWP. Eligibility for, and the amount of, HB is determined in all cases solely by the local authority. The Council received Housing Benefit Admin Subsidy grant in 2017/18 of £908,000 and this will be reduced by 11% to £810,000 in 2018/19.

4.4 Public Health Grant

The transfer of Public Health services and their responsibility to local government from April 2013 brought with it ringfenced grant funding.

On 21st December 2017 the Secretary of State issued details of the Public Health allocations for 2018/19. The total amount of £3.215bn is in line with what had previously been announced as part of the Spending Review 2015, which represents a cash reduction of -2.6%. With current CPI

of 3.1% the reduction for 2018/19 is -5.5% effectively in real terms.

Blackpool's allocation for 2017/2018 was £18,914,000 which will be reduced to £18,428,000 for 2018/19.

4.5 Better Care Fund (BCF)

The Better Care Fund is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible.

The BCF has been created to improve the lives of some of the most vulnerable people in our society, placing them at the centre of their care and support, and providing them integrated health and social care services, resulting in an improved experience and better quality of life.

In March 2017 NHS England, the Department for Health and the Department for Communities and Local Government published the 2017/19 Integration and BCF planning requirements. Under the Mandate, NHS England is required to ring-fence £3.58 billion for 2017/18 rising to £3.65 billion in 2018/19 within its overall allocation to Clinical Commissioning Groups (CCGs) to establish the BCF. For 2017/18 the remainder of the £5.128 billion fund was made up of the £431 million Disabled Facilities Grant (DFG) and a new £1.115 billion grant allocation to local authorities to fund adult social care, first announced in the 2015 Spending Review: the Improved Better Care Fund (iBCF). The Spring Budget 2017 included a significant increase in iBCF allocations. For 2018/19 the remainder of the £5.617 billion fund will be made up of the £468 million DFG and £1.499 billion iBCF grant to local authorities.

Blackpool's Health and Wellbeing Board has approved a pooled budget of £25.1m in 2017/18 rising to £27.3m in 2018/19.

4.6 Dedicated Schools Grant (DSG)

The Dedicated Schools Grant (DSG) is paid in support of the local authority's schools budget. It is the main source of income for the schools budget, Early Years and High Needs pupils. Local authorities are responsible for determining the allocation of the grant in consultation with local schools forums. Local authorities are responsible for allocating the Schools Block of the grant to individual schools in accordance with the local schools' funding formula. The DSG in 2017/18 prior to Academy Recoupment was £106.5m and the provisional allocation for 2018/19 is £108.8m whose further allocation has been approved by the Blackpool Schools Forum on 16th January. The increase is mainly due to the introduction of national formulas for the Schools Block and the High Needs block, both of which have resulted in increased allocations for Blackpool, and the full year effect of the entitlement to 30 hours of childcare for working parents within the Early Years block.

4.7 Education Services Grant (ESG)

Up to and including financial year 2016/17, education functions provided by local authorities were funded from the Education Services Grant (ESG). For 2016/17 the Council received £77 per pupil in relation to the pupils in schools maintained by the authority (general funding allocation) and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the Blackpool boundary (retained duties allocation). From 1st April 2017 the

ESG ceased. The general funding allocation was replaced by transition funding at a rate of £20 per pupil between April and August 2017, and a new School Improvement grant from September 2017 onwards, and the retained duties allocation became part of the Dedicated Schools Grant.

4.8 Core Spending Power

The Core Spending Power figures include the SFA, Council Tax, the Improved Better Care Fund, NHB, Transitional Grant (not applicable), Rural Services Delivery Grant (not applicable), and the Adult Social Care Support Grant. The table below shows Blackpool's Core Spending Power for 2018/19:

Core Spending Power	2017/18	2018/19
	£m	£m
Settlement Funding Assessment (SFA)	69.7	66.2
Compensation for under-indexing the business rates multiplier	0.6	1.1
Council Tax Requirement	48.4	50.2
Cumulative Adult Social Care Precept Flexibility	2.4	4.0
Improved Better Care Fund	5.4	7.6
New Homes Bonus	0.9	0.5
2017/18 Adult Social Care Support Grant	0.9	0.6
Total	128.3	130.2
Change in Provisional Revenue Spending Power		1.9
Percentage Change		+1.48%

However, this calculation does not reflect inflationary and demand pressures (see 7.1), which are required to be self-funded.

5. Revenue Budget 2017/18 – Projected Outturn

- 5.1 The summary in this budget book shows the projected adjusted revenue outturn as at month 9 for the current financial year.
- 5.2 Line 21 of this summary shows that it is now estimated that a sum of £1,833,000 will be taken from working balances as at 31st March 2018.

The main areas of budgetary variance are set out below:

	£000
Children's Services	2,908
Strategic Leisure Assets	1,174
Parking Services	716
Places	298
Resources	147
Concessionary Fares	120
Governance & Partnership Services	80
Ward Budgets	(300)
Adult Services	(598)
Other	(38)
Net Service Overspendings 2017/18	4,507
Net Adjustment from Contingencies / Reserves	(2,674)
Net Overspending 2017/18	1,833

5.3 The reasons for the overspendings are well documented in the Council's monthly Financial Performance Monitoring reports and recovery plans are all in place with the most challenging being the required reduction in Looked After Children numbers in Children's Services. The Tourism, Economy & Resources Scrutiny Committee continuously scrutinises overspending services to seek assurances that effective remedial action is being taken.

5.4 In accordance with previous convention any overspendings on service budgets as at 31st March will be recovered in the following year 2018/19, but this will need to be revisited and reviewed at Provisional Outturn in the context of the exceptional pressures faced by Children's Services in-year.

6. Cash Limited Revenue Budget 2018/19

6.1 There is a statutory requirement upon the Council to set a balanced budget:

- Section 100 of the Local Government Act 2002 requires local authorities to plan each year's revenue at a level sufficient to meet operating expenses and hence achieve a balanced budget.
- Section 114 of the Local Government Finance Act 1988 requires the chief finance officer of an authority to report to its Members and external auditor if it appears that the expenditure of the authority incurred (or proposed to incur) in a financial year is likely to exceed the resources available to meet that expenditure.

6.2 The cash limit upon the Revenue Budget for 2018/19 is £124,365,000 (line 22 of budget summary). This represents the maximum sum of net expenditure which is sustainable within the resources available.

6.3 The Revenue Budget for next year includes the following key assumptions:-

- Internal pay levels to rise on average by 2.0% for the period from 1st April 2018 to 31st March 2019 in line with the latest employer's pay offer and the payment of at least the National Living Wage to all contracted staff
- the payment of annual increments
- voluntary 5 days' unpaid leave on average to continue
- a non-pay inflation contingency, to address contractual commitments and valid non-pay pressures @ 2.2%
- the latest estimates of Settlement Funding Assessment
- interest rates to rise slowly in 2018/19 but to remain at low levels
- the Council fulfils its statutory obligation to balance its Budget.

7. Budget Gap 2018/19 and Methodology for Delivering

7.1 The budget gap for the next financial year has resulted from the following:

	£m
Reduction in Revenue Support Grant	4.8
Changes in Business Rates, Council Tax and Grants, e.g. Improved Better Care Fund	(7.5)
Pay awards, increments, NI and pensions	2.0
Non-pay inflation	4.2
Service developments and demand pressures	2.0
Budget Gap 2018/19	5.5

7.2 Savings Programme (the 'Efficiency Plan')

Achieving savings of the scale demanded has required concerted action and consideration of a broad range of initiatives, whilst maintaining strong financial management and budgetary control, addressing any areas of overspending in a timely manner, maximising savings and ensuring value for money.

In a move away from the conventional approach of Priority-Led Budgeting, a Savings Programme constituting 7 thematic workstreams has been developed and finessed over the last 18 months:

- i) Technical savings – these covered areas such as debt and PFI restructurings, review of reserves & provisions, use of capital receipts & capital to revenue transfers and review of Council Tax Reduction Scheme.
- ii) Income generation and management – between 2015/16 and 2016/17 fees & charges income increased by £3.3m (or 8.5%) and will continue to be optimised along with returns on business loan investments, Growth & Prosperity initiatives and traded services.

- iii) Procurement and commissioning - maximising best value from the market place through an innovating commissioning regime to reduce third-party spend and deliver targeted social value.
- iv) Demand management and self-help initiatives such as the current Channel Shift project work.
- v) Transformational efficiency measures under the direction of the Chief Executive's Delivery Unit with a focus on 'upstream' prevention.
- vi) Structural reform:
 - internally with Council services being the provider of first choice
 - collaborating and partnering with the Council's own companies (as has already progressed significantly with the adoption of the Companies Governance Framework)
 - across the wider public sector including the local Public Sector Board, Healthier Lancashire & South Cumbria and One Public Estate
 - with the private and voluntary sectors.
- vii) Service reductions and cuts, which were considered once i) – vi) had been exhausted.

This exercise has generated the necessary service budget target savings of **£5.5m** in 2018/19. As part of the consultation on the budget, a dedicated cross-party Budget Scrutiny Panel was established to undertake an in-depth scrutiny review of the proposals across the seven thematic workstreams and residual directorate targets that had been identified in the savings programme contained within the Medium-Term Financial Sustainability Strategy.

In setting realistic budgets for the forthcoming year services will be expected to meet any additional service-specific pressures that may emerge within the cash limited budgeting regime.

8. Other Considerations

8.1 Staffing Implications

As part of the £5.5m savings target it is anticipated that in the year 2018/19 there will be 50 redundancies and in addition there are a further 20 employees in temporary contracts which will come to an end and up to 40 vacant posts will be deleted. These staffing reductions will come about as a result of services ceasing, reducing or being reconfigured and delivered differently.

Early retirements and voluntary redundancies have been encouraged in order to mitigate compulsory redundancies. In addition there is a high level of scrutiny and governance in relation to ongoing recruitment and retention to ensure that any natural wastage through staff turnover will be prioritised before any compulsory redundancies take place. Where jobs are replaced employees who are at risk or on notice have an opportunity to apply for these vacancies prior to them being advertised Council-wide.

In order to reduce the numbers of redundancies across the Council it is assumed that employees will continue to apply for voluntary unpaid leave and that the 5 days' unpaid leave on average continues.

A variety of support is on offer to affected employees from a dedicated member of the Council's Employment Adviser team.

The costs of redundancies have been managed centrally through an earmarked reserve. This reserve has been depleted each year by approximately £2m to cover redundancy payments and associated pension strain if it is required. This reserve is forecast to fall to nil by March 2018 but will be replenished from the consequences of the Minimum Revenue Provision restructuring, which was approved as part of the 2016/17 Treasury Management Strategy.

8.2 Financial / Economic Context

Together with all other sectors of the national economy, the Council's finances have been affected by the measures being taken to recover from the economic downturn. The Chancellor announced as part of the Autumn Statement 2016 that the Government had abandoned its commitment to reduce public sector net borrowing to a surplus by the end of this Parliament. It is now planning for a deficit of £35bn in 2019/20, compared to the surplus of £10bn planned for at Budget 2016. The Chancellor stated that the Government is committed to the overall plans for departmental resource spending until 2019/20, which were set out at Spending Review 2015.

The effect of the economic climate continues to impact upon the ability to pay for some and make others more cautious in terms of personal spending. The overall effect will be to make collection of income due to the Council, both council tax and fees & charges, more difficult. However, regeneration investment in the town together with its ever improving tourism offer is attracting growing 'staycation' numbers which are bolstering the town's tourism economy.

Interest Rates - The outlook for short-term interest rates is that they will continue at the present historically low levels with a possible slight upturn in 2018/19. Interest receivable on temporary investments will continue at modest levels and debt restructuring opportunities will be kept under continuous review to minimise interest payments.

8.3 Business Loans Fund

The 2017/18 Budget increased the Loans fund to £100m. Loans are available to businesses across the Fylde coast and strongly linked to growing and safeguarding the local economy. The Council has approvals and expressions of interest totalling over £71m of loans as of 31st December 2017, of which £36m have been drawn down so far. These loans have created / safeguarded 937 jobs.

8.4 Equalities Analysis

The Council has a statutory responsibility under Equality law, known as the "Public Sector Duty", to examine and analyse the impacts on equality issues on all related decisions. This is set within the context of the Council's overarching requirement under Equality law, as a designated public authority, to have "due regard" to the need to:

- eliminate discrimination, harassment, victimisation and other prohibited conduct
- advance equality of opportunity
- foster good relations between different (defined) groups.

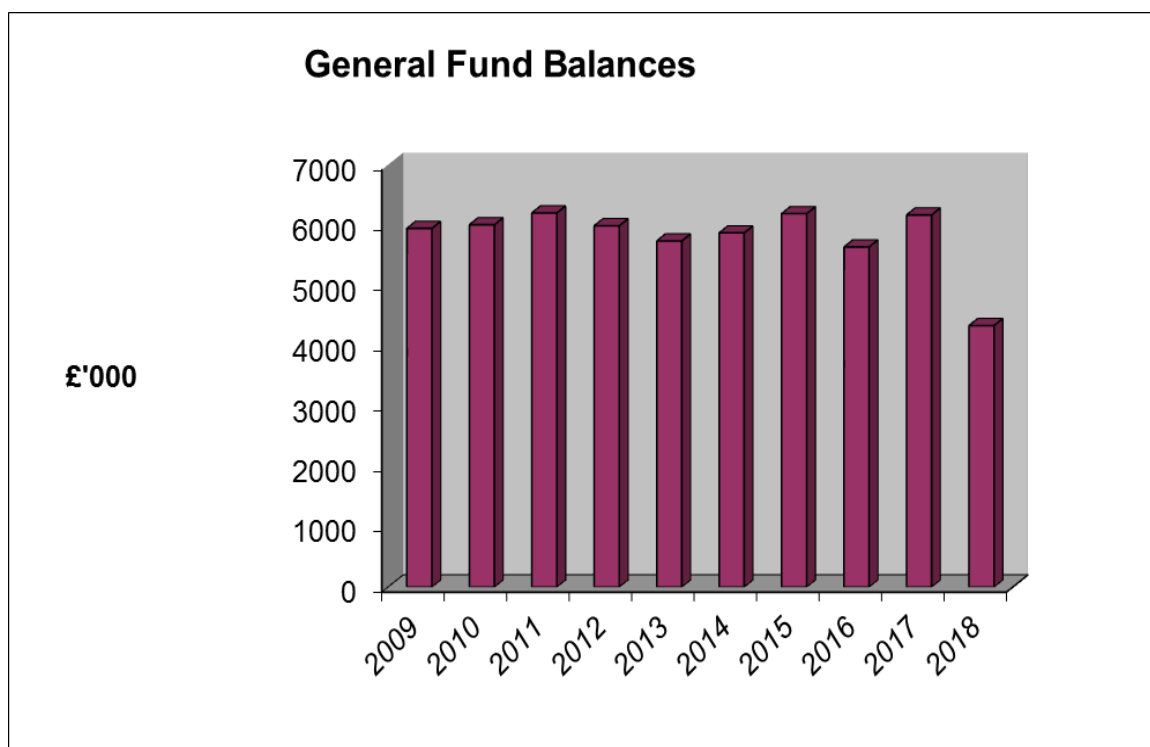
9. Capital Expenditure

- 9.1 The Council's Capital Programme for 2018/19 – 2020/21 is shown on pages 97 to 108. Debt financing costs for the capital programme have been included in the revenue budget on the basis of the indicative borrowing allocations received from Government and any Prudential borrowings.
- 9.2 The size and value of the capital programme is set in accordance with those allocations plus any available external grants, Prudential borrowing schemes (for which the costs are to be separately funded from service budgets), capital receipts and revenue contributions. Schemes being financed by Prudential borrowing continue to require specific approval of the Executive.
- 9.3 Future revenue costs of capital schemes will also have to be contained within existing bottom-line budgets, except where provision has specifically been agreed in advance.

10. Working Balances and Reserves

- 10.1 Section 25 of the Local Government Act 2003 imposes a duty upon the Council's statutory finance officer to report on the robustness of the estimates and the adequacy of reserves.
- 10.2 The proposed budget for 2018/19 is underpinned and reinforced by Council-wide risk management and robust budget setting and monitoring processes.
 - Risk Management – Risk management processes are embedded across the Council. A strategic risk register is maintained and a Corporate Risk Management Group meets quarterly to review the risks contained in the register. The strategic risk register identifies the key risks facing services in the delivery of Council priorities and which are scrutinised regularly by the Audit Committee. In addition, the recommendation concerning the level of the general working balances included in this budget is itself a product of a risk-based assessment.
 - Budget Setting – Accountancy staff work with budget holders to comprehensively review all budgets on an annual basis. The budgets set are cash limited. Instances of unavoidable growth, service demand pressures and new developments are identified and scrutinised as part of the budget process, together with other issues such as meeting new legislative requirements and statutory obligations.
 - Budget Monitoring – Monitoring is carried out on a monthly basis with effect from month zero and highlights any significant variances and areas of risk, both for current and future years, with regular reports being presented to the Executive and Tourism, Economy & Resources Scrutiny Committee. This provides an opportunity to take action to mitigate such variances. Bearing in mind the importance of successfully delivering budget savings in the current financial year, detailed monthly reports on progress in achieving savings have been reported to the Corporate Leadership Team.
- 10.3 Under a Local Authority Accounting Panel Code of Practice (LAAP) issued in November 2008 the establishment of and transfers to/from reserves are subject to the approval of the Council's statutory finance officer. The Council's reserves are continuously reviewed to ensure that they remain at an appropriate level.

10.4 In addition to the Council’s general working balances a number of specific revenue reserves have been established to cover specific risks and uncertain commitments. Without these specific reserves the Council’s general working balances would need to be set at a higher level. Taking into account specific reserves it is the opinion of the Council’s statutory finance officer that the Council should continue to plan for a level of general working balances of **£6m**. This level is necessary in view of the scale of the Council’s gross revenue budget and associated risks. In setting the proposed budget and savings programme of £5.5m it is not realistic to assume that this target can be achieved via contributions from revenue budgets. It is therefore proposed that a detailed review of earmarked reserves will be undertaken at Provisional Outturn 2017/18 with a view to reprioritising and ‘unearmarking’ sufficient reserves to replenish working balances to their target level in early 2018/19 should this be necessary.



11. Capping

11.1 Under schedule 5 of the Localism Act 2011 the Government introduced a requirement to hold a local referendum when proposed council tax increases are deemed excessive. On 19th December as part of the Provisional Local Government Settlement it was announced that an increased council tax referendum threshold of 3% would apply for 2018/19.

11.2 In 2016/17 the Social Care Precept on Council Tax was originally set at 2% per annum increase for the period 2016/17 to 2019/20. The terms of this precept were changed for the period 2017/18 to 2019/20. Local authorities are able to increase the Social Care Precept by up to 3% per annum in 2017/18 and 2018/19. However, authorities that go ahead with the 3% increase each year for 2017/18 and 2018/19 will not be able to make a further increase in 2019/20 (i.e. the total allowable increase over the three-year period remains at 6%). This flexibility is offered in recognition of inflationary pressures such as the raising of the National Living Wage and

demographic changes which are leading to growing demand for adult social care and increased pressure on council budgets. A requirement of this flexibility is that the Council spends the additional funds raised through the Adult Social Care council tax precept on Adult Social Care only.

- 11.3 Therefore, for upper tier authorities wishing to use the social care precept at the maximum in 2018/19, a referendum will be triggered where council tax is increased by 6% or more above the authority's relevant basic amount of council tax for 2017/18 (i.e. 3% referendum threshold + 3% social care precept).

12. Medium Term Financial Prospects

- 12.1 Medium term prospects are overshadowed by the continuing cutbacks in public sector spending which were described in detail in the current Medium Term Financial Sustainability Strategy. It is difficult to forecast beyond 2019/20 when the current 4-year Settlement ends and the prospect of 75% Business Rates Retention adds more uncertainty to financial planning.
- 12.2 The most significant factors in terms of the Council's budgetary resources in the medium term are the amounts which will be received by way of localised business rates collection, council tax and residual Revenue Support Grant. Indicative forecasts of these plus a best estimate of service pressures suggest a budget gap of £8.4m will be required to be met in 2019/20 and £6.5m in 2020/21.
- 12.3 It is the intention that the current Medium Term Financial Plan will be refreshed over a rolling 3-year period.

BLACKPOOL COUNCIL
COUNCIL TAX 2017/18 AND 2018/19

CALCULATION OF COUNCIL TAX AT BAND D EQUIVALENT:		2017/18 ESTIMATES		2018/19 ESTIMATES		CHANGE year on year	
		£000	£000	£000	£000	£000	%
GENERAL FUND ESTIMATES - NET EXPENDITURE			120,248		124,365	4,117	3.42
LESS:							
	REVENUE SUPPORT GRANT	24,534		19,690			
	NDR BASELINE	20,961		19,735			
	NDR - TOP UP AMOUNT	22,858		23,528			
	SECTION 31 GRANTS	2,621		4,039			
	BETTER CARE FUND S31	1,049		5,000			
	NEW ADULTS SOCIAL CARE GRANT	908		-			
	ENTERPRISE ZONE	220		463			
			(73,151)		(72,455)	696	(0.95)
COLLECTION FUND (SURPLUS)/DEFICIT	Council Tax		(1,887)		(1,135)	752	
	NNDR		117		(223)	(340)	
	Contribution to Reserves		5,518		4,180	(1,338)	
COUNCIL TAX REQUIREMENT - BLACKPOOL COUNCIL			50,845		54,732	3,887	7.64
TOTAL COUNCIL TAX REQUIREMENT							
	BLACKPOOL COUNCIL	50,845		54,732		3,887	7.64
	POLICE AND CRIME COMMISSIONER FOR LANCASHIRE	5,900		6,427		527	8.93
	LANCASHIRE FIRE AUTHORITY	2,336		2,443		107	4.59
		59,081		63,602		4,521	7.65
TAX BASE - BLACKPOOL COUNCIL			Nos.		Nos.		
			35,662		36,219	557	1.56
COUNCIL TAX ELEMENTS AT BAND D EQUIVALENT:			£		£		£
	BLACKPOOL COUNCIL	1,358.89		1,401.51		85.39	5.99
	ADULT SOCIAL CARE ELEMENT	66.86		109.63			
	POLICE AND CRIME COMMISSIONER FOR LANCASHIRE	165.45		177.45		12.00	7.25
	LANCASHIRE FIRE AUTHORITY	65.50		67.46		1.96	2.99
TOTAL COUNCIL TAX AT BAND D EQUIVALENT			1,656.70		1,756.05	99.35	6.00

CALCULATION OF COUNCIL TAX BY BAND:								
VALUATION BAND	A	B	C	D	E	F	G	H
	6/9	7/9	8/9	9/9	11/9	13/9	15/9	18/9
	£	£	£	£	£	£	£	£
BLACKPOOL	934.34	1,090.06	1,245.79	1,401.51	1,712.96	2,024.40	2,335.85	2,803.02
ADULT SOCIAL CARE ELEMENT	73.09	85.27	97.45	109.63	133.99	158.36	182.72	219.26
POLICE	118.30	138.02	157.73	177.45	216.88	256.32	295.75	354.90
FIRE	44.97	52.47	59.96	67.46	82.45	97.44	112.43	134.92
COUNCIL TAX 2018/19	1,170.70	1,365.82	1,560.93	1,756.05	2,146.28	2,536.52	2,926.75	3,512.10
BLACKPOOL	905.93	1,056.92	1,207.90	1,358.89	1,660.86	1,962.84	2,264.82	2,717.78
ADULT SOCIAL CARE ELEMENT	44.57	52.00	59.43	66.86	81.72	96.58	111.43	133.72
POLICE	110.30	128.68	147.07	165.45	202.22	238.98	275.75	330.90
FIRE	43.67	50.94	58.22	65.50	80.06	94.61	109.17	131.00
COUNCIL TAX 2017/18	1,104.47	1,288.54	1,472.62	1,656.70	2,024.86	2,393.01	2,761.17	3,313.40
BLACKPOOL	28.41	33.14	37.89	42.62	52.10	61.56	71.03	85.24
ADULT SOCIAL CARE ELEMENT	28.52	33.27	38.02	42.77	52.27	61.78	71.29	85.54
POLICE	8.00	9.34	10.66	12.00	14.66	17.34	20.00	24.00
FIRE	1.30	1.53	1.74	1.96	2.39	2.83	3.26	3.92
Change, year on year	66.23	77.28	88.31	99.35	121.42	143.51	165.58	198.70

BLACKPOOL COUNCIL
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019
SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	(108)	693	693	467
2	GOVERNANCE & PARTNERSHIP SERVICES	1,906	2,219	1,999	1,931
3	RESOURCES	4,014	6,411	6,558	6,436
4	PLACES	5,058	5,079	6,551	5,425
5	COMMUNITY & ENVIRONMENTAL SERVICES	45,184	42,564	42,561	42,185
6	ADULT SERVICES	44,452	52,461	51,863	52,191
7	CHILDREN'S SERVICES	43,079	40,149	43,057	37,702
8	PUBLIC HEALTH	14	23	23	23
9	BUDGETS OUTSIDE THE CASH LIMIT	15,545	14,280	15,081	13,824
10	CAPITAL CHARGES	(27,688)	(30,477)	(30,477)	(30,994)
11	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(857)	-	-	-
12	SUB TOTAL - NET COST OF SERVICES	130,599	133,402	137,909	129,190
	CONTRIBUTIONS AND CONTINGENCIES				
13	CONTRIBUTIONS - TO/(FROM) RESERVES	(4,106)	(6,691)	(7,973)	(3,686)
14	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	26	185	185	285
15	CONTINGENCIES	1,451	(7,100)	(8,492)	(1,877)
16	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	(2,629)	(13,606)	(16,280)	(5,278)
	LEVIES				
17	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	66	67	67	68
18	APPRENTICESHIP LEVY	-	385	385	385
19	SUB TOTAL - LEVIES	66	452	452	453
20	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	128,036	120,248	122,081	124,365
21	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	(2,470)	-	(1,833)	-
22	NET REQUIREMENTS AFTER WORKING BALANCES	125,566	120,248	120,248	124,365
	Working Balances as at 1st April	5,636		3,166	4,333
	Movement in Working Balances	(2,470)		(1,833)	-
		3,166		1,333	4,333
	Transfer from Earmarked Reserves	-		3,000	-
	General Balances as at 31st March	3,166		4,333	4,333

Chief Executive

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
CHIEF EXECUTIVE	630	596	596	606
HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(758)	78	78	-
CORPORATE DELIVERY UNIT	89	90	90	-
HOUSING	(69)	(71)	(71)	(139)
NET COST OF SERVICES	(108)	693	693	467
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>5</i>	<i>5</i>	<i>3</i>

Budget Holder: Neil Jack- Chief Executive

Finance Manager: Steve Maher / Kirsten Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,765	3,796	3,859	4,034
PREMISES	94	92	92	96
TRANSPORT	16	19	19	19
SUPPLIES AND SERVICES	917	429	442	345
THIRD PARTY PAYMENTS	327	317	317	318
TRANSFER PAYMENTS	442	(13)	(13)	65
SUPPORT SERVICES	1,151	1,161	1,161	1,132
CAPITAL CHARGES	17	17	17	17
TOTAL EXPENDITURE	6,729	5,818	5,894	6,026
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	261	244	244	244
GOVERNMENT GRANTS	457	-	-	40
RECHARGES	5,180	4,134	4,134	4,215
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	939	747	823	1,060
TOTAL INCOME	6,837	5,125	5,201	5,559
NET EXPENDITURE	(108)	693	693	467

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	494	471	534	611
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	80	68	81	40
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	73	75	75	75
CAPITAL CHARGES	13	13	13	13
TOTAL EXPENDITURE	662	628	704	740
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	32	32	108	134
TOTAL INCOME	32	32	108	134
NET EXPENDITURE	630	596	596	606
<i>COST PER '000 POPULATION</i>	4	4	4	4

Budget Holder: Neil Jack- Chief Executive

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) This budget consists of the Chief Executive and the Executive Support Team. The Executive Support Team provides support to the Council's Executive members and Chief Officers on the Corporate Leadership Team.

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HR, ORGANISATION AND WORKFORCE DEVELOPMENT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,435	1,399	1,399	1,407
PREMISES	3	-	-	-
TRANSPORT	6	5	5	5
SUPPLIES AND SERVICES	378	186	186	186
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	458	449	449	448
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,280	2,039	2,039	2,046
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	121	90	90	90
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,646	1,599	1,599	1,684
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	271	272	272	272
TOTAL INCOME	3,038	1,961	1,961	2,046
NET EXPENDITURE	(758)	78	78	-
COST PER '000 POPULATION				
	(5)	1	1	0

Budget Holder: Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) Organisation and Workforce Development helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees. This includes being commissioned to deliver Childrens and Adults Social care training.
- 2) Recruitment and Safeguarding ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management Information provides the management of HR systems and first rate management information.
- 4) Employee Relations - Supports services with all people management issues to ensure that redundancies, restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 6) All services provide services to Council departments, Fylde Council, schools/Academies and Council Wholly Owned Companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	(1,667)	(809)	(809)	(879)
CORPORATE TRAINING	374	348	348	341
HR SYSTEMS AND INFORMATION	340	329	329	335
CORPORATE HEALTH	195	210	210	203
NET EXPENDITURE	(758)	78	78	-

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CORPORATE DELIVERY UNIT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	937	988	988	1,122
PREMISES	-	-	-	-
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	277	108	108	108
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	55	47	47	48
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,273	1,147	1,147	1,282
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	15	15	15
GOVERNMENT GRANTS	4	-	-	-
RECHARGES	654	640	640	666
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	526	402	402	601
TOTAL INCOME	1,184	1,057	1,057	1,282
NET EXPENDITURE	89	90	90	-
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>0</i>

Budget Holder: Antony Lockley - Director of Strategy and Assistant Chief Executive

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.
- 2) Corporate Delivery Unit - This section recognises the close relationship required of the Policy, Performance, Research, Evidence, Evaluation and Transformational functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council and the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE DELIVERY UNIT	50	(161)	(161)	(314)
COMMUNICATIONS	39	251	251	314
NET EXPENDITURE	89	90	90	-

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HOUSING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	899	938	938	894
PREMISES	91	92	92	96
TRANSPORT	4	9	9	9
SUPPLIES AND SERVICES	182	67	67	11
THIRD PARTY PAYMENTS	327	317	317	318
TRANSFER PAYMENTS	442	(13)	(13)	65
SUPPORT SERVICES	565	590	590	561
CAPITAL CHARGES	4	4	4	4
TOTAL EXPENDITURE	2,514	2,004	2,004	1,958
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	140	139	139	139
GOVERNMENT GRANTS	453	-	-	40
RECHARGES	1,880	1,895	1,895	1,865
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	110	41	41	53
TOTAL INCOME	2,583	2,075	2,075	2,097
NET EXPENDITURE	(69)	(71)	(71)	(139)
COST PER '000 POPULATION				
	(0)	(0)	(0)	(1)

Budget Holder: Andrew Foot - Head of Housing / Antony Lockley- Director of Strategy and Assistant Chief Executive

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Housing Service contains the Housing Options Service as well as being responsible for the development of the town's housing strategy and the housing renewal plans that flow from that strategy. The Service is also responsible for major housing development programmes in conjunction with the Homes and Communities Agency, private developers and registered social landlords. The Housing Options Service role is to prevent homelessness and provide help and assistance to those that are threatened or are homeless.

Governance & Partnership Services

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
DEMOCRATIC GOVERNANCE	2,374	2,554	2,254	2,301
CUSTOMER CARE & LIFE EVENTS	(148)	(421)	(341)	(370)
CORPORATE LEGAL SERVICES	(320)	86	86	-
NET COST OF SERVICES	1,906	2,219	1,999	1,931
<i>COST PER '000 POPULATION</i>	<i>13</i>	<i>16</i>	<i>14</i>	<i>14</i>

Budget Holder: Mark Towers - Director of Governance and Partnership Services

Finance Manager: Steve Maher / Kirsten Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	3,659	3,551	3,572	3,485
PREMISES	308	208	216	211
TRANSPORT	51	39	44	35
SUPPLIES AND SERVICES	1,315	1,163	1,209	962
THIRD PARTY PAYMENTS	30	117	117	161
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,006	871	871	904
CAPITAL CHARGES	68	68	68	68
TOTAL EXPENDITURE	6,437	6,017	6,097	5,826
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,176	2,233	2,233	2,233
GOVERNMENT GRANTS	19	-	-	-
RECHARGES	1,209	876	876	989
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,127	689	989	673
TOTAL INCOME	4,531	3,798	4,098	3,895
NET EXPENDITURE	1,906	2,219	1,999	1,931

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019
DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,714	1,579	1,579	1,473
PREMISES	4	1	1	1
TRANSPORT	16	17	17	13
SUPPLIES AND SERVICES	563	684	684	477
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	610	542	542	548
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,907	2,823	2,823	2,512
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	100	102	102	116
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	432	167	467	95
TOTAL INCOME	533	269	569	211
NET EXPENDITURE	2,374	2,554	2,254	2,301
COST PER '000 POPULATION	17	18	16	16

Budget Holder: Lorraine Hurst - Head of Democratic Governance

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

Democratic Governance includes the following elements of service:

- 1) Corporate and Member Services which includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Governance includes meeting support, scrutiny support and the Members' support functions. The service provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, European and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward funding is held by Democratic Governance.
- 5) Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,413	1,337	1,337	1,360
DEMOCRATIC GOVERNANCE	450	480	480	440
ELECTORAL SERVICES	212	180	180	183
MEMBERS' WARD FUNDING	268	557	257	315
GOVERNORS SERVICES	31	-	-	3
NET EXPENDITURE	2,374	2,554	2,254	2,301

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CUSTOMER CARE & LIFE EVENTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,045	1,084	1,105	1,125
PREMISES	304	207	215	210
TRANSPORT	34	21	26	21
SUPPLIES AND SERVICES	624	387	433	388
THIRD PARTY PAYMENTS	30	117	117	161
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	263	190	190	215
CAPITAL CHARGES	68	68	68	68
TOTAL EXPENDITURE	2,368	2,074	2,154	2,188
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,096	2,157	2,157	2,157
GOVERNMENT GRANTS	19	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	401	338	338	401
TOTAL INCOME	2,516	2,495	2,495	2,558
NET EXPENDITURE	(148)	(421)	(341)	(370)
COST PER '000 POPULATION	(1)	(3)	(2)	(3)

BUDGET HOLDER: Joceline Greenaway - Head of Life Events and Customer Engagement

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Registrars Service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary Service covers the Blackpool and Fylde district, with Blackpool being the lead authority
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.
- 5) This budget includes the costs associated with administering the Councils Complaints functions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	117	45	66	74
CORONERS & MORTUARY	377	386	386	392
BURIALS	(234)	(268)	(239)	(267)
CARLETON CREMATORIUM SERVICES	(461)	(658)	(628)	(645)
PUBLIC FUNERALS	21	14	14	14
CUSTOMER CARE	32	60	60	62
NET EXPENDITURE	(148)	(421)	(341)	(370)

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CORPORATE LEGAL SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	900	888	888	887
PREMISES	-	-	-	-
TRANSPORT	1	1	1	1
SUPPLIES AND SERVICES	128	92	92	97
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	133	139	139	141
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,162	1,120	1,120	1,126
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	79	76	76	76
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,109	774	774	873
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	294	184	184	177
TOTAL INCOME	1,482	1,034	1,034	1,126
NET EXPENDITURE	(320)	86	86	-
COST PER '000 POPULATION	(2)	1	1	0

BUDGET HOLDER: Dawn Goodall- Head of Legal Services

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- Legal Services is made up of the Property, Commercial and Litigation (General) section as well as the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies, the Blackpool Teaching Hospitals Trust, Schools and Academies.

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT ENERGY & PROJECTS	(37)	141	110	(1)
REVENUES & EXCHEQUER SERVICES	1,329	1,231	1,316	1,142
BENEFITS	(1,026)	(948)	(947)	(871)
ICT SERVICES	114	301	298	434
CUSTOMER FIRST	(124)	20	23	-
ACCOUNTANCY	(27)	51	39	(1)
RISK SERVICES	373	82	100	-
PROPERTY SERVICES & INVESTMENT PORTFOLIO	3,412	5,533	5,619	5,733
NET COST OF SERVICES	4,014	6,411	6,558	6,436
<i>COST PER '000 POPULATION</i>				
	28	45	46	45

Budget Holder: Steve Thompson - Director of Resources

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	12,093	11,740	11,978	11,976
PREMISES	6,421	5,273	6,073	5,658
TRANSPORT	108	119	119	86
SUPPLIES AND SERVICES	5,127	3,500	4,691	3,572
THIRD PARTY PAYMENTS	488	46	51	42
TRANSFER PAYMENTS	267	215	216	215
SUPPORT SERVICES	3,070	3,234	3,256	3,313
CAPITAL CHARGES	5,731	8,667	8,667	8,703
TOTAL EXPENDITURE	33,305	32,794	35,051	33,565
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,751	2,989	3,240	3,289
GOVERNMENT GRANTS	528	525	532	525
RECHARGES	20,555	21,026	20,920	20,718
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,457	1,843	3,801	2,597
TOTAL INCOME	29,291	26,383	28,493	27,129
NET EXPENDITURE	4,014	6,411	6,558	6,436

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PROCUREMENT, ENERGY & PROJECTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	436	622	593	604
PREMISES	(1)	-	-	-
TRANSPORT	2	1	2	1
SUPPLIES AND SERVICES	279	27	28	28
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	73	67	67	68
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	789	717	690	701
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	492	462	462	588
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	334	114	118	114
TOTAL INCOME	826	576	580	702
NET EXPENDITURE	(37)	141	110	(1)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>1</i>	<i>1</i>	<i>(0)</i>

Budget Holder: Trevor Rayner - Head of Procurement, Energy & Projects.

Finance Manager: Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. The team reviews, plans and implements improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement.
- 3) The Energy and Sustainability Team delivers the energy and water management service, the carbon management plan and climate change agenda to develop a sustainable and efficient property portfolio which has minimum impact on the environment and climate during its life.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

REVENUES & EXCHEQUER SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,560	1,445	1,601	1,735
PREMISES	-	-	-	-
TRANSPORT	7	10	6	5
SUPPLIES AND SERVICES	472	539	589	528
THIRD PARTY PAYMENTS	4	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	797	707	707	630
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,840	2,701	2,903	2,898
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	204	-	-	43
GOVERNMENT GRANTS	17	14	15	14
RECHARGES	1,045	1,345	1,331	1,467
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	245	111	241	232
TOTAL INCOME	1,511	1,470	1,587	1,756
NET EXPENDITURE	1,329	1,231	1,316	1,142
<i>COST PER '000 POPULATION</i>	9	9	9	8

Budget Holder: Andrew Turpin - Head of Revenue & Exchequer Services

Finance Manager: Mark Golden

Notes:

- 1) Income and Recovery Team administer and maximise the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).
- 2) Transactional Services is responsible for creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 3) Payroll is responsible for the Council's payroll system and also provides external payroll services to a number of organisations and wholly owned Council companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES	1,217	1,164	1,209	1,142
TRANSACTIONAL SERVICES	(48)	48	51	1
PAYROLL	160	19	56	(1)
NET EXPENDITURE	1,329	1,231	1,316	1,142

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BENEFITS

SUBJECTIVE ANALYSIS	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,030	2,943	2,895	2,989
PREMISES	-	-	-	-
TRANSPORT	9	-	5	1
SUPPLIES AND SERVICES	450	346	591	430
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	252	200	201	200
SUPPORT SERVICES	294	332	332	450
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	4,037	3,821	4,024	4,070
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	43	-	62	-
GOVERNMENT GRANTS	450	450	450	450
RECHARGES	3,895	3,892	3,888	3,919
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	675	427	571	572
TOTAL INCOME	5,063	4,769	4,971	4,941
NET EXPENDITURE	(1,026)	(948)	(947)	(871)
COST PER '000 POPULATION	(7)	(7)	(7)	(6)

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- 2) Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community. Administration of the Client Finances money management function.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BENEFITS ADMIN	(1,213)	(1,106)	(1,107)	(1,054)
DISCRETIONARY SUPPORT SCHEME	187	158	160	183
NET EXPENDITURE	(1,026)	(948)	(947)	(871)

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ICT SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,478	1,542	1,589	1,521
PREMISES	17	8	15	1
TRANSPORT	10	12	9	10
SUPPLIES AND SERVICES	2,317	1,837	2,492	1,861
THIRD PARTY PAYMENTS	-	2	-	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	160	163	163	168
CAPITAL CHARGES	633	722	722	722
TOTAL EXPENDITURE	4,615	4,286	4,990	4,285
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	426	280	291	280
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,330	3,091	3,100	2,848
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	745	614	1,301	723
TOTAL INCOME	4,501	3,985	4,692	3,851
NET EXPENDITURE	114	301	298	434
COST PER '000 POPULATION				
	1	2	2	3

Budget Holder: Tony Doyle - Head of ICT Services

Finance Manager: Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and the local community. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. The costs for business application licences and telephones are paid directly by the services. The costs of the Council ICT is offset significantly by a shared service approach that allows other public sector bodies across the Fylde Coast and beyond to access traded services provided by the Council's ICT Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Corporate ICT	(190)	(14)	(36)	113
Systems Development	292	312	309	317
Digital Media Manager	12	3	25	4
NET EXPENDITURE	114	301	298	434

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	784	775	820	768
PREMISES	-	-	-	-
TRANSPORT	31	31	31	31
SUPPLIES AND SERVICES	329	104	123	105
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	152	152	152	155
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,296	1,062	1,126	1,059
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	29	30	28	30
GOVERNMENT GRANTS	61	61	61	61
RECHARGES	1,046	932	930	951
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	284	19	84	17
TOTAL INCOME	1,420	1,042	1,103	1,059
NET EXPENDITURE	(124)	20	23	-
COST PER '000 POPULATION				
	(1)	0	0	0

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mark Golden

Notes:

- 1) Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,520	1,508	1,610	1,648
PREMISES	-	-	-	-
TRANSPORT	4	3	5	3
SUPPLIES AND SERVICES	327	109	166	139
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	207	209	209	212
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,058	1,829	1,990	2,002
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	115	161	133	167
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,653	1,521	1,524	1,563
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	317	96	294	273
TOTAL INCOME	2,085	1,778	1,951	2,003
NET EXPENDITURE	(27)	51	39	(1)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>0</i>	<i>0</i>	<i>(0)</i>

Budget Holder: Phil Redmond - Chief Accountant

Finance Manager: Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, its cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

RISK SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,037	796	859	850
PREMISES	-	9	9	9
TRANSPORT	2	5	5	2
SUPPLIES AND SERVICES	29	25	38	27
THIRD PARTY PAYMENTS	5	49	51	45
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	124	163	163	169
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,212	1,062	1,140	1,117
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	281	8	8	8
GOVERNMENT GRANTS	-	-	1	-
RECHARGES	361	901	847	996
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	197	71	184	113
TOTAL INCOME	839	980	1,040	1,117
NET EXPENDITURE	373	82	100	-
<i>COST PER '000 POPULATION</i>	3	1	1	0

Budget Holder: Tracy Greenhalgh - Head of Audit and Risk

Finance Manager: Mark Golden

Notes:

- 1) Services under the Head of Audit and Risk - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management, health and safety, equality and diversity and trade union management support. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
EXPENDITURE				
EMPLOYEES	2,248	2,109	2,011	1,861
PREMISES	6,405	5,256	6,049	5,648
TRANSPORT	43	57	56	33
SUPPLIES AND SERVICES	924	513	664	454
THIRD PARTY PAYMENTS	477	(5)	-	(5)
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,263	1,441	1,463	1,461
CAPITAL CHARGES	5,098	7,945	7,945	7,981
TOTAL EXPENDITURE	16,458	17,316	18,188	17,433
INCOME				
CUSTOMER & CLIENT RECEIPTS	2,653	2,510	2,718	2,761
GOVERNMENT GRANTS	-	-	5	-
RECHARGES	8,733	8,882	8,838	8,386
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,660	391	1,008	553
TOTAL INCOME	13,046	11,783	12,569	11,700
NET EXPENDITURE	3,412	5,533	5,619	5,733
COST PER '000 POPULATION	24	39	40	40

Budget Holder: Paul Jones - Head of Property Services

Finance Manager: Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. Delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. Maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. Provides a professional valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-

- Bickerstaffe House	- Festival House	- Phoenix Centre	- Sure Start Grange park	- Layton Depot
- Town Hall	- Palatine Leisure Centre	- Sure Start Tab	- Hornby Rd	- Christ the King
- Municipal Buildings	- Blackpool Sports Centre	- Bispham Rd	- Argosy Avenue	- Coopers Way
- Stanley Buildings	- Moor Park Leisure Centre	- Bispham Centre	- Whitegate Manor	- Whitegate CIL
- Solaris Centre	- Technology Management Centre	- The Willows	- City Learning Centre	- Oxford Centre
- South King Street	- Coastal House	- Shorlands	- Assessment & Rehabilitation Centre	- Lowmoor Road
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	395	377	364	295
BUILDINGS	751	507	457	739
CAPITAL PROJECTS & DEVELOPMENT	(5)	(247)	65	26
PROPERTY & PORTFOLIO MANAGEMENT	606	456	526	513
BUSINESS DEVELOPMENT & STRATEGY	123	102	102	100
ENERGY & PROPERTY DATA	284	233	268	192
BUILDING SERVICES	1	1	45	-
INVESTMENT PORTFOLIO	1,134	4,104	3,792	3,868
OTHER	123	-	-	-
NET EXPENDITURE	3,412	5,533	5,619	5,733

Places

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
STRATEGIC LEISURE ASSETS	2,016	1,042	2,216	765
ECONOMIC DEVELOPMENT & CULTURAL SERVICES	362	307	312	433
GROWING PLACES	495	349	513	1,060
VISITOR ECONOMY	2,185	3,381	3,510	3,167
NET COST OF SERVICES	5,058	5,079	6,551	5,425
<i>COST PER '000 POPULATION</i>	<i>36</i>	<i>36</i>	<i>46</i>	<i>38</i>

Budget Holder: Alan Cavill- Director of Place

Finance Manager: Steve Maher / Kirsten Whyatt

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	6,021	5,092	5,199	4,992
PREMISES	1,957	1,229	1,294	1,251
TRANSPORT	202	110	131	79
SUPPLIES AND SERVICES	7,148	3,024	3,319	2,710
THIRD PARTY PAYMENTS	26	21	25	20
TRANSFER PAYMENTS	9	56	56	66
SUPPORT SERVICES	934	2,239	2,243	2,298
CAPITAL CHARGES	4,554	4,758	4,962	5,138
TOTAL EXPENDITURE	20,851	16,529	17,229	16,554
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,586	4,046	4,323	4,129
GOVERNMENT GRANTS	1,401	60	158	10
RECHARGES	3,469	3,328	3,292	3,379
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	6,337	4,016	2,905	3,611
TOTAL INCOME	15,793	11,450	10,678	11,129
NET EXPENDITURE	5,058	5,079	6,551	5,425

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	109	112	112	121
PREMISES	1,143	529	589	553
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	456	502	502	502
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	44	38	38	40
CAPITAL CHARGES	4,026	4,335	4,375	4,376
TOTAL EXPENDITURE	5,778	5,516	5,616	5,592
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,435	2,854	3,067	2,854
GOVERNMENT GRANTS	45	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	282	1,620	333	1,973
TOTAL INCOME	3,762	4,474	3,400	4,827
NET EXPENDITURE	2,016	1,042	2,216	765
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>7</i>	<i>16</i>	<i>5</i>

Budget Holder: Lee Frudd - Head of Strategic Leisure Assets

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) Strategic Leisure Assets includes the following premises:
- Blackpool Tower
 - The Winter Gardens
 - Madame Tussauds
 - The Golden Mile Buildings

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ECONOMIC DEVELOPMENT & CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,757	1,846	1,867	1,604
PREMISES	514	406	408	403
TRANSPORT	85	18	16	17
SUPPLIES AND SERVICES	3,393	476	572	518
THIRD PARTY PAYMENTS	22	2	-	-
TRANSFER PAYMENTS	2	-	-	-
SUPPORT SERVICES	351	286	290	285
CAPITAL CHARGES	299	299	299	299
TOTAL EXPENDITURE	7,423	3,333	3,452	3,126
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	188	152	190	168
GOVERNMENT GRANTS	500	-	6	-
RECHARGES	2,721	2,378	2,378	2,378
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,652	496	566	147
TOTAL INCOME	7,061	3,026	3,140	2,693
NET EXPENDITURE	362	307	312	433
COST PER '000 POPULATION				
	3	2	2	3

Budget Holder: Peter Legg - Head of Economic & Cultural Services

Finance Manager: Steve Maher / Kirsten Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS & HERITAGE	90	61	66	79
LIBRARY SERVICE	50	10	10	114
ECONOMIC DEVELOPMENT	222	236	236	240
NET EXPENDITURE	362	307	312	433

Notes:

Economic & Cultural Services combines the former Economic Development & Cultural Services Divisions to form a new Division.

The Division aims to promote economic and cultural growth and prosperity for all residents. It does so through the provision of a range of discrete but inter-linked services as per below.

- 1) The Business Support team** provides essential support, advice and workspace provision for new and existing businesses to start up, grow and create jobs. It includes the Get Started team, the management of the Blackpool Enterprise Centre and FYCreatives facilities, and the business communication platform, Blackpoolunlimited.com. The team broker wider support by tapping into local, regional and national initiatives, and managing a series of events such as Blackpool Enterprise Week. It administers the Quality Corridors Property Improvement Fund which will invest around £1m of grant into the town centre up to 2020 to improve shop frontages and encourage vacant premises to be brought back into use complementing planned public
- 2) Work and Health Programmes** - housed within the new HealthWorks facility on Clifton Street, Positive Steps into Work continues to pioneer support to resident adult job seekers, helping them gain and sustain employment and to improve health outcomes. This includes the integrated provision of employment and job search advice alongside health provision including talking therapies and lifestyle coaching. The funding for this ongoing activity is not reflected in the above budget as it does not require core budget, sustained through internal and external contracts and project income.
- 3) The Library Service** delivers the full range of library service offers across its network of eight community libraries; promoting children's and adult literacy and learning, and an at-home library outreach service for vulnerable people who are unable to visit a local library.
- 4) The Arts Development Service** includes the management and development of the Grundy Art Gallery, an Arts Council National Portfolio Organisation. The team deliver quality contemporary exhibitions, workshops and community oriented events such as Wordpool, with excellent engagement with schools and community organisations.
- 5) The Heritage Service** includes the strategic lead and planning function for Heritage, including the care and management of the Blackpool Council's extensive heritage collections; public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage Service works in conjunction with the Blackpool Museum Project.

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

GROWING PLACES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,237	1,483	1,545	1,741
PREMISES	2	-	-	-
TRANSPORT	12	10	10	10
SUPPLIES AND SERVICES	390	495	495	207
THIRD PARTY PAYMENTS	2	-	-	-
TRANSFER PAYMENTS	7	56	56	66
SUPPORT SERVICES	79	89	89	342
CAPITAL CHARGES	-	(164)	-	176
TOTAL EXPENDITURE	1,729	1,969	2,195	2,542
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	619	643	686	700
GOVERNMENT GRANTS	58	50	50	-
RECHARGES	241	154	154	160
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	316	773	792	622
TOTAL INCOME	1,234	1,620	1,682	1,482
NET EXPENDITURE	495	349	513	1,060
<i>COST PER '000 POPULATION</i>	3	2	4	7

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Growing Places Division is made up of two core functions: planning services, and growth and prosperity.
- 2) Planning Services include the full range of statutory planning functions spread across a number of teams, as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two departments: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support to include Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Growth and Prosperity is a new area of the Division (established in March 2017) which brings together a team that delivers a wide range of property-based projects as part of the Council Priority 1, and the wider growth and prosperity objectives of the Council.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PLANNING GROWTH TEAM	288 207	393 (44)	393 120	756 304
NET EXPENDITURE	495	349	513	1,060

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,918	1,651	1,675	1,526
PREMISES	298	294	297	295
TRANSPORT	105	82	105	52
SUPPLIES AND SERVICES	2,909	1,551	1,750	1,483
THIRD PARTY PAYMENTS	2	19	25	20
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	460	1,826	1,826	1,631
CAPITAL CHARGES	229	288	288	287
TOTAL EXPENDITURE	5,921	5,711	5,966	5,294
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	344	397	380	407
GOVERNMENT GRANTS	798	10	102	10
RECHARGES	507	796	760	841
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,087	1,127	1,214	869
TOTAL INCOME	3,736	2,330	2,456	2,127
NET EXPENDITURE	2,185	3,381	3,510	3,167
<i>COST PER '000 POPULATION</i>	15	24	25	22

Budget Holder: Philip Welsh - Head of Visitor Economy

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which carries responsibility for delivering a major events programme and attracting millions of visitors through various year-round marketing activities. It also operates the Resort Pass scheme, a partnership with all of the key attractions.
- 2) The Illuminations Service is responsible for designing and delivering one of the town's most popular and enduring attractions, attracting circa three million visitors during the autumn season.
- 3) Corporate Print Services provides a design and print service for the authority and some external customers.
- 4) Beach Patrol offers a year-round service with a full-time staff resource augmented by seasonal staff during peak summer months.
- 5) The Community Safety Team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide a number of services to Council and non-Council sites. These services include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ILLUMINATIONS	391	1,732	1,732	1,757
PRINT SERVICES	71	(15)	85	66
VISIT BLACKPOOL	1,370	1,404	1,454	1,070
VISITOR SERVICES	353	260	239	274
NET EXPENDITURE	2,185	3,381	3,510	3,167

Community & Environmental Services

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
BUSINESS SERVICES	1,396	458	399	284
LEISURE AND CATERING	5,539	3,064	3,173	2,341
PUBLIC PROTECTION	(345)	(23)	(23)	(7)
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,337	4,363	4,363	4,440
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,072	15,409	15,378	15,824
STREET CLEANSING AND WASTE	18,722	18,623	18,641	18,708
INTEGRATED TRANSPORT	463	670	630	595
NET COST OF SERVICES	45,184	42,564	42,561	42,185
<i>COST PER '000 POPULATION</i>	<i>318</i>	<i>300</i>	<i>300</i>	<i>297</i>

Budget Holder: John Blackledge - Director of Community and Environmental Services

Finance Managers: Steve Maher / Kirsten Whyatt

SUBJECTIVE ANALYSIS	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	16,027	15,581	15,771	15,398
PREMISES	2,640	2,130	3,024	2,384
TRANSPORT	4,755	2,908	3,818	2,901
SUPPLIES AND SERVICES	8,259	5,166	5,582	4,857
THIRD PARTY PAYMENTS	20,739	22,195	23,628	22,546
TRANSFER PAYMENTS	239	285	284	203
SUPPORT SERVICES	5,461	5,082	5,091	5,173
CAPITAL CHARGES	17,380	16,664	16,661	17,135
TOTAL EXPENDITURE	75,500	70,011	73,859	70,596
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,476	9,547	9,144	9,835
GOVERNMENT GRANTS	2,826	2,758	2,778	2,759
RECHARGES	9,530	10,484	11,065	10,252
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,484	4,658	8,311	5,565
TOTAL INCOME	30,316	27,447	31,298	28,411
NET EXPENDITURE	45,184	42,564	42,561	42,185

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	616	573	544	575
PREMISES	7	-	13	-
TRANSPORT	212	8	7	7
SUPPLIES AND SERVICES	59	55	16	103
THIRD PARTY PAYMENTS	10	-	6	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	501	412	412	389
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,405	1,048	998	1,074
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	9	590	599	790
TOTAL INCOME	9	590	599	790
NET EXPENDITURE	1,396	458	399	284
COST PER '000 POPULATION	10	3	3	2

Budget Holder: John Blackledge - Director of Community and Environmental Services

Finance Managers: Steve Maher / Kirsten Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	6,350	6,231	6,193	5,866
PREMISES	841	615	713	612
TRANSPORT	427	318	321	317
SUPPLIES AND SERVICES	2,974	2,672	2,624	2,333
THIRD PARTY PAYMENTS	95	16	26	16
TRANSFER PAYMENTS	239	285	284	203
SUPPORT SERVICES	2,967	3,076	3,081	3,113
CAPITAL CHARGES	345	397	394	384
TOTAL EXPENDITURE	14,238	13,610	13,636	12,844
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,605	4,729	4,146	4,784
GOVERNMENT GRANTS	146	90	104	91
RECHARGES	1,577	4,137	4,117	4,024
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,371	1,590	2,096	1,604
TOTAL INCOME	8,699	10,546	10,463	10,503
NET EXPENDITURE	5,539	3,064	3,173	2,341
<i>COST PER '000 POPULATION</i>	<i>39</i>	<i>22</i>	<i>22</i>	<i>16</i>

Budget Holder: John Hawkin - Head of Leisure and Catering

Finance Managers: Steve Maher / Kirsten Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	2,369	2,586	2,624	1,806
PARKS	1,425	342	342	354
ILLUMINATIONS	1,421	(75)	(52)	(64)
CATERING	423	336	345	362
BUILDING CLEANING	(99)	(125)	(86)	(117)
NET EXPENDITURE	5,539	3,064	3,173	2,341

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 80,000 visits to facilities a year.
- 2) The Parks Service is responsible for the management & maintenance of over 90 open spaces across the town, highway verge grass cutting, tree management & Marton Mere Nature Reserve management including Stanley Park, which is Blackpool's largest piece of public open space. The 256 acre park is a landmark in Blackpool's heritage & history. The park was officially opened in 1926 & was designed by the internationally renowned Thomas Mawson. It received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefited from a £6m Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, boating lake & statues along with the historic Art Deco Café.
- 3) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 18 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day.
- 4) The Building Cleaning Team provides a facility and window cleaning service across the council & also delivers external contracts to a range of schools, housing association & health providers. Cleaning specifications are tailored to meet the customer's needs & include fixed term contracts, service level agreements or one-off cleans. Building Cleaning also run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.
- 5) The Illuminations Service maintains, manufactures, installs, operates and dismantles the annual illuminations show. The team also delivers the annual Lightpool projection show, various Christmas light installations and provides technical support to the authority, the lightpool festival and beyond.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,191	1,846	1,910	1,953
PREMISES	10	6	11	11
TRANSPORT	77	60	95	89
SUPPLIES AND SERVICES	278	325	275	251
THIRD PARTY PAYMENTS	13	13	13	22
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	488	454	454	473
CAPITAL CHARGES	27	-	-	-
TOTAL EXPENDITURE	3,084	2,704	2,758	2,799
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	894	1,093	997	1,069
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	2,128	1,568	1,607	1,580
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	407	66	177	157
TOTAL INCOME	3,429	2,727	2,781	2,806
NET EXPENDITURE	(345)	(23)	(23)	(7)
COST PER '000 POPULATION	(2)	(0)	(0)	(0)

Budget Holder: Tim Coglean - Head of Public Protection

Finance Managers: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Public Protection Division comprises of Trading Standards, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing), Planning Enforcement and Environmental Protection.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	292	259	228	176
PREMISES	1,205	1,087	1,219	1,297
TRANSPORT	33	3	4	2
SUPPLIES AND SERVICES	103	54	34	49
THIRD PARTY PAYMENTS	3,357	4,963	5,172	5,172
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	107	97	97	102
CAPITAL CHARGES	2,477	1,199	1,199	1,199
TOTAL EXPENDITURE	7,574	7,662	7,953	7,997
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	52	-	3	-
GOVERNMENT GRANTS	2,639	2,627	2,633	2,627
RECHARGES	210	325	136	263
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	336	347	818	667
TOTAL INCOME	3,237	3,299	3,590	3,557
NET EXPENDITURE	4,337	4,363	4,363	4,440
<i>COST PER '000 POPULATION</i>	31	31	31	31

Budget Holder: Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Steve Maher / Kirsten Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	(84)	18	18	25
STREET LIGHTING	4,421	4,345	4,345	4,415
NET EXPENDITURE	4,337	4,363	4,363	4,440

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,809	1,834	2,057	1,887
PREMISES	399	188	933	288
TRANSPORT	451	361	353	344
SUPPLIES AND SERVICES	1,896	224	527	224
THIRD PARTY PAYMENTS	1,252	494	1,234	310
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	344	403	406	427
CAPITAL CHARGES	12,932	13,478	13,478	13,985
TOTAL EXPENDITURE	19,083	16,982	18,988	17,465
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,263	906	1,062	962
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	275	265	234	16
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,473	402	2,314	663
TOTAL INCOME	4,011	1,573	3,610	1,641
NET EXPENDITURE	15,072	15,409	15,378	15,824
<i>COST PER '000 POPULATION</i>	<i>106</i>	<i>108</i>	<i>108</i>	<i>111</i>

Budget Holder: Will Britain - Head of Highways

Finance Managers: Steve Maher / Kirsten Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	14,338	14,745	14,732	15,198
HIGHWAYS & TRAFFIC	734	664	646	626
NET EXPENDITURE	15,072	15,409	15,378	15,824

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) Highway & Traffic Management Services have produced a Road Asset Management Strategy (RAMS) which is a strategic approach that identifies the optimal allocation of resources for the management, operation, preservation and enhancement of the highway infrastructure to meet the needs of current and future customers. This includes collecting and managing the necessary condition data required to recommend how to use the council's funding in the right place at the right time. This area also provides a statutory highway inspection service whereby all the roads are regularly inspected in line with a Blackpool Council Code of Practice.
- 3) Engineering Services (located at Layton Depot) is part of the Division and carries out the day to day routine maintenance required as part of the RAMS. Engineering Services also plays an important part of project delivery for most highway and/or public realm schemes. They also undertake projects for external clients which contributes towards the income generation of the Division.
- 4) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway. This area also underpins the regeneration projects being undertaken.
- 5) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 6) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,878	2,987	2,987	3,004
PREMISES	171	227	126	171
TRANSPORT	801	680	792	743
SUPPLIES AND SERVICES	726	714	719	664
THIRD PARTY PAYMENTS	15,822	16,587	16,754	16,896
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	948	392	393	414
CAPITAL CHARGES	1,498	1,483	1,483	1,483
TOTAL EXPENDITURE	22,844	23,070	23,254	23,375
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,662	2,692	2,850	2,893
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	112	112	113	113
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,348	1,643	1,650	1,661
TOTAL INCOME	4,122	4,447	4,613	4,667
NET EXPENDITURE	18,722	18,623	18,641	18,708
<i>COST PER '000 POPULATION</i>	<i>132</i>	<i>131</i>	<i>131</i>	<i>132</i>

Budget Holders: Jez Evans - Head of Street Cleansing and John-Paul Lovie - Head of Waste Services

Finance Managers: Steve Maher / Kirsten Whyatt

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	3,430	3,748	3,748	3,750
WASTE	14,301	14,031	14,086	14,170
PUBLIC CONVENIENCES	991	844	807	788
NET EXPENDITURE	18,722	18,623	18,641	18,708

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool which includes the removal of litter and dog fouling from public footpaths, fly tipping investigation and removal, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service, which is delivered by waste collection contractor Veolia Environmental Services.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 68% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is also supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Trade Waste Services provides a service to over 48% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract . From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The current arrangements provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and aim to meet both European and Government targets to reduce the amount of waste sent to landfill.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,891	1,851	1,852	1,937
PREMISES	7	7	9	5
TRANSPORT	2,754	1,478	2,246	1,398
SUPPLIES AND SERVICES	2,223	1,122	1,387	1,233
THIRD PARTY PAYMENTS	190	122	423	130
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	106	248	248	255
CAPITAL CHARGES	101	107	107	84
TOTAL EXPENDITURE	7,272	4,935	6,272	5,042
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	127	86	127
GOVERNMENT GRANTS	41	41	41	41
RECHARGES	5,228	4,077	4,858	4,256
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,540	20	657	23
TOTAL INCOME	6,809	4,265	5,642	4,447
NET EXPENDITURE	463	670	630	595
<i>COST PER '000 POPULATION</i>	3	5	4	4

Budget Holder: Lynne Rowbottom - Head of Integrated Transport

Finance Managers: Steve Maher / Kirsten Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who can't use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council and the CVMU corporate vehicle maintenance unit.
- 4) The service also delivers the School Crossing Patrol Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	(50)	198	197	212
INTEGRATED TRANSPORT	188	292	222	291
TRAVEL AND ROAD SAFETY	325	180	211	92
NET EXPENDITURE	463	670	630	595

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
ADULT SOCIAL CARE	4,268	4,502	4,361	4,677
CARE & SUPPORT	4,264	5,988	5,956	5,918
COMMISSIONING & CONTRACTS	976	846	713	757
ADULTS COMMISSIONING PLACEMENTS	34,277	40,468	40,219	40,145
ADULTS SAFEGUARDING	667	657	614	694
NET COST OF SERVICES	44,452	52,461	51,863	52,191
<i>COST PER '000 POPULATION</i>	<i>313</i>	<i>369</i>	<i>365</i>	<i>367</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	15,949	17,689	17,605	18,518
PREMISES	51	57	74	57
TRANSPORT	861	823	840	819
SUPPLIES AND SERVICES	1,518	1,849	1,754	2,136
THIRD PARTY PAYMENTS	43,885	48,473	48,149	48,850
TRANSFER PAYMENTS	5,746	4,489	4,651	4,446
SUPPORT SERVICES	2,226	2,559	2,562	2,570
CAPITAL CHARGES	6	348	348	348
TOTAL EXPENDITURE	70,242	76,287	75,983	77,744
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	13,843	12,649	12,542	13,265
GOVERNMENT GRANTS	559	232	246	228
RECHARGES	287	371	524	336
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	11,101	10,574	10,808	11,724
TOTAL INCOME	25,790	23,826	24,120	25,553
NET EXPENDITURE	44,452	52,461	51,863	52,191

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	6,081	6,474	6,508	7,121
PREMISES	1	-	1	-
TRANSPORT	207	157	163	157
SUPPLIES AND SERVICES	100	94	94	99
THIRD PARTY PAYMENTS	4	-	5	-
TRANSFER PAYMENTS	(31)	-	1	55
SUPPORT SERVICES	472	460	461	454
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	6,834	7,185	7,233	7,886
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	(4)	-	-	-
RECHARGES	17	212	227	212
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,553	2,471	2,645	2,997
TOTAL INCOME	2,566	2,683	2,872	3,209
NET EXPENDITURE	4,268	4,502	4,361	4,677
COST PER '000 POPULATION				
	30	32	31	33

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	590	789	743	728
ADULT SOCIAL CARE	1,879	1,858	1,812	2,019
LEARNING DISABILITIES TEAM	525	542	498	548
MENTAL HEALTH TEAM	1,274	1,313	1,308	1,382
NET EXPENDITURE	4,268	4,502	4,361	4,677

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	8,230	9,418	9,325	9,598
PREMISES	4	17	33	17
TRANSPORT	151	156	169	152
SUPPLIES AND SERVICES	385	445	360	311
THIRD PARTY PAYMENTS	212	286	319	286
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,315	1,166	1,168	1,139
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	10,297	11,488	11,374	11,503
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	245	351	244	351
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	166	32	170	32
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,622	5,117	5,004	5,202
TOTAL INCOME	6,033	5,500	5,418	5,585
NET EXPENDITURE	4,264	5,988	5,956	5,918
COST PER '000 POPULATION				
	30	42	42	42

Budget Holder: Nick Henson - Head of Care & Support

Finance Manager: Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.
- 3) Care and Support is delivering a number of health and social care system resilience projects as part of the iBCF to (1) reduce the numbers of DToC (Delayed Transfers of Care) and (2) help maintain people to be cared for at home for longer thus preventing hospital admission. These projects include the development of the 'Home's Best' model (Enhanced Homecare and Neighbourhood Response) and additional capacity in the Council's Assistive Technology Service (Vitaline) to enable the service to respond to urgent/same day installation of equipment for people awaiting discharge from hospital.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	960	541	735	547
DAY CENTRE	886	958	922	981
COOPERSWAY RESIDENTIAL RESPITE	578	629	597	602
PHOENIX CENTRE/GLOUCESTER AVE	137	94	100	127
EXTRA SUPPORT	558	1,085	754	1,112
SUPPORTED LIVING	210	-	28	-
SHARED LIVES/VOLUNTEER SERVICE	173	155	165	158
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	130	152	144	134
HOMECARE	82	1,399	1,520	1,398
ARC	560	652	651	697
VITALINE	(10)	323	340	162
NET EXPENDITURE	4,264	5,988	5,956	5,918

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,140	1,081	1,073	1,002
PREMISES	-	-	-	-
TRANSPORT	14	8	6	8
SUPPLIES AND SERVICES	91	141	93	102
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	46	44	44	44
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,291	1,274	1,216	1,156
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	46	46	60	46
RECHARGES	104	127	127	92
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	165	255	316	261
TOTAL INCOME	315	428	503	399
NET EXPENDITURE	976	846	713	757
<i>COST PER '000 POPULATION</i>	7	6	5	5

Budget Holder: Helen Lammond-Smith - Head of Commissioning

Finance Manager: Mark Golden

Notes:

- 1) The Children, Public Health and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	121	192	51	72
COMMISSIONING TEAMS	467	334	399	358
QUALITY ASSURANCE TEAM	369	306	242	313
HEALTH & WELLBEING	19	14	21	14
NET EXPENDITURE	976	846	713	757

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULTS COMMISSIONING PLACEMENTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	27	310	311	314
PREMISES	46	40	40	40
TRANSPORT	486	501	501	501
SUPPLIES AND SERVICES	585	848	848	1,327
THIRD PARTY PAYMENTS	43,669	48,158	47,807	48,535
TRANSFER PAYMENTS	5,777	4,447	4,608	4,349
SUPPORT SERVICES	373	871	871	915
CAPITAL CHARGES	6	348	348	348
TOTAL EXPENDITURE	50,969	55,523	55,334	56,329
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	13,571	12,298	12,298	12,914
GOVERNMENT GRANTS	449	164	164	160
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,672	2,593	2,653	3,110
TOTAL INCOME	16,692	15,055	15,115	16,184
NET EXPENDITURE	34,277	40,468	40,219	40,145
COST PER '000 POPULATION				
	241	285	283	283

Budget Holder: Les Marshall - Head of Adult Social Care

Finance Manager: Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with our health colleagues in NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	3,754	3,580	2,973	4,164
PHYSICAL SUPPORT 65+	8,105	10,736	11,387	10,320
SENSORY SUPPORT 18-64	71	93	124	158
SENSORY SUPPORT 65+	298	316	293	377
MENTAL HEALTH SUPPORT 18-64	4,026	3,991	3,625	4,110
MENTAL HEALTH SUPPORT 65+	1,952	2,194	2,052	2,341
SUPPORT WITH MEMORY AND COGNITION 18-64	259	328	424	550
SUPPORT WITH MEMORY AND COGNITION 65+	3,643	4,021	3,799	3,994
LEARNING DISABILITY SUPPORT 18-64	9,288	9,910	11,098	11,761
LEARNING DISABILITY SUPPORT 65+	1,253	1,359	1,272	1,273
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	193	192	147	129
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	71	31	95	76
SOCIAL SUPPORT-SUPPORT FOR CARERS	201	170	238	245
ASSISTIVE EQUIPMENT & TECHNOLOGY	1,021	909	909	851
INFORMATION & EARLY INTERVENTION	96	96	96	96
OTHER COMMISSIONING PLACEMENTS	(1,212)	1,739	725	(1,027)
HOUSING RELATED SUPPORT	1,257	163	322	83
CHILDREN'S COMMISSIONING HEALTH	(1)	-	-	-
OTHER	2	640	640	644
NET EXPENDITURE	34,277	40,468	40,219	40,145

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	471	406	388	483
PREMISES	-	-	-	-
TRANSPORT	3	1	1	1
SUPPLIES AND SERVICES	357	321	359	297
THIRD PARTY PAYMENTS	-	29	18	29
TRANSFER PAYMENTS	-	42	42	42
SUPPORT SERVICES	20	18	18	18
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	851	817	826	870
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	-	-	-
GOVERNMENT GRANTS	68	22	22	22
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	89	138	190	154
TOTAL INCOME	184	160	212	176
NET EXPENDITURE	667	657	614	694
COST PER '000 POPULATION				
	5	5	4	5

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	56	77	6	75
ADULTS SAFEGUARDING	384	356	375	391
ADULTS SAFEGUARDING BOARD	62	75	75	78
PROFESSIONAL LEADS	111	107	116	108
TRAINING	54	42	42	42
NET EXPENDITURE	667	657	614	694

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	24,555	21,753	21,753	20,047
BUSINESS SUPPORT AND RESOURCES	2,375	2,160	2,079	1,469
EDUCATION	25,235	25,232	25,556	29,829
EARLY HELP FOR CHILDREN & FAMILIES	3,783	4,808	4,513	5,215
CHILDREN'S SOCIAL CARE	32,370	30,656	33,449	28,289
GRANTS	(45,239)	(44,460)	(44,293)	(47,147)
NET COST OF SERVICES	43,079	40,149	43,057	37,702
<i>COST PER '000 POPULATION</i>	<i>303</i>	<i>283</i>	<i>303</i>	<i>265</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

SUBJECTIVE ANALYSIS	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	51,213	48,082	48,453	45,514
PREMISES	2,437	2,134	2,133	1,984
TRANSPORT	2,576	2,318	2,842	2,308
SUPPLIES AND SERVICES	15,921	17,890	19,840	18,186
THIRD PARTY PAYMENTS	24,516	20,490	22,449	18,776
TRANSFER PAYMENTS	7,819	7,517	8,774	10,498
SUPPORT SERVICES	6,537	5,671	5,670	5,484
CAPITAL CHARGES	3,532	2,013	2,013	2,013
TOTAL EXPENDITURE	114,551	106,115	112,174	104,763
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,357	1,195	1,233	1,096
GOVERNMENT GRANTS	55,662	50,074	50,306	51,974
RECHARGES	5,640	7,532	7,819	6,904
OTHER GRANTS, REIMBURSEMENTS & CONTRI	8,813	7,165	9,759	7,087
TOTAL INCOME	71,472	65,966	69,117	67,061
NET EXPENDITURE	43,079	40,149	43,057	37,702

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	24,928	23,074	23,074	21,014
PREMISES	1,893	1,757	1,757	1,609
TRANSPORT	125	116	116	106
SUPPLIES AND SERVICES	2,314	2,160	2,160	2,053
THIRD PARTY PAYMENTS	(1)	(1)	(1)	(1)
TRANSFER PAYMENTS	(41)	(32)	(32)	(29)
SUPPORT SERVICES	2,353	2,184	2,184	2,001
CAPITAL CHARGES	3,236	2,011	2,011	2,011
TOTAL EXPENDITURE	34,807	31,269	31,269	28,764
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	864	802	802	735
GOVERNMENT GRANTS	10	9	9	9
RECHARGES	8,106	7,524	7,524	6,892
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,272	1,181	1,181	1,081
TOTAL INCOME	10,252	9,516	9,516	8,717
NET EXPENDITURE	24,555	21,753	21,753	20,047
<i>COST PER '000 POPULATION</i>	<i>173</i>	<i>153</i>	<i>153</i>	<i>141</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for licences, pupil growth, exceptional high needs funding and supporting the Schools Forum.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	3,683	2,381	2,381	2,301
DELEGATED TO PRIMARY SCHOOLS	20,872	19,372	19,372	17,746
NET EXPENDITURE	24,555	21,753	21,753	20,047

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

BUSINESS SUPPORT AND RESOURCES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,186	987	963	953
PREMISES	105	-	-	-
TRANSPORT	10	16	12	16
SUPPLIES AND SERVICES	264	291	307	281
THIRD PARTY PAYMENTS	3,869	-	104	-
TRANSFER PAYMENTS	39	130	110	-
SUPPORT SERVICES	543	806	806	816
CAPITAL CHARGES	294	-	-	-
TOTAL EXPENDITURE	6,310	2,230	2,302	2,066
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	83	-	-	-
GOVERNMENT GRANTS	3,032	-	-	-
RECHARGES	8	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	812	70	223	597
TOTAL INCOME	3,935	70	223	597
NET EXPENDITURE	2,375	2,160	2,079	1,469
COST PER '000 POPULATION	17	15	15	10

Budget Holder: Hilary Wood - Head of Business Support and Resources

Finance Manager: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services, the Head of Business Support and Resources and the Development Manager as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the Highfield Leadership Academy PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) Access and Inclusion – staff in this area provide support to schools to enable pupils to remain within mainstream settings, and advise around exclusion policy and practice. The service provides guidance and signposts support for parents considering Elective Home Education or those already doing so. Support to schools is also provided under this heading for complex non routine admissions.
- 5) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	1,550	1,443	1,390	1,375
ADULTS AND CHILDREN'S FUNDING	454	276	260	(317)
SCHOOL ORGANISATION	49	57	57	57
ACCESS AND INCLUSION	190	221	227	201
SCHOOL ADMISSIONS	132	163	145	153
NET EXPENDITURE	2,375	2,160	2,079	1,469

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EDUCATION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,334	7,944	8,321	7,324
PREMISES	425	369	361	368
TRANSPORT	1,965	1,671	2,251	1,684
SUPPLIES AND SERVICES	10,084	11,160	12,368	11,720
THIRD PARTY PAYMENTS	3,394	3,443	4,049	4,391
TRANSFER PAYMENTS	5,383	4,734	5,044	7,682
SUPPORT SERVICES	1,189	1,011	1,011	1,031
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	31,774	30,332	33,405	34,200
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	332	375	357	339
GOVERNMENT GRANTS	1,023	939	1,870	572
RECHARGES	1,051	8	295	12
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,133	3,778	5,327	3,448
TOTAL INCOME	6,539	5,100	7,849	4,371
NET EXPENDITURE	25,235	25,232	25,556	29,829
<i>COST PER '000 POPULATION</i>	<i>178</i>	<i>178</i>	<i>180</i>	<i>209</i>

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EDUCATION MANAGEMENT	369	309	(512)	95
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	147	529	505	618
LEARNING RESOURCE CENTRE	150	-	-	-
PUPIL WELFARE AND ATTENDANCE	398	317	313	296
EARLY YEARS MONITORING AND SUPPORT	658	446	461	330
EARLY YEARS FREE ENTITLEMENT GRANTS	6,580	6,900	6,917	7,745
VIRTUAL SCHOOL	76	94	92	116
MUSIC SERVICES	(26)	(33)	(33)	(30)
OUTDOOR EDUCATION	39	16	44	45
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,602	2,580	2,580	2,580
SPECIAL EDUCATIONAL NEEDS	259	447	429	498
EDUCATIONAL PSYCHOLOGY	278	293	293	309
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	983	986	961	987
OUT OF BOROUGH PLACEMENTS	2,748	2,836	3,409	3,580
TRANSPORT	1,539	1,281	1,895	1,351
HIGH NEEDS TOP-UP PAYMENTS	6,363	6,388	6,607	8,996
POST-16 PROVISION	854	808	797	1,503
DIRECT PAYMENTS	515	533	517	570
OTHER SUPPORT FOR DISABLED CHILDREN	92	109	108	(1)
SHORT BREAKS FOR DISABLED CHILDREN	142	157	157	157
LIFELONG LEARNING	469	236	16	84
NET EXPENDITURE	25,235	25,232	25,556	29,829

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria, and has increased significantly over the last 3 years.
- 4) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 5) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 6) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 7) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.
- 8) Life Long Learning Services includes the Adult Learning service which is funded by a ring-fenced grant from the Skills Funding Agency, and the Connexions team, which employs Learning Advisers who have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET). During 2017/18, the Connexions team became part of Blackpool Young People's Service, which appears on the Early Help for Children and Families page.

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EARLY HELP FOR CHILDREN AND FAMILIES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,515	5,495	4,929	5,581
PREMISES	3	-	3	-
TRANSPORT	112	198	146	170
SUPPLIES AND SERVICES	715	1,956	2,478	1,955
THIRD PARTY PAYMENTS	1,533	1,632	1,599	1,577
TRANSFER PAYMENTS	99	7	5	7
SUPPORT SERVICES	688	644	644	640
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	6,665	9,932	9,804	9,930
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	24	18	26	22
GOVERNMENT GRANTS	1,965	4,413	4,076	4,193
RECHARGES	48	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	845	693	1,189	500
TOTAL INCOME	2,882	5,124	5,291	4,715
NET EXPENDITURE	3,783	4,808	4,513	5,215
COST PER '000 POPULATION	27	34	32	37

Budget Holder: Moya Foster - Senior Service Manager Early Help

Finance Manager: Mark Golden

Notes:

- There are 2 Local Authority Children's Centres, one which serves Park and Layton wards and one which serves Talbot and Brunswick wards, which support a network of school-based Children's Centres. As part of a multi-agency pilot Talbot and Brunswick has transformed into a Family Hub, offering a wide range of community activities and extended opening hours which include evenings and weekends. Blackpool Children's Centres are the delivery arm of Better Start and all Centres work towards narrowing the gap for targeted disadvantaged and vulnerable families via an Outcomes Framework. The offer is across thresholds of the continuum of need and includes: Antenatal and Health Support, Targeted Family Support, Parenting Support, Community Resource and Services for Young People, Early Years and Signposting to Childcare.
- Blackpool Young People's Service was formed in July 2017 by the merging of the Leaving Care Personal Advisers, the Youth Offending Team, Connexions and the Hub (Substance Misuse and Wellbeing in Sexual Health Services). The service is based in the former Connexions building on Market Street, and provides an integrated, targeted, case management approach to meeting the needs of vulnerable young people aged 10-25 who are care leavers, at risk of offending/reoffending, Not in Education, Employment or Training (NEET) and at risk of poor health through substance misuse or sexual health.
- The Families in Need service (FIN) is an integrated multi-agency team taking a whole family approach to support at level 3 and level 4. This work includes delivery of the national Troubled Families programme, local delivery of Blackpool Transience programme in South Beach, Claremont and Central areas of Blackpool and delivery of the Pause programme. The Pause programme works with women who have experienced repeat removals of children from their care. It aims to break this cycle and give women the opportunity to develop new skills and responses that can help them create a more positive environment. A Pause Blackpool pilot started in Dec 2017 and will cost approximately £350,000 for an 18 month pilot, £100,000 of which has been secured for Blackpool via the Tampon Tax. The Pause programme is an invest to save model – if PAUSE successfully worked with 20 women then, based on average financial assumptions, the saving in placement and legal fees alone is estimated at £588,899 and £841,248 a year. This figure is conservative; it does not include costs to the NHS, Public Health, Housing, Adult Social Care or other agencies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	796	567	593	552
CHILDREN'S CENTRES	1,526	1,532	1,532	1,550
SURE STARTS	549	586	573	587
SPECIALIST SUPPORT	118	131	92	12
BLACKPOOL YOUNG PEOPLE'S SERVICE	-	818	713	1,322
FAMILIES IN NEED INCLUDING SPRINGBOARD	633	994	830	1,012
DOMESTIC ABUSE	161	180	180	180
NET EXPENDITURE	3,783	4,808	4,513	5,215

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	12,250	10,582	11,166	10,642
PREMISES	11	8	12	7
TRANSPORT	364	317	317	332
SUPPLIES AND SERVICES	2,544	2,323	2,527	2,177
THIRD PARTY PAYMENTS	15,721	15,416	16,698	12,809
TRANSFER PAYMENTS	2,306	2,678	3,647	2,838
SUPPORT SERVICES	1,764	1,026	1,025	996
CAPITAL CHARGES	2	2	2	2
TOTAL EXPENDITURE	34,962	32,352	35,394	29,803
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	54	-	48	-
GOVERNMENT GRANTS	787	253	58	53
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,751	1,443	1,839	1,461
TOTAL INCOME	2,592	1,696	1,945	1,514
NET EXPENDITURE	32,370	30,656	33,449	28,289
COST PER '000 POPULATION	228	216	235	199

Budget Holder: Cindy Hunter - Senior Service Manager Children's Social Care

Finance Manager: Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services such as those for children in care are being reviewed and where possible and safe, reduced.
- 2) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.
- 3) During 2017/18, the Youth Offending Team became part of Blackpool Young People's Service, which appears on the Early Help for Children and Families page.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CHILDREN'S SERVICES MANAGEMENT AND STRATEGY	1,864	818	1,294	1,124
LEGAL FEES	1,472	1,381	1,444	1,392
LONG TERM SOCIAL WORK TEAMS	3,482	3,218	3,359	3,202
DUTY AND ASSESSMENT SOCIAL WORK TEAMS	1,982	2,103	2,179	2,163
LOOKED AFTER CHILDREN MANAGEMENT AND SUPPORT	377	264	315	377
PERMANENCE SOCIAL WORK TEAMS	1,120	946	1,116	1,030
CONTACT TEAM	326	330	336	334
RESIDENTIAL HOMES	2,044	1,932	1,861	1,828
ADOPTION SERVICES	1,364	1,657	1,393	1,583
FOSTERING SERVICES	3,981	4,059	4,221	4,149
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,472	1,627	1,641	1,827
EXTERNAL PLACEMENTS	9,386	8,381	9,565	5,588
16+ PLACEMENTS	1,375	2,222	2,954	2,209
YOUTH OFFENDING TEAM	616	241	241	-
SAFEGUARDING, QUALITY AND REVIEW	1,509	1,477	1,530	1,483
NET EXPENDITURE	32,370	30,656	33,449	28,289

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

GRANTS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	33	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	33	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	48,845	44,460	44,293	47,147
RECHARGES	(3,573)	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	45,272	44,460	44,293	47,147
NET EXPENDITURE	(45,239)	(44,460)	(44,293)	(47,147)
COST PER '000 POPULATION	(318)	(313)	(312)	(331)

Budget Holder: Diane Booth - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010/11. The majority of the grant was rolled into the Council's formula grant in 2013/14.
- 3) Up to and including financial year 2016/17, education functions provided by local authorities were funded from the Education Services Grant (ESG). For 2016/17, the Council received £77 per pupil in relation to the pupils in schools maintained by the authority (general funding allocation) and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the Blackpool boundary (retained duties allocation). From 1 April 2017, the ESG ceased. The general funding allocation was replaced by transition funding at a rate of £20 per pupil between April and August 2017, and a new School Improvement grant from September 2017 onwards, and the retained duties allocation became part of the DSG.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(44,428)	(43,951)	(43,951)	(47,097)
LOCAL SERVICES SUPPORT GRANT	(19)	-	(18)	-
EDUCATION SERVICES GRANT / SCHOOL IMPROVEMENT GRANT	(792)	(509)	(324)	(50)
NET EXPENDITURE	(45,239)	(44,460)	(44,293)	(47,147)

Public Health

PUBLIC HEALTH

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,034	1,062	1,062	1,056
PREMISES	-	-	-	-
TRANSPORT	9	15	15	-
SUPPLIES AND SERVICES	56	20	20	45
THIRD PARTY PAYMENTS	19,098	17,424	17,424	16,986
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	458	416	416	364
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	20,655	18,937	18,937	18,451
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	19,392	18,914	18,914	18,428
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,249	-	-	-
TOTAL INCOME	20,641	18,914	18,914	18,428
NET EXPENDITURE	14	23	23	23
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Arif Rajpura - Director of Public Health

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,486	1,798	1,798	1,677
NHS HEALTH CHECKS - MANDATED	86	125	125	146
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	1,175	676	676	695
CHILDREN'S 0-5 SERVICES	1,750	2,489	2,489	2,463
TOBACCO CONTROL	543	544	544	498
MENTAL HEALTH & WELLBEING	1,173	29	29	64
SEXUAL HEALTH SERVICES	2,385	2,430	2,430	2,194
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	4,687	3,746	3,746	3,688
HEALTHY WEIGHT/WEIGHT MANAGEMENT	1,627	1,006	1,006	957
OTHER PUBLIC HEALTH SERVICES	244	204	204	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,035	6,350	6,350	6,049
FALLS, PREVENTIONS & ACCIDENTS	112	-	-	-
COMMUNITY & ENGAGEMENT	-	18	18	20
PUBLIC HEALTH GRANT	(18,289)	(19,392)	(19,392)	(18,428)
NET EXPENDITURE	14	23	23	23

Notes:

- 1) The Public Health team work with a range of partners to commission public health services to improve the health of the population of Blackpool. A range of mandated services moved to the Authority from the NHS in April 2013.
- 2) Partners include Blackpool Clinical Commissioning Group, NHS England , Public Health England, Police and the voluntary sector. The work involves engaging with service providers, service users and local community representatives at every stage of the commissioning process and ongoing service review.
- 3) Through evidence base and best practice the Public Health team deliver cost efficient and high quality customer services that meet local population's needs.
- 4) Provide a robust financial management system to include planning, budget monitoring to ensure balance at year end; ensuring policies, procedures and democratic processes are adhered to and contracts regularly reviewed and performance managed.
- 5) Develop the Joint Strategic Needs Assessment (JSNA); a process that identifies 'the big picture' in terms of health and wellbeing needs and inequalities of a local population. This information is used to develop strategies and plan service development to improve the public's health in Blackpool.
- 6) Provide population level public health advice to the NHS.

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUMMARY

FUNCTIONS OF SERVICE	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	11,710	10,615	10,647	9,829
PARKING SERVICES	(3,271)	(4,096)	(3,381)	(4,169)
CORPORATE SUBSCRIPTIONS	192	191	191	152
HOUSING BENEFITS	1,883	2,021	2,021	1,384
COUNCIL TAX AND NNDR COST OF COLLECTION	308	304	304	1,103
SUBSIDIARY COMPANIES	(1,095)	(1,067)	(1,132)	(1,115)
LAND CHARGES	(67)	(51)	(52)	(51)
CONCESSIONARY FARES	4,325	4,263	4,383	4,266
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	3,353	2,890	2,890	2,890
NEW HOMES BONUS	(1,793)	(790)	(790)	(465)
NET COST OF SERVICES	15,545	14,280	15,081	13,824
<i>COST PER '000 POPULATION</i>	<i>109</i>	<i>101</i>	<i>106</i>	<i>97</i>

SUBJECTIVE ANALYSIS	2016/17	2017/18	2017/18	2018/19
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,186	3,735	3,857	3,793
PREMISES	1,226	1,113	1,226	1,114
TRANSPORT	19	27	21	21
SUPPLIES AND SERVICES	8,521	5,561	6,021	4,805
THIRD PARTY PAYMENTS	80	72	111	52
TRANSFER PAYMENTS	79,454	79,420	79,256	79,420
SUPPORT SERVICES	4,074	4,038	4,043	4,873
CAPITAL CHARGES	13,657	16,370	16,472	14,775
TOTAL EXPENDITURE	111,217	110,336	111,007	108,853
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,641	7,679	7,341	7,911
GOVERNMENT GRANTS	81,672	80,258	80,258	79,783
RECHARGES	3,233	3,499	3,499	3,499
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,126	4,620	4,828	3,836
TOTAL INCOME	95,672	96,056	95,926	95,029
NET EXPENDITURE	15,545	14,280	15,081	13,824

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	2,305	271	382	271
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	320	324	324	328
CAPITAL CHARGES	12,763	15,565	15,565	14,775
TOTAL EXPENDITURE	15,388	16,160	16,271	15,374
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,233	3,499	3,499	3,499
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	445	2,046	2,125	2,046
TOTAL INCOME	3,678	5,545	5,624	5,545
NET EXPENDITURE	11,710	10,615	10,647	9,829
COST PER '000 POPULATION	82	75	75	69

Budget Holder: Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £111 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. Included in the long term borrowing is £18 million debt which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

PARKING SERVICES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	813	821	946	879
PREMISES	1,226	1,113	1,226	1,114
TRANSPORT	19	27	21	21
SUPPLIES AND SERVICES	465	264	493	346
THIRD PARTY PAYMENTS	80	72	111	52
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	110	83	88	413
CAPITAL CHARGES	321	321	321	-
TOTAL EXPENDITURE	3,034	2,701	3,206	2,825
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,157	6,796	6,457	6,979
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	148	1	130	15
TOTAL INCOME	6,305	6,797	6,587	6,994
NET EXPENDITURE	(3,271)	(4,096)	(3,381)	(4,169)
COST PER '000 POPULATION				
	(23)	(29)	(24)	(29)

Budget Holder: Philip Welsh - Head of Visitor Economy

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks and numerous on-
1) street parking facilities. The team assists millions of car park users in the resort every year. The service also has an Administration team which carries out duties associated with the management of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CORPORATE SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	185	185	185	145
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	7	6	6	7
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	192	191	191	152
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	192	191	191	152
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	1,053	509	509	(289)
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	78,665	79,227	79,227	79,227
SUPPORT SERVICES	1,405	1,400	1,400	1,411
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	81,123	81,136	81,136	80,349
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	79,585	79,115	79,115	78,965
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	(345)	-	-	-
TOTAL INCOME	79,240	79,115	79,115	78,965
NET EXPENDITURE	1,883	2,021	2,021	1,384
COST PER '000 POPULATION	13	14	14	10

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	(3)	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	213	52	52	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,180	2,178	2,178	2,179
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,390	2,230	2,230	2,231
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	294	353	353	353
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,788	1,573	1,573	775
TOTAL INCOME	2,082	1,926	1,926	1,128
NET EXPENDITURE	308	304	304	1,103
COST PER '000 POPULATION	2	2	2	8

Budget Holder: Andrew Turpin - Head of Revenues and Exchequer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2018/19 CTRS applies a reduction of 27.11% (27.11% in 2017/18) to the support provided to Working Age claimants. Additional support is provided to certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	23	24	21	24
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	11	11	11
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	740	165	1	165
SUPPORT SERVICES	28	24	24	509
CAPITAL CHARGES	573	484	586	-
TOTAL EXPENDITURE	1,364	708	643	709
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	369	775	775	824
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,090	1,000	1,000	1,000
TOTAL INCOME	2,459	1,775	1,775	1,824
NET EXPENDITURE	(1,095)	(1,067)	(1,132)	(1,115)
COST PER '000 POPULATION	(8)	(8)	(8)	(8)

Budget Holder: Alan Cavill - Director of Place

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) This budget includes the costs to the Council for services provided by its subsidiary companies.
- 2) In September 2017 the Council completed the purchase of Blackpool Airport. The Blackpool Airport group of companies are now wholly-owned by the Council and included in the figures above.
- 3) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 4) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.
- 5) Blackpool Housing Company was incorporated during 2015/2016 . This is long term investment vehicle.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	10	(93)	9	(93)
BTS	(946)	(930)	(933)	(929)
SANDCASTLE WATERPARK	(159)	(44)	(208)	(93)
BLACKPOOL HOUSING COMPANY	-	-	-	-
NET EXPENDITURE	(1,095)	(1,067)	(1,132)	(1,115)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

LAND CHARGES

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	(5)	25	25	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	49	28	28	28
SUPPORT SERVICES	4	4	4	4
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	48	57	57	57
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	115	108	109	108
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	115	108	109	108
NET EXPENDITURE	(67)	(51)	(52)	(51)
COST PER '000 POPULATION	(0)	(0)	(0)	(0)

Budget Holder: Nick Gerrard - Growth and Prosperity Programme Director

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

CONCESSIONARY FARES

	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
SUBJECTIVE ANALYSIS	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,305	4,244	4,364	4,244
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	20	19	19	22
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	4,325	4,263	4,383	4,266
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	4,325	4,263	4,383	4,266
COST PER '000 POPULATION	30	30	31	30

Budget Holder: John Blackledge - Director of Community and Environmental Services

Finance Manager: Steve Maher / Kirsten Whyatt

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Holders of Elderly NoWcards:

- English National Concession*
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council can travel free of charge on Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire, Monday to Friday.
- From 1 April 2014 holders of English National Concessionary travel NoWcard passes issued by Blackpool Council can travel free of charge on Blackpool to Fleetwood tramway between 0930 and 2300 Monday to Friday and all day on Saturdays, Sundays and Bank Holidays.

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

EMPLOYERS PREVIOUS YEARS PENSION LIABILITY

SUBJECTIVE ANALYSIS	2016/17 ACTUAL £000	2017/18 ADJUSTED CASH LIMIT £000	2017/18 FORECAST OUTTURN £000	2018/19 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	3,353	2,890	2,890	2,890
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	3,353	2,890	2,890	2,890
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	3,353	2,890	2,890	2,890
COST PER '000 POPULATION	24	20	20	20

Budget Holder: Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) This is the payment made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019

NEW HOMES BONUS

SUBJECTIVE ANALYSIS	2016/17 ACTUAL	2017/18 ADJUSTED CASH LIMIT	2017/18 FORECAST OUTTURN	2018/19 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
CORPORATE SAVINGS TARGET	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,793	790	790	465
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	1,793	790	790	465
NET EXPENDITURE	(1,793)	(790)	(790)	(465)
COST PER '000 POPULATION	(13)	(6)	(6)	(3)

Budget Holder: Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.

Council Tax Information

COUNCIL TAX

FURTHER INFORMATION FOR RECIPIENTS OF COUNCIL TAX DEMANDS

AS REQUIRED BY THE COUNCIL TAX DEMAND NOTICES REGULATIONS

ANNUAL BUDGET	2017/18	2018/19
	£000	£000
Expenditure	414,527	425,636
Contributions and Contingencies	4,146	1,713
Levies	67	452
Added to balances	5,518	4,720
Gross Expenditure - Council Services	424,258	432,521
Income	(368,276)	(370,737)
Contributions and Contingencies	-	(3,366)
Taken from balances	(5,137)	(3,686)
Gross Income - Council Services	(373,413)	(377,789)
Council Tax Requirement	50,845	54,732
Number of properties (Band D equivalent)	35,662	36,219
Blackpool Council Tax element	£1,358.89	£1,401.51
Adult Social Care functions Tax element (see note)	£66.86	£109.63
Total Blackpool Council Tax element	£1,425.75	£1,511.14
Police & Crime Commissioner Tax element	£165.45	£177.45
Lancashire Combined Fire Authority Tax element	£65.50	£67.46
Total Council Tax for Band D	£1,656.70	£1,756.05

The Council's annual budget sets out planned spending on services each year taking account of costs and income. Blackpool Council's budgeted Gross Expenditure, after taking account of grant funding, business rates income, and other income receivable, results in the level of Council Tax set for 2018/19 shown in the 'Annual Budget' table above.

WHERE YOUR MONEY GOES	EXPENDITURE	EXPENDITURE
	%	£m
Service		
Children's Services	23.8%	101.4
Housing	23.2%	98.7
Adult Services	17.9%	76.1
Community and Environmental Services	12.3%	52.4
Other (*)	6.3%	26.7
Resources	5.7%	24.1
Public Health	4.4%	18.9
Treasury Management	3.6%	15.4
Places	2.8%	11.9
Expenditure totals	100.0%	425.6

(*) includes the Chief Executive's Directorate, Concessionary Fares, Governance & Partnership Services, Parking Services and Subsidiary Companies

HOW THE COSTS HAVE CHANGED	2018/19
	£m
Blackpool Council General Fund estimate - net expenditure 2017/18	120.2
Pay-related pressures	2.0
Cost of inflation	4.2
Service developments and demand pressures	2.0
Budget savings	(5.5)
	122.9
Technical changes - special grants transfer into Formula, contributions from reserves and contingencies	1.5
Blackpool Council General Fund estimate - net expenditure 2018/19	124.4

COUNCIL TAX BANDS	PROPERTY VALUATION BAND	ANNUAL COUNCIL TAX £
Property Valuation		
£40,000 or below	A	1,170.70
£40,001 to £52,000	B	1,365.82
£52,001 to £68,000	C	1,560.93
£68,001 to £88,000	D	1,756.05
£88,001 to £120,000	E	2,146.28
£120,001 to £160,000	F	2,536.52
£160,001 to £320,000	G	2,926.75
Over £320,000	H	3,512.10

Further information about Blackpool's precepting authorities, including their Gross Expenditure and Council Tax Requirement, can be found on their websites:

Police and Crime Commissioner for Lancashire http://lancashire-pcc.gov.uk/our-money/budgets/
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Lancashire Combined Fire Authority https://www.lancsfirerescue.org.uk/about-us/how-we-are-funded/
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The increase in the Blackpool Council Tax element for 2018/19 (£42.62 at Band D) is based on 2.99% of the 2017/18 Total Blackpool Council Tax element (£1,425.75 at Band D). The increase in the Adult Social Care functions Tax element for 2018/19 (£42.77 at Band D) is based on 3% of the 2017/18 Total Blackpool Council Tax element. The Total Blackpool Council Tax element comprises the Blackpool Council Tax element plus the Adult Social Care functions Tax element. The overall increase in the Total Blackpool Council Tax element for 2018/19 (£85.39 at Band D) represents 5.99% of the 2017/18 Total Blackpool Council Tax element.

An adult social care authority is able to charge an additional "precept" on its council tax for financial years from the financial year beginning in 2016 without holding a referendum, to assist the authority in meeting expenditure on adult social care. Subject to the annual approval of the House of Commons, the Secretary of State intends to offer the option of charging this "precept" at an appropriate level in each financial year up to and including the financial year 2019/20. An adult social care authority will now be able to increase its council tax by up to 3% in 2017/18 and 2018/19, but cannot exceed 6% in total over the three-year period to 2019/20. In relation to the financial year 2018/19 a referendum threshold of 6% (comprising 3% for expenditure an adult social care and 3% for other expenditure), has been set for adult social care authorities. These authorities may therefore increase their relevant basic amount of council tax up to this percentage in 2018/19 without holding a referendum.

[footnote]. "Adult social care authorities" are local authorities which have functions under Part 1 of the Care Act 2014 ("adult social care functions"), namely county councils in England, districts councils for an area in England for which there is no county council, London borough councils, the Common Council of the City of London and the Council of the Isles of Scilly.

Subjective Analysis

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2019 REVENUE BUDGET BY TYPE ACROSS DEPARTMENTS

SUBJECTIVE ANALYSIS	Chief Executive £000	Governance and Partnership Services £000	Resources £000	Places £000	Community and Environmental Services £000	Adult Services £000	Children's Services £000	Public Health £000	Budgets Outside the Cash Limit £000	Contingency etc £000	2018/19 CASH LIMIT £000
EXPENDITURE											
EMPLOYEES	4,034	3,485	11,976	4,992	15,398	18,518	45,514	1,056	3,793	509	109,275
PREMISES	96	211	5,658	1,251	2,384	57	1,984	-	1,114	-	12,755
TRANSPORT	19	35	86	79	2,901	819	2,308	-	21	-	6,268
SUPPLIES AND SERVICES	345	962	3,572	2,710	4,857	2,136	18,186	45	4,805	285	37,903
THIRD PARTY PAYMENTS	318	161	42	20	22,546	48,850	18,776	16,986	52	-	107,751
TRANSFER PAYMENTS	65	-	215	66	203	4,446	10,498	-	79,420	68	94,981
SUPPORT SERVICES	1,132	904	3,313	2,298	5,173	2,570	5,484	364	4,873	-	26,111
CAPITAL CHARGES	17	68	8,703	5,138	17,135	348	2,013	-	14,775	(2,001)	48,197
CORPORATE SAVINGS TARGET	-	-	-	-	-	-	-	-	-	(1,139)	(2,001)
TOTAL EXPENDITURE	6,026	5,826	33,565	16,554	70,596	77,744	104,763	18,451	108,853	(1,139)	441,239
INCOME											
CUSTOMER & CLIENT RECEIPTS	244	2,233	3,289	4,129	9,835	13,265	1,096	-	7,911	-	42,002
GOVERNMENT GRANTS	40	-	525	10	2,759	228	51,974	18,428	79,783	-	153,747
RECHARGES	4,215	989	20,718	3,379	10,252	336	6,904	-	3,499	-	50,292
OTHER GRANTS, REIMBURSEMENTS AND CONTRIBUTIONS	1,060	673	2,597	3,611	5,565	11,724	7,087	-	3,836	3,686	39,839
TOTAL INCOME	5,559	3,895	27,129	11,129	28,411	25,553	67,061	18,428	95,029	3,686	285,880
NET EXPENDITURE	467	1,931	6,436	5,425	42,185	52,191	37,702	23	13,824	(4,825)	155,359
CAPITAL CHARGES*											(30,994)
TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS											124,365

(* Capital charges comprises the cost of depreciating fixed assets plus capital financing costs

Housing Revenue Account

HOUSING REVENUE ACCOUNT

BUDGET 2018/2019

FUNCTIONS	2017/2018 FULL YEAR BUDGET £000	2017/2018 PROJECTED OUTTURN £000	2017/2018 VARIATION £000	2018/2019 FULL YEAR BUDGET £000
MANAGEMENT FEE	9,565	9,565	-	9,565
GENERAL FUND SERVICES	1,819	1,889	70	1,889
OTHER HRA COSTS	125	125	-	125
CAPITAL CHARGES	7,958	7,961	3	6,480
PROVISION FOR BAD AND DOUBTFUL DEBTS	400	300	(100)	385
<u>RENT & SERVICE CHARGE INCOME DUE</u>				
Rental Income	(16,870)	(16,672)	198	(16,840)
Sheltered Housing	(687)	(693)	(6)	(702)
Emergency Housing	(406)	(492)	(86)	(475)
Television Service (IRS)	(77)	(76)	1	(75)
Community Cleaning	(30)	(28)	2	(31)
Community Lighting	(32)	(31)	1	(32)
Door Entry Systems	(9)	(9)	-	(9)
Gardening Scheme	(79)	(81)	(2)	(75)
Grounds Maintenance	(236)	(234)	2	(238)
<u>OTHER RENTS & CHARGES</u>				
Garages	(90)	(83)	7	(81)
Leasehold	(173)	(165)	8	(168)
Commercial Rents	(5)	(7)	(2)	(6)
Other Income	(150)	(129)	21	(130)
<u>INTEREST INCOME</u>				
Interest on Revenue Balances	(70)	(70)	-	(122)
Mortgage Interest	(1)	(1)	-	-
CONTRIBUTION (TO) / FROM WORKING BALANCES	952	1,069	117	(540)

WORKING BALANCE	2017/2018 FULL YEAR BUDGET £000	2017/2018 PROJECTED OUTTURN £000	2017/2018 VARIATION £000	2018/2019 FULL YEAR BUDGET £000
BALANCE AT 1ST APRIL	(6,999)	(6,857)	142	(5,788)
CONTRIBUTION (TO) / FROM WORKING BALANCES	952	1,069	117	(540)
BALANCE AT 31ST MARCH	(6,047)	(5,788)	259	(6,328)

SUMMARY OF MAIN SERVICES PROVIDED WITHIN THE HOUSING REVENUE ACCOUNT (HRA)

SERVICES PROVIDED BY BLACKPOOL COASTAL HOUSING LIMITED

MANAGEMENT SERVICES

TENANCY AND ESTATE MANAGEMENT

This includes help and assistance to tenants, the investigation of complaints (e.g. nuisance), illegal occupation of

MANAGING VACANT PROPERTIES

Vacant properties are identified and recorded both through formal notice being given and through physical

RENT AND SERVICE CHARGE COLLECTION

A rent collection service is provided by counter services at the Municipal Buildings, by bank standing order or direct

ASSET MANAGEMENT & MAINTENANCE OF THE HOUSING STOCK

The Council's objective is to provide an effective and efficient repairs system, which ensures prompt action on

REPAIRS AND MAINTENANCE ADMINISTRATION

The reporting of repairs for current tenants can be made by telephone, electronic communication and BCH offices. In

SUPPORTED HOUSING SERVICES

HOSTELS

The Council currently manages two Hostels with a total of 118 temporary bed spaces. The service provides

SHELTERED HOUSING

The aim of Sheltered Housing is the provision of accommodation that is easy to maintain and secure within a safe

OTHER SERVICES TO TENANTS

Other services provided to tenants include grounds maintenance, an Integrated Reception System, security,

SERVICES PROVIDED BY BLACKPOOL COUNCIL

ALLOCATIONS AND LETTINGS OF PROPERTIES

The main services provided are the registration and classification of applications for council properties, the

HOUSING CLIENT

This service manages the contract with Blackpool Coastal Housing, ensuring that high quality and cost effective

HRA SELF-FINANCING

This is the locally controlled system under which Councils are responsible and accountable for their housing services.

Capital Programme

BLACKPOOL COUNCIL

REPORT

CAPITAL PROGRAMME 2018/19, 2019/20 AND 2020/21

1. Introduction

- 1.1 The Council's 2018/19 Capital Programme runs concurrently with the 2018/19 revenue budget and reports on both are submitted to the Executive for approval of the recommendations to Council. Capital schemes usually extend over a number of years and for that reason the programme projects forward indicative spending for 3 years. This report updates the programme reported in last year's budget and seeks to ensure that capital expenditure is allocated to areas that will contribute to meeting the Council's priorities. The capital programme submitted for approval for 2018/19 is £43.8m and over a three-year period is estimated at £78.9m.
- 1.2 The 2019/20 and 2020/21 programmes have been drawn up based upon known allocations and provisional bids. Government announcements in respect of some allocations have once again been delayed this year and in order to be prudent Blackpool Council has chosen not to include estimates of these figures. These will be reviewed as part of the budget processes for 2019/20 and 2020/21 in the light of changing priorities and final funding levels, which means that no commitment can be made as yet in respect of those new schemes identified for 2019/20 and 2020/21.
- 1.3 The Council has suffered from severe cuts in capital funding. It has continued to be proactive in seeking additional funding for schemes, and is seeking to take advantage of low level interest rates to facilitate investment and regeneration of the town.
- 1.4 The status of the Capital Programme is reported monthly to the Corporate Leadership Team (CLT) and the Executive as well as the Tourism, Economy and Resources Scrutiny Committee.
- 1.5 The Capital Programme now submitted is consistent with that agreed for 2017/18. It includes identified commitments for housing developments. The scale of these commitments means that there are very limited resources to deliver additional schemes that are not fully funded.
- 1.6 The Capital Programme prepared for 2018/19 does not include budgeted expenditure that has previously been approved by Executive. Blackpool Council has approximately £20m available for capital projects, e.g. Conference Centre, Town Centre Acquisition and Central business District phase 2, that has been approved in previous years but not yet expended. The total capital budget therefore for 2018/19 is in reality approximately £63.8m.
- 1.7 The programme does not yet take account of all funding announcements anticipated in respect of Capital schemes. Additional funding streams are expected to be confirmed after the approval of this capital programme and reference will be made in the subsequent financial monitoring report to Executive.

1.8 The capital programme proposed demonstrates the increased investment that Blackpool Council is making in the town to ensure that Blackpool develops a year round economy that both attracts visitors and encourages growth in the town.

2. Capital Funding

2.1 The Council's capital spending is funded from specific capital grants, capital receipts and revenue contributions. In addition to these traditional forms of funding the Council can undertake Prudential Borrowing within limits set by the Council itself.

3. Prudential Borrowing

3.1 A relaxation of controls upon local authority borrowing was introduced from 2004/05 and requires prudent management because the debt financing costs of such borrowings are not supported by Government grant and fall directly upon Council Tax unless the schemes themselves generate sufficient savings or income to meet the financing costs. The approach agreed by this Council is that prudential schemes can only take place in the following circumstances:

- (1) Prudential Borrowing schemes must be specifically authorised by the Executive.
- (2) The financing costs of such schemes will be charged to identified service budgets by means of a budget virement to the central Treasury Management budget.
- (3) The total level of Prudential borrowing must remain within the limits set in the Council's annual Treasury Management Strategy.

3.2 Therefore, in most cases Prudential borrowing will only be approved where the scheme is likely to be self-financing over a reasonable payback period (such as energy management initiatives) or where there is an identified budget which can meet the costs.

3.3 Suppressed interest rates have encouraged the use of Prudential borrowing and provided an opportunity for Blackpool Council to invest in schemes that may not have been viable in the past. The investment made in capital schemes is monitored via the monthly report provided to Corporate Leadership Team and Executive. The movement in interest rates is also monitored via the Treasury Management Panel.

3.4 The Council adheres to CIPFA's *Prudential Code for Capital Finance in Local Authorities* which requires authorities to set a range of 'Prudential Indicators' as part of the Budget-setting process. Those relating specifically to the capital programme are as follows:-

- (1) The actual capital position – (Non-HRA and HRA) for 2018/19 will be reported as part of the 2018/19 Capital Outturn report to Executive.
- (2) Affordability – Estimates of the incremental impact of capital investment decisions on council tax (non-HRA) and on Housing rents (HRA) for 2018/19.
- (3) Prudence – capital expenditure including commitments for non-HRA and HRA for 2018/19 will be reported monthly to the Executive by means of the Capital Monitoring report.

4. Single Capital Pot

4.1 The Council has capital funding made available to it by the Government in the form of capital grants. These fall into two categories of ring-fenced and non-ring-fenced. The ring-fenced capital grants can only be used for specifically named schemes. An example of this type of funding is the Devolved Formula Capital grant that is specifically allocated to individual schools. In addition, the Government makes available non-ring-fenced capital grants. These allocations come from individual Government departments but fall into the category known as Single Capital Pot. This means they can be used for any proper capital expenditure on any service. Good practice shows that the Council would allocate this funding to a capital programme to meet its priorities and objectives without regard to the source Government department providing the funding. However, the problem with this approach is that there is a possibility of these allocations being reduced in future years. It has therefore previously been agreed that the central government allocations to individual services should remain broadly as originally notified.

4.2 There is clearly a balance to be had in looking at the overall investment needs of the Council and individual service priorities. It is proposed that the Council uses some non- ring-fenced capital grants in future for its corporate priorities, thereby allowing key schemes to proceed. The intention would be to retain the top-slice at 12.5% (12.5% first applied in 2005/06) of basic service capital grant in 2018/19 for corporate priorities including additional expenditure anticipated on existing schemes. The impact of this 12.5% proposal is set out below (excluding Disabled Facilities Grant - see 4.4):

Department	2018/19 Non-ring-fenced Allocations £000	12.50% Top-slice £000	Net Total £000
Place	2,887	361	2,526
Adult Services (see 4.4 below)	2,136	63	2,073
Children's Services	5,220	652	4,568
TOTAL	10,243	1,076	9,167

The proposed allocations of the top-slicing can be found in section 9.

4.3 As can be seen from the table below the non-ring-fenced capital grant allocation shows an increase from 2017/18 to 2018/19:

Department	2017/18 £000	2018/19 £000	Increase £000
Place	2,788	2,887	99
Adult Services	1,200	2,136	936
Children's Services	2,013	5,220	3,207
TOTAL	6,001	10,243	4,242

4.4 Disabled Facilities Grant of £1,633k has been identified for 2018/19. This is an integral part of the Better Care initiative (formerly Integrated Transformation Fund) to support the integration of health and social care and as such will be protected for this purpose.

5. Capital Receipts

- 5.1 The Council has committed all available capital receipts to the support of the capital programme. This includes the net balance of the receipt from the sale of Blackpool Business and Technology parks and any accumulated reserves arising as a result of the Central Business District Development.
- 5.2 The Council is continually undertaking a review of its property portfolio in order to identify those properties that may be disposed of in order to generate capital receipts necessary to support approved capital schemes, in particular the Central Business District. In addition the 2018/19 revenue budget continues the stretched target for revenue savings from a continuing property rationalisation programme, which is already well underway.

6. Priority Led Budgeting

- 6.1 During 2013/14 the Corporate Asset Management Group formally agreed that a Priority Led approach would continue to be adopted in approving capital schemes from the available corporate resource.
- 6.2 The agreed approach allocates capital resources in line with the legislative framework, i.e. priority schemes are deemed to be those which include statutory obligations or health and safety issues.
- 6.3 A range of categories was agreed that could be assigned to each scheme:

Category 1 – have to do – statutory obligations, health and safety, committed schemes, overspends

Category 2 – need to do – schemes that generate future revenue savings or support transformational process

Category 3 – able to do - fully prudentially funded schemes / School schemes where resources available

Category 4 – want to do – aspirational schemes that the Council would like to progress should resources be available and which align with Corporate Priorities

Category 5 – do not want to do – schemes that do not align with Corporate Priorities.

7. Capital Programme

- 7.1 The proposed capital programme takes account of all available resources including capital receipts and the top-sliced resource to fund corporate priorities and other costs.
- 7.2 The proposed schemes that will proceed or are in progress are set out in the table below. The expenditure by directorate is:-

Directorate	2018/19 £000	2019/20 £000	2020/21 £000
Places	26,185	21,630	2,887
Housing Revenue Account	6,846	3,290	2,762
Community and Environment	1,199	-	-
Adult Services	2,073	2,136	2,136
Children's Services	4,568	-	-
Resources	-	-	-
Governance and Regulation	1,860	300	-
Net top-slice	1,076	TBD	TBD
TOTAL	43,807	27,356	7,785

- 7.3 The current forward plan has identified the development of Carleton cemetery as a future area of work and provision is required in the capital programme to commence this piece of work. The existing cemetery grounds have approximately 5 years left to expand to fulfil the projected burial requirements and work needs to be undertaken this next financial year to ensure that land which has been set aside is started to be prepared to enable expansion of the cemetery to be made. As part of this development programme of the cemetery and the chapel, provision is also being made to accommodate schemes to be drawn up with members of the Bereavement Partnership (a group of clergy and Funeral Director representatives) and also due to ongoing concerns regarding working conditions and equipment in the crematorium, any resultant changes which may need to be made following that review.
- 7.4 The proposed capital programme supports key priorities, in particular regeneration of the town. The key schemes to be undertaken in the next twelve months are:-
- (1) Central Business District Phase 2
 - (2) Conference Centre.
- 7.5 The Council has also identified a number of schemes that are priorities for the year but do not yet have full funding in place. It is hoped these will also progress in 2018/19 and more detailed decision reports will be submitted to Executive in due course:-
- (1) Enterprise Zone
 - (2) Central Leisure Quarter
 - (3) Central Business District Phase 3
 - (4) Museum.

Should these schemes be approved by the Executive, they will form part of the monitoring reported on a monthly basis.

8. Management of the Risks Associated with the Capital Programme

- 8.1 The key risks in terms of the management of the proposed capital programme are:-
- (1) expected revenue streams derived from capital schemes are not delivered
 - (2) private sector developers unable to raise finance, renegotiating or pulling out of deals as a result of the economic downturn
 - (3) contractors likewise getting into financial difficulty
 - (4) anticipated funding, eg. grant, capital receipts and s.106 monies, not being realised and / or the clawback of external funding resulting in funding shortfalls
 - (5) delivery of the scheme over-budget and / or late
 - (6) increased reliance on Prudential borrowing and an increase in the pooled interest rate.
- 8.2 Regular monthly capital monitoring reports are provided and Finance staff aim to meet with project managers of the larger and more complex schemes on a monthly basis. A risk register and details of projected overspends on schemes are also provided on a regular basis.
- 8.3 Schemes that have specific funding attached should only proceed where the external funding has been formally agreed. There is no commitment upon the Council to fund a shortfall in such circumstances.
- 8.4 In addition, 2017/18 saw the emergence and resolution of a number of additional areas of risk within the Capital Programme. These are reported to the Corporate Leadership Team and Corporate Asset Management Group and work is ongoing to address these issues and mitigate where possible. A risk-based reserve strategy continues to be operated through the Medium Term Financial Sustainability Strategy and paragraph 10.3 recommends the creation of a top-slice contingency in the result of any overspends arising.

9. Capital Expenditure Commitments

- 9.1 Regular capital monitoring identifies schemes for which there is a contractual and legal obligation to fund and these become a call on available resources. There are 2 areas that fall into this category:-

	£000
College Relocation	100
Leisure Assets	420
TOTAL	520

- 9.2 Corporate Asset Management Group has previously recommended the following:
- (1) On 8 January 2013 that College Relocation abortive costs phased over an initial 15-year period (from 2013/14) become the first call on any top-slice.
 - (2) On 13 March 2017 that the Leisure Assets be funded via a prioritised call on top slice in order to facilitate the Spanish hall roof works and the Coronation Street façade repairs.
- 9.3 There is no remaining funding from the 2017/18 top slice. Having met the remaining commitments from the 2018/19 top-slice a residual amount of £556k remains. This will be allocated towards a contingency should any past, current or prospective capital scheme urgently require additional funding.
- 9.4 A number of long-term strategic schemes such as the Central Leisure Quarter development are referred to elsewhere in this report. On occasion the opportunity to purchase small parcels of land or property associated with these may arise and where these purchases are essential to the project and can be completed within officer delegations this will be done within the existing contingency and any unallocated resource contained within this report.

BLACKPOOL COUNCIL

CAPITAL PROGRAMME 2018/19 TO 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
SERVICE	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
PLACE	26,185	21,630	2,887
HOUSING REVENUE ACCOUNT	6,846	3,290	2,762
COMMUNITY & ENVIRONMENT	1,199	-	-
ADULT SERVICES	2,073	2,136	2,136
CHILDREN'S SERVICES	4,568	-	-
GOVERNANCE AND PARTNERSHIPS	1,860	300	-
TOP-SLICE TO BE ALLOCATED	1,076	TBD	TBD
TOTAL PROGRAMME	43,807	27,356	7,785

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
FUNDING SOURCES	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS	27,771	5,129	2,656
PRUDENTIAL BORROWING	5,531	17,098	-
SPECIFIC CAPITAL GRANTS	10,243	5,023	5,023
CAPITAL RECEIPTS	262	106	106
TOTAL FUNDING	43,807	27,356	7,785

BLACKPOOL COUNCIL

CAPITAL RESOURCES 2018/19 TO 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
GRANTS / CONTRIBUTIONS / ETC.			
C & YP - Devolved Capital			
HRA Revenue	6,014	3,101	2,573
LEP	19,187	1,945	
Housing Contribution			
Affordable Homes	487	-	-
Major Repairs			
Leaseholder Income	83	83	83
Development Trust	2,000		-
PRUDENTIAL BORROWING			
Central Business District Phase 2	581	16,798	-
Carleton Crematorium	1,860	300	-
Conference Centre	3,090	-	-
SPECIFIC CAPITAL GRANTS			
C & YP - Basic Need	4,568	-	-
C & YP - Free infant school meals	-	-	-
C & YP - Top Slice @ 12.5%	652	-	-
ASC - Social Care	440	503	503
ASC - Top Slice @ 12.5%	63	-	-
LTP - Integrated Transport	1,505	1,866	1,866
LTP - Maintenance	1,021	1,021	1,021
LTP - Top Slice @ 12.5%	361	-	-
Disabled Facilities Grant	1,633	1,633	1,633
CAPITAL RECEIPTS			
Housing - Right to Buy	106	106	106
Housing - Property Resale Receipts	156	-	-
TOTAL RESOURCES	43,807	27,356	7,785

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Place			
Quality Corridors	2,757	2,203	-
LTP - Capital Maintenance	1,021	1,382	1,382
LTP - Integrated Transport : Traffic Management	758	563	800
LTP - Integrated Transport : Walking and Cycling	10	29	20
LTP - Integrated Transport : Public Transport	353	510	500
LTP - Integrated Transport : Local Safety Schemes	50	100	150
LTP - Integrated Transport : Parking Management	40	25	20
LTP - Monitoring	15	20	15
Conference Centre	18,600	-	-
Central Business District - Phase 2	2,581	16,798	-
TOTAL	26,185	21,630	2,887

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Housing Revenue Account			
Queens Park phase 2	1,586	-	-
Maintain Decent Homes Standard	2,810	2,436	1,920
Other Schemes	2,450	854	842
TOTAL	6,846	3,290	2,762

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Community & Environment			
Bridges	1,199	-	-
TOTAL	1,199	-	-

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Adult Services			
Disabled Facilities Grant	1,633	1,633	1,633
Adult Social care	440	503	503
TOTAL	2,073	2,136	2,136

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Children's Services			
New Pupil Places/Basic Need	4,568	-	-
TOTAL	4,568	-	-

BLACKPOOL COUNCIL

Capital Programme 2018/19 to 2020/21

	FOR APPROVAL	FOR INFORMATION	FOR INFORMATION
	2018/19 PROPOSED PROGRAMME £000	2019/20 POTENTIAL PROGRAMME £000	2020/21 POTENTIAL PROGRAMME £000
Governance and Partnerships			
Carleton Crematorium	1,860	300	-
TOTAL	1,860	300	-

**Business Improvement District
Revenue Account**

Business Improvement District Revenue Account

	2017/18 Budget £000	2018/19 Budget £000
BID Levy Income	(280)	(280)
Costs of collecting Levy	17	17
Payment to Blackpool Town Centre BID Ltd	263	263
TOTAL	-	-

Notes :

- 1) Blackpool Council is the billing authority for the Blackpool Town Centre Business Improvement District which is managed by Blackpool Town Centre BID Ltd.
- 2) A Business Improvement District (BID) is a partnership of businesses, organisations and the local authority working in a defined geographical area, to deliver initiatives to improve footfall and the trading environment.
- 3) The BID is financed by way of a levy equivalent to 1% of the non-domestic rateable value charged on all properties listed in the local Non-Domestic Rating List located within the BID area.
- 4) The BID area covers the main town centre and other areas designated for future commercial development.

The BID aims to achieve:

- 1) Events planning and management.
- 2) Building a clean, safe and secure environment.
- 3) Development of an early evening/twilight economy.
- 4) Enhancement of the BID profile and increased member involvement.
- 5) Leverage of additional support funding from external sources.

Cash Limited Budgets - Budgeting Guidelines

CASH LIMITED BUDGETS

KEY POINTS OF THE BUDGET REGIME

1. The Chief Executive and Corporate Leadership Team are responsible for the Council's overall budget. Heads of Service are responsible for keeping strict supervision of expenditure of the services under their control. They must ensure that each cost centre is the responsibility of a budget holder who fully understands how to manage and monitor budgets.
2. Heads of Service, where they consider it appropriate, can nominate budget holders for services, who will then be notified in writing of their responsibilities and be provided with the required levels of training.
3. As part of the annual process a budget is set for each service. This budget will be managed by the budget holder. However, the Head of Service will retain the responsibility for ensuring that the budget holder undertakes the role efficiently and effectively.
4. Heads of Service will be required to fund any inflationary increases from within their cash limited budget.
5. Any underspends at the financial year-end are generally carried forward to the following financial year at 100% and added to that year's budget. Windfall gains will be applied in total to benefit the General Fund reserves.
6. A windfall gain, which occurs when either increased income or decreased expenditure results from events outside the control of the service, will be used for the benefit of the Council as a whole. Only those savings of major significance would be categorised as such. Director of Resources will categorise such occurrences as they happen. All losses outside the control of the service must be contained within that service's cash limits.
7. Any overspends must be recovered in the following financial year where possible. In extenuating circumstances an extended timescale may be permitted of up to 3 years. A specific report must be prepared for extended cases and approved by the Executive.
8. Virements of up to £150,000 are permitted between budget headings and Heads of Service are able to adjust the budget within the bottom line within this limit. Directors may transfer funds between bottom lines after consultation with the Head of Service concerned. Virements on one budget head totalling in excess of £150,000 in any one year will require the approval of the Executive. Director of Resources or one of his Accountancy representatives must be informed of all virements between budgets.
9. Capital financing charges will continue to be treated outside the bottom line cash limits and recharged on an annual basis.
10. The costs of Central Departmental Support services and Administrative Buildings are now within the cash limits.
11. Budgetary control statements will be prepared monthly and formally considered by Executive Members. Heads of Service will be required to monitor their budgets on a monthly basis in conjunction with Accountancy staff and forecast overspends in excess of £75,000 or 1.5% of the budget (whichever is the higher) will trigger formal reporting and the development of a recovery plan to be approved by the Portfolio Holder.

Glossary of Financial Terms

GLOSSARY OF FINANCIAL TERMS

ADULT SOCIAL CARE PRECEPT

The Secretary of State for Communities and Local Government allowed adult social care authorities the option of being able to charge an additional “precept” on its council tax in 2016/2017 without holding a referendum, to assist the authority in meeting expenditure on adult social care. Subject to the annual approval of the House of Commons, the Secretary of State intends to offer the option of charging this “precept” at an appropriate level in each financial year up to and including the financial year 2019-20.

The income generated from this charge is ring-fenced, meaning it can only be used for adult social care services.

BUDGET

A statement which sets out the financial effect of the Council’s policies over a future period of time.

BUDGET REQUIREMENT

The estimated revenue expenditure on general fund services that needs to be financed from the council tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

BUSINESS IMPROVEMENT DISTRICT

A partnership of businesses, organisations and the local authority working in a defined geographical area to deliver initiatives to improve the trading environment and business.

BUSINESS RATES RETENTION SCHEME

The Business Rates Retention Scheme was implemented on 1st April 2013 and aims to provide local authorities with stronger incentives to create & support the local economy by allowing them to keep a proportion of their growth in business rates. The scheme includes ‘top-up’ and ‘tariffs’ to take account of local authorities with differing levels of business properties. Blackpool is a ‘top-up’ authority.

Where there is increased income (above the NDR baseline) a levy is applied. For ‘top-up’ authorities no levy is due. There is also the risk of decreased income due to negative growth. A ‘safety net’ mechanism will help protect local authorities from excessive decreases in income due to the change.

Blackpool’s share of the amount collected will be 49%. The remaining shares are paid to Central Government (50%) and Lancashire Fire Authority (1%).

CAPITAL CHARGES

A charge against service revenue accounts for fixed assets used in the provision of services.

CAPITAL EXPENDITURE

Expenditure above £15,000 on the acquisition of a non-current asset or expenditure which adds to and not merely maintains the value of an existing non-current asset.

CAPITAL GRANTS

These usually relate to specific schemes/projects and require compliance with particular criteria.

CAPITAL PROGRAMME

A list of projects approved to start in the year of the programme, which involve capital expenditure.

CAPITAL RECEIPTS

Proceeds received from the sale or lease of fixed assets, above a prescribed threshold (currently £10,000). Housing receipts are liable for “pooling” which replaces the requirement to set-aside a provision for credit liabilities.

CAPITAL RECEIPTS APPLIED

Capital receipts utilised to finance capital expenditure or repay debt.

CASH LIMITED BUDGET

A defined figure set by the Council that represents the maximum expenditure that a service can spend on its particular activities.

CHILDREN’S SERVICES AUTHORITY (CSA)

A local authority responsible for education and children’s social care.

THE CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

One of the leading professional accountancy bodies in the UK, CIPFA specialises in the public sector.

COLLECTION FUND

A statutory account which billing authorities have to maintain for the collection and distribution of amounts due in respect of Council Tax and Non-Domestic Rates.

CONTINGENCY

Money set aside in the budget to meet the cost of unforeseen items of expenditure or shortfalls in income and to provide for inflation where this is not included in individual budgets.

COST CENTRE

The term for each individual unit to which items of expenditure and income are attributed for either managerial or detailed control purposes e.g. a department or section.

COUNCIL TAX

The tax levied on domestic properties by the billing authority, for example Blackpool Council. The proceeds are paid into its Collection Fund for distribution to precepting authorities (for example the police and fire authorities), and for use by its own general fund.

Council Tax Band D Equivalents: The number of band D properties in an area which would raise the same council tax as the actual number of properties in all bands. Properties are converted to an equivalent based on that of band D e.g. 1 band H property is equivalent to 2 band D properties, because the taxpayer in a band H property pays twice as much council tax.

Council Tax Bands (Valuation Bands): Domestic properties are allocated to one of eight bands for the purpose of assessment of council tax. The bands are defined with reference to property values at 1 April 1991 as follows:

<u>Band Value Range</u>	<u>Multiplier</u>
A - Up to £40,000	6/9 (67%)
B - £40,001 to £52,000	7/9 (78%)
C - £52,001 to £68,000	8/9 (89%)
D - £68,001 to £88,000	9/9 (100%)
E - £88,001 to £120,000	11/9 (122%)

F - £120,001 to £160,000	13/9 (144%)
G - £160,001 to £320,000	15/9 (167%)
H - Over £320,000	18/9 (200%)

COUNCIL TAX REDUCTION SCHEME

The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. Working Age claims are means tested to establish entitlement. A percentage reduction is applied at the end of the assessment. The 2017/18 CTRS applies a reduction of 27.11% (27.11% in 2016/17) to the support provided to Working Age claimants. At its meeting on 15th December 2016 the Executive approved the provision of additional support for certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The percentage reduction applied in future years may change and will be determined by reference to the level of support grant, caseload and growth/reduction in caseload.

COUNCIL TAX REQUIREMENT

The Localism Act 2011 has made significant changes to the Local Government Finance Act 1992, and now requires the billing authority to calculate a council tax requirement for the year, not its budget requirement as previously. The main difference between the two calculations is that Revenue Support Grant (RSG) and redistributed National Non-Domestic Rates (NNDR) are included as income in the calculation of the council tax requirement, whereas they were not included as income in the calculation of the budget requirement.

DEBT CHARGES

A term for the interest paid on loans raised and repayments of the amount borrowed (the 'principal'). It is also known as capital financing costs or loan charges.

DEBT MANAGEMENT EXPENSES

The other costs, excluding interest, of administering the loans fund.

DEDICATED SCHOOLS GRANT (DSG)

A specific formula grant for school funding distributed outside of the main local government finance settlement. This is a ringfenced grant and must be applied to an authority's schools budget.

DIRECT REVENUE FINANCING

Resources provided from an authority's revenue budget to finance the cost of capital projects (also known as Capital Expenditure met from Revenue Account (CERA) or previously as Revenue Contributions to Capital Outlay (RCCO)).

EDUCATION SERVICES GRANT (ESG)

Since April 2013, the education function provided by local authorities has been funded from Education Services Grant (ESG). The Council will receive £87 per pupil in relation to pupils in schools maintained by the authority and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within our boundary.

ENTERPRISE ZONE

An enterprise zone is a designated area which offers enhanced capital allowances to businesses to encourage growth. There is 100% business rate retention for the local authority in order to fund the development of the zone.

ESTIMATES

The amounts which are expected to be spent or received as income during an accounting period. The term is also used to describe detailed budgets which are either being prepared for the following year or have been approved for the current year.

EXPENDITURE AND INCOME ANALYSIS

Expenditure can be analysed according to the type of service or function on which it is incurred (sometimes known as objective analysis), or by type of item, such as salaries, wages, capital charges, fees and charges (sometimes known as subjective analysis).

EXTERNAL FUNDING

A generic term to describe all grant funding received from external sources such as European Regional Development Fund (ERDF) and Lottery funding.

FEES AND CHARGES

Income raised by charging users of services for the facilities. For example, local authorities usually make charges for the use of leisure facilities, the supply of school meals, the collection of trade refuse, etc.

FINANCIAL REGULATIONS

A written administration and code of procedures approved by the authority and intended to provide a framework for proper financial management. Financial regulations usually set out rules on accounting, audit, administrative procedures and budgeting systems.

FINANCIAL YEAR

The financial year for local authorities runs from 1st April and finishes on 31st March.

FORECAST REVENUE OUTTURN

Estimated revenue expenditure and income as at the year end.

FORMULA FUNDING

The formula funding amount for a local authority, plus any specific grant transfers (such as Council Tax freeze grant) provides a total funding amount; this is known as the Settlement Funding Assessment. The Settlement Funding Assessment for an authority is split between resources received through Revenue Support Grant (RSG) and a Business Rate Retention (Baseline need) amount.

IAS19 RETIREMENT BENEFIT ADJUSTMENT

The difference in retirement benefit calculated under IAS19 and the actual pension costs incurred in providing retirement benefits to employees within the accounting period.

FULL-YEAR EFFECT (FYE)

The impact of a policy decision on future spending levels, e.g. the establishment of a new post mid-way through the year would require a further increase to the base budget in the following year.

GENERAL FUND

The main revenue fund of a billing authority. Day-to-day spending on most services is met from this fund, with housing spending being met from a separate Housing Revenue Account.

GOVERNMENT GRANTS

Assistance by government and inter-government agencies and similar bodies, whether local, national or international, in the form of cash or transfers of assets to an authority in return for past or future compliance with certain conditions relating to the activities of the authority.

GROSS EXPENDITURE

The total cost of providing the Council's services before taking account of income from government grants and fees & charges for services.

HOUSING BENEFIT

An allowance to persons on low (or no) income. Central government refunds part of the cost of the benefits and of the running costs of the service to local authorities. Benefits paid to the authority's own tenants are known as rent rebates and that paid to private sector tenants as rent allowances.

HOUSING REVENUE ACCOUNT (HRA)

Local authorities are required to maintain a separate account, the Housing Revenue Account, which sets out the expenditure and income arising from the provision of housing.

HRA MANAGEMENT FEE

Fee payable to Blackpool Coastal Housing for the management of the Council's public housing stock.

HRA SELF-FINANCING

A locally controlled system under which Councils are responsible and accountable for their housing services. The intention is to allow Councils to make long term investment plans that respond to local need, involve tenants in decision making and operate independently under transparent local control. HRA self-financing commenced from 1 April 2012.

INDIVIDUAL SCHOOLS BUDGET (ISB)

This refers to that part of the Local Schools Budget (LSB) that must be delegated to schools via the schools' funding formula.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The UK Public Sector has now adopted IFRS-based financial reporting. This is seen as promoting consistent treatment of accounting transactions and as best practice. It is intended to allow better international comparisons to be made between similar bodies.

INVESTMENTS

The placing of excess cash and surplus balances and reserves with external organisations in accordance with the Council's Treasury Management Policy and Strategy.

LOCAL GOVERNMENT ASSOCIATION (LGA)

An association which represents the interests of local authorities to central government.

LOCAL MANAGEMENT IN SCHOOLS (LMS)

A system of delegation of management responsibility and budgets to schools, which has applied since 1990/91 and was introduced by the *Education Reform Act 1988*.

LOCAL SCHOOLS BUDGET (LSB)

This includes all planned expenditure on maintained schools, i.e. the expenditure managed centrally by the local education authority plus that delegated to schools via the Individual Schools Budget funding formula.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged against an authority's revenue account each year in order to provide for the repayment of debt, as required by accounting practice and legislation.

NATIONAL NON-DOMESTIC RATE (NNDR)

A levy on businesses based on a national rate in the pound multiplied by the 'rateable value' of the premises they occupy. NNDR is collected by billing authorities and Blackpool's share of the amount collected is 49%. The remaining shares are paid to Central Government (50%) and Lancashire Fire Authority (1%).

NET EXPENDITURE

Gross expenditure less specific service income, but before deduction of formula grant.

NON-RECURRING COSTS / INCOME

These are revenue account items which are budgeted for one year or a defined period only.

OUTTURN

The final revenue (income and expenditure) account for a financial year.

PRECEPT

The levy made by precepting authorities (for example the police and fire services) on billing authorities (councils) requiring the latter to collect income from council taxpayers on their behalf, along with its own Council Tax.

PRICE BASE

The year whose cost and price levels are used for calculating estimates, forecasts, policy options, etc.

PRIVATE FINANCE INITIATIVE (PFI)

A scheme in which the service (e.g. street lighting) is provided by the private sector under a long-term contract. The public sector pays for the project on a performance-related basis: when the contractor is paid to deliver to agreed service delivery standards and poor performance is penalised by contract deductions as laid out in the contract.

PROVISIONS

Amounts set aside in one year to cover liabilities or losses that are likely or certain to be incurred in future years, but where the amounts or the dates on which they will arise are uncertain.

PRUDENTIAL BORROWING

Borrowing undertaken by the authority which can be demonstrably funded from the Council's own resources.

PRUDENTIAL CODE FOR CAPITAL FINANCE

Professional code of practice, devised by CIPFA, to support local authorities in their capital investment decisions. Local authorities are free to invest so long as their capital spending plans are affordable,

prudent and sustainable. The Code sets out indicators that the authority must employ and factors that they must take into account to demonstrate this.

RINGFENCED SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

A scheme-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

RECHARGES

The collective term for accounting entries representing transfers of (or to cover) costs initially debited elsewhere. They therefore comprise apportionments and full charges.

RESERVES

The level of funds an authority has accumulated over the years. These include unallocated reserves (or 'balances') that every authority must maintain as a matter of prudence.

REVENUE EXPENDITURE

Spending on day-to-day running costs, such as employee costs, and the costs of supplies and services. Expenditure which causes benefit to be received in the current period.

REVENUE SUPPORT GRANT (RSG)

A grant paid by central government which can be used to finance revenue expenditure on any service, as opposed to specific grants which may only be used for a specific purpose. RSG forms part of the Settlement Funding Assessment.

SECTION 31 GRANTS

Section 31 of the Local Government Act 2003 allows ministers to pay grants to any local authority in England or Wales for any expenditure. The consent of the Treasury is needed for grants to English local authorities. Such grants can be for either capital or revenue purposes, and are paid to the general fund. The government may set grant conditions which can cover how a grant is used and circumstances in which all or part of the grant must be repaid.

SECTION 137 EXPENDITURE

Under section 137 of the *Local Government and Housing Act 1972* local authorities are allowed to spend an additional limited amount in the interests of their area or its inhabitants which will produce a benefit commensurate with the expenditure involved.

SERVICE EXPENDITURE ANALYSIS

The analysis of income or expenditure by reference to its different purposes, usually different services.

SINGLE POT SUPPORTED CAPITAL EXPENDITURE (REVENUE) (SCE(R))

This is governed by the *Local Government Act 2003*. It is a service block-specific amount of capital expenditure for which the Government will support the borrowing via formula grant.

TAX BASE

The weighted average equivalent number of Council Tax band D properties within each local authority area after taking into account discounts, valuation list changes, disablement relief, allowance for losses on collection and Council Tax Reduction Scheme.

TOTAL COST

The total cost of a service or activity includes all costs incurred in providing the service or activity. Gross total cost includes employee costs, premises & transport costs, supplies & services, third party payments, transfer payments, and capital charges. It includes an appropriate share ('apportionment') of all support services and overheads.

UNIT COST

The cost of a particular service related to one or more non-financial measurements of the service, e.g. cost per population, cost per pupil, cost per passenger mile.

VIREMENT

The permission to spend more on one budget head when this is matched by a corresponding reduction on some other budget head, i.e. a switch of resources between budget heads. Virements must be properly authorised by officers under delegated powers, otherwise the Executive.